





GOVERNMENT OF THE DISTRICT OF COLUMBIA

FY 2011 PROPOSED BUDGET **AND FINANCIAL PLAN**

Maximizing Efficiency

Volume 3 Agency Budget Chapters—Part II

Public Education System, Human Support Services, Public Works, Financing and Other, and Enterprise and Other Funds





Government of the District of Columbia

FY 2011 Proposed Budget and Financial Plan

Volume 3 - Agency Budget Chapters - Part II

(Public Education System, Human Support Services, Public Works, Financing and Other, and Enterprise and Other Funds)

Maximizing Efficiency

Submitted

to the

Congress of the United States

by the

Government of the District of Columbia



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to District of Columbia Government, District of Columbia, for its annual budget for the fiscal year beginning October 1, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is the tenth in the history of the District of Columbia. The Office of Budget and Planning will submit this FY 2011 Budget and Financial Plan for consideration by GFOA, and believes the FY 2011 Proposed Budget and Financial Plan continues to conform to the GFOA's requirements.

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FY 2011 Proposed Budget and Financial Plan

Volume 3

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Volume 5 - FY 2011 Proposed Budget and Financial Plan - Operating Appendices - Part 2
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Transmittal Letter

How to Read the Budget and Financial Plan

How to Read the Budget and Financial Plan

The District of Columbia's FY 2011 Proposed Budget and Financial Plan is a communications tool that presents and explains policy priorities, agency operations, including programmatic/organizational structures, and performance measures in the context of the Financial Plan, which shows the District's sources of revenue and planned expenditures. The Budget and Financial Plan include forecasts of economic and financial conditions, current and planned long-term debt financing, policy decisions, and other important financial information for the District's government, all of which are essential elements for accurate financial reporting and sound management of public resources.

This chapter, *How to Read the Budget and Financial Plan*, is a guide for understanding the sections of this budget volume that define the budget priorities for the District. These sections are consistent with the National Advisory Council on State and Local Budgeting's recommended budget practices, which call for a presentation of information to provide readers with a guide to government programs and organizational structure. Additionally, these sections are consistent with the standards of the Government Finance Officers Association for the Distinguished Budget Presentation Award.

The FY 2011 Budget and Financial Plan is presented in seven volumes summarized as follows:

Executive Summary (Volume 1) - provides a highlevel summary of the budget and financial information, including sections describing new initiatives within the District's proposed budget, the transmittal letter from the Mayor, information on the strategic budgeting process, the District's five-year financial plan, detailed information on the District's projected revenues and expenditures, and summary information about the Capital Improvements Plan. In addition, this volume includes information about the District's budgetary and financial management policies, including grant match and maintenance of effort policies, a glossary of budget terms, budget summary tables by agency and fund type, and the Budget Request Act legislation that serves as the basis for the District's federal appropriations act.

Agency Budget Chapters (Volumes 2 and 3) - describes by appropriation title the operating budgets for each of the District's agencies. Appropriation titles categorize the general areas of services provided by the District on behalf of its citizens and are listed on the table of contents. Examples are Public Education System and Human Support Services.

Operating Appendices (Volumes 4 and 5) - includes detailed supporting tables displaying the proposed expenditures and full-time equivalents in the operating budgets that are described in Volumes 2 and 3.

<u>Note:</u> These volumes are available exclusively on the Government of the District of Columbia website at http://cfo.dc.gov/.

Capital Appendices (Volume 6) - describes the District's proposed six-year Capital Improvements Plan for all of the District's agencies (excluding the Highway Trust Fund).

Highway Trust Fund (Volume 7) - describes the District's proposed FY 2011 to 2016 planned projects.

Detailed information on the chapter contents of each volume include:

Volume 1: Executive Summary

Includes:

Introduction: FY 2011 Proposed Budget and Financial Plan

This chapter is a narrative and graphic summary of the proposed budget and financial plan. It describes the overall proposed budget, including the sources and uses of public funds, and compares the prior year's approved budget to the current one. The chapter also explains the budget development process and calendar for FY 2011.

Strategic Budgeting

This chapter describes the initiatives that the District is undertaking to improve budgeting and management of resources. It includes a description of the District's continued efforts in and progress toward Performance-Based Budgeting (PBB), which is the District's initiative to align resources with results through benchmarking, performance measurement, performance planning, and service-level budgeting. PBB greatly improves the District's ability to make policy and funding decisions based on anticipated results and improve the District's ability to hold program managers accountable to achieve quantifiable results.

Financial Plan

The Financial Plan summarizes planned revenues and expenditures from FY 2011 through FY 2014. This chapter includes financing sources and uses and the assumptions used to derive the District's short-term and long-term economic outlook.

Revenue

This chapter shows current revenue projections for each revenue type as certified by the Office of the Chief Financial Officer. It also details the District's revenue sources, provides an overview of the District's and regional economy and economic trends, and the revenue outlook from FY 2011 through FY 2014.

Operating Expenditures

This chapter describes the District's recent local expenditures. It includes analysis of expenditures between FY 2006 and FY 2009, both by agency and by expense category, e.g. personnel, supplies, and fixed costs.

Capital Improvements Plan (CIP)

This chapter describes the overall CIP, including the sources and uses of Capital funds.

Appendices

The last section of the Executive Summary includes explanations of specific items to the District's budget:

- The D.C. Comprehensive Financial Management Policy provides a framework for fiscal decision-making by the District to ensure that financial resources are available to meet the present and future needs of District citizens;
- The Grant Match and Maintenance of Effort section includes a table by agency and grant number that provides the required grant match and maintenance of effort contributions for federal and private grants received by the District;
- The Basis of Budgeting and Accounting section describes the basis of budgeting and accounting, enabling the readers to understand the presentation methods of the District's finances;
- The Glossary of Budget Terms section describes unique budgeting, accounting, and District terms

that may not be known by the general reader;

- The Summary Tables detail the District's proposed operating budget by agency and fund type for both budgeted dollars and positions; and
- The Budget Request Act section is the legislation that the District uses to enact the District's budget via local law, and serves as the basis for the District's federal appropriations act to be enacted into law by the United States Congress and President via the federal appropriations process.

Volumes 2 and 3: Agency Budget Chapters - Part I & II

These volumes include agency chapters that describe available resources and their use and the achieved and anticipated outcomes as a result of these expenditures.

Chapters in these volumes are grouped by appropriation title, and each chapter contains the following sections, as applicable:

Header Information:

- Agency name and budget code;
- Website address and telephone; and
- FY 2011 proposed operating budget table.

Introduction:

- Agency mission; and
- Summary of Services

Financial and Program Information:

- Proposed Funding by Source table;
- Proposed Full-Time Equivalents table;
- Proposed Expenditure by Comptroller Source Group table;
- Division/Program descriptions;
- Proposed Expenditure by Division/Program table:
- FY 2011 Proposed Budget Changes;
- FY 2010 Approved Budget to FY 2011 Proposed Budget reconciliation table;
- Agency Performance Plan Objectives; and
- Agency Performance Measures table.

Please see an example of an agency narrative at the end of this chapter to help the reader navigate the Agency Budget Chapter volume. This example is of an agency that follows a performance plan. Callout boxes highlight the features discussed above.

Volumes 4 and 5: Operating Appendices - Part I and II

These two volumes provide supporting tables to each agency's proposed operating budget. The tables generally include FY 2009 actual expenditures, FY 2010 approved budgets, the FY 2011 proposed budget, and the change from FY 2010 to FY 2011 (unless noted).

The following tables are provided:

Schedule 30-PBB - dollars summarized by program, activity, and governmental fund (governmental fund breakout is for FY 2011 only and includes general fund detail);

Schedule 40-PBB - dollars summarized by program, comptroller source group and governmental fund;

Schedule 40G-PBB - dollars summarized by program, comptroller source group and appropriated fund within the General Fund;

Schedule 41 - dollars and FTEs summarized by comptroller source group and governmental fund;

Schedule 41G - dollars and FTEs summarized by comptroller source group and appropriated fund within the General Fund; and

Schedule 80 - dollars and FTEs summarized by revenue type, appropriated fund, and revenue source (for the FY 2011 Proposed Budget only).

Volume 6: Capital Appendices

This volume covers the District's FY 2011 - FY 2016 Capital Improvements Plan (CIP), excluding the Highway Trust Fund. The volume includes:

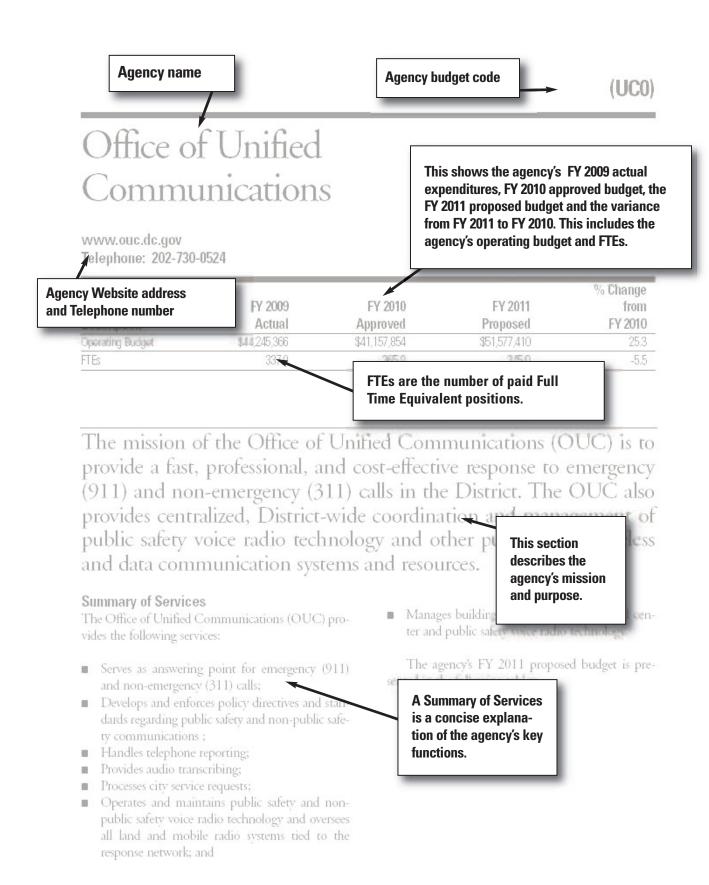
- An Introduction chapter that describes the overall CIP, including the sources and uses of capital funds, the District's policies and procedures for its capital budget and debt, and the FY 2011 planning process;
- Project Description Forms that comprise the major portion of the capital appendices volume. The project description forms provide details on capital projects funded by general obligation bonds, pay-as-you-go (Paygo) capital, the Master Equipment Lease program, and the Local Street Maintenance Fund. Each page shows one subproject's planned allotments for FY 2011 through FY 2016, including a description, its annual operating impact, milestone data, and its location; and
- Appendices that provide supporting tables and a glossary about the District's capital budget, including:
 - The FY 2011 Appropriated Budget Authority Request table that summarizes proposed new projects and changes (increase or decrease) for ongoing projects by agency, subproject, and funding source;
 - The FY 2011 FY 2016 Planned Expenditures
 From New Allotments table that summarizes
 the new allotments' planned FY 2011-FY
 2016 expenditures by agency, project, and
 subproject;
 - The FY 2011-FY 2016 Planned Funding table that summarizes the FY 2011 and sixyear funding sources for all new allotments by agency, subproject, and funding source;
 - The Balance of Capital Budget Authority, All Projects table that summarizes the lifetime budget authority, life-to-date expenditures, total commitments, and balance of budget authority for all ongoing capital projects by agency, project, and authority (District versus federal);
 - The Capital Project Cost Estimate Variance table displays changes to project costs since the FY 2011 Budget;

- Rescissions, Redirections, and Reprogrammings; and
- An overview of the District of Columbia's Water and Sewer Authority's FY 2009 - FY 2018 capital improvements plan.

Volume 7: Highway Trust Fund

This volume covers the District's FY 2011 through FY 2016 proposed Highway Trust Fund expenditures, including:

- An Introduction chapter describes the Highway Trust Fund program, including the sources and uses of the funds, the District's policies and procedures for the trust fund, and the FY 2011 planning process;
- The Project Description Forms, which comprise the majority of the Highway Trust Fund volume.
 Each page shows planned allotments for FY 2011 through FY 2016, description, annual operating impact, milestone data, and location for two subprojects; and
- Appendices that provide supporting tables for the District's Highway Trust Fund program.



FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table UC0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table UC0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	28,224	31,656	29,873	24,758	-5, 116	-17.1
Special Purpose Revenue Funds	12,354	6,900	11,038	26,574	15,535	140.7
Total for General Fund	40,578	38,556	40,912	51,331	10,420	25.5
Intra-District Funds						
Intra-District Funds	588	5,689	246	246	0	0.0
Total for Inter Platelet French	Foo	E 000	246	246	0	0.0

This table presents the agency's total operating budget from each funding source (Local, Dedicated Taxes, Special Purpose Revenue, Federal Payments, Federal Grants, Medicaid, Private Grants, and Intra-District sources). It shows a comparison of the FY 2008 actual, FY 2009 actual, FY 2010 approved, and FY 2011 proposed budgets.

This table lists the agency's FTEs for two prior years, the current year, and upcoming fiscal year by revenue type.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table UC0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Revenue I

pendices l

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund			7			
Local Funds	279.4	331.2	363.0	313.0	-50.0	-13.8
Special Purpose Revenue Funds	42.3	4.9	0.0	30.0	30.0	N/A
Total for General Fund	321.8	336.1	363.0	343.0	-20.0	-5.5
Intra-District Funds						
Intra-District Funds	0.0	1.0	2.0	2.0	0.0	0.0
Total for Intra-District Funds	0.0	1.0	2.0	2.0	0.0	0.0
Total Proposed FTEs	321.8	337.0	365.0	345.0	-20.0	-5.5

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table UC0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table UC0-3 (dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*	
11 - Regular Pay - Cont Full Time	15,738	16,023	18,630	17,759	-872	-4.7	
12 - Regular Pay - Other	1,808	2,673	1,547	2,161	615	39.7	
13 - Additional Gross Pay	1,618	2,043	1,100	1,556	455	41.4	
14 - Fringe Benefits - Curr Personnel	4, 151	4,444	3,591	4,721	1,130	31.5	
15 - Overtime Pay	2,098	2,158	1,000	1,256	256	25.6	
Subtotal Personal Services (PS)	25,413	27,342					
20 - Supplies and Materials 30 - Energy, Comm. and Bldg Rentals 31 - Telephone, Telegraph, Telegram, Etc 32 - Rentals - Land and Structures 33 - Janitorial Services 34 - Security Services	112 910 1,718 0 8 1,623	522 1,289 626 4 106 786	This table lists the agency's total operating expenditures for FY 2008, FY 2009, FY 2010 approved budget, and FY 2011 proposed budget at the Comptroller Source Group level.				
35 - Occupancy Fixed Costs	1,194	1,156	71	0	-71	-100.0	
40 - Other Services and Charges	5,023	7,426	8,926	17,150	8,225	92.1	
41 - Contractual Services - Other	1,701	982	2,213	2,175	-38	-1.7	
70 - Equipment & Equipment Rental	3,464	4,006	777	2,772	1,995	256.8	
Subtotal Nonpersonal Services (NPS)	15,752	16,904	15,289	24,125	8,836	57.8	
Gross Funds	41,165	44,245	41,158	51,577	10,420	25.3	

^{*}Percent Change is based on whole dollars.

Division Description

The Office of the Unified Communications operat through the following 6 divisions.

Emergency (911) Operations Division - receivand processes 911 calls accurately and efficiently Police and fire incidents are created through Computer Aided Dispatch (CAD) and transferred to DC Fire and Emergency Services (FEMS) and/or the DC Metropolitan Police Department (MPD), as well as additional agencies in the National Capital Region (NCR), by voice transmission and computer to computer dispatch. Emergency Operations personnel receive ongoing training and updates through the

This indicates the specific divisions / programs and activities within an agency. It contains detailed descriptions of their purpose and how they contribute to the lives of District residents and visitors.

- 911 Call Taking Activity processes calls for emergency response;
- 911 Dispatching Activity dispatches calls for emergency services to first responders of MPD and FEMS;
- 911 Training Activity provides training to emergency call takers and dispatchers to accurately and expeditiously handle calls for emergency service; and

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table UC0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table UC0-4 (dollars in thousands)

	Dollars in Thousands				Full-Time E	quivalents		
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	512	589	264	-325	3.6	4.0	3.0	-1.0
(1015) Training	1	30	30	0	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	18	66	0	-66	0.0	0.0	0.0	0.0
(1030) Property Management	26	3,221	1,885	-1,337	0.0	0.0	0.0	0.0
(1040) Information Technology	4,664	5,740	16,269	10,530	9.9	8.0	0.0	-8.0
(1050) Financial Services	3,993	0	0	0	0.0	0.0	0.0	0.0
(1087) Lanaguage Access	524	577	811	234	10.1	10.0	13.0	3.0
(1090) Performance Management	491	722	910	188	4.5	5.0	5.0	0.0
(1100) AMP	2	0	0	0	0.7	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	15,001	10,945	20,168	9,223	28.8	27.0	21.0	-6.0
(100F) Agency Financial Operations								
(110F) Budget Operations	113	121	135	14	0.5	1.0	1.0	0.0
(120F) Accounting Operations	50	50	50	0	0.0	0.0	0.0	0.0
Subtotal (100F) Agency Financial Operations	163	171	185	14	0.5	1.0	1.0	0.0
(2000) Emergency (911) Division								
(2010) 911 Call Taking Activity	19,776	20,684	11,917	-8,767	223.4	246.0	100.0	-146.0
(2020) 911 Dispatching Activity	1,857	2,200	8,974	6,773	33.5	33.0	120.0	87.0
(2030) 911 Training Activity	4,511	3,981	1,065	-2,917	16.3	14.0	1.0	-13.0
(2040) Quality Assurance	709	991	130	-961	10.8	15.0	0.0	-15.0
(2100) 911/311	-66	0	0	0	0.0	0.0	0.0	0.0
Subtotal (2000) Emergency (911) Division	26,788	27,857	22,085	-5,771	284.0	308.0	221.0	-87.0

This provides an overall budgeted funding level and number of approved FTEs for FY 2009 actuals, approved FY 2010 and FY 2011 proposed budgets for specific programs and activities.

Table UC0-4 (dollars in thousands)

×		Thousands	Full-Time Equivalents			2000		
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(4000) Technology Operations Division								
(4010) 911 & 311 Telephone Operation Activity	1,105	1,003	310	-693	3,3	9.0	3.0	-6.0
(4020) Radio Engineering Activity	790	871	3,421	2,550	14.4	15.0	13.0	-2.0
(4030) Information Technology Mgmt Activity	399	311	801	490	6.0	5.0	8.0	3.0
Subtotal (4000) Technology Operations Division	2,294	2,185	4,532	2,348	23.7	29.0	24.0	-5.0
(5000) Transcription & Quality Division								
(5010) Transcription & Quality Division	0	0	392	392	0.0	0.0	7.0	7.0
Subtotal (5000) Transcription & Quality Division	0	0	392	392	0.0	0.0	7.0	7.0
Total Proposed Operating Budget	44,245	41,158	51,577	10,420	337.0	365.0	345.0	-20.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities in the agency's programs, please refer to Schedule 30-PBB, Program Summary by Activity in the FY 2011 Operation Appendices be used on the Office of the Chief

Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The agency's energy, fleet, security services, janitorial, and telecom budgets will be transferred to the new fixed costs agency and the Office of Finance and Resource Management, reflecting a total shift of \$1,358,209 within the local fund. The agency assessment of \$292,731 for contracting procurement and human resources will be transferred to the Office of Contracting and Procurement and the D.C. Department of Human Resources.

Cost Savings: The Office of Unified Communications (OUC) will realize significant savings across multiple programs while continuing to operate efficiently. The agency is eliminating a total of 20 positions. The

New for FY 2011, the FY 2011 Proposed Budget Changes section provides a comprehensive explanation of Table 5; it includes major internal changes within the budget including cost savings, policy initiatives, protected programs and use of federal stimulus funding.

ensuring that constituents continue to benefit from high-quality customer service. The agency will also save costs by reducing expenditures on supplies, travel, and training.

Protected Programs: In FY 2009, the OUC received increased funding to enhance and expand critical emergency operations infrastructure. The deployment of state-of-the-art dispatching software and Mobile Data Computers in police and fire and emergency medical services vehicles increases the amount of information immediately available to first respon-

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table UC0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 201 posed budget.

ollars in thousands)	PROGRAM	BUDGET
DCAL FUND: FY 2010 Approved Budget and FTE		29,873
Cost Increase: Adjust fringe benefits based on historical	Multiple Programs	1.383
growth rate	This table describes the chang	ne nt ahem sar
Correct: Increase in overtime to align with historical	agency during the overall bud	•
and projected cost	process by fund and by progra	•
Correct: Increase additional gross pay to align with		
historical and projected cost		
Transfer Out: Transfer facility and telecom fixed	Agency Management Program	-1,358
costs to new fixed cost agency and OFRM	90000 US 000 90000	
Transfer Out: Transfer out for OCP and HR agency assessment	Agency Management Program	-293
Eliminate: Eliminate FTEs	Multiple Programs	-1,335
Cost Decrease: Reduce contracts, other services and	Multiple Programs	-2,305
charges supporting non-emergency operations	9.0 9.07%	70
Shift: Shift salaries of 3) FTEs to support 911 operations	Multiple Programs	-2,781
(Radio system, IT, Computer Aided Dispatch, Emergency Dispatchers)		
Reduce: Hold salary sleps constant beginning June 1, 2010	Multiple Programs	-41
OCAL FUND: FY 2011 Proposed Budget and FTE		24,757

Describes policy changes that are the result of proposed cost-saving initiatives, transfers of funding or function from one agency to another, and other budget changes.

Agency Performance Plan

The agency has the following objectives and performance indicators for their Divisions:

1. 911 Emergency Operations Division

Objective I: Ensure fast and accurate responses to 911 (emergency) calls.

911 Emergency Operations Division

Measure	FY 2008 Actual	FY 2009 Target	FY 2009 Actual	FY 2010 Projection	FY 2011 Projection	FY 2012 Projection
Percentage of 911 calls answered within 5 seconds	95.53%	96%	96.45%	97%	97%	97.2%
Percentage of 911 calls hvire line and wireless) abandoned	2.18%	3.25%	1.84%	3%	3%	2.5%
Percentage of current call takers trained and active as Universal Call Takers	76%	60%	69.06%	100%	N/A	N/A
Percentage of current call taker that are conversationally bi-lingual	21%	20%	21.58%	20%	20%	20%
Percentage of days minimum staffing levels met	NA.	NA.	NA.	90%	95%	98%
Percentage of calls in which call to queue is 60 seconds or less	NA.	NA.	NA.	TBD	TBO	TED
Percentage of 911 Police Priority 1 calls in which queue to dispatch is 60 seconds or less	NA.	NA.	NA.	TBD	TBD	TED
Percentage of 911 FEMS calls in which queue to dispatch is 60 seconds or less	NA.	NA.	NA.	TRO	TBD	TBD

Describes specific agency performance objectives from FY 2008 Actual through FY 2012 Proposed.



Public Education System

District of Columbia Public Schools (GA)	D-1
Teachers' Retirement System (GX)	D-23
Office of the State Superintendent of Education (GD)	D-27
District of Columbia Public Charter Schools (GC)	D-49
University of the District of Columbia Subsidy Account (GG)	D-57
District of Columbia Public Library (CE)	D-61
District of Columbia Public Charter School Board (GB)	D-73
Deputy Mayor for Education (GW)	D-79
Office of Public Education Facilities Modernization (GM)	D-85
Non-Public Tuition (GN)	D-95
Special Education Transportation (GO)	D-101

District of Columbia Public Schools

www.k12.dc.us

Telephone: 202-442-5635

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$738,146,273	\$779,574,349	\$757,543,342	-2.8
FTEs	6,071.6	6,909.4	7,807.1	13.0

The mission of the District of Columbia Public Schools (DCPS) is to educate all children in the District of Columbia, providing the knowledge and skills they need to achieve academic success and choose a rewarding professional path.

Summary of Services

DCPS delivers all services required to provide students with a quality education. These include:

- Operating schools that provide a consistent foundation in academics, strong support for social and emotional needs, and challenging themes and programs;
- Hiring, developing, and rewarding teachers, principals, aides, and other staff; and developing and implementing academic tools that provide all students with meaningful options for life;
- Collecting data and providing decision and policy-makers with accurate information about how students and the school district are performing;
- Providing schools the administrative and operational support they need to foster student achievement; and
- Creating forums for interaction and continued dialogue between DCPS and families and community members.

The Local funds budget for the District of Columbia Public Schools is developed through the Uniform Per Student Funding Formula (UPSFF). It provides a per-student base foundation funding level as well as weighting factors for grade level. The UPSFF assigns additional funds for special education categories, summer school, and English language learners through add-on weights. For more information, refer to District of Columbia Official Code Section 38-29.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GA0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Tabl	e C	iA0	-1		
1-1-11-	:	41		I	_

(dollars in thousands)					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	868,141	576,049	510,881	563,538	52,658	10.3
Special Purpose Revenue Funds	6,072	3,362	4,005	4,506	501	12.5
Total for General Fund	874,214	579,411	514,886	568,044	53,159	10.3
Federal Resources						
Federal Payments	17,056	40,823	42,200	43,000	800	1.9
Federal Grant Funds	1,376	8,106	9,955	8,238	-1,717	-17.2
Total for Federal Resources	18,433	48,929	52,155	51,238	-917	-1.8
Private Funds						
Private Grant Funds	6,194	6,307	3,784	3,992	208	5.5
Private Donations	0	126	0	0	0	N/A
Total for Private Funds	6,194	6,433	3,784	3,992	208	5.5
Intra-District Funds						
Intra-District Funds	110,297	103,374	208,750	134,269	-74,481	-35.7
Total for Intra-District Funds	110,297	103,374	208,750	134,269	-74,481	-35.7
Gross Funds	1,009,137	738,146	779,574	757,543	-22,031	-2.8

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table GA0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table GA0-2						
Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	8,392.6	5,531.8	5,075.0	6,620.7	1,545.7	30.5
Special Purpose Revenue Funds	9.8	10.1	16.0	13.0	-3.0	-18.8
Total for General Fund	8,402.4	5,541.9	5,091.0	6,633.7	1,542.7	30.3
Federal Resources						
Federal Payments	0.0	56.4	156.0	151.8	-4.2	-2.7
Federal Grant Funds	117.5	52.7	135.0	34.2	-100.8	-74.7
Total for Federal Resources	117.5	109.0	291.0	186.0	-105.1	-36.1
Private Funds						
Private Grant Funds	47.5	12.5	49.0	31.2	-17.8	-36.2
Total for Private Funds	47.5	12.5	49.0	31.2	-17.8	-36.2
Intra-District Funds						
Intra-District Funds	843.6	408.2	1,478.4	956.2	-522.2	-35.3
Total for Intra-District Funds	843.6	408.2	1,478.4	956.2	-522.2	-35.3
Total Proposed FTEs	9,410.9	6,071.6	6,909.4	7,807.1	897.7	13.0

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GA0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GA0-3 (dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
11 - Regular Pay - Cont Full Time	403,237	389,474	362,392	425,464	63,072	17.4
12 - Regular Pay - Other	124,496	60,813	127,886	42,301	-85,585	-66.9
13 - Additional Gross Pay	26,400	22,197	18,595	34,383	15,788	84.9
14 - Fringe Benefits - Current Personnel	67,640	56,470	63,399	70,466	7,067	11.1
15 - Overtime Pay	7,843	2,927	2,448	1,701	-747	-30.5
99 - Unknown Payroll Postings	0	1,480	0	0	0	N/A
Subtotal Personal Services (PS)	629,616	533,361	574,720	574,315	-404	-0.1
20 - Supplies and Materials	32,580	11,921	15,397	13,514	-1,883	-12.2
30 - Energy, Comm. and Building Rentals	36,274	36,523	32,620	29,440	-3,180	-9.7
31 - Telephone, Telegraph, Telegram, Etc.	4,854	3,651	5,856	3,648	-2,209	-37.7
32 - Rentals - Land and Structures	7,616	7,675	5,355	5,577	222	4.1
33 - Janitorial Services	53	0	339	0	-339	-100.0
34 - Security Services	582	0	347	235	-112	-32.3
35 - Occupancy Fixed Costs	673	0	464	52	-413	-88.9
40 - Other Services and Charges	25,085	25,344	16,233	15,036	-1,197	-7.4
41 - Contractual Services - Other	224,024	95,390	101,846	96,298	-5,548	-5.4
50 - Subsidies and Transfers	6,858	11,148	8,760	10,617	1,857	21.2
70 - Equipment and Equipment Rental	14,988	12,842	17,637	8,812	-8,825	-50.0
91 - Expense Not Budgeted Others	25,933	292	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	379,521	204,786	204,855	183,228	-21,627	-10.6
Gross Funds	1,009,137	738,146	779,574	757,543	-22,031	-2.8

^{*}Percent Change is based on whole dollars.

Division Description

The District of Columbia Public Schools operates through the following 9 divisions:

School System Management – provides leadership, management and operational support to schools.

This division contains the following 5 activities:

 School Leadership – supports principals and assistant principals;

- School Administrative Support supports school-based administration, including business managers, clerks, registrars and other positions;
- School Operations Support provides support to schools to improve operational efficiency;
- Management, Direction and Oversight provides the oversight and management of day-to day-operations; and
- School Transformation provides instructional superintendent services.

Instructional – provides the foundation and resources that comprise the District of Columbia Public Schools' core curriculum.

This division contains the following 12 activities:

- General Education includes teachers who provide and support general education teaching and learning;
- Alternative Education provides educational programs and services to students outside of the general education classroom;
- Substitute teachers provides for a central pool of substitute teachers to support educational programs;
- **Gifted and Talented** provides services for students who demonstrate exceptional ability;
- Early Childhood Education includes preschool, pre-kindergarten programs, and the Head Start program;
- ESL/Bilingual Education assists students whose primary language is not English or who are bilingual;
- Vocational Education provides vocational technical education programs;
- After-school Programs operates programs for students after school hours;
- Summer School Programs operates summer school:
- Textbook Program procures and distributes textbooks;
- Library and Media provides procurement for the operations of school-based libraries; and
- Instructional Tech and System Support provides technical support services to teachers.

Special Education Local - provides special education and related services in accordance with local and federal law for students with disabilities so that they will be able to benefit from their education and maximize their ability to be full and active members of society.

This division contains the following 13 activities:

- Special Education Instruction provides teachers and resources to assist special education students;
- OSE Strategic Management leads the Office of Special Education's (OSE) efforts to provide strategy and support to schools in accordance with District goals to increase achievement for students with disabilities:

- OSE Operations provides direct management of OSE operations and leads financial operations in OSE;
- OSE Financial Management leads financial operations in OSE by providing highly actionable budget information regarding spending, return on investments, costs, and budget performance;
- OSE Information Management directs information management and codification of data in OSE;
- OSE Resolution directs efforts to resolve active litigation and prevent further litigation;
- OSE Non-Public Placements manages placement, outreach, monitoring, student services, transitions and returns to DCPS for students in non-public placements as determined by a student's Individual Education Plan (IEP), court order, or Hearing Officer Determination;
- OSE Related Services provides behavioral, psychological, and socio-emotional assessments and direct services for DCPS students;
- OSE Inclusive Academic Programs provides instructional support and professional development for teachers and schools to continue implementation of best practices of serving all students in inclusive settings;
- OSE Central Office Support provides support across programs in the central office to improve special education instruction and programs;
- OSE School Support manages hiring and placement of paraprofessionals serving as dedicated aides for DCPS students, and provides financial support to schools so that all schools can meet the needs of children for whom they are the school of right;
- OSE Early Stages manages and directs early childhood evaluation and child-find activities for DCPS; and
- OSE Resolution-Rapid Acquisition Cell includes funds targeted to support data and integrity of the Blackman-Jones lawsuit implementation consistent with the consent decree and alternative dispute resolution agreements.

Instructional Support Services – provides support to major activities leading to improved curriculum and instructional quality. These activities improve the curriculum for teachers to follow and offer teachers and staff opportunities for professional training and development.

This division contains the following 5 activities:

- Curriculum Development and Implementation

 provides assistance with improving the school curriculum;
- Professional Development Programs provides training to teachers and other school-based staff;
- Transportation provides transportation for field trips;
- Local Grants Administration assists with administration of federal and private grants received by DCPS; and
- Educational Assessment and Accountability provides student data systems and testing.

Student Support Services – provides direction and support to schools and serves as a resource to students, parents, and community-based organizations.

This division contains the following 10 activities:

- **Student Hearings** provides student suspension hearings;
- Student Support Services provides support services to students;
- School Social and Psychological Services provides social worker and school psychologist services to the students;
- **Health Services** provides school nurse services to students;
- **Youth Engagement** works to engage youth in comprehensive services;
- Athletics operates the student athletics program;
- Co-Curriculum/Extra Curriculum provides additional curriculum resources;
- Parent Resource Centers funds parent resource centers in the communities to engage parents in the education process;
- School-Based Partnerships provides oversight and administration to program partnerships with schools and outside entities; and
- Student Attendance provides services that work to increase student attendance at school.

Non-Instructional Support Services – comprises activities essential to the operation of the school system, providing resources for a safe and healthy educational environment.

This division contains the following 5 activities:

- Custodial Services provides custodians and cleaning supplies;
- Food Services operates the school nutrition program to ensure students receive healthy meals;
- Security Services provides security services to ensure schools are safe:
- Public Utilities holds the utility costs for school and other DCPS buildings; and
- Logistics Mail, Printing and Duplicating provides mail and printing services.

Non-Programmatic Departments – provides for activities that are not part of the DCPS based program.

This division contains the following activity:

 Pass Through and Sub-Grants to Charter/PRI provides federal pass through funds to D.C. Charter Schools.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table GA0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table GA0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010		Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program					1			
(1010) Personnel	5,004	10,151	16,759	6,608	20.6	66.0	90.0	24.0
(1015) Training and Employee Development (Central)	0	1,219	614	-605	0.0	0.0	0.0	0.0
(1017) Labor Management and Partnerships	0	257	19	-238	0.0	1.0	0.0	-1.0
(1030) Property Management	73	0	0	0	1.7	0.0	0.0	0.0
(1045) Contracting and Procurement	1,521	2,000	1,988	-12	6.7	19.0	17.5	-1.5
(1050) Purchase Reports	66	2,512	0	-2,512	0.0	0.0	0.0	0.0
(1055) Property Management	708	0	0	0	2.9	0.0	0.0	0.0
(1080) Communications	18,590	856	1,369	514	4.3	9.0	7.5	-1.5
(1085) Customer Service	0	65	3	-61	0.0	2.0	0.0	-2.0
(1090) Performance Management	0	2,219	2,071	-147	0.0	8.5	9.0	0.5
(1095) Financial Services/Business Operations	348	2,410	2,195	-215	1.6	0.0	6.0	6.0
(1110) Risk Management	-255	807	684	-123	0.0	10.0	7.0	-3.0
(1120) Legal	489	0	0	0	2.4	0.0	0.0	0.0
(1160) Communications	592	0	0	0	2.1	0.0	0.0	0.0
(1200) Customer Service	223	0	0	0	1.0	0.0	0.0	0.0
(1220) Performance Management	1,475	0	0	0	1.7	0.0	0.0	0.0
(1400) Special Education-Local Funded	-6	0	0	0	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	28,829	22,494	25,701	3,207	45.0	115.5	137.0	21.5
(100F) Agency Financial Operations	·		<u> </u>	<u> </u>				
(110F) Budget Operations	1,982	2,946	1,926	-1,020	15.2	22.9	15.0	-7.9
(120F) Accounting Operations	2,861	1,931	3,455	1,524	34.2	36.7	37.0	0.3
Subtotal (100F) Agency Financial Operations	4,843	4,877	5,380	503	49.4	59.6	52.0	-7.6
(1500) School System Management								
(1501) School Leadership	0	27,385	25,548	-1,837	0.0	47.0	224.8	177.8
(1502) School Administrative Support	0	26,673	24,570	-2,103	0.0	437.2	452.0	14.8
(1510) School Based Administration	45,028	0	0	0	245.6	0.0	0.0	0.0
(1520) School Operations Support	26,822	1,713	1,792	78	17.9	12.0	13.1	1.1
(1540) Management, Direction and Oversight	3,559	7,169	2,411	-4,759	11.8	18.0	14.0	-4.0
(1550) School Transformation	148	5,283	3,164	-2,119	0.4	31.0	17.5	-13.5
Subtotal (1500) School System Management	75,558	68,224	57,485	-10,739	275.7	545.2	721.5	176.3
(2000) Instructional Programs								
(2010) Vocational Education - Carl D. Perkins	2,209	0	6	6	941.9	0.0	0.1	0.1
(2100) General Education	0	0	0	0	0.0	2,529.5	0.0	-2,529.5
(2100) General Education	289,214	260,415	231,340	-29,075	1,192.9	0.0	2,599.0	2,599.0
(2120) Alternative Education	0	8,463	11,150	2,687	0.0	100.1	166.8	66.7
(2130) Differentiated Instruction	0	0	0	0	0.0	1.0	0.0	-1.0
(2140) Substitute Teachers	9,180	4,408	4,579	170	130.0	0.0	32.4	32.4
(Continued on next page)								

(dollars in thousands)

		Dollars in	Dollars in Thousands Full-Time E				uivalents	
	Astual	Annessed	Duamanad	Change	Actual	Ad	Drawagad	Change
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	from FY 2010	FY 2009	Approved FY 2010	Proposed FY 2011	from FY 2010
(2150) Gifted and Talented	-26	1,107	1,992	885	0.4	5.0	5.0	0.0
(2200) Early Childhood Education	10,036	41,520	54,249	12,729	41.8	684.7	861.8	177.2
(2300) ESL/Bilingual Education	5,876	11,299	19,562	8,263	13.8	246.1	248.2	2.1
_								
(2400) Vocational Education	3,331	3,815	2,024	-1,791	11.3	20.5	6.0	-14.5
(2500) Afterschool Programs	8,698	15,854	11,665	-4,189	7.8	0.0	182.7	182.7
(2600) Summer School Programs	9,135	18,744	14,036	-4,708	18.1	132.0	132.5	0.5
(2700) Textbook Program	4,279	1,112	4,029	2,917	0.0	2.0	0.0	-2.0
(2750) Library and Media	33	724	232	-491	0.0	0.0	0.0	0.0
(2900) Instructional Technology and System Support	3,066	15,293	7,619	-7,673	3.0	23.0	0.0	-23.0
(SUPT) Superintendent Initiatives	1,339	0	0	0	0.5	0.0	0.0	0.0
Subtotal (2000) Instructional Programs	346,371	382,753	362,483	-20,271	2,361.6	3,743.9	4,234.5	490.6
(2001) Professional Development - Music Educator	0.0,02.		302,100			9, 10.0	.,	
(2051) Arts In Education - Music	-97	0	0	0	0.0	0.0	0.0	0.0
Subtotal (2001) Professional Development - Music Educ		0	0	0	0.0	0.0	0.0	0.0
(2008) School Based Support	Julio 07				0.0	0.0	0.0	0.0
(2882) Together Everyone Achieves More (Team)	1,063	0	0	0	0.0	0.0	0.0	0.0
,								
(2884) The Walton Family Foundation, Inc.	18	0	0	0	0.0	0.0	0.0	0.0
(2887) The Gilder Lehrman Institute of American Hist	14	0	0	0	0.0	0.0	0.0	0.0
(2888) Laura Bush Founder for America Libraries	261	0	0	0	0.0	0.0	0.0	0.0
Subtotal (2008) School Based Support	1,356	0	0	0	0.0	0.0	0.0	0.0
(3000) Special Education Local								
(3010) Special Education - IDEA	12,274	0	0	0	23.4	0.0	0.0	0.0
(3020) Special Education - Preschool	80	5,689	0	-5,689	3.8	241.2	0.0	-241.2
(3030) Special Education Instruction	0	84,317	73,593	-10,723	0.0	1,169.8	1,141.4	-28.4
(3040) Special Education Classroom Support	0	3,707	0	-3,707	0.0	53.0	0.0	-53.0
(3050) Special Education Supplemental Instruction	0	16,257	0	-16,257	0.0	0.0	0.0	0.0
(3070) OSE Strategic Management	0	0	2,061	2,061	0.0	0.0	20.0	20.0
(3080) OSE Operations	0	0	840	840	0.0	0.0	8.5	8.5
(3090) OSE Financial Management	0	0	1,389	1,389	0.0	0.0	19.0	19.0
(3100) Special Education Local Program and Services	13,771	0	0	0	73.7	0.0	0.0	0.0
(3200) Special Education Local Administration	79,599	0	0	0	243.6	0.0	0.0	0.0
(3300) OSE Information Management	0	1.500	923	923	0.0	0.0	6.0	6.0
(3310) OSE Resolution	0	1,500	2,252	752	0.0	0.0	34.0	34.0
(3320) OSE Non-Public Placements	0	2,662	2,952	290	0.0	0.0	32.0	32.0
(3330) OSE Related Services	0	9,909	27,004	17,095	0.0	0.0	248.9	248.9
(3340) OSE Inclusive Academic Programs	0	0	1,895	1,895	0.0	0.0	25.0	25.0
(3350) OSE Central Office Support	0	434	3,844	3,410	0.0	0.0	40.5	40.5
(3370) OSE School Support	0	2,246	8,905	6,658	0.0	0.0	262.7	262.7
(3380) OSE Early Stages	0	1,665	3,978	2,313	0.0	0.0	55.0	55.0
(3440) OSE Resolution - RAC (BKJO) Blackman-Jones Decree	0 6,107	219 0	503 0	284 0	0.0 14.1	0.0 0.0	0.0 0.0	0.0 0.0
Subtotal (3000) Special Education Local	111,830	128,605	130,139	1,534	358.7	1,464.0	1,893.0	429.0
(4000) Instructional Support Services	111,000	120,003	100,100	דטטן	330.7	ı, -tut ı	1,000.0	723.0
(4200) Curriculum Development and Implementation	2,628	3,894	4,699	805	5.8	25.0	5.5	-19.5
(4300) Professional Development Programs	1,224	10,688	13,564	2,877	1.8	232.5	57.0	-175.5
(4350) Standards Implementation - Professional Development	73	0	0	0	0.0	0.0	0.0	0.0
	60	306	303	-				

(dollars in thousands)

	Dollars in Thousands				Full-Time Ed	_l uivalents	Ob	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(4000) Instructional Support Services (cont)	11 2003	11 2010	11 2011	112010	112003	11 2010	11 2011	11 2010
(4600) Local Grants Administration	-1,546	5,624	16,092	10,468	7.4	47.5	30.5	-17.0
(4620) Educational Assessment and Accountability	0	6,395	6,297	-98	0.0	33.0	9.0	-24.0
(4700) Parental Engagement	2,294	0	0	0	7.4	0.0	0.0	0.0
Subtotal (4000) Instructional Support Services	4,734	26,907	40,955	14,048	22.5	338.0	102.0	-236.0
(4002) Title 2 Grants		•		•				
(4250) Administration LEA Programs	404	0	0	0	1.1	0.0	0.0	0.0
(4255) Professional Development Program	2,496	0	0	0	3.0	0.0	0.0	0.0
(4260) Professional Development Literacy and Numeracy	1,552	0	0	0	4.0	0.0	0.0	0.0
(4265) Professional Development Mentoring Program	2,130	0	0	0	8.1	0.0	0.0	0.0
(4270) Professional Development Schools Program	1,465	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4002) Title 2 Grants	8,049	0	0	0	16.2	0.0	0.0	0.0
(4003) Title 3 Grants								
(4365) ESL/Bilingual Education - Local Schools	527	0	0	0	0.0	0.0	0.0	0.0
(4370) ESL/Bilingual Education - Private Schools	5	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4003) Title 3 Grants	532	0	0	0	0.0	0.0	0.0	0.0
(4004) Title 4 Grants								
(4450) Administration- LEA Programs	484	0	0	0	1.0	0.0	0.0	0.0
					0.0			
(4455) Safe and Drug Free Schools Program- Parochial Schools		0	0	0		0.0	0.0	0.0
(4460) Safe and Drug Free Schools Program- Non-Parochial	28	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4004) Title 4 Grants	726	0	0	0	1.0	0.0	0.0	0.0
(4005) Title 5 Grants								
(4560) Innovative Education LEA Programs	134	0	0	0	0.2	0.0	0.0	0.0
Subtotal (4005) Title 5 Grants	134	0	0	0	0.2	0.0	0.0	0.0
(4011) Title 1 Sea Set-Aside								
(4060) School Improvement Program SEA Grants	791	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4011) Title 1 Sea Set-Aside	791	0	0	0	0.0	0.0	0.0	0.0
(4014) After School Learning Center								
(4480) After School Learning Programs - Competitive	1,077	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4014) After School Learning Center		0	0	0		0.0	0.0	
	1,077	U	U	U	0.0	0.0	U.U	0.0
(4021) Title 1 Part B								
(4070) Reading First	606	0	0	0	1.3	0.0	0.0	0.0
Subtotal (4021) Title 1 Part B	606	0	0	0	1.3	0.0	0.0	0.0
(4022) Title 2 Part D								
(4290) Instructional Technology - LEA Programs	-4	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4022) Title 2 Part D	-4	0	0	0	0.0	0.0	0.0	0.0
(4101) Title 1 Grant								
(4010) LEA Administration	1,310	0	0	0	5.8	0.0	0.0	0.0
(4015) Homeless Children Program	244	0	0	0	0.0	0.0	0.0	0.0
(4020) Parental Involvement Reserve	87	0	0	0	0.0	0.0	0.0	0.0
(4025) Neglected and Delinquent Youth Reserve	171	0	0	0	0.2	0.0	0.0	0.1
(4030) School Improvement Program Reserve	2,174	0	0	0	6.1	0.0	0.0	0.
(4035) Other Title 1 Services Reserve	2,124	0	0	0	2.8	0.0	0.0	0.0
(4040) Professional Development Reserves	868	0	0	0	0.0	0.0	0.0	0.0
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District of Columbia Public Schools

(dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
District Annual State	Actual	Approved	Proposed	Change from	1	Approved	Proposed	Change from
Division/Activity (4101) Title 1 Grant (cont)	FY 2009	FY 2010	FY 2011	FY 2010	FY 2009	FY 2010	FY 2011	FY 2010
(4045) Supplemental Services Reserve	4,976	0	0	0	0.0	0.0	0.0	0.0
(4050) Choice Transportation Reserve	1,340	0	0	0	0.0	0.0	0.0	0.0
(4055) Educational Programs-Schools	15,463	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4101) Title 1 Grant	28,758	0	0	0	14.8	0.0	0.0	0.0
(5000) Student Support Services								
(5050) Student Services	51	0	0	0	0.0	0.0	0.0	0.0
(5060) Student Hearings	0	0	359	359	0.0	0.0	0.0	0.0
(5070) Student Support Services	0	2,095	1,970	-125	0.0	10.0	0.0	-10.0
(5100) Guidance Counseling	209	0	0	0	0.8	0.0	0.0	0.0
(5120) School Social and Psychological Services	0	8	533	526	0.0	0.0	0.0	0.0
(5200) Health Services	47	1,662	918	-744	0.0	8.0	0.0	-8.0
(5300) Intervention Services	0	4	0	-4	0.0	0.0	0.0	0.0
(5350) Youth Engagement	0	2,606	4,162	1,556	0.0	14.0	26.5	12.5
(5400) Transitory Services	71	0	0	0	0.7	0.0	0.0	0.0
(5500) Athletics	3,640	4,929	4,582	-347	1.5	14.0	13.5	-0.5
(5700) Co-curriculum/Extra-Curricular Activities	272	2,237	2,567	330	0.0	36.0	13.0	-23.0
(5800) Student Affairs	1,946	0	0	0	5.8	0.0	0.0	0.0
(5900) Student Hearings	229	0	0	0	1.3	0.0	0.0	0.0
(5910) Parent Resource Centers	0	1,891	1,219	-672	0.0	19.0	16.5	-2.5
(5920) School-Based Partnerships	500	13,747	6,314	-7,433	0.0	4.0	14.0	10.0
(5930) Student Attendance	0	0	125	125	0.0	0.0	0.0	0.0
Subtotal (5000) Student Support Services	6,966	29,178	22,750	-6,428	10.0	105.0	83.5	-21.5
(6000) Non-Instructional Support Services					10.0			
(6100) Custodial Services	31,238	29,264	23,456	-5,808	217.6	476.0	464.1	-11.9
(6200) Facilities and Infrastructure	54	0	0	0	0.1	0.0	0.0	0.0
(6300) Food Services	15,261	17,173	28,505	11,332	1.8	5.0	3.0	-2.0
(6400) Security Services	3,147	18,527	17,439	-1,088	16.6	25.2	110.5	85.2
(6600) Public Utilities	43,992	44,085	38,223	-5,863	0.0	0.0	0.0	0.0
(6700) Data Integrity and Business Systems Improvement	6,494	0	0	0	0.7	0.0	0.0	0.0
(6800) Logistics- Mail, Printing and Duplicating	0,.51	3,846	4,866	1,020	0.0	32.0	6.0	-26.0
Subtotal (6000) Non-Instructional Support Services	100,186	112,896	112,489	-407	236.9	538.2	583.6	45.4
(7000) Special Education State	100,100	112,000	112,100			00012	000.0	10.1
(7100) Special Education Litigation	7,478	0	0	0	0.0	0.0	0.0	0.0
(7200) Special Education State Program and Services	858	0	0	0	1.6	0.0	0.0	0.0
(7300) Special Education Transportation	-319	0	0	0	0.1	0.0	0.0	0.0
(7400) Special Education Tuition Payments	-1,272	0	0	0	0.0	0.0	0.0	0.0
Subtotal (7000) Special Education State	6,744	0	<u>0</u>	0	1.7	0.0	0.0	0.0
(8000) Other State Functions	J,1 T1					0.0	0.0	0.0
(8100) Assessment and Accountability Programs	987	0	0	0	5.2	0.0	0.0	0.0
(8300) Correction System Instructional Programs	2,226	0	0	0	0.0	0.0	0.0	0.0
(8400) General Education Tuition Payments	2,220	0	0	0	0.0	0.0	0.0	0.0
(8500) Grants Administration	213	0	0	0	0.0		0.0	0.0
10000) GIANTS AUTHINISTIATION	213	U	U	U	U.U	0.0	U.U	U.Ü

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(dollars in thousands)

		Thousands		Full-Time Ed	uivalents			
				Change			-	Change
	Actual	Approved	Proposed	from	Actual	Approved	Proposed	from
Division/Activity	FY 2009	FY 2010	FY 2011	FY 2010	FY 2009	FY 2010	FY 2011	FY 2010
Subtotal (8000) Other State Functions	3,654	0	0	0	5.2	0.0	0.0	0.0
(9090) Non-Programmatic Departments								
(9093) Pass Throughs and Sub-Grants to Charter/PRI	0	3,640	161	-3,479	0.0	0.0	0.0	0.0
(9900) Non-Programmatic Departments	30	0	0	0	0.7	0.0	0.0	0.0
Subtotal (9090) Non-Programmatic Departments	30	3,640	161	-3,479	0.7	0.0	0.0	0.0
(9960) Year End Close								
(9960) No Activity Assigned	6,411	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	6,411	0	0	0	0.0	0.0	0.0	0.0
(9980) Payroll Default Program								
No Activity Assigned	0	0	0	0	2,670.6	0.0	0.0	0.0
Subtotal (9980) Payroll Default Program	0	0	0	0	2,670.6	0.0	0.0	0.0
No Activity Assigned	63	0	0	0	0.0	0.0	0.0	0.0
Subtotal	63	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	738,132	779,574	757,543	-22,031	6,071.6	6,909.4	7,807.1	897.7

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Overview: Established by the District of Columbia School Reform Act of 1995, the Uniform Per Student Funding Formula (UPSFF) provides Local funding to all public schools in the District of Columbia. This formula is based on a "market basket" of goods and services that includes education operational costs for District Public Schools, such as the costs of instruction, classroom support, administration, utilities, curriculum, and testing. The UPSFF is based on a "foundation" amount, which is then enhanced according to different weights for higher cost grade levels and supplemental funding weights for students in special populations.

The FY 2011 Proposed Budget and Budget Support Act support a 2 percent, or \$175, increase over the FY 2010 UPSFF base, putting the foundation level at \$8,945 per student. The foundation amount was \$8,770 for FY 2009 and FY 2010. A third year at this level is not realistic, and a slight increase is necessary in FY 2011 to continue to provide high-quality education to children across the District in the coming school year. Education remains a top priority, and adjusting the UPSFF by 2 percent will allow for adequate funding to support strong educational opportunities for all children in DCPS and D.C. Public Charter schools.

The UPSFF base and appropriate weights are applied to enrollment projections to determine the Local budget amount for DCPS. The School Year (SY) 2010-2011 projected total enrollment for DCPS is 45,881. A breakdown of this projected enrollment number by grade and special populations can be found in the UPSFF table at the end of this chapter.

The overall budget for DCPS decreases in FY 2011. This decrease is driven in large part by a decrease in the one-time American Recovery and Reinvestment Act (ARRA) state stabilization funds (\$39.3 million), ARRA Title I (\$23.4 million) and IDEA funds (\$11.8 million). Please refer to table GA0-4 to review a comparison between fiscal years that accounts for the reallocation made in FY 2010 to adjust for actual school enrollment.

The cost to provide the same level of administration, instruction, support services and other school operations has increased. A combination of additional Local funds and cost-saving proposals is necessary to allow DCPS to continue to function at the same service level as in FY 2010 and minimize disruption to teaching and learning at District schools.

The FY 2010 FTE count published in the budget book was established prior to DCPS's conversion to the District's current PeopleSoft Payroll System Program. The conversion improved the methodology that calculates the FTE count, which previously did not accurately reflect the number of FTEs at DCPS. This resulted in an additional 2,641.7 FTEs to correct the DCPS FTE count, which will have no funding impact. In addition, FTEs that were previously funded with other one-time funds, such as ARRA grants, must be moved to the Local budget in FY 2011, resulting in additional FTEs in the Local fund.

The proposed budget also includes an FTE adjustment of 1,193.9 in Local funds, 43.3 FTEs in Intra-District funds and 2.9 FTEs in Federal Payments resulting in a net decrease of 1,240.1 FTEs with no budgetary impact.

Cost Savings: The overall changes to the Local funds budget were made within the budget formula level resulting from the UPSFF and thus may not be exclusively listed in table GA0-5. Some of the major reductions include \$15,400,000 to allow the overall budget for schools to remain the same for FY 2011 as the FY 2010 level. There is also a \$17,709,000 reduction in DCPS central office positions and nonpersonal services. By changing the way Information Technology services are delivered to a fee-for-service model, a reduction in the OCTO contract for core services results in a savings of \$4,300,000. The proposed budget includes a \$4,600,000 reduction in discretionary pay or step increases. In addition, the proposed budget includes a savings of \$12,000,000 to be realized through other personnel cost-saving proposals that could include, but would not be limited to, reorganizations, employee furloughs, reduced work hours and/or salary or staff reductions. DCPS seeks to realize additional savings in the amount of \$1,000,000 through reducing or consolidating seats in its STAY programs. A reduction of \$5,478,000 is reflected to align fixed costs to the revised estimates. The proposed budget accounts for a reduction of \$1,717,000 in HIV/AIDS Education and Impact Aid grants. A reduction of \$74,481,000 was made in Intra-District funds to align with projected ARRA funding. Finally, a reduction of \$499,000 in Special Purpose Revenue accounted for fee reductions in revenue from parking, PEPCO, teacher certification and vending machine fees along with a reduction in the Hope Dreams Scholarship Fund.

Policy Initiatives: The FY 2011 DCPS budget includes funding to support critical and innovative programs that will continue to advance the progress of the DCPS by increasing teacher quality and student achievement.

The local funds budget is developed through the UPSFF. An increase of \$21,326,000 includes a 2 percent increase in the UPSFF and adjustments in enrollment and special populations. The proposed budget also accounts for a \$31,331,000 increase in funding to support a blended Head Start program and the transfer of FTEs from non-local funds. Finally, there is an increase of \$800,000 to align the federal allocation in the Federal payment fund and \$208,000 to align the Head Start budget with the grant award in the Private Grant fund.

The FY 2011 budget also protects critical programs and new initiatives that directly impact classroom achievement of students with special needs. The District continues to act in accordance with a consent decree and alternative dispute resolution agreement in the Blackman-Jones special education class action litigation. DCPS has made great progress over the course of the past year and has improved timelines of Hearing Officer Determination (HOD) implementation to 90 percent. Moreover, the Office of Special Education continues to integrate key data solutions that drive performance and the ability to positively influence targeted areas of academic performance. The FY 2011 Proposed Budget supports these reforms with continued support to the Blackman-Jones budget in the Office of the State Superintendent of Education (OSSE), for which DCPS receives increased intra-District authority. This program was initially established to support the joint commitments of the state and DCPS and remains a critical program.

In FY 2011, DCPS will launch an innovative early education model to expand the District's ability to provide comprehensive preschool and pre-Kindergarten programs. Under the prior model, the use of Head Start grant funds had been restricted by a Federal cap on program enrollment. By blending Local and Federal dollars under a U.S. Department of Health and Human Services approved model, DCPS

will ensure that every child attending a Title I school will benefit from comprehensive services typically only offered to Head Start classrooms. By distributing the Federal Head Start grant through subsidy and services across all Title I schools in the 2010-11 school year, an additional 184 classrooms in 70 schools will receive all of the benefits of a full Head Start program. Under this model, schools that had previously received a Head Start subsidy for more than one classroom are now required to fund the full salary of their second classroom teacher. However, this new model will allow all schools to benefit from 15 early childhood coaches, 10 family case managers, and a comprehensive child assessment tool that will ultimately allow teachers to track students' kindergarten readiness.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table GA0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		510,881	5,075.0
Shift: Maximize Federal funding by increasing Local	Instructional Programs	10,000	110.0
support to a blended Head Start program			
Adjust: FTE Adjustment	Multiple Programs	0	-1,193.9
Correct prior reporting from CAPPS to align	Multiple Programs	0	1,994.0
with PeopleSoft			
Correct: Transfer FTEs from non-Local funds	Multiple Programs	21,331	635.6
Cost Increase: Adjust funding for 2 percent increase in UPSFF	Multiple Programs	6,133	0.0
Cost Increase: Adjust funding for increase in enrollment	Multiple Programs	10,524	0.0
Cost Increase: Increase funding for special populations	Multiple Programs	4,669	0.0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		563,538	6,620.7
FEDERAL PAYMENTS: FY 2010 Approved Budget and FTE		42,200	156.0
Correct: Align count to Peoplesoft	Instructional Programs	0	150.0
Correct: Transfer FTEs to Local funds	Instructional Programs	0	-151.3
Cost Increase: Align to Federal allocation	Instructional Programs	800	0.0
Reduce: Adjust FTE	Multiple Programs	0	-2.9
FEDERAL PAYMENTS: FY 2011 Proposed Budget and FTE		43,000	151.8
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		9,955	135.0
Correct: Align count to Peoplesoft	Instructional Programs	0	-30.9
Correct: Transfer FTEs to Local funds	Instructional Programs	0	-70.0
Reduce: Reduction in HIV AIDS Education grant	Instructional Programs	-742	0.0
Reduce: Reduction in Impact Aid grant	Instructional Programs	-975	0.0
FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE		8,238	34.2
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE		3,784	49.0
Correct: Align count to Peoplesoft	Instructional Programs	0	11.0
Correct: Transfer FTEs to Local funds	Instructional Programs	0	-28.8
Cost Increase: Align Head Start budget with grant award	Instructional Programs	208	0.0
PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE		3,992	31.2

	4.005	
	4,005	16.0
Agency Management Program	-70	0.0
Agency Management Program	-60	0.0
Agency Management Program	-50	0.0
Instructional Programs	0	-3.0
Instructional Programs	-68	0.0
Instructional Programs	-251	0.0
Instructional Programs	1,000	0.0
	4,506	13.0
	208,750	1,478.4
Multiple Programs	0	517.6
Multiple Programs	0	-385.5
Multiple Programs	-74,481	-611.0
Multiple Programs	0	-43.3
	Agency Management Program Agency Management Program Instructional Programs Instructional Programs Instructional Programs Instructional Programs Instructional Programs Multiple Programs Multiple Programs Multiple Programs	Agency Management Program Agency Management Program -50 Instructional Programs 0 Instructional Programs -68 Instructional Programs -251 Instructional Programs 1,000 4,506 208,750 Multiple Programs 0 Multiple Programs 0 Multiple Programs -74,481

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

- 1. Overall. D.C. Public Schools identified six objectives central to carrying out the agency's mission. Each Division's performance is focused on one or more of these objectives. They include:
 - 1. Ensure that schools provide a consistent foundation in academics, strong support for social/emotional needs, and a variety of challenging themes and programs.
 - 2. Develop and retain the most highly effective and highly compensated educators in the country, and recognize and reward their work.
 - 3. Implement a rigorous, relevant college preparatory curriculum that gives all students meaningful options for life.
 - 4. Provide schools with the central office support they need to foster student achievement.
 - 5. Support decision-making with accurate information about how our students and the school district are performing.
 - 6. Partner with families and community members who demand better schools.

2. Office of the Chief Academic Officer

Objective 1: Ensure that schools provide a consistent foundation in academics, strong support for social/emotional needs, and a variety of challenging themes and programs.

Objective 2: Develop and retain the most highly effective and highly compensated educators in the country, and recognize and reward their work.

Objective 3: Implement a rigorous, relevant college preparatory curriculum that gives all students meaning ful options for life.

Office of the Chief Academic Officer

		FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Obj.	Measure	Actual	Target	Actual	Target	Target	Target
1	Percentage of ES students proficient in Reading	46%	49%	49%	54%	57%	60%
1	Percentage of ES students proficient in Math	40%	43%	49%	54%	57%	60%
1	Percentage of SEC students proficient in Reading	39%	42%	41%	47%	50%	53%
1	Percentage of SEC students proficient in Math	36%	39%	40%	44%	47%	50%
1	Black-White Reading achievement gap	52	N/A	49	44	41	38
1	Black-White Math achievement gap	53	N/A	49	44	41	38
1	Reduce number of serious security incidents	12%	-3%	-12%	-3%	-3%	-3%
1	Percentage of parents satisfied with safety inside schools	76%	76%	85%	87%	90%	90%
1	Percentage of students missing 15 or more days unexcused	20%	17%	20%	17%	15%	13%
1	ES Average Daily Attendance	N/A	95%	95%	97%	97%	97%
1	SEC Average Daily Attendance	N/A	90%	73%	78%	82%	85%
1	Number of students referred to Non-Public schools by DCPS	N/A	TBD	N/A	TBD	TBD	TBD
1	Timely completion rate of IEPs for DCPS schools	75%	80%	86%	90%	95%	95%
3	Percentage of 9-11th grade students taking the PSAT	72%	75%	72%	75%	77%	80%
3	Percentage of AP/IB exams passed	21%	25%	33%	35%	37%	40%
3	Percentage of HS students taking at least 1 Advanced Placement or International Baccalaureate exam	14%	17%	13%	17%	20%	23%
3	Percentage of teachers rating Teaching and Learning framework clear and effective	N/A	N/A	N/A	TBD	TBD	TBD
3	Graduation Rate	70%	73%	TBD	2%	2%	2%

ES includes students in grades 3-6 SEC includes students in grades 7, 8, and 10

3. Office of Human Capital

Objective 1: Develop and retain the most highly effective and highly compensated educators in the country, and recognize and reward their work.

Objective 2: Provide schools with the central office support they need to foster student achievement.

Office of Human Capital

		FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
O bj	Measure	Actual	Target	Actual	Target	Target	Target
1	Percentage of teachers Highly Qualified ¹	N/A	N/A	60%	75%	77%	80%
1	Yield rate of most highly rated principal candidates ²	N/A	N/A	75%	85%	85%	85%
1	Yield rate of most highly rated teacher candidates ³	N/A	N/A	56%	75%	80%	85%
2	Number of HR constituent cases open 50+ days	N/A	N/A	N/A	TBD	TBD	TBD
2	Percentage of school and central office staff satisfied with HR	N/A	N/A	N/A	TBD	TBD	TBD

4. Office of Special Education

Objective 1: Ensure that schools provide a consistent foundation in academics, strong support for social/emotional needs, and a variety of challenging themes and programs.

Office of Special Education

		FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Obj	Measure	Actual	Target	Actual	Target	Target	Target
1	Number of <i>Blackman Jones</i> cases open and overdue 90+ days	N/A	N/A		0	0	0
1	Rate of timely resolution of <i>Blackman Jones</i> cases	N/A	80%	60%	90%	90%	90%
1	Timely completion rate of evaluations for DCPS school	72%	78%	N/A	TBD	TBD	TBD
1	Open <i>Blackman Jones</i> cases per case manager (expediter)	N/A	N/A	N/A	TBD	TBD	TBD

5. Office of the Chief Operating Officer

Objective 1: Provide schools with the central office support they need to foster student achievement.

Office of the Chief Operating Officer

		FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Obj	Measure	Actual	Target	YE Actual	Target	Target	Target
1	Savings achieved through aggregated purchase of routine commodities and increased efficiency of warehouse	N/A	N/A	N/A	\$10 M	TBD	TBD
1	Number of schools providing free food to students through Provision 2 ⁴	N/A	24	87	TBD	TBD	TBD
1	Percentage of students completing FARM applications for free lunch reimbursement	N/A	N/A	86%	86%	TBD	TBD

6. Office of Data and Accountability

Objective 1: Ensure that schools provide a consistent foundation in academics, strong support for social/emotional needs, and a variety of challenging themes and programs.

Objective 2: Implement a rigorous, relevant college preparatory curriculum that gives all students meaning ful options for life.

Objective 3: Support decision-making with accurate information about how our students and the school district are performing.

Office of Data and Accountability

		FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Obj	Measure	Actual	Target	Actual	Target	Target	Target
3	Data accuracy of mandated fields in <i>Blackman Jones</i> consent decree	N/A	N/A	N/A	96%	96%	96%
3	Percentage Hearing Officer Decisions (HODs) validated by schools	N/A	N/A	N/A	96%	96%	96%
3	Percentage of schools receiving benchmark data within 3 days	N/A	95%	96%	96%	96%	96%
3	Percentage secondary students participating in D.C. CAS			94%	95%	95%	95%
3	Number of active STARS users	N/A	3,100	3,281	3,500	3,700	4,000

7. Office of Family and Public Engagement

Objective 1: Ensure that schools provide a consistent foundation in academics, strong support for social/emotional needs, and a variety of challenging themes and programs.

Objective 2: Partner with families and community members who demand better schools.

Office of Family and Public Engagement

		FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Obj	Measure	Actual	Target	Actual	Target	Target	Target
2	Percentage of parents satisfied with school performance ⁵	N/A	N/A	N/A	TBD	TBD	TBD
2	Percentage of parents satisfied with opportunities for engagement	N/A	N/A	N/A	TBD	TBD	TBD
2	Number page views on DCPS website	N/A	N/A	N/A	TBD	TBD	TBD

8 Agency Management / Office of the Director

Objective 1: Ensure that schools provide a consistent foundation in academics, strong support for social/emotional needs, and a variety of challenging themes and programs.

Objective 2: Provide schools with the central office support they need to foster student achievement.

Performance Plan Endnotes:

- 1. Highly Qualified is defined in the legislation authorizing No Child Left Behind as a teacher holding a bachelor's degree, holding a state certification, and demonstrating subject matter knowledge.
- 2. Yield rates of most highly rated principal candidates include those candidates that are recommended by an interview panel for continuation in the recruitment process.
- 3. Yield rates of most highly rated teacher candidates include those candidates that are recommended by an interview panel for continuation in the recruitment process.
- 4. Provision 2 is a program implemented by the OSSE that allows schools to feed all of their students at no charge. To qualify for this provision, schools must meet minimum thresholds of students that qualify for free or reduced lunch and financial accountability standards.
- 5. Satisfaction metrics are generated from DCPS' annual surveys of students, parents, and staff.

District of Columbia Public Schools FY 2011 Proposed Budget Per Student Funding Allocation Analysis

Uniform Per Student Funding Formula (D.C. Official Code §38-29)

UPSFF Foundation Level: \$8,945 per student

	Weighting Factor	FY 2011 Budgeted Enrollment	Per Pupil Allocation (Rounded)		Total Budget (Rounded)
General Education					
Pre-School	1.34	1,998	\$	11,986	\$23,949,000
Pre-Kindergarten (Pre-K)	1.30	3,258		11,629	\$37,886,000
Kindergarten	1.30	3,371	\$	11,629	\$39,200,000
Grades 1-3	1.00	9,821	\$	8,945	\$87,849,000
Grades 4-5	1.00	6,467	\$	8,945	\$57,847,000
Ungraded Elementary School	1.00		\$	8,945	\$0
Grades 6 -8	1.03	6,974	\$	9,213	\$64,254,000
Ungraded Middle/ Jr. High Sch.	1.03		******	9,213	\$0
Grades 9 - 12	1.16	11,815	\$	10,376	\$122,595,000
Ungraded Senior High School	1.16	62	\$	10,376	\$643,000
Alternative School	1.17	137	\$	10,466	\$1,434,000
Special Education School	1.17	541	\$	10,466	\$5,662,000
Adult	0.75	1,437	\$	6,709	\$9,640,000
Subtotal General Education		45,881			\$450,959,000
Special Education					
Level 1	0.52	1,717	\$	4,651	\$7,986,000
Level 2	0.79	2,450	\$	7,067	\$17,313,000
Level 3	1.56	605	Š	13,954	\$8,442,000
Level 4	2.83	1,760	\$	25,314	\$44,553,000
Subtotal for Special Education	n	6,532	***		\$78,294,000
Other Categories				10.000	
LEP/NEP	0.45	4,421	\$	4,025	\$17,796,000
Summer School	0.17	10,300	\$	1,521	\$15,663,000
Summer School - Special Ed.	254400	27.37.57.51	97.13	470000	\$826,343
Subtotal for Other Categorie	s	14,721			\$34,285,343
Local Education Agen	су				\$563,538,343

Teachers' Retirement System

www.dcrb.dc.gov

Telephone: 202-343-3200

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$-3,033	\$3,000,000	\$3,000,000	0.0

^{*}Please note the negative expenditures for FY 2009 actual are attributed to the employers' portion for Charter Schools' contributions to the Teachers' Retirement Fund.

The Teachers' Retirement System provides the District's required contribution to this retirement plan, which is administered by the District of Columbia Retirement Board (DCRB).

Under provisions of the Police Officers, Firefighters, and Teachers Retirement Benefit Replacement Plan Act of 1998 ("the Act"), the federal government assumed the District's unfunded pension liability for the retirement plans for teachers, police officers, firefighters and judges. Pursuant to the Act, the federal government will pay the retirement and death benefits, and a defined share of disability benefits, for employees for service accrued prior to July 1, 1997. The costs for benefits earned after June 30, 1997 are the responsibility of the Government of the District of Columbia. This budget reflects the required annual District contribution to fund these earned benefits. Pursuant to District Code § 1-907.02(a), (2006)

Repl.), the District is required to budget the pension contribution at an amount equal to or greater than the amount certified by the DCRB on the basis of a prescribed actuarial study and formula calculation that is set forth in § 1-907.03. On January 5, 2010, DCRB transmitted the certified contribution for inclusion in the District's FY 2011 proposed budget as reflected in this chapter.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GX0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table GX0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	5,964	-3	3,000	3,000	0	0.0
Total for General Fund	5,964	-3	3,000	3,000	0	0.0
Gross Funds	5,964	-3	3,000	3,000	0	0.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GX0-2 contains the proposed FY 2011 budget at the Comptroller Source group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GX0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
50 Subsidies and Transfers	5,964	-3	3,000	3,000	0	0.0
Subtotal Nonpersonal Services (NPS) 5,964	-3	3,000	3,000	0	0.0
Gross Funds	5,964	-3	3,000	3,000	0	0.0

^{*}Percent Change is based on whole dollars.

Program Description

The Teachers' Retirement System operates through the following program:

Teachers' Retirement System - D.C. Code § 1-907.02(a) requires the District to appropriate funds that are equal to, or greater than, the actuarially determined amount as the District's annual payment to the District of Columbia Retirement Board.

Program Structure Change

The Teachers' Retirement System had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table GX0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table GX0-3

(dollars in thousands)

		Dollars in	Thousands			Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	
(1000) Teachers' Retirement System									
(1100) Teachers' Retirement System	-3	3,000	3,000	0	0.0	0.0	0.0	0.0	
Subtotal (1000) Teachers' Retirement System	-3	3,000	3,000	0	0.0	0.0	0.0	0.0	
Total Proposed Operating Budget	-3	3,000	3,000	0	0.0	0.0	0.0	0.0	

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The Teachers' Retirement System had no changes from the FY 2010 Approved Budget to the FY 2011 Proposed Budget.

Office of the State Superintendent of Education

www.osse.dc.gov Telephone: 202-727-6436

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$363,831,993	\$463,644,407	\$402,124,571	-13.3
FTEs	309.3	339.2	319.9	-5.7

The mission of the Office of the State Superintendent of Education is to set high expectations, provide resources and support, and exercise accountability to ensure that all residents receive an excellent education.

Summary of Services

The Office of the State Superintendent of Education (OSSE) serves as the District of Columbia's State Education Agency (SEA), thereby granting OSSE oversight responsibility over all federal education programs and related grants administered in the District of Columbia. OSSE is responsible for developing state-level standards aligned with school, college, and workforce readiness expectations; providing the resources and supports to assist childcare, pre-kindergarten, and adult education providers and Local Education Agencies (LEAs) in achieving these objec-

tives; ensuring the state collects and makes available accurate and reliable data; and administering meaningful state-level sanctions and interventions to ensure quality and compliance with both state and federal law. For further information on the duties of the agency, please refer to District of Columbia Official Code, Sections 38-2601 to \$38-2609.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GD0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GD0-1 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	102,998	111,750	111,990	115,813	3,823	3.4
Special Purpose Revenue Funds	136	192	10,728	10,326	-402	-3.8
Total for General Fund	103,135	111,941	122,718	126,139	3,420	2.8
Federal Resources						
Federal Payments	35,194	60,945	55,100	55,100	0	N/A
Federal Grant Funds	128,922	150,900	245,394	183,028	-62,366	-25.4
Total for Federal Resources	164,117	211,845	300,494	238,128	-62,366	-20.8
Private Funds						
Private Donations	0	-2	0	0	0	N/A
Total for Private Donations	0	-2	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	50,647	40,047	40,432	37,858	-2,574	-6.4
Total for Intra-District Funds	50,647	40,047	40,432	37,858	-2,574	-6.4
Gross Funds	317,898	363,832	463,644	402,125	-61,520	-13.3

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table GD0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table GD0-2

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change
General Fund						
Local Funds	192.6	221.2	223.5	218.0	-5.4	-2.4
Special Purpose Revenue Funds	2.0	5.2	2.7	1.0	-1.7	-63.2
Total for General Fund	194.6	226.3	226.2	219.0	-7.2	-3.2
Federal Resources						
Federal Grant Funds	15.0	67.8	90.6	71.2	-19.4	-21.4
Federal Payments	13.9	13.5	22.5	29.7	7.2	32.0
Total for Federal Resources	28.9	81.3	113.1	100.9	-12.2	-10.8
Intra-District Funds						
Intra-District Funds	0.0	1.7	0.0	0.0	0.0	N/A
Total for Intra-District Funds	0.0	1.7	0.0	0.0	0.0	N/A
Total Proposed FTEs	223.5	309.3	339.2	319.9	-19.4	-5.7

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GD0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GD0-3 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	10,083	11,058	12,036	12,126	90	0.7
12 - Regular Pay - Other	18,616	7,280	13,395	11,783	-1,611	-12.0
13 - Additional Gross Pay	354	874	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	3,820	4,376	4,740	4,483	-256	-5.4
15 - Overtime Pay	15	16	0	0	0	N/A
Subtotal Personal Services (PS)	32,889	23,604	30,170	28,392	-1,778	-5.9
20 - Supplies and Materials	525	528	698	366	-332	-47.5
30 - Energy, Comm. and Building Rentals	82	79	422	87	-336	-79.5
31 - Telephone, Telegraph, Telegram, Etc.	487	265	470	485	15	3.2
32 - Rentals - Land and Structures	2,029	3,205	3,088	3,582	493	16.0
33 - Janitorial Services	27	46	35	2	-33	-94.5
34 - Security Services	545	93	25	2	-23	-92.3
35 - Occupancy Fixed Costs	164	169	96	37	-58	-61.1
40 - Other Services and Charges	7,949	9,136	13,007	4,431	-8,576	-65.9
41 - Contractual Services - Other	36,721	36,383	22,456	19,160	-3,296	-14.7
50 - Subsidies and Transfers	234,650	289,922	392,652	345,278	-47,374	-12.1
70 - Equipment and Equipment Rental	1,833	400	525	302	-222	-42.4
91 - Expense Not Budgeted Others	0	0	0	0	0	0
Subtotal Nonpersonal Services (NPS)	285,010	340,228	433,475	373,732	-59,742	-13.8
Out of Family	047000	202 202	400.044	400 405	64 506	40.0
Gross Funds	317,898	363,832	463,644	402,125	-61,520	-13.3

^{*}Percent Change is based on whole dollars.

Division Description

The Office of the State Superintendent of Education operates the following 10 divisions:

Office of the Director - supports the mission of the Office of the State Superintendent of Education.

This division contains the following 3 activities:

■ Office of the State Superintendent – provides executive leadership to the agency;

- Office of the Chief of Staff establishes policy, programmatic, and public relations priorities and strategies for the agency, and oversees the performance metrics of all programs within the OSSE; and
- Office of Public Charter School Financing and Support - serves external customers by managing several federally funded programs to provide facility funding to the District's charter schools. In addition, this activity leverages federal and local funds to provide technical assistance and grants to improve public charter school quality.

Office of the Chief Operating Officer - provides comprehensive oversight related to the operations, structure and day-to-day functions of the agency including procurement, facilities management, general operations and correspondence, tuition processing, organizational development, workforce development, and Student Hearing Office administration.

This division contains the following 5 activities:

- Office of the Chief Operations Officer oversees general agency operations, including Purchase/Travel Cards, Local, Small, and Disadvantaged Business Enterprises (LSDBE) Reporting, tuition processing, fleet management and customer service;
- Division of Student Transportation (DOT) responsible for the day-to-day operations of DOT, which provides school transportation for students that are classified as requiring special education services. This component remains under federal court monitoring due to the case Petties v. District of Columbia, et. al.;
- Student Hearing Office responsible for overseeing the docketing and scheduling of all special education due process hearings;
- Human Resources provides employee and employment support to OSSE, including labor relations, response to Office of the Inspector General (OIG) and D.C. Department of Human Resources complaints, executive recruitment, and internal investigations. In addition, this division is responsible for all employee relations, including timekeeping, payroll, Family and Medical Leave Act (FMLA) requests, reorganizations and e-Performance measurement; and
- Procurement responsible for facilitating and managing the annual acquisition of goods and services through contracts and procurement, and maintains all contract and procurement files and liaisons with District's Office of Contracting and Procurement.

Office of the Chief Information Officer (OCIO) serves internal customers through the deployment and management of technological applications and systems as well as external customers through the administration of a call center. This division contains the following 5 activities:

- Chief Information Officer develops and enforces policies and standards for information technology within OSSE. This division identifies where and how technology can systematically support the business processes of the agency and assesses new and emerging technologies to determine their potential application to OSSE's programs and services;
- Knowledge Management provides content management for the agency's internet and intranet sites, knowledge management tool support, data quality and cleansing, and agency-wide document management that includes document scanning, meta-data tagging, archival, tracking, and data integrity;
- Applications responsible for ensuring the availability, continuity and security of the agencies databases and applications. The division maintains development code, test scripts, change management, and tier 2-3 support for the agency's applications;
- Infrastructure responsible for backup and recovery, monitoring and alerting, network management, storage management, and asset and configuration management; and
- Project Management responsible for coordinating the technical and business activities of the OCIO and providing direction and guidance to the OCIO staff.

Office of Elementary and Secondary Education provides guidance and assistance to local education agencies in their efforts to meet state standards for K-12 programs; oversees the administration of federal grants for K-12 programs, school accountability, student testing, and accreditation of teacher preparation programs at post-secondary institutions in the District of Columbia; and issues state licensure of teachers and maintains data on highly qualified teachers.

This division contains the following 8 activities:

 Assessments and Accountability - provides oversight and management of the state's testing program, development and implementation of student standards, and annual determinations of adequate yearly progress (AYP);

- Teaching and Learning provides oversight and management of federal grant programs under Elementary and Secondary Education (ESE) for grades K through 12 that provide services to students during school hours, programs for English Language Learners (ELL), programs for teacher professional development, and school improvement activities and functions;
- School Support Services provides oversight and management of federal grant programs under ESE for public schools offering educational services to students in grades K through 12 before or after school programs that support school initiatives for technology, school safety, and services to private schools;
- Educator Licensure and Program Accreditation issues state educator licenses and credentials to qualified individuals, and approves and accredits educator preparation programs in the District;
- Grants Management and Program Coordination - provides cross-program and unit coordination and management of grant administrative functions and responsibilities, including grant monitoring, technical assistance, training, allocations, sub-grantee reimbursements, reporting, data collection, and tracking grant compliance;
- Community Learning provides oversight and management of federal grant programs under ESE for educational services that may occur outside the regular school program, including programs and services for homeless students and neglected and delinquent youth, and home-based instruction of students;
- Wellness and Nutrition Services provides oversight, management, and administration of the United States Department of Agriculture's food service programs for students and families, including school breakfast, lunch, and dinner programs, commodity program, and nutrition assistance for day care, afterschool, and summer programs; and
- Elementary and Secondary Assistant Superintendent's Office provides oversight and coordination of policies and guidance developed across the Division's units and areas of responsibility; and ensures other major program areas are involved in and aware of policies affecting LEAs, teachers, parents and students.

Special Education – responsible for ensuring the delivery of timely, legally compliant, and high-quality services to children with disabilities from birth through age 22 who reside in the District of Columbia. The division ensures Local Educational Agency (LEA) compliance with Part B of the Individuals With Disabilities Education Act (IDEA) and serves as the lead agency for implementation of Part C of the IDEA, the Early Intervention Program for Infants and Toddlers with Disabilities program. As such, this division oversees the development and promulgation of District (state) policy governing special education; monitors LEAs, nonpublic, and early intervention providers to ensure their compliance with law; monitors the allocation and administration of IDEA grant funds to LEAs; provides training and technical assistance to LEAs and providers; and investigates and helps resolve District complaints relating to special education.

This division contains the following 9 activities:

- Special Education Assistant Superintendent provides general oversight and supports the mission of OSSE's special education programs;
- Training and Technical Assistance Unit responsible for providing training and technical assistance to LEAs and other public agencies serving students with disabilities to ensure staff of those agencies are equipped to meet the needs of students and ensure compliance with all aspects of IDEA;
- IDEA Part C Early Intervention Program responsible for the implementation and oversight of a statewide, comprehensive, coordinated, multidisciplinary, and interagency system of early intervention services for infants and toddlers with disabilities and their families;
- Policy and Systems Initiatives responsible for developing and revising special education policies and regulations, coordinating with internal District government agencies and community partners to ensure that all District students receive FAPE, and developing and administering procedures to ensure that students are educated in the least restrictive environment appropriate to meet their needs;
- Fiscal Policy and Grants Management responsible for developing and implementing Parts B and C of IDEA's fiscal grant policies and proce-

- dures, developing and managing the application process and the allocation of flow-through grant funds to IDEA sub-recipients, resolving past federal A-133 audit findings, and developing and managing the DSE's local, court ordered, and federal funds;
- Blackman Jones responsible for adhering to the Blackman-Jones Consent Decree and Alternative Dispute Resolution (ADR) agreements related to federal civil class actions No. 97-1692 & 97-2402, *Mikeisha Blackman, et al., v. District of Columbia, et al.* The division is responsible for managing the expenditure of these funds;
- Incarcerated Youth ensures that funds for Incarcerated Youth are administered through an intra-District agreement with the District of Columbia Public Schools. These funds are used to ensure compliance with IDEA for incarcerated students attending the DC Jail School and continued compliance with the *J.C. vs Vance* case civil class action;
- Monitoring and Compliance Unit responsible for ensuring full implementation of Individuals with Disabilities Education Act requirements (IDEA) in all Local Education Agencies (LEAs), through the establishment of a system of monitoring; and
- Other Court Obligations represents OSSE in litigation in courts, recommends decisions in adjudicatory matters before the agency, and assists the agency in its decision-making capacity.

Early Childhood Education - provides leadership and coordination to ensure access to high-quality early childhood development programs for all District of Columbia children from birth to kindergarten. This division works to develop an effective early childhood education system by implementing high standards for programs and professionals, creating supports to meet standards, adhering to rigorous accountability measures, engaging community stakeholders, and securing strong financial supports.

This division includes the following 6 activities:

 ECE Assistant Superintendent's Office -Develops early childhood education policy agenda, program standards, communication strategies, and budgetary and accountability systems including data management and regulatory functions;

- ECE Child Care Subsidy Program administers the subsidy provider payments for early child care services provided to eligible children;
- Out of School Time Program represents funding to support programs providing out-of- school time services to all eligible District children;
- Early Childhood Support Services inspects and licenses child development facilities; receives and investigates complaints and unusual incidents against child development facilities; monitors child care subsidy providers and grantees; provides administrative and management activities to support ECE programs; and administers the Head Start State Collaboration program;
- Professional Development Assistance administers and manages the District-wide ECE professional development system to comply with the federal Child Care and Development Fund Block Grant requirements; and
- Pre-K Expansion Program administers and manages the Pre- Kindergarten program in accordance with the Pre-Kindergarten Expansion and Enhancement Act of 2008; and

Post-Secondary Education and Workforce Readiness - assists District of Columbia residents in acquiring the skills and credentials needed to be productive workers, family members, and citizens.

This division contains the following 7 activities:

- Power Assistance Superintendent's Office oversees and coordinates all state level policy development and programs associated with postsecondary education and workforce readiness in the District of Columbia:
- Higher Education Financial Services and Preparatory Programs provides comprehensive information, services, and resources to ensure that District learners are fully prepared to gain access and achieve success in post-secondary education. The division manages the following grants: DC College Tuition Assistance Grant (DC TAG), DC Leveraging Educational Assistance Partnership (DC LEAP), DC Adoption Scholarship Program, Mayoral Valedictorian Program (MVP), Robert C. Byrd Honors Scholarship Program, United States Senate Youth Program (USSYP), Advanced Placement Test Fee Program, the Early College Grant and the College Access Challenge Grant;

- Adult and Family Education expands access to high-quality education by providing the re-granting of federal and Local dollars through the independent competitive granting process for the provision of adult education services including Adult Basic Education (ABE), English Literacy Programs (ESL), High School Equivalency (GED) preparation and testing, Workplace Literacy, and Family Literacy services;
- Career and Technical Education uses Federal funds available under the Carl D. Perkins Act to foster the rebirth and renewal of career-technical education in the District of Columbia;
- Graduate Equivalency Diploma (GED) Testing

 an official center under the GED Testing Service
 that serves as the single source for administering
 the Official GED Tests and issuing authentic
 GED credentials in the District of Columbia;
- Education Licensure Commission consists of five Mayoral appointed members according to regulatory authority whose primary function is to establish standards of quality for post-secondary educational institutions in the District of Columbia. The Commission is responsible for ensuring that institutions under its jurisdiction meet and adhere to set laws and regulations; and
- Correctional Education helps incarcerated individuals obtain post-secondary education and vocational training.

State Board of Education – advises the State Superintendent of Education on education-related matters and approves specific education standards and rules. The State Board was established pursuant to Title IV of the *Public Education Reform Amendment Act of 2007*.

This division contains the following activity:

■ State Board of Education - responsible for advising the State Superintendent of Education on educational matters, including: state standards; state policies, including those governing special, academic, vocational, charter and other schools; state objectives; and state regulations proposed by the Mayor or the State Superintendent of Education. For more information on the Board's composition and duties, please refer to District of Columbia Official Code, Sections 38-2651 and 38-2652

General Education Tuition - Funds in this program provide general education tuition payments for children who are wards of the District of Columbia but who are enrolled in non-DC Public Schools based on the location of their foster home.

This division contains the following activity:

Foster Care General Education – provides general education tuition payments for children who are wards of the District of Columbia but who are enrolled in non-DC Public Schools based on the location of the foster home.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table GD0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table GD0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	51	0	0	0	0.6	0.0	0.0	0.0
(1020) Contracting and Procurement	82	0	0	0	0.0	0.0	0.0	0.0
(1040) Information Technology	847	0	0	0	0.2	0.0	0.0	0.0
(1080) Information Technology	23	0	0	0	0.0	0.0	0.0	0.0
(1090) Performance Management	169	0	0	0	10.2	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	1,173	0	0	0	10.9	0.0	0.0	0.0
(100F) Agency Financial Operations								
(110F) Budget Operations	0	0	818	818	0.0	0.0	7.0	7.0
(120F) Accounting Operations	0	0	750	750	0.0	0.0	9.0	9.0
(130F) ACFO Operations	0	0	195	195	0.0	0.0	2.0	2.0
Subtotal (100F) Agency Financial Operations	0	0	1,762	1,762	0.0	0.0	18.0	18.0
(2000) Nutrition Services								
(0200) Nutrition Services	1,492	0	0	0	1.2	0.0	0.0	0.0
Subtotal (2000) Nutrition Services	1,492	0	0	0	1.2	0.0	0.0	0.0
(3000) Higher Education Financial Services								
(0300) Higher Education Financial Services	17,297	0	0	0	1.7	0.0	0.0	0.0
(0302) D.C. Tuition Assistance Grant	-40	0	0	0	0.0	0.0	0.0	0.0
(0303) D.C. Leveraging Education Assistance Partnership	12	0	0	0	0.0	0.0	0.0	0.0
Subtotal (3000) Higher Education Financial Services	17,269	0	0	0	1.7	0.0	0.0	0.0
(4000) Policy, Research, and Analysis								
(0400) Policy, Research, and Analysis	-129	0	0	0	0.5	0.0	0.0	0.0
Subtotal (4000) Policy, Research, and Analysis	-129	0	0	0	0.5	0.0	0.0	0.0
(6000) Education Programs								
(0600) Educational Licensure	22	0	0	0	7.0	0.0	0.0	0.0
(0601) State Higher Education Executive Office	30	0	0	0	7.8	0.0	0.0	0.0
(0602) Education Licensure Commission	3	0	0	0	0.0	0.0	0.0	0.0
(0603) D.C. Gear-Up	-14	0	0	0	0.0	0.0	0.0	0.0
Subtotal (6000) Education Programs	40	0	0	0	14.8	0.0	0.0	0.0

(dollars in thousands)

		Dollars in T	housands			Full-Time E	quivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(7000) Educational Facilities and Partnerships								
(0700) Public Charter School Financial and Support	18,749	0	0	0	5.2	0.0	0.0	0.0
(0701) Educational Partnerships	16	0	0	0	0.1	0.0	0.0	0.0
Subtotal (7000) Educational Facilities and Partnerships	18,765	0	0	0	5.3	0.0	0.0	0.0
(9980) Payroll Default Program								
Payroll Default Program	-35	0	0	0	1.8	0.0	0.0	0.0
Subtotal (9980) Payroll Default Program	-35	0	0	0	1.8	0.0	0.0	0.0
(A100) Superintendent Office								
(A110) State Superintendent Support	441	38,276	0	-38,276	2.5	6.0	0.0	-6.0
(A120) State Board of Education	1,183	0	0	0	10.8	0.0	0.0	0.0
(A130) Transition Team	333	0	0	0	1.8	0.0	0.0	0.0
(A140) Special Ed Reform-Blackman Jones	18,024	17,800	0	-17,800	4.0	6.0	0.0	-6.0
(A141) Special Ed-Incarcerated Youth	0	900	0	-900	0.0	0.0	0.0	0.0
(A180) Policy Research and Analysis	1,460	0	0	0	1.8	0.0	0.0	0.0
(A190) Planning and Performance	921	448	0	-448	4.1	3.0	0.0	-3.0
Subtotal (A100) Superintendent Office	22,362	57,423	0	-57,423	24.9	15.0	0.0	-15.0
(A150) Contracts and Procurement								
(A155) Contracts and Procurement	41	0	0	0	0.4	0.0	0.0	0.0
Subtotal (A150) Contracts and Procurement	41	0	0	0	0.4	0.0	0.0	0.0
(A200) Deputy Superintendent - Business and Support								
(A210) Deputy Superintendent Business and Support Services	687	857	0	-857	3.0	3.0	0.0	-3.0
(A220) Human Resources	987	783	0	-783	11.3	10.0	0.0	-10.0
(A225) Facilities and Maintenance	3,183	3,436	0	-3,436	0.0	0.0	0.0	0.0
(A230) Procurement	576	701	0	-701	5.7	5.0	0.0	-5.0
(A235) Administration and Facilities Management	767	1,009	0	-1,009	8.3	7.0	0.0	-7.0
(A240) Nutrition Services	31,733	23,546	0	-23,546	6.5	17.2	0.0	-17.2
(A245) Public Charter Financing and Support	8,408	38,291	0	-38,291	1.5	8.0	0.0	-8.0
(A260) Residency Coordination	3,113	2,285	0	-2,285	0.0	0.0	0.0	0.0
Subtotal (A200) Deputy Superintendent - Business and Supp	ort 49,454	70,909	0	-70,909	36.4	50.2	0.0	-50.2

(dollars in thousands)

	Dollars in Thousands					Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(A300) Standards and Accountability								
(A320) Educator Quality	10	0	0	0	0.1	0.0	0.0	0.0
(A330) Assessment and Reporting	-37	0	0	0	0.0	0.0	0.0	0.0
Subtotal (A300) Standards and Accountability	-26	0	0	0	0.1	0.0	0.0	0.0
(A400) Teaching and Learning								
(A410) Education Excellence	529	63	0	-63	4.6	0.0	0.0	0.0
(A430) Early Care and Education Administration	77,012	81,718	0	-81,718	3.5	1.0	0.0	-1.0
(A431) Childcare Program Development	7,478	9,763	0	-9,763	28.1	38.0	0.0	-38.0
(A432) Pre-K and School Readiness	4,703	7,315	0	-7,315	2.0	6.0	0.0	-6.0
(A440) Career and Technical Education	-7	0	0	0	0.0	0.0	0.0	0.0
(A450) Standards and Accountability	292	124	0	-124	0.2	0.0	0.0	0.0
(A470) Post-Secondary Education and Workforce Readiness	832	1,697	0	-1,697	2.7	2.0	0.0	-2.0
(A471) Career and Technical Education	4,773	4,534	0	-4,534	2.7	5.0	0.0	-5.0
(A472) Adult and Family Education	4,464	4,606	0	-4,606	3.4	5.0	0.0	-5.0
(A473) Education Licensure Commission	738	540	0	-540	4.3	5.0	0.0	-5.0
(A474) Gear Up	1,705	1,356	0	-1,356	0.0	8.0	0.0	-8.0
(A475) D.C. Tag	26,013	35,143	0	-35,143	13.0	16.0	0.0	-16.0
(A476) LEAP	5,110	3,194	0	-3,194	9.6	0.0	0.0	0.0
(A477) Adult Scholarship	1,703	0	0	0	0.0	0.0	0.0	0.0
(A479) GED Testing	280	447	0	-447	2.6	3.0	0.0	-3.0
(A480) K-12 Services	11,818	3,110	0	-3,110	23.3	25.0	0.0	-25.0
(A481) Federal Grant Programs	44,292	108,985	0	-108,985	2.8	5.0	0.0	-5.0
(A482) Special Populations and Competitive Programs	415	529	0	-529	2.1	2.0	0.0	-2.0
(A483) School Improvement	2,038	0	0	0	0.9	0.0	0.0	0.0
(A484) Reading First	1,347	1,094	0	-1,094	0.5	3.0	0.0	-3.0
(A485) Accountability and Testing	6,346	5,743	0	-5,743	6.0	12.0	0.0	-12.0
(A486) Curriculum and Instruction	282	270	0	-270	2.8	5.0	0.0	-5.0
(A487) Educator Quality	11,338	15,544	0	-15,544	4.2	5.0	0.0	-5.0
(A488) English Language Learners	1,005	1,077	0	-1,077	0.0	0.0	0.0	0.0
(A490) Special Education	21,945	26,589	0	-26,589	28.6	46.0	0.0	-46.0
(A491) Special Education Compliance and Monitoring	0	128	0	-128	0.0	0.0	0.0	0.0
(A493) Special Education Training and Technical Assistance	0	627	0	-627	0.0	0.0	0.0	0.0
(A495) Special Education Attorney Fees	7,827	8,091	0	-8,091	0.0	0.0	0.0	0.0
(A496) Special Education-Infants and Toddlers	0	2,839	0	-2,839	0.0	19.0	0.0	-19.0
Subtotal (A400) Teaching and Learning	244,276	325,126	0	-325,126	147.9	211.0	0.0	-211.0

(dollars in thousands)

Program/Activity Program Prog			Dollars in	Thousands		Ι			
AS-100 Chief Financial Officer 180 152 0 -152 1.1 2.0 0.0 4.0 AS-200 Euloper 157 641 0 425 0 425 0.0 4.0 0.0 4.0 AS-200 Euloper 618 1.200 0 -1200 8.0 17.0 0.0 -17.0 AS-200 Euloper 58 2.418 0 -2.418 15.8 27.0 0.0 -17.0 AS-200 Chief Information Officer 956 2.418 0 -2.418 15.8 27.0 0.0 -17.0 AS-200 Chief Information Officer 1.889 1.449 0 -1.449 2.4 3.0 0.0 3.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -1.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -6.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -6.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -6.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -6.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -6.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -6.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -6.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -6.0 AS-200 Augusta 5.06 441 0 -4.41 5.5 1.0 0.0 -5.0 AS-200 Augusta 6.8 5.21 0 5.13 0.0 5.0 0.0 5.0 AS-200 Augusta 6.8 5.21 0 5.21 7.5 7.0 0 7.0 AS-200 Augusta 6.8 5.21 0 5.21 7.5 7.0 0 7.0 AS-200 Chief Information Officer 4.199 4.457 0 4.457 2.5 24.0 0.0 2.0 AS-200 Chief Information Officer 4.199 4.457 0 4.457 2.5 24.0 0.0 2.0 AS-200 Chief Information Officer 4.199 4.457 0 4.457 2.5 2.0 0 0.0 AS-200 Chief Information Officer 4.199 4.457 0 4.457 2.5 2.0 0 0.0 AS-200 Chief Information Officer 4.199 4.457 0 4.457 2.5 2.0 0 0.0 AS-200 Chief Information Officer 4.199 4.457 0 4.457 2.5 2.0 0 0 0 0 AS-200 Chief Information Officer 4.199 4.457 0 4.457 0 4.57 0 0 0 0 0 AS-200 Chief Inf	Program/Activity						Approved FY 2010		
ASSO Chief Financial Officer 180 152 0 -152 1.1 2.0 0.0 -2.0 ASSO Description 177 641 0 4641 68 4.0 0.0 4.0 ASSO Financial Grotts Management 0 445 0 4451 68 4.0 0.0 4.0 ASSO Assoluting 618 1.200 0 -1.200 8.0 17.0 0.0 -17.0 Subtoal (ASSO) Chief Financial Officer 956 2.418 0 2.218 15.8 27.0 0.0 27.0 ASSO Charlemation Officer 1,889 1,449 0 -1.449 2.4 3.0 0.0 -3.0 ASSO Charlemation Officer 1,889 1,449 0 -1.149 5.5 1.0 0.0 -1.0 ASSO Applications 714 1,104 0 -1.104 5.5 1.0 0.0 -1.0 ASSO Applications 714 1,104 0 -1.104 5.5 6.0 0.0 6.0 ASSO Information Officer 0 513 0 513 0 513 0.0 5.0 ASSO Information Officer 24 430 0 430 1.6 2.0 0.0 5.0 ASSO Information Officer 4.199 4.877 0 4.457 22.8 24.0 0 -2.0 ASSO Descriptions 714 1,104 0 0 0 0 0 0 0 0 ASSO Descriptions 718 0 4.457 22.8 24.0 0 -2.0 ASSO Descriptions 718 0 0 0 0 0 0 0 0 0									
AS20 Budget		180	152	0	-152	1.1	2.0	0.0	-2.0
ASSON Financial Grants Management				0		6.8		0.0	-4.0
ASSON Accounting 618 1,200 0 -1,200 8.0 17.0 0.0 -17.0		0	425	0	-425	0.0	4.0	0.0	-4.0
Subtotal (A500) Chief Financial Officer 956 2418 0 2-418 15.8 27.0 0.0 2-7.0	•			0			17.0		
(A600) Chief Information Officer (A610) Chief Information Officer (A610) Chief Information Officer (A610) Chief Information Officer (A620) Knowledge Management (506	*	956		0					
ABGOD Knowledge Management 506	(A600) Chief Information Officer				-				
ABSO Applications	(A610) Chief Information Officer	1,889	1,449	0	-1,449	2.4	3.0	0.0	-3.0
AGS0 Applications	(A620) Knowledge Management	506	441	0	-441	5.5	1.0	0.0	-1.0
A640 Infrastructure		714	1,104	0	-1,104	5.7	6.0	0.0	-6.0
(A650) Project Management 224 430 0 430 1.6 2.0 0.0 2.0 (A660) Data Management 686 521 0 -521 7.5 7.0 0.0 -7.0 Subtotal (A600) Chief Information Officer 4,198 4,457 0 -4,457 22.6 24.0 0.0 -24.0 (A800) Compliance (A810) Review and Compliance 172 0 0 0 0.0 <th< td=""><td>(A640) Infrastructure</td><td>0</td><td></td><td>0</td><td></td><td>0.0</td><td>5.0</td><td>0.0</td><td>-5.0</td></th<>	(A640) Infrastructure	0		0		0.0	5.0	0.0	-5.0
AG600 Data Management 866 521 0 -521 7.5 7.0 0.0 -7.0	(A650) Project Management	224	430	0	-430	1.6	2.0		
Subtotal (A600) Chief Information Officer 4,199 4,457 0 -4,457 226 240 0.0 -240 (A800) Compliance	(A660) Data Management	866	521	0	-521	7.5	7.0	0.0	-7.0
AB10 Review and Compliance 172 0 0 0 0 0 0 0 0 0	Subtotal (A600) Chief Information Officer			0					
(A820) SEID -41 0 0 0 0.0 0.0 0.0 (A840) Student Hearing Office 3,425 3,312 0 -3,312 7.6 9.0 0.0 -9.0 (A850) Records Management 183 0 0 0 2.5 3.0 0.0 -3.0 Subtotal (A800) Compliance 3,738 3,312 0 -3,312 10.2 12.0 0.0 -12.0 (A950) Plan, Perform, and Public Engage 24 0 0 0 0.3 0.0 0.0 0.0 (A950) Student Services and Parent Engagement -12 0 0 0 0.0	(A800) Compliance								
(A840) Student Hearing Office 3,425 3,312 0 -3,312 7.6 9.0 0.0 -9.0 (A850) Records Management 183 0 0 0 2.5 3.0 0.0 -3.0 Subtotal (A800) Compliance 3,738 3,312 0 -3,312 10.2 12.0 0.0 -12.0 (A930) Planning and Perform, and Public Engage 24 0 0 0 0.3 0.0 0.0 0.0 (A950) Student Services and Parent Engagement -12 0 0 0 0.0	(A810) Review and Compliance	172	0	0	0	0.2	0.0	0.0	0.0
A850 Records Management 183 0 0 0 2.5 3.0 0.0 -3.0	(A820) SEID	-41	0	0	0	0.0	0.0	0.0	0.0
Subtotal (A800) Compliance 3,738 3,312 0 -3,312 10.2 12.0 0.0 -12.0 (A900) Plan, Perform, and Public Engage (A930) Planning and Perform (Ed Stat) 24 0 0 0 0.3 0.0 0.0 0.0 (A950) Student Services and Parent Engagement -12 0 0 0 0.0 0.0 0.0 0.0 0.0 (A950) Community Outreach and Communications 384 0 0 0 0.0	(A840) Student Hearing Office	3,425	3,312	0	-3,312	7.6	9.0	0.0	-9.0
(A900) Plan, Perform, and Public Engage (A930) Planning and Perform (Ed Stat) 24 0 0 0 0.3 0.0 0.0 0.0 (A950) Student Services and Parent Engagement -12 0 0 0 0.0 <	(A850) Records Management	183	0	0	0	2.5	3.0	0.0	-3.0
A930 Planning and Perform (Ed Stat)	Subtotal (A800) Compliance	3,738	3,312	0	-3,312	10.2	12.0	0.0	-12.0
A950 Student Services and Parent Engagement -12 0 0 0 0 0 0 0 0 0	(A900) Plan, Perform, and Public Engage								
A960 Community Outreach and Communications 384 0 0 0 0 5.3 0.0 0.0 0.0 A970 Volunteerism 7 0 0 0 0 0.0 0.0 0.0 Subtotal (A900) Plan, Perform, and Public Engage 404 0 0 0 0 5.6 0.0 0.0 CD100) Office of the Director	(A930) Planning and Perform (Ed Stat)	24	0	0	0	0.3	0.0	0.0	0.0
A970 Volunteerism	(A950) Student Services and Parent Engagement	-12	0	0	0	0.0	0.0	0.0	0.0
Subtotal (A900) Plan, Perform, and Public Engage 404 0 0 5.6 0.0 0.0 0.0 (D100) Office of the Director (D101) Office of the Director (D102) Office of the Chief of Staff 0 0 289 289 0.0 0.0 2.0 2.0 (D102) Office of the Chief of Staff 0 0 3,193 3,193 0.0 0.0 12.0 12.0 (D103) Office of Public Charter Financing and Support 0 0 49,701 49,701 0.0 0.0 10.0 10.0 Subtotal (D100) Office of the Director 0 0 53,183 53,183 0.0 0.0 24.0 24.0 (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 (D301) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 0.0	(A960) Community Outreach and Communications	384	0	0	0	5.3	0.0	0.0	0.0
(D100) Office of the Director (D101) Office of the State Superintendent 0 0 289 289 0.0 0.0 2.0 2.0 (D102) Office of the State Superintendent 0 0 3,193 3,193 0.0 0.0 12.0 12.0 (D103) Office of the Chief of Staff 0 0 49,701 49,701 0.0 0.0 10.0 10.0 Subtotal (D100) Office of the Director 0 0 53,183 53,183 0.0 0.0 24.0 24.0 (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 (D301) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D302) Transpor	(A970) Volunteerism	7	0	0	0	0.0	0.0	0.0	0.0
(D101) Office of the State Superintendent 0 0 289 289 0.0 0.0 2.0 2.0 (D102) Office of the Chief of Staff 0 0 3,193 3,193 0.0 0.0 12.0 12.0 (D103) Office of Public Charter Financing and Support 0 0 49,701 49,701 0.0 0.0 10.0 10.0 Subtotal (D100) Office of the Director 0 0 53,183 53,183 0.0 0.0 24.0 24.0 (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 (D301) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D302) Transportation 0	Subtotal (A900) Plan, Perform, and Public Engage	404	0	0	0	5.6	0.0	0.0	0.0
(D102) Office of the Chief of Staff 0 0 3,193 3,193 0.0 0.0 12.0 12.0 (D103) Office of Public Charter Financing and Support 0 0 49,701 49,701 0.0 0.0 10.0 10.0 Subtotal (D100) Office of the Director 0 0 53,183 53,183 0.0 0.0 0.0 24.0 24.0 (D200) General Education Tuition (D201) Foster Care General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 0.0 0.0 (D300) Office of the Chief Operation Officer (D301) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D302) Transportation 0 0 0 15 15 15 0.0 0.0 0.0 0.0 (D303) Student Hearing Office 0 0 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 0 708 708 0.0 0.0 0.0 9.0 9.0 (D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0 2.0	(D100) Office of the Director								
(D103) Office of Public Charter Financing and Support 0 0 49,701 49,701 0.0 0.0 10.0 10.0 Subtotal (D100) Office of the Director 0 0 53,183 53,183 0.0 0.0 24.0 24.0 (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 (D300) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D301) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 0.0 0.0 (D302) Transportation 0 15 15 0.0 0.0 0.0 0.0 (D303) Student Hearing Office 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 199 199	(D101) Office of the State Superintendent	0	0	289	289	0.0	0.0	2.0	2.0
Subtotal (D100) Office of the Director 0 0 53,183 53,183 0.0 0.0 24.0 24.0 (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 CD300) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D302) Transportation 0 0 15 15 0.0 0.0 0.0 0.0 (D303) Student Hearing Office 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 199 199 0.0 0.0 2.0 2.0	(D102) Office of the Chief of Staff	0	0	3,193	3,193	0.0	0.0	12.0	12.0
(D200) General Education Tuition (D201) Foster Care General Education 0 0 3,224 3,224 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 (D300) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D302) Transportation 0 0 15 15 0.0 0.0 0.0 0.0 (D303) Student Hearing Office 0 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 199 199 0.0 0.0 2.0 2.0	(D103) Office of Public Charter Financing and Support	0	0	49,701	49,701	0.0	0.0	10.0	10.0
(D201) Foster Care General Education 0 0 3,224 3,224 0.0 0.0 0.0 0.0 Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 (D300) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D302) Transportation 0 0 15 15 0.0 0.0 0.0 0.0 (D303) Student Hearing Office 0 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 708 708 0.0 0.0 9.0 9.0 (D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0	Subtotal (D100) Office of the Director	0	0	53,183	53,183	0.0	0.0	24.0	24.0
Subtotal (D200) General Education Tuition 0 0 3,224 3,224 0.0 0.0 0.0 0.0 (D300) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D302) Transportation 0 0 15 15 0.0 0.0 0.0 0.0 (D303) Student Hearing Office 0 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 708 708 0.0 0.0 9.0 9.0 (D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0	(D200) General Education Tuition								
(D300) Office of the Chief Operation Officer (D301) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D302) Transportation 0 0 15 15 0.0 0.0 0.0 0.0 (D303) Student Hearing Office 0 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 708 708 0.0 0.0 9.0 9.0 (D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0	(D201) Foster Care General Education	0	0	3,224	3,224	0.0	0.0	0.0	0.0
(D301) Office of the Chief Operation Officer 0 0 5,785 5,785 0.0 0.0 13.0 13.0 (D302) Transportation 0 0 15 15 0.0 0.0 0.0 0.0 (D303) Student Hearing Office 0 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 708 708 0.0 0.0 9.0 9.0 (D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0	Subtotal (D200) General Education Tuition	0	0	3,224	3,224	0.0	0.0	0.0	0.0
(D302) Transportation 0 0 15 15 0.0 0.0 0.0 0.0 (D303) Student Hearing Office 0 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 708 708 0.0 0.0 9.0 9.0 (D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0	(D300) Office of the Chief Operation Officer								
(D303) Student Hearing Office 0 0 2,683 2,683 0.0 0.0 11.0 11.0 (D304) Human Resources 0 0 708 708 0.0 0.0 9.0 9.0 (D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0	(D301) Office of the Chief Operation Officer	0	0	5,785	5,785	0.0	0.0	13.0	13.0
(D304) Human Resources 0 0 708 708 0.0 0.0 9.0 9.0 (D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0	(D302) Transportation	0	0	15	15	0.0	0.0	0.0	0.0
(D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0	(D303) Student Hearing Office	0	0	2,683	2,683	0.0	0.0	11.0	11.0
(D305) Procurement 0 0 199 199 0.0 0.0 2.0 2.0	(D304) Human Resources	0	0	708	708	0.0	0.0	9.0	9.0
		0	Ω						
	Subtotal (D300) Office of the Chief Operation Officer								

(dollars in thousands)

	Dol	lars in Thous	ands	01	Ful	I-Time Equiv	alents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(D400) Office of the Chief Information Officer								
(D401) Chief Information Officer	0	0	195	195	0.0	0.0	1.0	1.0
(D402) Knowledge Management	0	0	454	454	0.0	0.0	6.0	6.0
(D403) Applications	0	0	1,230	1,230	0.0	0.0	7.0	7.0
(D404) Infrastructure	0	0	845	845	0.0	0.0	4.0	4.0
(D405) Project Management	0	0	437	437	0.0	0.0	4.0	4.0
Subtotal (D400) Office of the Chief Information Officer	0	0	3,161	3,161	0.0	0.0	22.0	22.0
(D600) Elementary and Secondary Education								
(D601) Elementary and Secondary Assistant Superintendent's Office	0	0	1,708	1,708	0.0	0.0	2.0	2.0
(D602) Assessments and Accountability	0	0	7,203	7,203	0.0	0.0	6.0	6.0
(D603) Teaching and Learning	0	0	87,421	87,421	0.0	0.0	8.0	8.0
(D604) School Support Services	0	0	9,217	9,217	0.0	0.0	3.0	3.0
(D605) Educator Licensure and Program Accreditation	0	0	5,273	5,273	0.0	0.0	9.0	9.0
(D606) Grants Management and Program Coordination	0	0	865	865	0.0	0.0	6.0	6.0
(D607) Community Learning	0	0	852	852	0.0	0.0	3.0	3.0
(D608) Wellness and Nutrition Services	0	0	33,659	33,659	0.0	0.0	24.5	24.5
Subtotal (D600) Elementary and Secondary Education	0	0	152,200	152,200	0.0	0.0	61.5	61.5
(D700) Post-Secondary Education and Workforce Readiness								
(D701) Power Assistant Superintendent's Office	0	0	806	806	0.0	0.0	2.0	2.0
(D702) Higher Education Financial Services and Prep Programs	0	0	16,957	16,957	0.0	0.0	20.0	20.0
(D703) Adult and Family Education	0	0	4,270	4,270	0.0	0.0	4.0	4.0
(D704) Career and Technical Education	0	0	5,629	5,629	0.0	0.0	5.0	5.0
(D705) GED Testing	0	0	440	440	0.0	0.0	3.0	3.0
(D706) Education Licensure Commission	0	0	460	460	0.0	0.0	4.0	4.0
(D707) Correctional Education	0	0	200	200	0.0	0.0	1.0	1.0
Subtotal (D700) Post-Secondary Ed. and Workforce Readines	s 0	0	28,763	28,763	0.0	0.0	39.0	39.0
(D800) Early Childhood Education								
(D801) ECE Assistant Superintendent's Office	0	0	913	912	0.0	0.0	8.0	8.0
(D802) ECE Child Care Subsidy Program	0	0	68,340	68,337	0.0	0.0	14.0	14.0
(D803) Out of School Time Program	0	0	8,990	8,990	0.0	0.0	0.0	0.0
(D804) Early Childhood Support Services	0	0	4,896	4,896	0.0	0.0	21.0	21.0
(D805) Professional Development Assistance	0	0	4,891	3,103	0.0	0.0	4.0	4.0
(D806) Pre-K Expansion Program	0	0	10,718	7,218	0.0	0.0	4.0	4.0
Subtotal (D800) Early Childhood Education	0	0	96,714	93,456	0.0	0.0	51.0	51.0

(dollars in thousands)

	I	Dollars in The	ousands			Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(D900) Special Education								
(D901) Special Education Assistant Superintendent's	0	0	4,501	4,501	0.0	0.0	5.0	5.0
(D902) Training and Technical Assistance Unit	0	0	1,284	1,284	0.0	0.0	8.0	8.0
(D903) Idea Part C Early Intervention Program EIP	0	0	3,314	3,314	0.0	0.0	15.0	15.0
(D904) Policy and System Initiative	0	0	1,317	1,317	0.0	0.0	8.6	8.6
(D905) Fiscal Policy and Grants Management	0	0	16,682	16,682	0.0	0.0	6.0	6.0
(D907) Monitoring and Compliance Unit	0	0	1,444	1,444	0.0	0.0	14.8	14.8
(D908) Blackman Jones	0	0	17,006	17,006	0.0	0.0	0.0	0.0
(D909) Incarcerated Youth	0	0	900	900	0.0	0.0	0.0	0.0
(D911) Other Court Obligations	0	0	7,591	7,591	0.0	0.0	0.0	0.0
Subtotal (D900) Special Education	0	0	54,038	54,038	0.0	0.0	57.4	57.4
(H400) Early Childhood Development								
(4020) Child Care Services	-300	0	0	0	2.2	0.0	0.0	0.0
(4030) Child Development Provider Services	-251	0	0	0	0.0	0.0	0.0	0.0
(4040) Early Intervention Services	-217	0	0	0	1.2	0.0	0.0	0.0
(4060) Quality Assurance	1	0	0	0	0.0	0.0	0.0	0.0
Subtotal (H400) Early Childhood Development	-767	0	0	0	3.4	0.0	0.0	0.0
(S100) Agency Management Program								
(1081) Information Technology	3	0	0	0	0.0	0.0	0.0	0.0
(1120) Legal	84	0	0	0	0.0	0.0	0.0	0.0
Subtotal (S100) Agency Management Program	87	0	0	0	0.0	0.0	0.0	0.0
(S300) Special Education Local								
(COMP) Blackman-Jones Decree	66	0	0	0	0.7	0.0	0.0	0.0
Subtotal (S300) Special Education Local	66	0	0	0	0.7	0.0	0.0	0.0
(\$700) Special Education State								
(7200) Special Education State Program and Services	55	0	0	0	0.0	0.0	0.0	0.0
Subtotal (S700) Special Education State	55	0	0	0	0.0	0.0	0.0	0.0
(SB00) State Board of Education								
(SB01) State Board of Education	0	0	529	529	0.0	0.0	12.0	12.0
Subtotal (SB00) State Board of Education	0	0	529	529	0.0	0.0	12.0	12.0
(U400) Academic Affairs								
(4005) Adult Literacy	65	0	0	0	0.5	0.0	0.0	0.0
Subtotal (U400) Academic Affairs	65	0	0	0	0.5	0.0	0.0	0.0
No Activity Assigned	346	0	0	0	0.0	0.0	0.0	0.0
Subtotal	346	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	363,832	463,644	402,125	60,520	304.9	339.2	319.9	-19.4

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The Office of the State Superintendent's (OSSE) FY 2011 proposed budget reflects technical adjustments to align the personal services budget to the actual number of FTEs, support the Healthy Schools Act, and an increase of \$166,000 to account for general contract adjustments. OSSE absorbed \$444,000 of Local costs into Special Purpose Revenue fund balance, resulting in a savings to the Local funds budget of the same amount. Adjustments were also made to reflect increases in federal grant awards as well as grant expirations or reductions, including a reduction for one-time funds from the American Recovery and Reinvestment Act (ARRA).

Transfers In/Out: The proposed budget includes a transfer from the Department of Health to the Office of the State Superintendent of Education in the amount of \$939,000 for functions associated with early childhood education licensure in order to comply with DC Law 17-0399; DC Official Code \$7-2033. In addition, 11.0 FTEs and \$771,000 in personal services will be transferred to the Non-Public Tuition agency in order to fully account for costs related to the administration and oversight of the Non-Public Tuition agency functions.

Cost Savings: OSSE proposes a savings of \$114,000 in areas of discretionary spending such as office supplies, travel, printing and advertising. The Local funding for Adult and Family Education Grants and the post-secondary LEAP/SLEAP program were adjusted to meet Local funds match requirements to continue to receive Federal funds. Because of District-wide special education improvements, the number of hearings in FY 2011 is projected to decrease; therefore, six student hearing officer positions will be eliminated to align with the projected number of hearing officers needed for a savings of \$499,000. To align with current year spending trends and detailed historic utilization data, the amount of funding for child care subsidies will be reduced by \$1,451,000 of Local dollars, and the corresponding TANF budget in the Department of Human Services will include a reduction of \$2,574,269 in intra-District grant transfer to OSSE. OSSE will also save \$841,000 in the early college grants and pre-kindergarten out-of- school time grant programs. In addi-

tion, a savings of \$500,000 was identified by aligning the Special Education Attorney Fee budget with projected expenditures in this area. The Pre-K Acceleration and Clarification Emergency Amendment Act of 2010 (Bill 18-603) transferred the functions to administer early childhood education workforce development grants out of OSSE resulting in a cost savings of \$1,052,000. The agency reduced a total of 9.0 FTEs and \$929,000 in funding under the Office of the Director to fund Adult and Family Education under the Post Secondary Education and Workforce Readiness program. Finally, a cost savings of \$150,000 has been identified in the student enrollment audit to align with projected contract expenditures.

Protected Programs: In FY 2011, the Office of the State Superintendent will continue to focus on the critical functions of a state education agency with a focus on four core areas: special education, federal grants management, data, and Pre-K initiatives. Programs and management in these four critical areas remain strong in this proposed budget. In FY 2011, OSSE will continue to offer important services for college-bound students, early childhood subsidies, nutrition and wellness programs, career and technical education, and training and technical assistance for Local Education Agencies.

Policy Initiatives: To ensure a transparent budget for the functions of the State Board of Education, the FY 2011 proposed budget includes \$529,354 and 12.0 FTEs in the State Board of Education program. In addition, \$360,000 is included in the proposed budget for the Youth Sexual Health Initiative designed to support sexual and reproductive health education in schools and community-based organizations across the District and formalize professional development for the OSSE health standards for all teachers in District public schools. OSSE will also begin planning for a pilot student assessment project as part of this initiative. Funds have also been allocated for the required school enrollment audit. In order to meet the projected increase in general tuition funds needed to cover all general education tuition payments for children in care of the Child and Family Services Agency who attend school outside of the District, this budget includes an additional \$939,000. OSSE will receive \$3,500,000 to restore funding to the Child

Care Subsidy program. OSSE will also receive \$36,034 to help fund Adult and Family Education. In addition, the agency will receive \$5,469,000 for the Healthy Schools Fund, established by Section 102 of the Healthy Schools Act of 2010, passed on May 4, 2010 (Enrolled version of Bill 18-564).

Finally, in FY 2011 OSSE will set aside \$5,000,000 in federal payment funds in the Office of Pubic Charter School Oversight and Finance, for intra-District transfer for the Public Charter Schools facility allotment. Refer to agency GC0 (D.C. Public Charter Schools) for further information.

FY 2010 Approved Budget to FY 2011 Proposed Budget

Table GD0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

dollars in thousands)	PROGRAM	BUDGET	FTE
OCAL FUNDS: FY 2010 Approved Budget and FTE	1 11001121111	111,990	223.5
Cost Decrease: Reduce cost of school enrollment audit	Office of the Director	-150	0.0
to align with projected expenditures			
Cost Increase: Fund school enrollment audit	Office of the Director	800	0.0
Reduce: Reduction under the Office of the Director	Office of the Director	-929	-9.0
to support funding for Adult and Family Education			
Cost Increase: Increase General Education Tuition to	General Education Tuition	939	0.0
align with projected payments			
Cost Decrease: Eliminate six student hearing officers	Office of the Chief Operation Officer	-499	0.0
who are paid via stipend to align with projected number of hearings			
Cost Increase: Align fixed costs with estimates	Office of the Chief Operation Officer	38	0.0
Cost Increase: Align fleet assessment with DPW estimates	Office of the Chief Operation Officer	13	0.0
Reduce: Discretionary local travel	Office of the Chief Operation Officer	-24	0.0
Reduce: Printing and advertising	Office of the Chief Operation Officer	-15	0.0
Reduce: Purchases of general office supplies	Office of the Chief Operation Officer	-75	0.0
Cost Increase: Provide funding for the Healthy Schools Fund	Elementary and Secondary Education	5,469	0.0
established by Section 102 of the Healthy Schools Act of 2010			
Enhance: Expand Youth Sexual Health Initiative	Elementary and Secondary Education	360	0.0
Enhance: Funding for 6 FTEs under the Healthy Schools Act	Elementary and Secondary Education	497	6.0
Cost Increase: Increase to help fund Adult and Family Education	Post-Secondary Education and Workforce Readiness		0.0
Cost Increase: Increase to restore reductions to the budget for	Post-Secondary Education and Workforce Readiness	929	0.0
Adult and Family Education			
Reduce: Align local match with federal requirements	Post-Secondary Education and Workforce Readiness	-1,384	0.0
for LEAP/SLEAP scholarships			
Reduce: Align local match with grant requirements for	Post-Secondary Education and Workforce Readiness	-965	0.0
Adult and Family Education Grants			
Reduce: Reduce early college grants for dual enrollment	Post-Secondary Education and Workforce Readiness	-311	0.0
programs			
Cost Decrease: Reduce local child care subsidies to	Early Childhood Education	-1,451	0.0
align with projected expenditures			
Cost Decrease: Transfer out Early Childhood Education	Early Childhood Education	-1,052	0.0
Workforce Development Grant functions (Pre-K Acceleration			
and Clarification Emergency Amendment Act of 2010, Bill 18-603)			
Cost Increase:Increase to restore cuts to the Child	Early Childhood Education	3,500	0.0
Care Subsidy Program			
Reduce: Grants for pre-kindergarten out of school time	Early Childhood Education	-530	0.0
Transfer In: Transfer Early Childhood Education Licensure	Early Childhood Education	939	13.0
from Department of Health			
Correct: Align Blackman-Jones (non-lapsing funds)	Special Education	0	9.0
Cost Decrease: Reduce special education attorney fees	Special Education	-500	0.0
to align with projected expenditures			

ollars in thousands)	PROGRAM	BUDGET	FTI
Cost Increase: Adjust miscellaneous contracts	Multiple Programs	166	0.
Cost Increase: Align salary and fringe schedule	Multiple Programs	124	0.
Reduce: Eliminate vacancies and personal services positions,	Multiple Programs	-1,120	-25.
and align personal services to actual spending			
Reduce: Hold salary steps constant	Multiple Programs	-53	0.
Reduce Local costs absorbed by Special Purpose Revenue fund balance	Multiple Programs	-444	0.
Transfer Out: Transfer Non-Public Tuition associated	Multiple Programs	-771	-11.
staff to Non-Public Tuition Agency			
Correct: Correct budget for the State Board of Education	State Board of Education	529	12.
OCAL FUNDS: FY 2011 Proposed Budget and FTE		115,813	21
EDERAL PAYMENTS: FY 2010 Approved Budget and FTE		55,100	22.
Cost Increase: Maintain President's budget and agency's	Multiple Programs	4	7.
FTE request			
Reduce: Hold salary steps constant	Multiple Programs	-4	0.
EDERAL PAYMENTS: FY 2011 Proposed Budget and FTE		55,100	29
EDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		245,394	90
Reduce: ARRA State Stabilization Education Funds	Office of the Director	-71,800	0.
(one-time funding)			
Enhance: Adjust budget to reflect carryover, current year	Multiple Programs	24,600	6.
and July-September new grant awards			
Reduce: Account for grant expirations and reductions	Multiple Programs	-15,142	-25
Reduce: Hold salary steps constant	Multiple Programs	-24	0.
EDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE		183,028	71.
PECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget ar	d FTE	10,728	2.
Cost Decrease: Reduce budget to reflect true available	Office of the Director	-643	0.
funds associated with Public Charter School loan guarantees			
Cost Increase: Align for projected increase in revenue	Post-Secondary Education and Workforce Readin	ess 124	0.
from Post-Secondary Site Evaluation and Application Fees			
Cost Increase: Use fund balance associated with educator	Post-Secondary Education and Workforce Readin	ess 50	-2
licensure to offset local savings and align FTEs			
Cost Increase: Use fund balance for fees associated	Post-Secondary Education and Workforce Readin	ess 67	1
with GED Testing to fund 1.0 FTE			
PECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget a	nd FTE	10,326	1
ITRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		40,432	0.
Cost Decrease: Reduce TANF grant intra-District from	Post-Secondary Education and Workforce Readin	ess -2,574	0.
the Department of Human Services			
ITRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		37,858	0.

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Early Childhood Education Division

Objective 1: Provide access to high-quality early learning opportunities for all eligible children from birth through kindergarten entrance.¹

Objective 2: Administer assurance and compliance programs to ensure safe, high-quality early learning environments.

Objective 3: Gather and report high-quality educational data for internal and external consumers.

Objective 4: Ensure accurate and timely disbursement and/or reimbursement of funds to sub grantees.

Early Childhood Education Division

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of Pre-k programs that meet high-quality program requirements ² as defined by the 2007 Pre-k Enhancement and Expansion Amendment Act of 2008 Legislation	NA	Determine baseline	NA (planning year)	20%	40%	60%
Percentage of Pre-k teachers who meet the revised early childhood teacher qualifications	NA	Determine baseline	NA (planning year)	50%	60%	70%
Percentage of licensed child care centers improving at least one rating level (measured annually) ³		NA (Re- establish baseline)	N/A (planning year—new definition)	+5%	+5%	+5%
Percentage of licensed child care providers participating in Quality Rating System	328 providers	NA (Re- establish baseline)	45%	+5%	+5%	+5%
Percentage of grant funds reimbursed to providers within 35 days of invoice receipt ⁴	N/A	N/A	N/A	85%	90%	95%

2. Post-Secondary Education and Workforce Readiness Division

Objective 1: Promote a college-going culture and reduce financial barriers to higher education.

Objective 2: Ensure that quality postsecondary institutions are available to District of Columbia consumers.

Objective 3: Provide educational and career advancement opportunities for adult learners with varying literacy levels.

Post-Secondary Education and Workforce Readiness Division

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of award letters provided to high school students during the semi-annual school events	N/A	N/A	289	400	500	600
Average number of counseling hours provided to District residents per completed DC OneApp and FAFSA application	N/A	N/A	N/A	3 hours per person	2 hours per person	1 hour per person
Percentage of DCPS and DCPCS graduates who complete a DC OneApp by June 30th	N/A	N/A	N/A	30%	40%	50%
Percentage of Education Licensure applications processed and presented to the Education Licensure Commission within 60 days of receipt	58%	60%	65%	80%	85%	90%
Percentage of postsecondary institutions evaluated every five years	34%	50%	69%	75%	80%	85%
Percentage of complaints received by the Education Licensure Commission investigated and resolved within 90 days	60%	50%	43%⁵	70%	75%	80%
Number of adult learners served annually in OSSE-funded literacy programs completing a valid pre-test and 12+ hours of instruction	3,694	3,880	3,920	4,116 (5% increase)	4,322 (5% increase)	4,538 (5% increase)
Percentage of enrolled adult learners who complete an educational functional literacy level	N/A	30%	29.9%	33%	36%	39%
Percentage of grant funds reimbursed to sub-grantees within 35 days of receiving a complete reimbursement request ⁶	N/A	N/A	N/A	Establish Baseline	5% increase	5% increase

3. Special Education Division

Objective 1: Ensure accurate and timely disbursement and/or reimbursement of funds to sub-grantees.

Objective 2: Ensure sub-grantee compliance with federal grant requirements.

Objective 3: Gather and report high-quality special education data for internal and external consumers to ensure that meaningful data serve as the foundation for continued special reform efforts.

Objective 4: Develop and issue high-quality special education policy that ensures the delivery of effective specialized instruction for children with disabilities.

Special Education Division

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of sub-grantee respondents reporting that technical assistance significantly improved their content knowledge	N/A	N/A	N/A	Establish Baseline	Increase by 5%	Increase by 5%
Percentage of grant funds reimbursed to sub-grantees within 35 days of receipt of a complete reimbursement request 7	N/A	N/A	N/A	85%	90%	95%
Percentage of Local Education Agency (LEA) noncompliance incidents identified and resolved within one year (IDEA Part B)	N/A	N/A	N/A	100%	100%	100%
Percentage of youth with IEPs graduating from high school with a regular diploma compared to the percent of all youth graduating with a regular diploma			N/A ⁸	70%	80%	90%
Percentage of state complaints investigated within 60 days of receipt	N/A		N/A	100%	100%	100%
Percentage of Residential Treatment Centers (RTCs) serving DC children monitored on a triennial cycle ⁹	N/A	100%	95%	100% of RTCs identified for monitoring	100% of RTCs identified for monitoring	100% of RTCs identified for monitoring

4. Elementary and Secondary Education Division

Objective 1: Improve teacher quality.

Objective 2: Increase information and options for parents.

Objective 3: Improve implementation of schoolwide services to increase overall student achievement.

Objective 4: Ensure sub-grantee compliance with federal requirements.

Objective 5: Ensure accurate and timely disbursement and/or reimbursement of funds to sub-grantees.

Elementary and Secondary Education Division

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of core subject classes taught by highly qualified teachers ¹⁰	66.1%	100%	66%	100%	100%	100%
Percentage of paraprofessionals deemed highly qualified ¹¹	66.1%	100%	67%	100%	100%	100%
Percentage of applicable grantees meeting the SES and choice requirements.	60%	50%	50%	60%	70%	75%
Percentage of sub-grantees meeting Schoolwide Program compliance requirements	N/A— only monitored for the existence of a plan	N/A	N/A	Establish Baseline	50%	65%
Percentage of grants who expend 80 percent or more of their grant funds within the initial period of funding availability	N/A	N/A	N/A	70%	80%	90%
Percentage of grant funds reimbursed to sub-grantees within 35 days of receipt of a complete reimbursement request 12	N/A	N/A	Baseline TBD in FY10	90%	95%	100%

5. Office of the Director

Objective 1: Ensure that high-quality public charter schools have access to affordable facilities suitable for learning.

Objective 2: Provide effective and efficient operational support services to achieve program goals.

Objective 3: Attract and retain a qualified workforce.

Objective 4: Provide quality goods and service to OSSE customers through a streamlined procurement process that is responsive to the needs of its customers and suppliers.

Objective 5: Support and administer special education administrative due process hearings.

Objective 6: Ensure the day-to-day technical availability and operability of OSSE systems.

Objective 7: Assist all OSSE departments in deploying technology that reduces their costs and expands their service delivery capacity.

Office of the Director

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of square feet financed by the Office of Public Charter School Financing and Support (OPCSFS)	N/A	N/A	N/A	100,000	100,000	100,000
Dollar amount of facility debt and capital funds leveraged by OPCSFS	N/A	N/A	N/A	\$25,000,000	\$29,000,000	\$32,000,000
Rate of OPCSFS' timely interest and principal repayments	N/A	N/A	N/A	85%	90%	95%
Percentage of available facility grant funding committed during the given FY	N/A	N/A	N/A	80%	90%	100%
Percentage of vendor invoices paid within 30 days of receipt	N/A	N/A	N/A	80%	85%	90%
Average number of highly-qualified applicants (as deemed by DCHR standards) per OSSE position hired	N/A	N/A	2	5	8	10
OSSE's employee retention rate	N/A	N/A	N/A	60%	70%	80%
Percentage of timely issuance of Hearing Officer Determinations/ Orders	N/A	90%	91.51%	92%	93%	95%
Percentage of Student Hearing Office document/ information requests processed within 30 days	79%	100%	86%	96%	97%	98%
Average annual printing cost per OSSE employee	N/A	N/A	N/A	\$350	\$300	\$280
Percentage of IT helpdesk calls answered within service level agreement	N/A	N/A	N/A	90%	92%	94%

Performance Plan Endnotes:

- 1. The Child Care Subsidy Program also serves children with special needs through age eighteen.
- 2. Requirements include: Low Adult-to-child ratio; Comprehensive curricula that is aligned with the District of Columbia aligned with Early Learning Standards; Accreditation by a national accrediting body approved by OSSE; minimum hours and days of operation; Valid and reliable assessments that meet accepted standards of technical adequacy to measure education objectives and outcomes; Highly-qualified teachers; Professional development and training; Parental support and involvement; Coordinated support services; Inclusion of children with disabilities; Facilities requirements; Licensure requirements.
- 3. As defined by the Quality Rating System (QRS), which is DC's Tiered Rate Reimbursement System called "Going for the Gold" which features three ascending levels of quality: Bronze, Silver, and Gold. These tiers are tied to quality indicators, and participants are awarded higher rates based on their ability to meet specified quality criteria for each of three tiers.
- 4. OSSE changed the definition of "timely" from 25 to 35 days because sub-recipients reimbursed with federal funds are subject to different payment guidelines and timelines than vendors paid from local funds. Revised guidance clarified that OSSE is not required to process reimbursements to federal grant sub-recipients within 30 days. In turn, OSSE has revised internal expectations to pay this subset of sub-recipients within 35 days. The longer timeframe is required because grant managers take additional steps (reviews for allowability and to prevent deficiencies) to review and approve federal reimbursements.
- 5. Fewer staff, resources and training were available in FY 2009 and impacted application processing, evaluations and complaint investigations.
- 6. See Endnote 4.
- 7. See Endnote 4.
- 8. Fewer staff, resources and training were available in FY 2009 and impacted application processing, evaluations and complaint investigations.
- 9. Per DC law, all RTCs serving District children must be monitored once every three years. The DSE will monitor one-third of all RTCs annually after establishing a baseline in 2009 via monitoring of all placement sites.
- ^{10.} Numbers will vary each school year.
- "Percentage of teachers deemed highly qualified" was replaced with "Percentage of paraprofessionals deemed highly qualified." to match Federal reporting requirements outlined amended by No Child Left Behind. States are required to have 100 percent compliance. Data is based on the number of classes taught as opposed to the number of teachers because one teacher can be highly qualified in one subject of class, but not in another.
- 12. See Endnote 4.

District of Columbia Public Charter Schools

www.dcpubliccharter.com Telephone: 202-328-2660

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$385,895,930	\$405,957,822	\$439,660,738	8.3

The mission of the District of Columbia Public Charter Schools (DCPCS) is to provide an alternative free education for students who reside in the District of Columbia.

The District of Columbia Public Charter School Board is authorized to grant charters. Each charter school is a private, non-profit corporation. This agency includes the District of Columbia appropriations to the DCPCS system. Payments from this agency to individual charter schools are made quar-

terly on the basis of enrollment as set forth in the District of Columbia Official Code, Section 38-2906.02.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GC0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GC0-1

(dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	316,675	385,896	373,969	434,661	60,692	16.2
Total for General Fund	316,675	385,896	373,969	434,661	60,692	16.2
Intra-District Funds						
Intra-District Funds	0	0	31,989	5,000	-26,989	-84.4
Total for Intra-District Funds	0	0	31,989	5,000	-26,989	-84.4
Gross Funds	316,675	385,896	405,958	439,661	33,703	8.3

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GC0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GC0-2 (dollars in thousands)

					Change	1
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 - Subsidies and Transfers	316,675	385,896	405,958	439,661	33,703	8.3
Subtotal Nonpersonal Services (NPS)	316,675	385,896	405,958	439,661	33,703	8.3
Gross Funds	316,675	385,896	405,958	439,661	33,703	8.3

^{*}Percent Change is based on whole dollars

Program Description

Public charter schools in the District of Columbia are authorized under the provisions of law set forth in Division VI, Title 38, Subtitle IV, Chapter 17 of the District of Columbia Official Code (2001 edition).

Public charter schools are private non-profit corporations that operate under the terms and conditions set forth in their charter as approved by the District of Columbia Public Charter School Board, the chartering authority. The public charter schools are autonomous, nonsectarian institutions that cannot charge tuition to District resident students. Additionally, public charter schools cannot impose discriminatory admissions policies or tests on District resident students.

Public charter schools receive the same level of District funding pursuant to the District's Uniform Per Student Funding Formula (refer to District of Columbia Official Code Section 38-29) for their enrolled students as students enrolled in the District of Columbia Public Schools. Public charter schools also receive a facilities allowance to maintain and operate their buildings. In addition to D.C. government funding, public charter schools are eligible to receive federal and private grants and may engage in private fund-raising.

The District of Columbia Public Charter Schools operate under these goals:

- Public charter schools will abide by the provisions set forth in their individual charters;
- Individual public charter schools will comply with all reporting requirements set forth by the chartering authority;

- Public charter schools will provide students with exposure to career pathways and focus on particular areas of study to further enhance students' academic experiences;
- Public charter schools will meet all academic performance goals set forth in their individual charter agreements; and
- The chartering authority will monitor and evaluate performance of public charter schools based on the provisions set forth in each school's charter.

Program Structure Change

D.C. Public Charter Schools had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table GC0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table GC0-3 (dollars in thousands)

	Dollars in Thousands							
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) DC Charter Schools								
(1001) Administrative Expense*	29	7,385	0	-7,385	0.0	0.0	0.0	0.0
(1100) DC Charter Schools	385,867	398,573	439,661	41,088	0.0	0.0	0.0	0.0
Subtotal (1000) DC Charter Schools	385,896	405,958	439,661	33,703	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	385,896	405,958	439,661	33,703	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

*For FY 2010, this budget line represented funds from the federal American Recovery and Reinvestment Act of 2009 that were allocated to the Public Charter Schools.

FY 2011 Proposed Budget Changes

Policy Initiatives: The FY 2011 Proposed Budget includes a \$60,692,036 increase in Local public charter school funding. The increase in funding is due to: (1) the absence of the federal ARRA funding used in FY 2010 to maintain the Unified Per Student Funding Formula Foundation (UPSFF) at the \$8,770 per student level; (2) a 2 percent increase in the UPSFF foundation to \$8,945 per student; and (3) a projected increase in District of Columbia Public Charter School (DCPCS) enrollment. In FY 2011, the District contracted with the 21st Century School Fund, Brookings Institute, and Urban Institute to project FY 2011 enrollment numbers for the District of Columbia Public Schools and the Public Charter Schools. The study anticipates that charter school enrollment will increase by 1,628 students for a total enrollment of 29,695.

Protected Programs: The FY 2011 budget for the D.C. Public Charter Schools is built through a combination of increases to the UPSFF and a projected 6 percent increase in charter school enrollment.

The District of Columbia's Public Schools receive Local funding through the UPSFF. This system of funding was established by the District of Columbia School Reform Act of 1995 and was designed to ensure that all public schools across the District received the same level of funding on a per-student basis, regardless of what neighborhood the school is in or where students live. This formula is derived from a "market basket" of goods and services determined by analysis that uses local, regional, and national education funding research and practices to develop a foundation. The percentage allocation of the "market basket" dollars has not changed in FY 2011; however, the overall basket has uniformly increased 2 percent. The UPSFF is intended to cover all local education agency operational costs for District public schools which include: school-based instruction, student classroom support, utilities, administration, custodial services, and instructional support such as curriculum and testing. The UPSFF is based on a "foundation" amount which is then enhanced according to different weights for higher cost grade levels and supplemental funding weights for students with special needs.

DCPCS also receives a facility allotment per student. The FY 2011 allotment will increase from \$2,800 to \$3,000 per non-residential student, and remains at \$8,395 per residential student.

Each public charter Local Education Agency (LEA) receives its UPSFF funding directly from the Office of the Chief Financial Officer.

Additional Resources Available to Charters: The FY 2011 budget continues supporting several existing financial programs that meet the unique facility needs of the public charter school community. The Office of the State Superintendent of Education (OSSE) manages four programs designed to provide financial support for charter schools facility costs. In addition to these programs, the District will use \$5 million from the federal payment for School Improvement to increase the Uniform Non-Residential Facilities allotment from \$2,800 to \$3,000. These funds will be distributed by the Office of the Chief Financial Officer to each DC Public Charter School on the basis of audited enrollment with verified residency.

Credit Enhancement Fund: The Credit Enhancement fund provides support for public charter schools in the form of loan guarantees, collateral, lease guarantees, debt service reserves, and other financing assistance. For FY 2011, the Credit Enhancement Fund will have a total fund balance of approximately \$23.5 million, of which up to \$6.25 million may be available for new transactions (pending actual FY 2010 activity).

Direct Loan Fund: The Direct Loan fund provides loans to public charter schools for acquisition, construction, renovation, tenant improvement, and maintenance of public charter school facilities. For FY 2011, the Direct Loan Fund will have a total fund balance of approximately \$30.7 million, of which up to \$8 million may be available for new transactions (pending FY 2010 actual activity).

City Build Grants: The City Build Program is a joint education and neighborhood development initiative that promotes community revitalization with a particular emphasis on strengthening public education, through public charter schools. The aim of City Build stretches beyond excellence in academics; it also

focuses on encouraging the creation of partnerships between public charter schools and community organizations. For FY 2011, up to \$4 million may be available through the City Build Program.

Incubator Facilities: OSSE entered into a partnership with Building Hope to develop incubator facilities in

the District of Columbia. The Incubator Initiative is funded from two sources: (1) the Credit Enhancement Grant awarded by the U.S. Department of Education; and (2) federal appropriations. Pending the development of new incubator sites in the latter half of FY 2010, OSSE may develop one or more additional sites during FY 2011.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table GC0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		373,969	0.0
Enhance: Increase Unified Per Student Funding Formula foundation	DC Charter Schools	35,219	0.0
to \$8,945 and account for projected increases in enrollment			
Enhance: Replenish Local funds due to decrease in federal	DC Charter Schools	24,604	0.0
ARRA fund support			
Enhance: To increase the Uniform Non-Residential Facilities	DC Charter Schools	869	0.0
allotment from \$2,800 to \$3,000			
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		434,661	0.0
INTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		31,989	0.0
Eliminate: Eliminate intra-District funds that were	DC Charter Schools	-31,989	0.0
previously used to transfer federal ARRA Funds from OSSE to DCPCS			
Enhance: To increase the Uniform Non-Residential Facilities	DC Charter Schools	5,000	0.0
allotment from \$2,800 to \$3,000*			
INTRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		5,000	0.0
Gross for GCO - Public Charter Schools		439.661	0.0

^{*}Federal payment for school improvement via the Office of the State Superintendent of Education. Refer to agency (GD0). Federal Payment funds may not be available until the District's Appropriations Act becomes Law.

District of Columbia Public Charter Schools (GC0) Per Pupil Funding Analysis (D.C. Act 12-494) TOTAL FOR 56 SCHOOLS

FY 2011 PROPOSED BUDGET

Per Pupil Funding Analysis (D.C. Act 12-494)

-Foundation level per pupil

-Non-Residential Facilities Allotment:

-Residential Facilities Allotment:

\$ 8,945
\$ 3,000
\$ 8,395

		Budgeted	Per Pupil		Total
Grade Level	Weighting	<u>Enrollment</u>	Allocation		Funding Dollars
Pre-School	1.34	1,571	\$ 11,98	6 \$	18,830,957
Pre-Kindergarten	1.30	2,188	\$ 11,62	9 \$	25,438,507
Kindergarten	1.30	2,137	\$ 11,62	9 \$	24,852,430
Grades 1-3	1.00	5,242	\$ 8,94	5 \$	46,889,690
Grades 4-5	1.00	3,348	\$ 8,94	5 \$	29,947,860
Ungraded ES	1.00	0	\$ 8,94	5 \$	-
Grades 6 -8	1.03	6,490	\$ 9,21	3 \$	59,794,642
Ungraded MS/ JHS	1.03	0	\$ 9,21	3 \$	-
Grades 9 -12	1.16	5,850	\$ 10,37	6 \$	60,700,770
Ungraded SHS	1.16	0	\$ 10,37	6 \$	-
Alternative	1.17	463	\$ 10,46	6 \$	4,845,596
Special Ed Schools	1.17	226	\$ 10,46	6 \$	2,365,237
Adult	0.75	2,180	\$ 6,70	9 \$	14,625,075
Subtotal General Education		29,695		\$	288,290,763
Special Education					
Level 1	0.52	774	\$ 4,65	1 \$	3,600,556
Level 2	0.79	1,051	\$ 7,06	•	7,426,944
Level 3	1.56	465	\$ 13,95		6,488,703
Level 4	2.83	555	\$ 25,31		14,049,464
Subtotal for Special Education		2,845		\$	31,565,667
English as a Second Language LEP/NEP	0.45	2,303	\$ 4,02	5 \$	9,270,553
Special Education-Residential					
Level 1 Residential	0.374	6	\$ 3,34	5 \$	20,073
Level 2 Residential	1.360	22	\$ 12,16	5 \$	267,634
Level 3 Residential	2.941	16	\$ 26,30	7 \$	420,916
Level 4 Residential	2.924	0	\$ 26,15	5 \$	-
Level 5 Residential	9.40	0	\$ 84,08	3 \$	-
Subtotal for Special Ed Residential		44		\$	708,623
English as a Second Language Residential					
LEP/NEP Residential	0.68	0	\$ 6,08	3 \$	-
Residential Room and Board					
Residential	1.70	351	\$ 15,20	7 \$	5,337,482
Summer School	0.17	8,883	\$ 1,52	1 \$	13,509,005
Total FY 2011 Instructional Dollars				\$	348,682,093
Per Pupil Facilities Allowance					
Non-Residential Facilities Allotment		29,344	\$ 3,00	0 \$	88,032,000
Residential Facilities Allotment		351	\$ 8,39	5 \$	2,946,645
		Tota	I FY 2011 Facilities Allowan	ce \$	90,978,645

Total FY 2011 Budget \$ 439,660,738

The Fiscal Year 2011 proposed budget funds the Uniform Per Student Formula allocation for the District of Columbia Public Charter Schools totally from Local funds, and funds the Facilities Allotment from two sources: \$85,978,645 in Local funds, and \$5,000,000 in intra-District funds transferred from the Office of the State Superintendent of Education to be distributed for the non-residential allotment on the basis of audited enrollment with verified residency.

FY 2011 District of Columbia Public Charter Schools Proposed Enrollment

		FY 2011 Budgeted		FY 2011 Budgeted
	School Name	Enrollment	School Name	Enrollment
	Achievement Preparatory	152	ImagineSE	401
	ALTA (Academy for Learning)	85	Kamit Institute	190
	Appletree (3 Campuses)	279	KIPP DC (7 Campuses)	1,862
	ATA (Arts & Technology)	612	Latin American/LAMB	185
	Booker T. Washington	341	Mary McLeod Bethune (1 Campuses)	311
	Bridges	85	Maya Angelou (includes residential -3 Campuses)	558
	Capital City (2 Campuses)	457	Meridian	522
	Carlos Rosario	1,809	National Collegiate	126
	Center City (6 Campus)	1,308	Next Step	150
0	Cesar Chavez (3 Campuses)	1,431	Nia Community	212
1	Children's Studio	82	Options	374
2	Community Academy (6 Campuses)	1,686	Paul	674
3	DC Bilingual	376	Potomac Lighthouse	300
4	DC Prep (3 Campuses)	900	Roots (2 campuses)	104
5	E.L. Haynes	552	SAIL	167
6	E.W. Stokes	321	SEED (Includes residential)	332
7	Eagle Academy	492	Septima Clark	159
8	Early Childhood Academy (2 Campuses)	231	St. Colleta	226
9	Education Strengthens Families	241	Thea Bowman	126
0	Excel	290	Thurgood Marshall	402
1	Friendship Edison (6 Campuses)	3,868	Tree of Life	295
2	Hope Community (2 Campuses)	705	Two Rivers (2 campuses)	436
3	Hospitality	186	Washington Yu Ying	235
4	Howard Road (4 Campuses)	946	Washington Latin (2 Campuses)	442
5	Howard University	301	William E. Doar (2 Campuses)	704
6	Hyde Leadership	763	Washington Math, Science	377
7	IDEA	476	Young America Works	352
8	Ideal Academy (2 Campuses)	382	Youthbuild (LAYC)	116
	FY 2011 TOTAL BUDGETED ENROLLM	ENT FOR 56 SCHO	OOLS	29,695

University of the District of Columbia Subsidy Account

www.udc.edu

Telephone: 202-274-5000

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$62,070,000	\$62,070,000	\$62,920,000	1.4

The subsidy account reflects the total Local funds transfer to the University of the District of Columbia to fulfill its operational obligations during a budgetary year.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GG0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GG0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	62,770	62,070	62,070	62,920	850	1.4
Total for General Fund	62,770	62,070	62,070	62,920	850	1.4
Gross Funds	62,770	62,070	62,070	62,920	850	1.4

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices found on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GG0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GG0-2

(dollars in thousands)

				Change	
Actual	Actual	Approved	Proposed	from	Percent
FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
62,770	62,070	62,070	62,920	850	1.4
62,770	62,070	62,070	62,920	850	1.4
62.770	62.070	62.070	62.920	850	1.4
	FY 2008 62,770	FY 2008 FY 2009 62,770 62,070 62,770 62,070	FY 2008 FY 2009 FY 2010 62,770 62,070 62,070 62,770 62,070 62,070	FY 2008 FY 2009 FY 2010 FY 2011 62,770 62,070 62,070 62,920 62,770 62,070 62,070 62,920	FY 2008 FY 2009 FY 2010 FY 2011 FY 2010 62,770 62,070 62,070 62,920 850 62,770 62,070 62,070 62,920 850

^{*}Percent Change is based on whole dollars.

Program Description

The University of the District of Columbia Subsidy is provided through the following program:

UDC Subsidy - The University, as a component unit of the District of Columbia government, is a legally separate entity for which the elected officials of the District of Columbia are financially accountable. Accountability exists because the Mayor, with the consent of the Council, appoints members to the University's Board of Trustees, and pursuant to District of Columbia Official Code Section 38-1202.06(4) approves the University's budget. In addition, the District provides financial support to the University.

The operating budget of this component unit is shown as an enterprise fund to align the University's budgetary information with its financial reporting as reflected in the District's Comprehensive Annual Financial Report, in which the University's financial data is reported separately from that of the District government. Accordingly, details of the University's operating budget are provided in the Enterprise and Other Funds section of the budget [refer to agency (GF0)]. In FY 2005, a subsidy account for this component was created to show the annual transfer of Local funds support from the District government to the University.

Program Structure Change

The University of the District of Columbia Subsidy Account had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table GG0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table GG0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) UDC Subsidy								
(1100) UDC Subsidy	62,070	62,070	62,920	850	0.0	0.0	0.0	0.0
Subtotal (1000) UDC Subsidy	62,070	62,070	62,920	850	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	62,070	62,070	62,920	850	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The UDC Subsidy had an increase of \$850,000 for the Pre-K Higher Education Incentive Program, which is administered by the Early Childhood Leadership Institute.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table GG0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

Table GW0-4 (dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUND: FY 2010 Approved Budget and FTE		62,070	0.0
Adjust: Increase for Pre-K Higher Education Incentive Program	UDC Subsidy	850	0.0
LOCAL FUND: FY 2011 Proposed Budget and FTE	· · · · · · · · · · · · · · · · · · ·	62,070	0.0

District of Columbia Public Library

www.dclibrary.org Telephone: 202-727-1101

	FY 2009	FY 2010	FY 2011	% Change from	
Description	Actual	Approved	Proposed	FY 2010	
Operating Budget	\$46,732,899	\$41,851,388	\$38,339,502	-8.4	
FTEs	422.5	472.2	446.6	-5.4	

The mission of the District of Columbia Public Library (DCPL) is to provide access to materials, information, programs, and services that, when combined with expert staff, enables every resident access to lifelong learning and an enhanced quality of life that helps to build a thriving city.

Summary of Services

The District of Columbia Public Library supports children and adults with books and other library materials that foster success in school, reading, and personal growth. The library system includes a central library and 23 neighborhood libraries providing services to children, youth, teens, and adults. In FY 2011, building renovations and library construction projects will result in 6 library openings. The library is governed by a 9-member Board of Trustees as set forth in District of Columbia Official Code Section 39-104.

Libraries as community spaces provide clean and safe places available for community use. Libraries provide books and other library materials, programs, and special services for children and adults. Libraries also offer access to technological resources to help bridge the digital divide by providing the public access to computers, free Wi-Fi at all libraries, digital databases, downloadable books and music, and library information on the DCPL's website, www.dclibrary.org.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table CE0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table CE0-1 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	44,563	44,760	39,904	36,407	-3,497	-8.8
Special Purpose Revenue Funds	420	456	840	993	153	18.2
Total for General Fund	44,983	45,216	40,743	37,400	-3,343	-8.2
Federal Resources						
Federal Grant Funds	923	1,263	794	940	145	18.3
Total for Federal Resources	923	1,263	794	940	145	18.3
Private Funds						
Private Grant Funds	28	-36	0	0	0	N/A
Total for Private Funds	28	-36	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	624	290	314	0	-314	-100.0
Total for Intra-District Funds	624	290	314	0	-314	-100.0
Gross Funds	46,559	46,733	41,851	38,340	-3,512	-8.4

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table CE0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table CE0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	387.4	414.5	463.4	438.6	-24.8	-5.3
Special Purpose Revenue Funds	1.0	1.0	1.0	1.0	0.0	0.0
Total for General Fund	388.4	415.5	464.4	439.6	-24.8	-5.3
Federal Resources						
Federal Grant Funds	5.8	7.0	7.8	7.0	-0.8	-10.3
Total for Federal Resources	5.8	7.0	7.8	7.0	-0.8	-10.3
Intra-District Funds						
Intra-District Funds	4.4	0.0	0.0	0.0	0.0	N/A
Total for Intra-District Funds	4.4	0.0	0.0	0.0	0.0	N/A
Total Proposed FTEs	398.6	422.5	472.2	446.6	-25.6	-5.4

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table CE0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table CE0-3 (dollars in thousands)

(dollars in thousands)					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	19,218	20,188	20,645	21,039	394	1.9
12 - Regular Pay - Other	3,250	2,913	3,071	2,749	-322	-10.5
13 - Additional Gross Pay	1,638	867	579	572	-7	-1.2
14 - Fringe Benefits - Current Personnel	4,303	4,749	4,510	4,954	443	9.8
15 - Overtime Pay	1,040	493	222	222	0	0.0
Subtotal Personal Services (PS)	29,449	29,210	29,028	29,536	508	1.8
20 - Supplies and Materials	643	740	476	469	-7	-1.5
30 - Energy, Comm. and Building Rentals	2,466	3,028	3,155	0	-3,155	-100.0
31 - Telephone, Telegraph, Telegram, Etc.	625	422	436	0	-436	-100.0
32 - Rentals - Land and Structures	357	427	684	0	-684	-100.0
33 - Janitorial Services	0	8	0	0	0	0
34 - Security Services	0	4	0	0	0	0
35 - Occupancy Fixed Costs	0	18	1	0	-1	-100.0
40 - Other Services and Charges	3,650	4,481	2,307	2,415	109	4.7
41 - Contractual Services - Other	2,190	1,858	1,179	1,282	103	8.8
50 - Subsidies and Transfers	56	47	60	75	15	25.0
70 - Equipment and Equipment Rental	7,123	6,489	4,526	4,562	36	0.8
Subtotal Nonpersonal Services (NPS)	17,109	17,523	12,823	8,803	-4,020	-31.3
Gross Funds	46,559	46,733	41,851	38,340	-3,512	-8.4

^{*}Percent Change is based on whole dollars.

Division Description

The District of Columbia Public Library operates the following 5 divisions:

Office of the Chief Librarian – provides executive direction to the Chief Business Officer, the Director of Library Services, and the directors of communications and information technology. With the Board of Trustees, the Chief Librarian develops and then implements the long-range facilities and services plan.

This division contains the following 2 activities:

- Intergovernmental Affairs performs liaison services on behalf of the Library to community groups, civic associations, advisory neighborhood commissions (ANCs), and elected officials; and
- Executive Management Office coordinates with the Board of Library Trustees, monitors customer service matters, and tracks library transformation the strategic changes to the operations of the Library to improve the way Library services are delivered to District residents and monitors innovation in other libraries.

Library Services – selects all materials available in libraries; conducts story hours, summer reading and book clubs; provides information and research to residents; provides training to use library resources and technology training; and communicates programs and news to the residents and the elected leadership of the District.

This division contains the following 9 activities:

- Children & Young Adult Services promotes reading to children from birth to age 19 to build a foundation in reading, a love of the library, and most importantly a love of reading. Encourages school retention and graduation through homework help and other educational supports and instills in youth a love of the library and lifelong learning;
- Martin Luther King, Jr. Memorial Library serves as the Central Library; hosts programs of interest District-wide including volunteer services and the award winning "Teens of Distinction;" provides a broad range of books and library materials, large meeting rooms for Library and public use and more than 100 public-access computers;
- Neighborhood Libraries offers story-telling and summer reading for children, activities for youth and teens and book clubs, and computer training assistance at 23 neighborhood-oriented libraries ranging in size from 5,000 to 20,000 square feet;
- Adaptive Services supports outreach and library services to blind and physically disabled patrons. Supports include access to specialized technology such as large font computer screens, Braille, audio or recorded books, and programs in American Sign Language;
- Literacy Resources Assists adult learners in finding tutors, supplies, and appropriate learning resources, and administers a practice General Equivalency Diploma (GED) test;
- Teens of Distinction Program employment program for high-achieving District teens ages 14 to 20;
- Volunteers coordinates the many volunteers serving the Library by recruiting and training them;
- Collections acquires all of the books and magazines, media and movies made available in the Libraries to District residents; and

■ Library Program Information — promotes Library programs and services to District residents and keeps the public up-to-date on library construction projects through community meetings, bulletins and web cams.

Business Operations – Provides effective support services that facilitate the customers' access to materials, information, programs, and services that position the Library to be an employer of distinction. The division is committed to making a positive difference to District residents and has the responsibility to provide clean, safe, and inviting environments to attract residents to the libraries through the building and maintaining state-of-the-art facilities with capacities for new and emerging technologies that will bridge the digital divide. The division also strives to position the D.C. Public Library agency as an employer of distinction through our hiring and training process, fiscal accountability, standards of excellence, and innovative business practices.

This division contains the following 5 activities:

- Custodial and Maintenance supports all library locations (central and neighborhood libraries) by maintaining a clean and inviting environment for District residents;
- Public Safety Supports security staff that provides public oversight and accountability, resulting in improved safety in libraries;
- Asset Management accountable for all District government property, including its use and disposal;
- Public Service Technology manages the network connecting the Library's 24 facilities, maintains the Library's catalog, and website, and creates new library applications for the iPhone and other smart devices; and
- 21st Century Capital Projects responsible for rebuilding and reconstructing neighborhood libraries in Washington D.C.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive financial management services to, and on behalf of, District agencies, so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the D.C. Public Library (DCPL) will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table CE0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table CE0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	890	808	697	-111	7.0	9.0	7.0	-2.0
(1015) Training and Employee Development	504	304	302	-2	1.6	3.0	1.0	-2.0
(1017) Labor Management Partnership	24	0	0	0	0.1	0.0	0.0	0.0
(1020) Contracting and Procurement	1,008	627	414	-213	3.7	4.0	4.0	0.0
(1030) Property Management	6,897	5,359	1,029	-4,330	3.9	4.0	3.0	-1.0
(1040) Information Technology	1,245	1,128	1,078	-50	5.8	6.0	6.0	0.0
(1050) Financial Services	24	0	0	0	0.1	0.0	0.0	0.0
(1055) Risk Management	24	0	0	0	0.1	0.0	0.0	0.0
(1060) Legal Services	227	234	166	-68	2.0	2.0	2.0	0.0
(1070) Fleet Management	456	463	415	-48	5.7	6.0	6.0	0.0
(1080) Communications	1,053	893	1,224	331	9.8	11.0	16.0	5.0
(1085) Customer Service	870	492	302	-190	6.6	5.0	5.0	0.0
(1087) Language Access	4	7	7	0	0.0	0.0	0.0	0.0
(1090) Performance Management	0	578	680	102	0.0	2.5	3.0	0.5
Subtotal (1000) Agency Management Program	13,22	7 10,894	6,314	-4,580	46.4	52.5	53.0	0.5
(100F) Agency Financial Operations								
(110F) Budget Operations	289	291	294	2	2.3	2.5	2.5	0.0
(120F) Accounting Operations	316	386	431	45	3.3	4.5	4.5	0.0
Subtotal (100F) Agency Financial Operations	605	678	725	47	5.6	7.0	7.0	0.0
(2000) Lifetime of Learning								
(2030) Creating Environment That Inspires Reading	-40	0	0	0	0.0	0.0	0.0	0.0
Subtotal (2000) Lifetime of Learning	-40	0	0	0	0.0	0.0	0.0	0.0

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Table CE0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands	Channa		Full-Time Eq	uivalents	Change	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	from FY 2010	
(3000) Library Materials and Their Use									
(3010) Reference	0	0	0	0	0.0	0.0	0.0	0.0	
Subtotal (3000) Library Materials and Their Use	0	0	0	0	0.0	0.0	0.0	0.0	
(5000) Library Services									
(5010) Children's Services	3,449	3,273	0	-3,273	35.6	42.3	0.0	-42.3	
(5020) Young Adult Services	1,132	998	0	-998	21.7	22.0	0.0	-22.0	
(5030) Adult Services	8,438	8,437	0	-8,437	107.2	122.8	0.0	-122.8	
(5040) Support Unit Services	5,231	4,880	0	-4,880	105.2	112.3	0.0	-112.3	
(5050) Library Transformation Services	331	168	0	-168	0.0	0.0	0.0	0.0	
(5060) Public Service Technology	2,367	1,843	0	-1,843	3.8	5.0	0.0	-5.0	
Subtotal (5000) Library Services	20,949	19,598	0	-19,598	273.5	304.4	0.0	-304.4	
(6000) Outreach Services					1				
(6010) Adaptive Services	1,142	1,125	0	-1,125	11.5	13.8	0.0	-13.8	
(6020) Mobile Libraries	46	35	0	-35	0.0	0.0	0.0	0.0	
(6030) Special Collections	394	347	0	-347	4.6	4.0	0.0	-4.0	
Subtotal (6000) Outreach Services	1,582	1,508	0	-1,508	16.0	17.8	0.0	-17.8	
(7000) Books and Media	<u> </u>	<u> </u>		<u> </u>					
(7010) Children	1,783	1,714	0	-1,714	5.8	6.5	0.0	-6.5	
(7020) Young Adult	732	724	0	-724	2.0	2.3	0.0	-2.3	
(7030) Adult	3,444	2,502	0	-2,502	13.4	15.7	0.0	-15.7	
Subtotal (7000) Books and Media	5,959	4,940	0	-4,940	21.2	24.5	0.0	-24.5	
(8000) Public Service Support									
(8010) Custodial	1,410	1,519	0	-1,519	25.2	28.0	0.0	-28.0	
(8020) Security	1,561	1,366	0	-1,366	20.0	21.5	0.0	-21.5	
(8030) Maintenance	1,479	1,349	0	-1,349	14.6	16.5	0.0	-16.5	
Subtotal (8000) Public Service Support	4,450	4,234	0	-4,234	59.8	66.0	0.0	-66.0	
(L200) Chief Librarian					1				
(L210) Intergovernmental Affairs	0	0	114	114	0.0	0.0	1.0	1.0	
(L220) Executive Management Office	0	0	288	288	0.0	0.0	1.0	1.0	
Subtotal (L200) Chief Librarian	0	0	402	402	0.0	0.0	2.0	2.0	
(L300) Library Services									
(L310) Children and Young Adult Services	0	0	1,621	1,621	0.0	0.0	13.0	13.0	
(L320) Martin Luther King Jr. Memorial Library	0	0	4,327	4,327	0.0	0.0	59.1	59.	
(L330) Neighborhood Libraries	0	0	11,922	11,922	0.0	0.0	197.1	197.	
(L340) Adaptive Services	0	0	526	526	0.0	0.0	7.0	7.0	
(L350) Literacy Resources	0	0	1,219	1,219	0.0	0.0	10.0	10.0	
(L360) Teens of Distinction Program	0	0	335	335	0.0	0.0	10.9	10.9	
(L370) Volunteers	0	0	61	61	0.0	0.0	1.0	1.0	
(L380) Collections	0	0	4,484	4,484	0.0	0.0	18.5	18.5	
(L390) Library Program Information	0	0	30	30	0.0	0.0	0.0	0.0	
Subtotal (L300) Library Services	0	0	24,525	24,525	0.0	0.0	316.6	316.6	

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Table CE0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands		1	Full-Time Equivalents		
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(L400) Business Operations								
(L410) Custodial and Maintenance	0	0	3,095	3,095	0.0	0.0	44.0	44.0
(L420) Public Safety	0	0	1,113	1,113	0.0	0.0	18.0	18.0
(L430) Asset Management	0	0	15	15	0.0	0.0	1.0	1.0
(L440) 21st Century Capital Projects	0	0	190	190	0.0	0.0	0.0	0.0
(L450) Public Service Technology	0	0	1,960	1,960	0.0	0.0	5.0	5.0
Subtotal (L400) Business Operations	0	0	6,374	6,374	0.0	0.0	68.0	68.0
Total Proposed Operating Budget	46,733	41,851	38,340	-3,512	422.5	472.2	446.6	-25.6

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: In FY 2011, the District of Columbia Public Library (DCPL) will fully fund the salary schedule and adjust the fringe benefit rate based on historical growth through an increase of \$2,800,000 in Local funds and \$2,000 in Special Purpose Revenue funds.

DCPL will receive an additional \$147,000 in Federal grant dollars under a new Library Services and Technology Act (LSTA) grant award. These funds will be put toward necessary library services. As part of the new grant, the agency's staffing will be realigned reducing the program by 0.8 FTE.

The DCPL budget also eliminated budget authority from its intra-District fund previously used for the Georgetown Interim Library's lease payments. The new, permanent Georgetown library will have opened, alleviating the need for the interim library.

Transfers In/Out: DCPL will transfer out facility and telecom fixed costs of \$3,962,000 in Local funds to the new fixed cost agency and to the Office of Finance and Resource Management. The agency will also transfer-out its procurement assessment of \$94,000 in Local funds to the Office of Contracting and Procurement.

Cost Savings: DCPL will reduce \$630,000 in nonpersonal services Local funds for all activities except Facility Management and Information Technology. The agency will also reduce the training budget by \$11,000. These reductions, in part, will be offset by a projected \$35,000 increase in Special Purpose Revenue funds. Current services will not be decreased as part of this reduction.

DCPL will eliminate 18.4 vacant FTE positions and freeze another 5.5 vacant FTE positions for a total savings of \$1,374,000. Frozen positions do not appear as an FTE reduction because the position will still remain in the salary schedule, should funds become available in future years.

DCPL has also identified 23.5 filled FTE positions and \$1,226,000, which can be eliminated without consequence to the current operations of the library. The agency has also proposed an adjustment of \$587,000 to their personal services Local funds based on a projected salary lapse.

The agency will also decrease its budget by \$40,000 based on Department of Public Works revised fleet assessment estimates.

Protected Programs: The Mayor's budget continues to keep the Martin Luther King, Jr. Memorial Library open 7 days a week and the neighborhood

libraries open 6 days a week in order to support reading, community discussions, youth and adult education programs, and access to technology in the District.

Policy Initiatives: With 6 new libraries opening in FY 2011 and the new Deanwood Recreation Center library scheduled to open at the end of FY 2010, DCPL will need an additional \$802,000 and 17 FTEs for increased staffing needs. The new libraries will be substantially larger and provide more services than the current interim libraries, thus necessitating additional staff.

In order to open the libraries, DCPL will need an additional \$190,000 in Local funds for moving costs for the 6 new libraries. These moving costs are below industry moving cost averages.

DCPL also projects increases in its printing and E-Rate Special Purpose Revenue funds of \$116,000. These funds will be used to support supplies for printing and information technology projects. The agency will receive \$500,000 in one-time funding to purchase library books.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table CE0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

dollars in thousands)	PROGRAM	BUDGET	FTE
OCAL FUNDS: FY 2010 Approved Budget and FTE		39,904	463.4
Cost Decrease: Align fleet assessment with DPW estimate	Agency Management Program	-40	0.0
Transfer Out: Transfer facility and telecom fixed costs	Agency Management Program	-3,962	0.0
to new fixed cost agency and OFRM			
Transfer Out: Transfer procurement assessment to OCP	Agency Management Program	-94	0.0
Increase: Purchase of books	Multiple Programs	500	0.0
Enhance: Fund positions for the opening of 6 new libraries	Library Services	802	17.0
Reduce: Reduce training budget	Library Services	-11	0.0
Enhance: Provide funding for moving costs during library renovations	Business Operations	190	0.0
Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs	854	0.0
Cost Increase: Adjust salary schedule and fringe benefits	Multiple Programs	136	0.0
Cost Increase: Increase funds to fully fund the salary schedule	Multiple Programs	1,946	0.1
Eliminate: Eliminate vacant positions	Multiple Programs	-1,042	-18.4
Reduce: Adjust funding based on projected salary lapse	Multiple Programs	-587	0.0
Reduce: Freeze vacant positions	Multiple Programs	-332	0.0
Reduce: Realign staffing to achieve efficiencies	Multiple Programs	-1,226	-23.5
Reduce: Reduce funding for contracts, supplies, book budget, and equipment	Multiple Programs	-630	0.0
neduce. Neduce fulfully for contracts, supplies, book budget, and equipment	iviuiupie riogialiis	-030	0.0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE	iviulupie riogianis	36,407	
	iviutupie riogialits		
	iviutupie riogialiis		438.6
LOCAL FUNDS: FY 2011 Proposed Budget and FTE	Library Services	36,407	438.6 7.8
LOCAL FUNDS: FY 2011 Proposed Budget and FTE FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		36,407 794	438.6 7.8
LOCAL FUNDS: FY 2011 Proposed Budget and FTE FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased		36,407 794	7.8
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding	Library Services	36,407 794 147	7.8 -0.8
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant	Library Services	794 147	7.8 -0.8
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant	Library Services	794 147	7.8 -0.8 0.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE	Library Services	794 147 -1 940	7.8 -0.8 0.0 7.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE	Library Services Multiple Programs	36,407 794 147 -1 940	7.8 -0.8 0.0 7.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fringe benefits based on historical growth rate	Library Services Multiple Programs Agency Management Program	36,407 794 147 -1 940 840 2	7.8 -0.8 0.0 7.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fringe benefits based on historical growth rate Cost Increase: Increase E-Rate expenditures based on	Library Services Multiple Programs Agency Management Program	36,407 794 147 -1 940 840 2	7.8 -0.8 0.0 7.0 1.0 0.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fringe benefits based on historical growth rate Cost Increase: Increase E-Rate expenditures based on projected growth in the fund	Library Services Multiple Programs Agency Management Program Business Operations	36,407 794 147 -1 940 840 2 100	7.8 -0.8 0.0 7.0 1.0 0.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fringe benefits based on historical growth rate Cost Increase: Increase E-Rate expenditures based on projected growth in the fund Cost Increase: Increase printing funds based on projected expenditures	Library Services Multiple Programs Agency Management Program Business Operations Business Operations	36,407 794 147 -1 940 840 2 100	7.8 -0.8 0.0 7.0 1.0 0.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fringe benefits based on historical growth rate Cost Increase: Increase E-Rate expenditures based on projected growth in the fund Cost Increase: Increase printing funds based on projected expenditures Cost Increase: Absorb a portion of local fund NPS expenditures	Library Services Multiple Programs Agency Management Program Business Operations Business Operations	36,407 794 147 -1 940 840 2 100	7.8 -0.8 0.0 7.0 1.0 0.0 0.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fringe benefits based on historical growth rate Cost Increase: Increase E-Rate expenditures based on projected growth in the fund Cost Increase: Increase printing funds based on projected expenditures Cost Increase: Absorb a portion of local fund NPS expenditures reduced in the FY 2011 budget SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE	Library Services Multiple Programs Agency Management Program Business Operations Business Operations	36,407 794 147 -1 940 840 2 100 16 35	7.8 -0.8 -0.0 7.0 0.0 0.0 0.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fringe benefits based on historical growth rate Cost Increase: Increase E-Rate expenditures based on projected growth in the fund Cost Increase: Increase printing funds based on projected expenditures Cost Increase: Absorb a portion of local fund NPS expenditures reduced in the FY 2011 budget SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE	Library Services Multiple Programs Agency Management Program Business Operations Business Operations Multiple Programs	36,407 794 147 -1 940 840 2 100 16 35 993 314	7.8 -0.8 0.0 7.0 0.0 0.0 0.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fringe benefits based on historical growth rate Cost Increase: Increase E-Rate expenditures based on projected growth in the fund Cost Increase: Increase printing funds based on projected expenditures Cost Increase: Absorb a portion of local fund NPS expenditures reduced in the FY 2011 budget SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE INTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE Eliminate: Eliminate lease payments for Georgetown	Library Services Multiple Programs Agency Management Program Business Operations Business Operations	36,407 794 147 -1 940 840 2 100 16 35	7.8 -0.8 -0.0 7.0 0.0 0.0 0.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase funding for core services through increased Federal grant funding Reduce: Hold salary steps constant FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fringe benefits based on historical growth rate Cost Increase: Increase E-Rate expenditures based on projected growth in the fund Cost Increase: Increase printing funds based on projected expenditures Cost Increase: Absorb a portion of local fund NPS expenditures reduced in the FY 2011 budget SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE	Library Services Multiple Programs Agency Management Program Business Operations Business Operations Multiple Programs	36,407 794 147 -1 940 840 2 100 16 35 993 314	7.8 -0.8 -0.0 7.0 1.0 -0.0 -0.0 -0.0 -0.0

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Office of the Chief Librarian

Objective 1: Strategically manage the resources and operations of the Library.

Objective 2: Develop a strategic plan for future Library facilities, programs and services.

2. Library Services Division and the Business Operations Division

Objective 1: Library as community space. The Library is committed to clean and safe buildings and a place of community pride as well as greater participation by members of the community at library sponsored programs and community meetings.

Objective 2: Library resources for the public. The Library will buy books and other library materials to meet the needs of all District residents as funds are available.

Objective 3: Technology. Access to the online world is critical in the 21st century. The Library provides access to computers and is making progress on its goal of having 30 public access computers in every library.

Agency Performance Measures Table CE0-6

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Annual circulation of books and other library materials	1,781,862	1,769,662	2,337,536	2,571,290	2,828,419	3,111,261
Cardholders as a percent of total population	42.58%	45.58%	35.82%	39%	42%	45%
Number of card holders	247,656	255, 085	230,968	237,897	245,034	252,385
Number of website user visits	408,670	449,537	973,684	1,071,052	1,178,157	1,295,973
Number of attendees at Library sponsored programs	192,441	247,244	194,240	200,000	205,000	210,000
Number of participants at community sponsored meetings	158,521	163,329	148,791	140,000	140,000	140,000
Percent of library renovations/constructions on schedule for design phase	95%	100%	100%	100%	100%	100%
Percent of library renovations/constructions on schedule for construction phase	N/A	100%	71.43%	100%	100%	100%
Percent of libraries re-opened in accordance with schedule	N/A	100%	100%	100%	100%	100%
Number of community working groups convened ¹						
Circulation of children's materials	525,469	578,016	604,336	664,770	698,009	732,909
Number of new Library Cards for Children	6,301	6,931	6,414	7,055	7,408	7,778
Participation and completion rates in summer reading for pre-school and elementary school age children	28,382	36,225	27,674	28,382	29,000	30,000
Attendance at programs for children in their 1st five years	77,133	84,846	83,952	85,000	90,000	95,000
Number of story hours for children	1,672	2,508	2,588	2,847	3,132	3,445
Number of people using on-line homework help	2,497	2,747	2,652	2,747	3,022	3,324
Participation in teen reading programs	4,899	5,489	4,126	4,500	4,950	5,445
Number of new library cards for teens	9,357	10,293	10,891	11,980	13,178	14,496
Number of books downloaded	7,355	8,091	14,123	15,535	17,089	18,798
Number of adult learners seeking assistance	2,465	2,712	2,637	2,901	3,191	3,510
Number of GED practice tests administered	961	1,057	1,048	1,153	1,268	1,395
Collections per capita	3.06	3.01	3.97	4.37	4.81	5.29
Number of public access computers	409	508	594	644	694	744
Number of sessions on public access computers by children	88,753	110,941	148,749	163,624	179,986	197,985
Number of sessions on public access computers by teens and adults	368,621	460,776	363,935	400,328	440,361	484,397
Number of sessions of remote access to Library's electronic resources	145,400	181,750	125,444	137,988	151,787	166,966
Percent computers are available to the public	N/A	90%	91%	90%	90%	90%

Performance Plan Endnotes:

1. DCPL will provide this data per site per project as an appendix to its year-end report.

District of Columbia Public Charter School Board

www.dcpubliccharter.com Telephone: 202-328-2660

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$1,660,277	\$3,636,570	\$3,637,251	0.0
FTEs	0.0	23.0	23.0	0.0

Please Note: DCPCSB does not use the District's financial system. As such, actuals show only Local funds. For gross funds agency actual expenditures, please refer to the DCPCSB's annual financial report located on the agency's website at http://www.dcpubliccharter.com/PCSB-Accountability/Fiscal-Audits.aspx

The mission of the District of Columbia Public Charter School Board (DCPCSB) is to provide quality public charter school options for D.C. students, families, and communities.

Summary of Services

The District of Columbia Public Charter School Board was authorized by the United States Congress in the District of Columbia School Reform Act of 1995 (as amended in 1996) to grant charters for the purpose of establishing public charter schools in the District. Section 38-18 of the District of Columbia Official Code includes the majority of the code provisions relating to public charter schools in the District. As set forth in Section 38-1802.14 of the code, the Mayor of the District of Columbia appoints the seven members of the DCPCSB from a list of nominees presented by the United States Secretary of Education. The Board has been operating since February 1997 and has a mission to provide quality public school options for DC students, families, and communities.

The DCPCSB carries out its mission through a comprehensive application review process, effective oversight, meaningful support, and active engagement of stakeholders. The Board is responsible for receiving and reviewing applications to develop public charter schools; awarding or denying requests for charters; monitoring the operations of public charter schools and the progress of students in those schools; and renewing charters for schools that meet or exceed their goals or revoking the charters of schools that fall short of their goals for students.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GB0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GB0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	1,719	1,660	1,660	1,468	-192	-11.6
Special Purpose Revenue Funds	0	0	1,976	2,169	193	9.8
Total for General Fund	1,719	1,660	3,637	3,637	1	0.0
Gross Funds	1,719	1,660	3,637	3,637	1	0.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table GB0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table GB0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	0.0	0.0	23.0	0.0	-23.0	-100.0
Special Purpose Revenue Funds	0.0	0.0	0.0	23.0	23.0	N/A
Total for General Fund	0.0	0.0	23.0	23.0	0.0	0.0
Total Proposed FTEs	0.0	0.0	23.0	23.0	0.0	0.0

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GB0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GB0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 Regular Pay - Cont Full Time	0	0	1,645	110	-1,535	-93.3
14 Fringe Benefits - Curr Personnel	0	0	404	10	-394	-97.5
Subtotal Personal Services (PS)	0	0	2,050	120	-1,930	-94.1
20 Supplies and Materials	0	0	25	0	-25	-100.0
30 Energy, Comm. and Bldg Rentals	0	0	0	0	0	N/A
31 Telephone, Telegraph, Telegram, Etc	0	0	35	0	-35	-100.0
35 Occupancy Fixed Costs	0	0	239	0	-239	-100.0
40 Other Services and Charges	0	0	247	0	-247	-100.0
41 Contractual Services - Other	0	0	1,032	0	-1,032	-100.0
50 Subsidies and Transfers	1,719	1,660	0	3,517	3,517	0.0
70 Equipment and Equipment Rental	0	0	8	0	-8	-100.0
Subtotal Nonpersonal Services (NPS)	1,719	1,660	1,587	3,517	1,930	121.7
Gross Funds	1,719	1,660	3,637	3,637	1	0.0

^{*}Percent Change is based on whole dollars.

Program Description

The DCPCSB does not use the District's financial system. For budget presentation, its budget is shown as operating through the District's standard adminstrative program:

Agency Management Program - is responsible for the organizational development, administration, and workforce management for the agency in addition to the periodic review of D.C. Public Charter School academic, financial and governance platforms. The agency's operations are funded by an annual Local funds appropriation, as well as Special Purpose Revenue derived from a fee of one half of one percent of each charter school's annual Local funds appropriation [refer to the District of Columbia Public Charter Shools (GC0) budget chapter] that is authorized under Section 38-1802.11(b)(2) of the District of Columbia Official Code.

Program Structure Change

The District of Columbia Public Charter School Board had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table GB0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table GB0-4

(dollars in thousands)

		Dollars in	Thousands		Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(0010) DC Public Charter Schools Board								
(1000) Agency Management Program	1,660	3,637	3,637	1	0.0	23.0	23.0	0.0
Subtotal (0010) DC Public Charter Schools Board	1,660	3,637	3,637	1	0.0	23.0	23.0	0.0
Total Proposed Operating Budget	1,660	3,637	3,637	1	0.0	23.0	23.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Cost Savings: Special Purpose Revenues are projected to increase by \$192,958 in FY 2011. The Public Charter School Board will shift Local fund oversight expenditures to these new Special Purpose Revenues for a net Local fund savings of \$192,277. The proposed shift has no impact on the Public Charter School Board's current service level.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table GB0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		1,660	23.0
Reduce: Shift program expenditures on oversight activity	D.C. Public Charter Schools Board	-192	-23.0
to Special Purpose Revenue funds			
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		1,468	0.0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved E	Budget and FTE	1,468 1,976	0.0
	Budget and FTE D.C. Public Charter Schools Board	•	
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved E	•	1,976	0.0

Agency Performance Plan

The District of Columbia Public Charter School Board's performance plan has the following objectives for FY 2011:

Objective 1: Establish a portfolio management system that bases Public Charter School Board (PCSB) decisions for resource allocations and board actions using consistent definitions of school performance.

Objective 2: Increase stakeholder engagement and board transparency.

Objective 3: Improve Information Technology infrastructure to facilitate improved data gathering and data analysis.

Objective 4: Continue to develop and expand financial resources.

Agency Performance Measures

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	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of new items posted to the website (weekly)	.5	N/A	N/A	10	15	15
Community member subscriptions for email updates	350	500	600	900	1,500	2,000
Average number of community members participating and/or attending PCSB meetings and hearings	10	N/A	14	20	20	20
Monthly meetings or hearings held by the PCSB	16	12	14	16	16	16
Community meeting or events hosted or participated in by PCSB members or staff	4	2	6	8	8	10
PCSB community-oriented publications distributed	3	2	2	6	6	6
Donors identified to support MODMS/technology	N/A	1	1	1	1	1
Donors identified to support MASP initiative	N/A	1	1	1	1	1
Donors identified to support PCS oversight	N/A	2	1	1	1	1

^{*}MODMS: Mission-Oriented Data Management Solution

 $^{{}^*\!}MASP\!: Monitoring\ and\ Accountability\ for\ School\ Performance$

Office of the Deputy Mayor for Education

http://dme.dc.gov

Telephone: 202-727-3636

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$4,926,120	\$777,908	\$1,273,383	63.7
FTEs	19.9	7.0	8.0	14.3

The mission of the Office of the Deputy Mayor for Education (DME) is to support the Mayor in developing and implementing a world-class education system that enables children, youth, and adults to compete locally and globally.

Summary of Services

The function of the DME is to plan, coordinate, and supervise all public education and education-related policies and activities under its jurisdiction, including development and support of programs to improve the delivery of educational services and opportunities, from early childhood to the post-secondary education

level; to innovate new programs and strategies for addressing the needs of children and families; and to coordinate interagency initiatives targeted at supporting students and schools.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GW0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GW0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	2,467	4,479	778	1,273	495	63.7
Total for General Fund	2,467	4,479	778	1,273	495	63.7
Intra-District funds						
Intra-District Funds	0	448	0	0	0	N/A
Total for Intra-District Funds	0	448	0	0	0	N/A
Gross Funds	2,467	4,926	778	1,273	495	63.7

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table GW0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table GW0-2

	,		ı	1	Change	1
	Actual	Actual	Approved	Proposed	from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	1.0	19.9	7.0	8.0	1.0	14.3
Total for General Fund	1.0	19.9	7.0	8.0	1.0	14.3
Total Proposed FTEs	1.0	19.9	7.0	8.0	1.0	14.3

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GW0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GW0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 Regular Pay - Cont Full Time	1,188	1,512	596	782	185	31.1
12 Regular Pay - Other	116	164	0	0	0	N/A
13 Additional Gross Pay	4	2	0	0	0	N/A
14 Fringe Benefits - Current Personnel	195	282	133	187	54	40.3
15 Overtime Pay	0	4	0	0	0	N/A
Subtotal Personal Services (PS)	1,503	1,964	729	968	239	32.8
20 Supplies and Materials	10	5	1	8	7	700.0
31 Telephone, Telegraph, Telegram, Etc.	0	17	31	0	-31	-100.0
40 Other Services and Charges	452	2,031	17	267	250	1,474.0
41 Contractual Services - Other	479	909	0	30	30	N/A
70 Equipment and Equipment Rental	23	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	964	2,962	49	305	257	528.7
Gross Funds	2,467	4,926	778	1,273	495	63.7

^{*}Percent Change is based on whole dollars.

Program Description

The Office of the Deputy Mayor for Education operates through the following program:

Department of Education – carries out the functions of the Deputy Mayor for Education.

This program contains the following 2 activities:

- Agency Oversight and Support encompasses all
 of the staffing necessary to carry out core functions, including development, analysis, and oversight of education strategy initiatives and coordination of interagency initiatives; and
- Inter-agency Collaboration and Services
 Integration Commission (ICSIC) implements
 innovations and strategies to support the needs of
 children and families. This activity supports the
 research, development, coordination, piloting,

and evaluation of evidence-based programs in schools and agencies that support schools and youth development.

Program Structure Change

The Office of the Deputy Mayor for Education had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table GW0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table GW0-4

(dollars in thousands)

	Dollars in Thousands					Full-Time Ed	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(2000) Department of Education								
(2010) Agency Oversight and Support	2,015	778	1,065	287	10.8	7.0	8.0	1.0
(2015) ICSIC	2,491	0	209	209	5.7	0.0	0.0	0.0
(2020) Office of the Ombudsman for Public Education	420	0	0	0	3.3	0.0	0.0	0.0
Subtotal (2000) Department of Education	4,926	778	1,273	495	19.9	7.0	8.0	1.0
Total Proposed Operating Budget	4,926	778	1,273	495	19.9	7.0	8.0	1.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the agency's activities within this agency's programs, please see Schedule 30-PBB, Program Summary by Activity, in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website

FY 2011 Proposed Budget Changes

Policy Initiatives: The District is committed to addressing the issue of non-public special education. While both D.C. Public Schools (DCPS) and the Office of the State Superintendent for Education (OSSE) have been working aggressively to bring down the costs of non-public tuition within their respective agencies, the issue impacts other agencies as well and requires dedicated focus from the highest

level. The budget includes a net increase of \$286,000 and 1 FTE to oversee the successful implementation of a coherent and coordinated District-wide non-public education cost-reduction plan across multiple agencies. The proposed budget also includes a net increase of \$209,000 to the Inter-agency Collaboration and Services Integration Commission (ICSIC).

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table GW0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		778	7.0
Cost Increase: Net increase to support the Inter-agency Collaboration and Services Integration Commission	Department of Education	209	0.0
Enhance: Fund successful implementation of a coherent and coordinated District-wide non-public education cost-reduction plan across multiple agencies and coordination, implementation, and data collection related to education and interagency strategies	Department of Education	336	1.0
Reduce: Hold salary step constant	Department of Education	-2	0.0
Transfer Out: Transfer facility and telecom fixed costs to new fixed cost agency and OFRM	Department of Education	-31	0.0
Transfer Out: Transfer procurement and human resources assessments to OCP/DCHR	Department of Education	-17	0.0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		1,273	8.0
Gross for GW0 - Deputy Mayor for Education		1,273	8.0

Agency Performance Plan

The Office of Deputy Mayor for Education (ODME) has the following objectives for FY 2011:

Objective 1: Execute a District-wide educational strategy that addresses the needs of students, parents, and the community at all stages of the education life cycle (from early childhood to adult education). As the Mayor's chief advisor on education issues, ODME provides guidance and direction to, and fosters collaboration and alignment among the other education agencies in order to move the Mayor's reform agenda forward.

Objective 2: Coordinate high-quality services and programs that reach across city agencies and educational institutions to improve child and youth outcomes. Stimulate innovation and use of evidence-based practices to transform services for children and families, extending the reach of the Mayor's education reforms beyond the classroom and supporting schools with the full resources of the government and community.

Objective 3: Provide leadership, oversight and support for Office of the State Superintendent of Education and Office of Public Education Facilities Modernization, and coordinate with the Public Charter School Board and public charter schools.

Agency Performance Measures Table GW0-6

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Increase in the number of adult Career Technical Education training programs available	N/A	N/A	N/A	3	0	0
Percentage of special education-related performance targets met by both DCPS and OSSE	N/A	N/A	N/A	75%	80%	80%
Number of students served by ICSIC evidence-based programs	6,364	7,000	13,560	+10%	+10%	+10%
Number of school-based staff trained through ICSIC evidence-based programs	300+	N/A	639	+10%	+10%	+10%
Decline in discipline referrals in schools served by ICSIC evidence-based programs	N/A	N/A	N/A	Baseline	-	-

Office of Public Education Facilities Modernization

www.opefm.dc.gov Telephone: 202-698-7700

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$41,764,996	\$32,199,258	\$28,193,210	-12.4
FTEs	336.7	269.0	251.8	-6.4

The mission of the Office of Public Education Facilities Modernization (OPEFM) is to support a high-quality education for students enrolled in the District of Columbia Public Schools by rapidly and consistently providing and maintaining safe, healthy, modern and comfortable learning environments.

Summary of Services

The Office of Public Education Facilities Modernization provides two primary services:

- school modernization and construction; and
- school maintenance (excluding cleaning and janitorial services).

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GM0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GM0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	34,981	24,720	28,914	26,743	-2,170	-7.5
Special Purpose Revenue Funds	0	14,412	3,286	1,450	-1,836	-55.9
Total for General Fund	34,981	39,133	32,199	28,193	-4,006	-12.4
Intra-District Funds						
Intra-District Funds	1,900	2,632	0	0	0	N/A
Total for Intra-District Funds	1,900	2,632	0	0	0	N/A
Gross Funds	36,881	41,765	32,199	28,193	-4,006	-12.4

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table GM0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table GM0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	5.0	336.7	264.9	250.8	-14.2	-5.3
Special Purpose Revenue Funds	0.0	0.0	4.1	1.0	-3.1	-75.6
Total for General Fund	5.0	336.7	269.0	251.8	-17.2	-6.4
Total Proposed FTEs	5.0	336.7	269.0	251.8	-17.2	-6.4

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GM0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GM0-3 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	20,249	19,729	16,924	16,036	-887	-5.2
12 - Regular Pay - Other	931	310	63	130	68	107.4
13 - Additional Gross Pay	393	3,419	260	275	15	5.8
14 - Fringe Benefits - Current Personnel	4,278	3,921	2,892	3,015	123	4.3
15 - Overtime Pay	2,502	1,319	2,205	475	-1,731	-78.5
Subtotal Personal Services (PS)	28,353	28,698	22,343	19,931	-2,412	-10.8
20 - Supplies and Materials	807	2,189	1,762	1,641	-120	-6.8
30 - Energy, Comm. and Building Rentals	3	30	575	0	-575	-100.0
31 - Telephone, Telegraph, Telegram, Etc.	458	380	381	0	-381	-100.0
32 - Rentals - Land and Structures	210	279	323	323	0	0.0
33 - Janitorial Services	24	32	0	0	0	N/A
34 - Security Services	37	88	135	135	0	0
40 - Other Services and Charges	754	1,325	498	1,212	715	143.6
41 - Contractual Services - Other	5,452	7,056	6,017	4,821	-1,196	-19.9
70 - Equipment and Equipment Rental	783	1,687	166	129	-37	-22.1
Subtotal Nonpersonal Services (NPS)	8,528	13,067	9,856	8,262	-1,594	-16.2
Gross Funds	36,881	41,765	32,199	28,193	-4,006	-12.4

^{*}Percent Change is based on whole dollars.

Division Description

The Office of Public Education Facilities Modernization operates through the following 6 divisions:

Repairs and Maintenance/ NPS - operates the agency's key function to provide for efficient and effective repairs and maintenance of the school buildings and properties.

This division contains the following 2 activities:

- Repairs and Maintenance/NPS provides repair and maintenance of school facilities to optimize performance, maintain the value of the school inventory system, and provide a safe learning environment for the District's students; and
- Operations and Maintenance Division provides activities concerned with keeping the school grounds, buildings, and fixed equipment in their original or efficient condition, either through repairs or replacements during the life expectancy of the component or building.

Realty Office – provides non-appropriated, self-sustaining asset management services to public and private entities, allowing access and utilization of school building and grounds by entering into use agreements, licenses, and lease agreements.

Business Operations/Financial Services – provides the administrative functions of the agency, including construction management, planning, and maintenance operations management.

Environmental Programs Office – manages compliance with the "Healthy Schools Act" and provides monitoring and reporting of the recycling, pest management and energy conservation and environmental programs within the local schools.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table GM0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table GM0-4 (dollars in thousands)

		Dollars in	Thousands	•			uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management								
(1010) Personnel	2,662	3,136	319	-2,817	19.8	13.0	3.0	-10.0
(1020) Contracting and Procurement	1,257	0	0	0	0.0	0.0	0.0	0.0
(1080) Communications	0	0	259	259	0.0	0.0	2.0	2.0
(1090) Performance Management	0	0	2,088	2,088	0.0	0.0	5.0	5.0
(1095) Agency Management Other	0	159	0	-159	0.0	2.0	0.0	-2.0
Subtotal (1000) Agency Management Program	3,919	3,295	2,666	-629	19.8	15.0	10.0	-5.0
(3000) Facilities Modernization Support Program								
(3010) Facilities Modernization Support Program	2,632	0	0	0	0.0	0.0	0.0	0.0
Subtotal (3000) Facilities Modernization Support Program	2,632	0	0	0	0.0	0.0	0.0	0.0
(5000) Repairs and Maintenance								
(5010) Repairs and Maintenance	12,941	0	0	0	0.0	0.0	0.0	0.0
(5221) Planning, Design and Construction Division	1,950	354	0	-354	28.5	3.5	0.0	-3.5
Subtotal (5000) Repairs and Maintenance	14,891	354	0	-354	28.5	3.5	0.0	-3.5
(5001) Repairs and Maintenance/NPS								
(5015) Repairs and Maintenance/NPS	5,877	2,892	1,205	-1,687	0.0	0.0	0.0	0.0
(5231) Operations and Maintenance Division	9,209	21,870	21,499	-371	238.4	221.0	214.8	-6.2
(5251) Logistic	4,199	469	0	-469	35.2	1.0	0.0	-1.0
Subtotal (5001) Repairs and Maintenance/NPS	19,285	25,232	22,705	-2,527	273.6	222.0	214.8	-7.2
(5002) Business Operations/Financial Services								
(5095) Business Operations/Financial Services	1,044	1,724	942	-782	14.8	12.5	11.0	-1.5
Subtotal (5002) Business Operations/Financial Services	1,044	1,724	942	-782	14.8	12.5	11.0	-1.5
(6000) Agency OCFO								
(6015) AFO - Other	0	234	130	-104	0.0	0.0	1.0	1.0
(6050) AFO - Budget	0	290	285	-5	0.0	0.0	2.0	2.0
(6055) AFO - Accounting	0	569	447	-123	0.0	0.0	4.0	4.0
Subtotal (6000) Agency OCFO	0	1,094	862	-231	0.0	0.0	7.0	7.0
(7000) Realty Office								
(7010) Realty Office	0	501	485	-16	0.0	7.0	5.0	-2.0
Subtotal (7000) Realty Office	0	501	485	-16	0.0	7.0	5.0	-2.0
(8000) Environmental Programs Office								
(8010) Environmental Programs	0	0	534	534	0.0	0.0	4.0	4.0
Subtotal (8000) Environmental Programs Office	0	0	534	534	0.0	0.0	4.0	4.0

(Continued on next page)

Table GM0-4 (continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(9960) Year End Close								
(9960) Year End Close	-5	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-5	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	41,765	32,199	28,193	-4,006	336.7	269.0	251.8	-17.2

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Inter-Agency Adjustments: The Office of Public Education Facilities Modernization (OPEFM) budget includes technical adjustments in Local and Special Purpose Revenue funds that net to a \$137,000 reduction in Local funds. The agency will also increase its Local funds budget by \$91,000 to fully fund its salary schedule in FY 2011.

Transfers In/Out: OPEFM will transfer facility and telecom fixed costs, with the exception of rent and security, to the new fixed cost agency and the Office of Finance and Resource Management. This results in a \$956,000 savings to OPEFM's Local funds budget.

Cost Savings: Over the past few years, OPEFM has taken many steps to streamline its processes to reduce the need for overtime. In FY 2011, OPEFM will reduce its overtime budget by \$296,000 based on historical expenditures. The agency will also reduce its personal services budget by \$270,000 in Local funds to account for projected salary lapse from vacant positions.

As part of the FY 2011 gap closing, 13 vacant FTEs will be eliminated for a savings of \$738,000. OPEFM will also realign finance and management functions in order to reduce 6.0 FTEs for a savings of \$331,000. By streamlining processes, this position reduction will not have a substantial affect on the agency's service level.

The agency proposes a savings of \$193,000 by extending the equipment replacement schedule, reducing the office supply budget, aligning the fleet budget with Department of Public Works estimates, and reducing funds for in-house Leadership in Energy and Environmental Design (LEED) certification and unnecessary Information Technology licenses. OPEFM currently works with contractors who are LEED certified and will continue to do so in FY 2011. All savings are in Local funds.

In addition, the agency will reduce funding for preventative maintenance on energy systems for Special Purpose Revenue savings of \$170,000. Systems will still be maintained, but not at the manufacturer-recommended level.

Currently, OPEFM collects all lease revenues earned on school properties. In FY 2011, the lease revenues earned on properties maintained exclusively by the Department of Real Estate Services (DRES) will now be deposited into a newly created Special Purpose Revenue fund in DRES's budget. OPEFM's Special Purpose Revenue fund decreases by an additional \$1,413,000 based on new projected revenues for the leases.

Policy Initiatives: The proposed budget includes an increase of \$534,000 in recurring funds to implement the Health Schools Act by creating a new Environmental Program office. The \$534,000 funds 4.0 FTEs and contracts for recycling services.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table GM0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

lars in thousands)	PROGRAM	BUDGET	FT
CAL FUNDS: FY 2010 Approved Budget and FTE		28,914	264.
Cost Decrease: Align fleet assessment with DPW estimate	Agency Management Program	-29	0.
Reduce: Extend replacement equipment schedule	Repairs and Maintenance	-46	0.
Reduce: Reduce overtime budget based on projected expenditures	Repairs and Maintenance	-296	0.
Cost Increase: Implement Recycling Program	Environmental Program Office	123	0
Enhance: Increase to Fund the Healthy Schools Act, as a new Environmental Program	Environmental Program Office	411	4
Cost Increase: Adjust funds to fully fund salary Schedule A	Multiple Programs	91	0
Cost Increase: Adjust salary and fringe schedule	Multiple Programs	49	0
Eliminate: Eliminate vacant positions	Multiple Programs	-738	-13
Reduce: Hold salary steps constant	Multiple Programs	-28	C
Reduce: Realign financial and management functions	Multiple Programs	-226	-5
Reduce: Reduce funds for LEED certification on in-house staff and unnecessary IT licenses	Multiple Programs	-103	C
Reduce: Reduce funds for projected salary lapse	Multiple Programs	-270	С
Reduce: Reduce office supplies budget	Multiple Programs	-15	С
Shift: Move FTEs and funding to capital fund	Multiple Programs	-153	-2
Shift: Move FTEs and funding against various programs	Multiple Programs	16	2
o align budget with projected needs			
Transfer Out: Transfer facility (except rent & security) and telecom fixed costs to DRES and OFRM	Multiple Programs	-956	C
CAL FUNDS: FY 2011 Proposed Budget and FTE		26,743	250
CIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget a	nd FTE	91 49 -738 -28 -226 -103 -270 -15 -153 -16 -956 26,743 3,286 -170 -1,413 -150 -105	4
Reduce: Reduce funding for maintenance on energy systems	Repairs and Maintenance		
Reduce: Reduce lease revenue expenditures based on anticipated decrease in revenue	Repairs and Maintenance	-1,413	C
Shift: Move FTEs and funding to Operations and Maintenance n Local funds	Repairs and Maintenance	-150	-2
Reduce: Reduce financial management functions	Agency OCFO	-105	-1
Cost Increase: Adjust salary and fringe schedule	Multiple Programs	5	C
Reduce: Hold salary steps constant	Multiple Programs	-3	C
CIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget at	nd FTE	1,450	1

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Office of the Director

Objective 1: Apply performance benchmarks to assess and monitor personnel capabilities.

Office of the Director

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of employees whose managers completed evaluation reviews	200	259	259	273	273	273

2. School Construction (Capital Improvement) Division

Objective 1: Modernize existing DCPS schools and facilities and build new DCPS schools and facilities.

School Construction (Capital Improvement) Division

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of modernization projects underway on time within the project deadlines	18	18	23	182	18	18
Number of modernization projects underway within the budget	18	18	23	18	18	18
Contract dollars spent with Certified Business Enterprises (CBE) (50 percent participation is required by Education Reform Act.	43%	50%	64%	50%	50%	50%
Number of new SIT formalized for projects scheduled in the next year	18	14	20	8-10 ⁵	8-10	8-10
Number of square feet modernized	810,100	929,829	890,509 ⁶	1,363,000	1,377,800	1,602,000

3. Maintenance and Operations ProgramObjective 1: Maintain DCPS facilities in a way that extends the life of the building systems, protects capital investments, and ensures healthy, safe and comfortable learning environments for DCPS students.

Maintenance and Operations Program

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of open work orders	5,100	No Target Est.	5,414	<5,000	<4,900	<4,700
Number of work orders cleared	24,812	17,000	19,830	17,000	15,000	13,000
Average days to complete new work orders	53	No Target Est.	42	25% Improvement compared to prior year	20% Improvement compared to prior year	15% Improvement compared to prior year

Notes:

FY 2008 Note = 53 days; included scheduled and deferred repairs. Excluding scheduled and deferred repairs the average days to complete new work orders (Emergency, High and Routine Priorities) in FY 2008 was 40 days.

FY 2009 Note = 42 days; included scheduled and deferred repairs. Excluding scheduled and deferred repairs the average days to complete new work orders (Emergency, High and Routine Priorities) in FY 2009 was 28 days.

4. Office of Realty

Objective 1: Generate sufficient revenue by maximizing accessibility and utilization of school buildings and grounds by entering into use agreements, licenses and lease agreements.

Office of Realty

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure ⁹	Actual	Target	Actual	Projection	Projection	Projection
Revenue earned from leasing available space	\$3.9 M	No Target	\$ 3.5 M	\$3.5 M	\$4.0 M	\$4.0 M

5. Business Operations/Financial Services

Objective 1: Provide support services for the School Construction Maintenance and Operations programs

Business Operations/Financial Services

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure ¹⁰	Actual	Target	Actual	Projection	Projection	Projection
Average time to process a requisition (under \$100K) purchases	22 Days	NA	20 Days	< 7 days	< 6 days	< 5 days

Performance Plan Endnotes:

- 1. Baseline data and projections are reported as of September 30, 2009
- 2. The final number (pending on the execution plan) would be determined in consultation with Office of the Deputy Mayor for Education and the Office of the Chancellor.
- 3. The final number (pending on the execution plan) would be determined in consultation with Office of the Deputy Mayor for Education and the Office of the Chancellor.
- 4. Overall average amount awarded by OPEFM
- 5. The final number (pending on the execution plan) would be determined in consultation with Office of the Deputy Mayor for Education and the Office of the Chancellor.
- 6. Most modernization projects are delivered at the end of summer, just prior to school opening (August / 4th Qtr).
- 7. The final number (pending on the execution plan) would be determined in consultation with Office of the Deputy Mayor for Education and the Office of the Chancellor.
- 8. Baseline data and projections are reported as of September 30, 2009.
- 9. Baseline data and projections are reported as of September 30, 2009.
- 10. Baseline data and projections are reported as of September 30, 2009.

Non-Public Tuition

www.osse.dc.gov Telephone: 202-727-6436

	7/000	7/20/2	=	% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$165,911,244	\$149,100,442	\$179,890,760	20.7
FTEs	0.0	0.0	11.0	N/A

The mission of Non-Public Tuition is to provide funding for required educational services for children with special needs within the school system and those children under the care of the Child and Family Services Agency, Department of Mental Health, or Department of Youth Rehabilitation Services. It also holds funding for supplemental special education services payments to D.C. Public Charter Schools authorized under section 38-1804.01(b)(3)(D) of the D.C. official code. The agency is administered by the Office of the State Superintendent of Education.

The Non-Public Tuition agency holds funding for the cost of mandatory special education services for District students who receive specialized services through contracted private providers pursuant to Individual Education Plans (IEPs) developed under the federal Individuals with Disabilities Education Act (IDEA).

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GN0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GN0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	0	165,911	149,100	179,891	30,790	20.7
Total for General Fund	0	165,911	149,100	179,891	30,790	20.7
Gross Funds	0	165,911	149,100	179,891	30,790	20.7

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table GN0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table GN0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	0.0	0.0	0.0	11.0	11.0	N/A
Total for General Fund	0.0	0.0	0.0	11.0	11.0	N/A
Total Proposed FTEs	0.0	0.0	0.0	11.0	11.0	N/A

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GN0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GN0-3 (dollars in thousands)

		ĺ			Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	0	0	0	648	648	N/A
14 - Fringe Benefits - Current Personnel	0	0	0	123	123	N/A
Subtotal Personal Services (PS)	0	0	0	771	771	N/A
20 - Supplies and Materials	0	0	0	10	10	N/A
40 - Other Services and Charges	0	0	0	54	54	N/A
41 - Contractual Services - Other	0	29,814	0	76	76	N/A
50 - Subsidies and Transfers	0	136,097	149,100	178,967	29,866	20.0
70 - Equipment and Equipment Rental	0	0	0	13	13	N/A
Subtotal Nonpersonal Services (NPS)	0	165,911	149,100	179,119	30,019	20.1
Gross Funds	0	165,911	149,100	179,891	30,790	20.7

^{*}Percent Change is based on whole dollars.

Program Description

Non-Public Tuition operates through the following program:

Non-Public Tuition – funds a variety of specialized services, including daytime and residential tuition to private educational organizations; payment for related services at non-public facilities; education evaluations performed by evaluators independent of the District of Columbia Public Schools (DCPS); parental transportation reimbursement for certain expenses; and other costs, such as special equipment and tutoring. The agency also provides funding for students who are District residents under the care of the Child and Family Services Agency (CSFA), the Department of Mental Health (DMH) or the Department of Youth Rehabilitation Services (DYRS), who attend schools outside of the District of Columbia, when the District must pay those schools for their education costs, both for regular and special education services.

This program contains the following 3 activities:

- Non-Public Tuition provides for compliance with court-established vendor payment mandates covering all non-public day and residential schools and related service providers;
- Non-Public Administration provides the staff resources to administer the Non-Public Tuition fund; and
- St. Coletta's Public Charter School provides the budget for supplemental payments authorized pursuant to District of Columbia Official Code \$38-1804.01(b)(3)(D) to cover the cost of students who require specialized services beyond what can be supported through the Uniform Per Student Funding Formula.

Program Structure Change

The proposed program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table GN0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table GN0-4 (dollars in thousands)

		Dollars in	Thousands					
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Non-Public Tuition								
(1000) Non-Public Tuition	165,911	149,100	0	-149,100	0.0	0.0	0.0	0.0
(0100) Non-Public Tuition	0	0	172,436	172,436	0.0	0.0	0.0	0.0
(0200) Non-Public Administration	0	0	924	924	0.0	0.0	11.0	11.0
(0300) St. Coletta's Public Charter School	0	0	6,531	6,531	0.0	0.0	0.0	0.0
Subtotal (1000) Non-Public Tuition	165,911	149,100	179,891	30,790	0.0	0.0	11.0	11.0
Total Proposed Operating Budget	165,911	149,100	179,891	30,790	0.0	0.0	11.0	11.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary by Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The FY 2011 proposed budget reflects an adjustment of \$25,500,000 based on projected FY 2010 spending, which is higher than the budgeted amount.

Transfers In/Out: The FY 2011 budget includes a transfer of 11.0 FTEs and \$771,489 in associated personal services funds from OSSE to the Non-Public Tuition agency to fully account for costs associated with the oversight and administration of non-public tuition payments.

Policy Initiatives: With new data systems, an accurate count of students in non-public schools, and centralized invoicing information, OSSE and DCPS have

worked collaboratively to make significant strides in reviewing data and developing plans for improvements in the Non-Public Tuition agency budget. While this budget proposes an increase of \$4,519,000 to account for an increase in spending of 2.6 percent over the FY 2010 projected spending, which is less than the historical overall growth rate, several crossagency initiatives will be implemented in FY 2011 with the goal of decreasing costs and reducing the number of students in non-public schools, while preserving required services. The FY 2011 proposed budget also includes consideration of placements by the courts of Department of Youth Rehabilitation Services and Children and Family Services Agency youth into non-public education settings.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table GN0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	Program	BUDGET	FTE
CAL FUNDS: FY 2010 Approved Budget and FTE		149,100	0.0
Correct: Adjust for previous year projected spending	Non-Public Tuition	25,500	0.0
Cost Increase: Adjust for a 2.6 percent growth in spending	Non-Public Tuition	4,519	0.0
Transfer In: Non-Public Tuition associated staff from OSSE	Administration	771	11.0
CAL FUNDS: FY 2011 Proposed Budget and FTE		179,891	11.0

Special Education Transportation

www.osse.dc.gov Telephone: 202-727-6436

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$88,098,031	\$77,430,582	\$89,171,281	15.2
FTEs	1,427.2	1,570.1	1,666.6	6.1

The mission of Special Education Transportation is to ensure equal access to education for all learners by providing safe transit services to children with special needs.

The District is required to provide transportation for special-needs students to and from their schools. These services are required as a related services part of the students' Individual Education Plans (IEPs) pursuant to the Individuals with Disabilities Education

Act (IDEA). There are over 740 bus routes serving approximately 4,000 District special-needs students.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GO0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table G00-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	171	87,779	77,431	89,171	11,741	15.2
Total for General Fund	171	87,779	77,431	89,171	11,741	15.2
Intra-District Funds						
Intra-District Funds	0	319	0	0	0	N/A
Total for Intra-District Funds	0	319	0	0	0	N/A
Gross Funds	171	88,098	77,431	89,171	11,741	15.2

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table GO0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table G00-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	0.0	1,427.2	1,570.1	1,666.6	96.5	6.1
Total for General Fund	0.0	1,427.2	1,570.1	1,666.6	96.5	6.1
Total Proposed FTEs	0.0	1,427.2	1,570.1	1,666.6	96.5	6.1

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GO0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table G00-3 (dollars in thousands)

					Change	1
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	0	14,140	14,093	14,845	753	5.3
12 - Regular Pay - Other	0	39,133	41,442	44,385	2,943	7.1
13 - Additional Gross Pay	0	63	0	0	0	N/A
14 - Fringe Benefits - Curr Personnel	0	12,803	9,852	11,562	1,710	17.4
15 - Overtime Pay	0	3,335	893	2,781	1,888	211.5
Subtotal Personal Services (PS)	0	69,475	66,280	73,573	7,294	11.0
20 - Supplies and Materials	0	534	475	614	139	29.3
30 - Energy, Comm. and Bldg Rentals	0	0	1,788	2,900	1,112	62.2
31 - Telephone, Telegraph, Telegram, Etc	0	631	634	824	190	29.9
35 - Occupancy Fixed Costs	0	2,833	0	0	0	N/A
40 - Other Services and Charges	168	6,566	4,367	10,138	5,771	132.2
41 - Contractual Services - Other	0	3,886	3,692	1,122	-2,570	-69.6
70 - Equipment and Equipment Rental	2	4,173	195	0	-195	-100.0
Subtotal Nonpersonal Services (NPS)	171	18,623	11,151	15,598	4,447	39.9
Gross Funds	171	88,098	77,431	89,171	11,741	15.2

^{*}Percent change is based on whole dollars.

Program Description

Special Education Transportation operates through the following program:

Special Education Transportation - is responsible for ensuring that the District's special needs students are transported to and from schools and receive related services in a punctual manner in vehicles that meet established national standards. These services are required as part of the students' Individual Education Plans (IEPs) pursuant to the Individuals with Disabilities Education Act (IDEA).

This program contains the following 3 activities:

Transportation Central Office - provides transit services to students with special needs. This area includes the terminal managers, bus drivers, attendants, monitors, and fleet services. The cen-

- tral office also provides logistical services in order to maintain efficient and effective transportation for qualifying students;
- Transportation Administrator provides leadership and oversight to the functions that comprise the Division of Transportation; and
- Farecards and Truancy provides farecards to eligible students with special needs. The School Transit Subsidy Act of 1978, D.C. Law 2-152, requires subsidization of public transit system use by students, as set forth in District of Columbia Official Code, Sections 35-231 to 35-237 and 38-1702.11.

Program Structure Change

Special Education Transportation has no program structure changes for the FY 2011 proposed budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table GO0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table G00-4 (dollars in thousands)

	Dollars in Thousands					Full-Time Equivalents		
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(4400) State Special Education Transportation								
(4410) Transportation-Central Office	87,236	75,749	88,050	12,301	1,427.2	1,570.1	1,666.6	96.5
(4420) Transportation-Administrator	531	775	775	0	0.0	0.0	0.0	0.0
(4440) Farecards and Truancy	331	906	346	-560	0.0	0.0	0.0	0.0
Subtotal (4400) State Special Education Transportation	88,098	77,431	89,171	11,741	1,427.2	1,570.1	1,666.6	96.5
Total Proposed Operating Budget	88,098	77,431	89,171	11,741	1,427.2	1,570.1	1,666.6	96.5

(Change is calculated by whole numbers and numbers may not add due to rounding.)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The FY 2011 proposed budget reflects a correction of \$11,229,400 based on the FY 2010 spending pressure in the Transportation Administrator's budget. The spending pressure is based on additional costs identified by the Transportation Administrator. In addition, the FY 2011 proposed budget reflects a correction of \$2,940,000 and 96.5 FTEs based on costs not anticipated in the Transportation Administration's FY 2010 submitted

budget. The unanticipated costs include wage increases, mail service, and snow removal efforts. The FY 2011 budget proposal reduces \$1,850,000 in one-time costs in the previous fiscal year such as overdue wage adjustments. The proposed FY 2011 budget includes an adjustment of \$25,000 to align with the court-appointed Transportation Administrator's request.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table GO0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUND: FY 2010 Approved Budget and FTE		77,431	1,570.1
Correct: Adjust for DOT related expenses	State Special Education Transportation	2,940	96.5
Correct: Adjust for previous year projected spending	State Special Education Transportation	11,229	0.0
Enhance: Align with Transportation Administrator's request	State Special Education Transportation	25	0.0
Reduce: Hold salary step constant	State Special Education Transportation	-604	0.0
Reduce: Reduce one-time expenses	State Special Education Transportation	-1,850	0.0
LOCAL FUND: FY 2011 Proposed Budget and FTE		89,171	1,666.6
Gross for GOO - SPECIAL EDUCATION TRANSPORTATION		89.171	1.666.0



Human Support Services

Department of Human Services (JA)	E-1
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Department of Health (HC)	E-53
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Department of Human Services

http://dhs.dc.gov

Telephone: 202-671-4200

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$329,848,733	\$332,325,465	\$320,405,968	-3.6
FTEs	763.6	884.8	858.5	-3.0

The mission of the Department of Human Services (DHS) is to coordinate and provide a range of benefits, goods and services that collectively create the enabling conditions for economically and socially challenged residents of the District of Columbia to enhance their quality of life and achieve greater degrees of self-sufficiency.

Summary of Services

The operating services provided by DHS are provided by the following divisions:

(1) Income Maintenance Administration (IMA) - determines eligibility and the amount of assistance for those receiving Temporary Assistance for Needy Families (TANF), Medical Assistance, Food Stamps, and the childcare subsidy; and helps low-income adults achieve self-sufficiency through employment and work-related activities. IMA also administers the Burial Assistance program, Interim Disability Assistance, and General Children's Assistance.

(2) Family Services Administration (FSA) - helps homeless individuals and families, low-income people, adults at-risk for abuse or neglect, teenage parents, troubled families, and refugees to become gradually stable and fully self-sufficient through an array of social services, assessments, and case-management and crisis-intervention services.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table JA0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table JA0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	137,874	165,358	144,388	144,096	-292	-0.2
Special Purpose Revenue Funds	2,776	2,656	2,725	1,950	-775	-28.4
Total for General Fund	140,649	168,014	147,113	146,046	-1,067	-0.7
Federal Resources						
Federal Payments	0	0	17,000	10,000	-7,000	-41.2
Federal Grant Funds	135,330	138,944	146,170	137,537	-8,633	-5.9
Federal Medicaid Payments	11,023	11,179	10,777	10,686	-91	-0.8
Total for Federal Resources	146,353	150,124	173,948	158,224	-15,724	-9.0
Private Funds						
Private Grant Funds	67	80	0	0	0	N/A
Private Donations	-1	0	0	0	0	N/A
Total for Private Funds	66	80	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	29,557	11,630	11,265	16,136	4,871	43.2
Total for Intra-District Funds	29,557	11,630	11,265	16,136	4,871	43.2
Gross Funds	316,626	329,849	332,325	320,406	-11,919	-3.6

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table JA0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table JA0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	298.3	272.4	261.6	228.8	-32.8	-12.6
Total for General Fund	298.3	272.4	261.6	228.8	-32.8	-12.6
Federal Resources						
Federal Payments	0.0	0.0	0.0	5.0	5.0	N/A
Federal Grant Funds	629.8	356.2	454.5	453.1	-1.4	-0.3
Federal Medicaid Payments	131.4	118.6	148.6	147.6	-1.0	-0.7
Total for Federal Resources	761.1	474.8	603.2	605.8	2.6	0.4
Private Funds						
Private Grant Funds	0.0	0.1	0.0	0.0	0.0	N/A
Total for Private Funds	0.0	0.1	0.0	0.0	0.0	N/A
Intra-District Funds						
Intra-District Funds	1.0	16.3	20.0	24.0	4.0	20.0
Total for Intra-District Funds	1.0	16.3	20.0	24.0	4.0	20.0
Total Proposed FTEs	1,060.4	763.6	884.8	858.5	-26.2	-3.0

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table JA0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table JA0-3 (dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
11 - Regular Pay - Cont Full Time	44,866	42,894	49,331	47.514	-1,818	-3.7
12 - Regular Pay - Other	3,786	3,099	2,956	4,024	1,068	36.1
13 - Additional Gross Pay	1,698	1,684	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	9,907	9,529	9,829	10,383	554	5.6
15 - Overtime Pay	1,861	1,098	390	628	238	61.1
Subtotal Personal Services (PS)	62,118	58,305	62,507	62,550	43	0.1
20 - Supplies and Materials	487	394	495	459	-36	-7.3
30 - Energy, Comm. and Building Rentals	3,082	3,369	3,017	4,049	1,032	34.2
31 - Telephone, Telegraph, Telegram, Etc.	2,254	1,662	1,582	1,629	47	3.0
32 - Rentals - Land and Structures	15,067	14,188	12,236	11,007	-1,228	-10.0
33 - Janitorial Services	26	135	44	33	-10	-23.3
34 - Security Services	5,030	5,230	1,327	1,584	257	19.4
35 - Occupancy Fixed Costs	757	989	1,549	1,050	-499	-32.2
40 - Other Services and Charges	2,789	2,442	2,775	3,277	502	18.1
41 - Contractual Services - Other	12,389	6,328	10,890	7,769	-3,121	-28.7
50 - Subsidies and Transfers	212,022	236,212	235,094	226,137	-8,957	-3.8
70 - Equipment and Equipment Rental	606	595	810	860	50	6.1
Subtotal Nonpersonal Services (NPS)	254,508	271,544	269,819	257,856	-11,962	-4.4
Gross Funds	316,626	329,849	332,325	320,406	-11,919	-3.6

^{*}Percent Change is based on whole dollars.

Division Description

The Department of Human Services operates through the following 4 divisions:

Income Maintenance Administration (IMA) - determines eligibility and the amount of assistance for those receiving Temporary Assistance for Needy Families (TANF), Medical Assistance, Food Stamps, and the childcare subsidy; and helps low-income adults achieve self-sufficiency through employment and work-related activities. IMA also administers the Burial Assistance program, Interim Disability Assistance, and General Children's Assistance.

This division contains the following 10 activities:

- Temporary Assistance for Needy Families (TANF) - provides social support services to support social and economic self-sufficiency;
- Interim Disability Assistance (IDA) provides temporary financial assistance to those who are unable to work due to a disability and who have a high probability of receiving federal Supplemental Security Income (SSI). IDA payments are issued until SSI eligibility is approved or denied, after which the IDA payment ends;
- Burial Assistance provides assistance to lowincome families who need help with funeral expenses;
- General Assistance for Children provides financial assistance to eligible individuals caring for unrelated children under the age of 18;
- Cash Assistance (TANF) provides financial assistance to eligible individuals, with children under the age of 18, so that they can meet their basic needs and transition to economic self-sufficiency;
- Job Opportunity and Training (TANF) provides employment readiness, skill development training, and educational enrichment to eligible individuals so that they can be socially and economically self-reliant;
- Case Management provides diagnostic, evaluation and plan development services to consumers, in order to determine the comprehensiveness of the consumer's service needs and plan the treatment and support needed;

- Eligibility Determination Services provides program eligibility determination services to disadvantaged individuals of the District of Columbia for which they qualify;
- Monitoring and Quality Assurance provides internal monitoring of IMA's compliance with Federal and District laws and court orders. Addresses the accurate and timely determination of eligibility and administration of benefits; and
- Early Education Subsidy Transfer provides subsidized child care for the children of eligible TANF recipients.

Family Services Administration (FSA) - helps homeless individuals and families, low-income people, adults at-risk for abuse or neglect, teenage parents, troubled families, and refugees to become gradually stable and fully self-sufficient through an array of social services, assessments, and case-management and crisis-intervention services.

This division contains the following 10 activities:

- Adult Protective Services (APS) investigates alleged abuse, neglect, self neglect, and exploitation of frail elderly and disabled adults, and intervenes to protect vulnerable adults who are at risk;
- Domestic Violence Services provides protection, emergency shelter and crisis intervention services to victims of domestic violence so that they can seek immediate relief from harm;
- D.C. Fatherhood Initiative administers competitive grants for nonprofit, community, and faith-based organizations to develop and implement projects that support healthy marriage, responsible parenting, and economic stability. The goal of these activities is to create an environment that contributes to the well-being of children:
- Refugee Resettlement Program provides social services, cash, and medical assistance to eligible refugees and their families through sub-grant arrangements with community-based non-profit agencies;

- Strong Families Program provides comprehensive service delivery through case management and support services to families who are experiencing social, emotional, or other issues that create ongoing challenges in their lives;
- Quality Assurance provides monitoring of homeless services programs to insure quality and addresses complaints;
- Community Services Block Grant provides assistance to low-income residents working through a network of community action agencies and other neighborhood-based organizations, in order to reduce poverty, revitalize low-income communities, and empower low-income families and individuals to become self-reliant;
- Subsidy Transfer provides childcare benefits for low income families;
- Homeless Services Continuum provides shelter, housing stabilization, and crisis intervention services to individuals and families in the District of Columbia who are homeless or at-risk of homelessness so that they can obtain and/or maintain permanent living arrangements; and
- Permanent Support Housing provides permanent housing and supportive services to chronically homeless individuals and families with histories of homelessness.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations - provides comprehensive and efficient financial management services, to and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table JA0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table JA0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	quivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Division								
(1010) Agency Management/Personnel	1,057	992	814	-178	9.9	7.9	9.0	1.1
(1015) Agency Management/Training	502	381	0	-381	5.7	5.7	0.0	-5.7
(1017) Agency Management/Labor Management Partnership	360	240	111	-129	3.7	2.8	1.0	-1.8
(1020) Agency Management/Contracts and Procurement	555	657	0	-657	2.6	5.3	0.0	-5.3
(1030) Agency Management/Property Management	2,271	2,504	2,965	461	1.7	2.3	2.5	0.2
(1040) Agency Management/Information Technology	5,167	5,314	5,407	93	31.2	27.8	26.0	-1.8
(1050) Agency Management/Agency Financial Services	165	323	0	-323	1.8	5.3	0.0	-5.3
(1055) Agency Management/Risk Management	5,033	5,326	4,651	-674	45.7	49.3	39.0	-10.3
(1060) Agency Management/Legal Services	1,124	1,122	820	-302	1.0	0.8	0.0	-0.8
(1080) Agency Management/Communications	874	289	225	-64	3.0	2.8	5.0	2.2
(1085) Agency Management/Customer Service	553	318	52	-266	1.8	1.8	1.0	-0.8
(1090) Agency Management/Performance Management	571	387	2,016	1,629	4.4	3.7	19.0	15.3
Subtotal (1000) Agency Management Division	18,233	17,854	17,060	-793	112.5	115.5	102.5	-13.0
(100F) Agency Financial Operations								
(110F) Budget Operations	444	604	1,023	419	5.0	7.0	3.5	-3.5
(120F) Accounting Operations	2,023	1,921	2,164	243	23.7	23.8	26.0	2.2
(130F) ACFO	217	281	307	25	1.9	2.0	2.0	0.0
(140F) Agency Fiscal Officer	590	543	0	-543	0.0	0.0	0.0	0.0
Subtotal (100F) Agency Financial Operations	3,273	3,349	3,493	144	30.6	32.8	31.5	-1.2
(2000) Income Maintenance								
(2010) Income Assistance	18,180	19,293	0	-19,293	0.0	0.0	0.0	0.0
(2011) Burial Assistance	0	0	328	328	0.0	0.0	0.0	0.0
(2012) General Assistance for Children	0	0	1,156	1,156	0.0	0.0	0.0	0.0
(2013) Interim Disability Assistance	0	0	4,439	4,439	0.0	0.0	0.0	0.0
(2020) Temporary Assistance to Needy Families (TANF)	106,402	93,944	11,520	-82,424	0.0	0.0	0.0	0.0
(2021) Cash Assistance (TANF)	0	0	70,634	70,634	0.0	0.0	0.0	0.0
(2022) Job Opportunity and Training (TANF)	0	0	16,972	16,972	0.0	0.0	0.0	0.0
(2030) Case Management	5,186	6,132	5,998	-134	73.1	94.0	87.0	-7.0
(2040) Eligibility Determination Services	44,980	43,878	44,189	311	438.0	502.0	486.0	-16.0
(2050) Quality Assurance	2,625	4,095	0	-4,095	37.7	50.0	0.0	-50.0
(2055) Monitoring and Quality Assurnace	0	0	4,026	4,026	0.0	0.0	49.0	49.0
(2060) Subsidy Transfer	39,963	39,963	0	-39,963	0.0	0.0	0.0	0.0
(2065) Early Education Subsidy Transfer	0	0	37,388	37,388	0.0	0.0	0.0	0.0
Subtotal (2000) Income Maintenance	217,335	207,305	196,652	-10,653	548.8	646.0	622.0	-24.0
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(Continued on next page)

Table JA0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	quivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(5000) Family Services								
(5010) Adult Protective Services	3,283	3,675	3,963	288	21.2	26.0	29.8	3.8
(5020) Domestic Violence Services	696	697	704	7	0.0	0.0	0.0	0.0
(5025) Fatherhood Initiatives	1,282	1,990	2,000	10	6.4	8.0	7.0	-1.0
(5030) Homeless Services	0	71,617	0	-71,617	0.0	10.6	0.0	-10.6
(5032) Permanent Supportive Housing	0	0	28,141	28,141	0.0	0.0	14.0	14.0
(5033) Homeless Services Continuum	0	0	51,995	51,995	0.0	0.0	20.5	20.5
(5040) Refugee Resettlement	651	928	1,219	291	1.3	1.8	1.0	-0.8
(5050) Teen Pregnancy Services	289	476	0	-476	3.3	6.1	0.0	-6.1
(5060) Strong Families	2,957	2,887	2,871	-16	24.0	30.1	22.0	-8.1
(5070) Quality Assurance	255	325	362	37	2.5	2.8	3.0	0.2
(5090) Community Services Block Grant	16,464	20,992	11,715	-9,277	3.1	5.1	5.2	0.1
(5095) Subsidy Transfer	229	230	231	1	0.0	0.0	0.0	0.0
Subtotal (5000) Family Services	26,105	103,818	103,200	-618	61.8	90.5	102.5	12.0
(5100) Targeted Services Program								
(5110) Adult Protective Services	2	0	0	0	0.0	0.0	0.0	0.0
Subtotal (5100) Targeted Services Program	2	0	0	0	0.0	0.0	0.0	0.0
(5500) Homeless Services Division								
(5550) Homeless Services - Crisis Intervention	1,350	0	0	0	0.0	0.0	0.0	0.0
(5551) Homeless Services	37,579	0	0	0	9.9	0.0	0.0	0.0
(5552) Homeless Services - CSBG	3,936	0	0	0	0.0	0.0	0.0	0.0
(5553) Homeless Services - BSA	10,095	0	0	0	0.0	0.0	0.0	0.0
(5554) Homeless Services - Housing First Funding	11,941	0	0	0	0.0	0.0	0.0	0.0
Subtotal (5500) Homeless Services Division	64,901	0	0	0	9.9	0.0	0.0	0.0
Total Proposed Operating Budget	329,849	332,325	320,406	-11,919	763.6	884.8	858.5	-26.2

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Division Summary by Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Cost Savings: In FY 2011, DHS will continue to pursue operational efficiencies. A total of \$1,153,344 in savings will come from nonpersonal services, reducing vacant, non-direct service positions, including 15.0 funded vacancies and 17.9 unfunded local vacancies. Additional efficiency savings in fixed costs items will result in a local savings of \$400,268.

Protected Programs: With this budget, DHS protects programs and services to the District's most vulnerable and economically disadvantaged residents, including continuing to improve homeless services, Permanent Supportive Housing (PSH), the efficacy of the TANF program, and the efficiency of Income Maintenance Administration (IMA) service centers. The one-time funds reduced in the FY 2010 budget, where local programs were funded with TANF carry-over funds for the period of one year, will be fully restored in FY 2011 in the amount of \$9,225,588.

In FY 2011, DHS will continue to meet its required TANF Maintenance of Effort (MOE) obligations, fully utilize the TANF Block Grant, and employ TANF Emergency Contingency Funds. Federally-approved TANF Emergency Contingency Funds will be used to support and enhance the homeless services program, improve the range of services available through the TANF Jobs programs, and sustain FY 2010 funding levels for effective TANF initiatives. Further, the homeless service continuum will be fully funded, from a combination of Local funds and TANF Emergency Contingency Funds, in a manner that meets the goals of the homeless system redesign initiative.

Within DHS' Family Services Administration (FSA), the Permanent Supportive Housing (PSH) program will continue its Local allocation from FY 2010, sustaining housing and case management services for participants. In addition, DHS will continue to use, in both FY 2010 and FY 2011, the \$17 million in Federal funds allocated to the District to house and provide case management services to chronically homeless families and individuals. The District will continue to use Local funds to support the individuals and families who were housed with these Federal funds in FY 2010.

Finally, in FY 2011 there will be no reductions in direct client-serving staff in DHS.

Policy Initiatives: The FY 2011 budget proposes consolidating the District's emergency shelter functions within DHS. The Emergency Shelter Grant and Shelter Plus Care Programs will move from the Department of Housing and Community Development (DHCD) to DHS. These Federal funds are used to provide shelter, rental, mortgage and utility support, and will allow DHS to grant these resources in a manner consistent with the redesign of the homeless service system. This change will result in a transfer in of \$4,146,805 in intra-District funds to DHS.

The Emergency Rental Assistance Program (ERAP) will be fully preserved at FY 2010 funding levels by using Escheated Estate Funds, which, by law, are to be used for emergency rental assistance. DHS will use the full account balance of \$1,720,633 to offset the equivalent, one-time, Local reduction in the ERAP program.

Moreover, the budget reflects the continuation of the partnership created between DHS and the Federal Veterans Administration in FY 2010. Through this partnership, DHS facilitates the transition into Permanent Supportive Housing and provides case management to chronically homeless veterans. The FY 2011 budget reflects the continuity of these services, including \$819,000 and 9.0 associated employees in Federal grant funds.

In addition, the FY 2011 budget continues the implementation of the American Recovery and Reinvestment Act funded Rapid Re-Housing Program in conjunction with DHCD and supports the District's PSH program. The FY 2011 budget reflects an increase of \$3,878,219 in Local funds to support the housing and case management services for individuals housed in FY 2010 using the \$17 million Federal allocation for PSH. The budget also accounts for \$10 million in Federal funds for PSH that are included in the President's FY 2011 budget submission.

Within the IMA, one-time Low Income Home Energy Assistance Program (LIHEAP) supports, the General Children's Assistance program, the Interim Disability Assistance (IDA) program and the Early Education Subsidy Transfer will see changes in the FY 2011 budget. In FY 2010, DHS provided one-time funding supports to the LIHEAP program, in the amount of \$2,000,000, from a combination of

TANF carryover funds (\$1,025,588) and one-time funds made available within the Federal TANF Block Grant (\$974,412). In FY 2011, the entirety of the LIHEAP program will be supported within the District Department of the Environment (DDOE), through an anticipated larger allocation for LIHEAP in the FY 2011 Federal appropriation. DHS will thus reduce its one-time support for LIHEAP, saving \$1,025,588 in Local funds.

The General Children's Assistance program, which provides financial assistance to eligible individuals caring for unrelated children under the age of 18, will be adjusted to align with actual FY 2009 spending levels, resulting in a savings of \$291,596.

The IDA program, which provides temporary financial assistance to individuals with disabilities who have applied for Supplemental Security Income (SSI), will serve 1,500 individuals per month. Each month, as customers are approved for SSI or are otherwise terminated from IDA, DHS will move approximately 50-150 additional customers from the waiting list onto the IDA program. This will result in a savings of \$3,447,336 in FY 2011 and an additional one-time savings of \$1,411,943 from carrying over unexpended Special Purpose Revenue funds from FY 2010. The District will continue to maintain its Locally funded IDA program, unlike many states which have fully eliminated IDA.

The Early Education Subsidy Transfer provides subsidized child care for the children of eligible TANF recipients. These funds come from the Federal TANF Block Grant and function as a transfer from DHS to the Office of the State Superintendent for Education (OSSE). Historically \$39,521,964 has been transferred, but has not been fully used. Accounting for current year spending trends and detailed historic utilization data, the amount of the TANF grant transferred to OSSE will be reduced by \$2,574,269, without cutting childcare slots. Since this alignment will occur in FY 2010 and carryover into FY 2011, the total reduction will involve both one-time (\$2,574,269) and continuous (\$2,574,269) savings, which will all be realigned within the TANF grant to achieve a local FY 2011 savings.

Finally, to improve the efficiency and performance of IMA service centers, DHS will continue to use the Department of Defense Supplemental Nutritional Assistance Program (SNAP) grant, received in FY 2010, to maintain the services provided by 14.0 social service representatives hired in FY 2010.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table JA0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

dollars in thousands)	DIVISION	BUDGET	FTE
OCAL FUNDS: FY 2010 Approved Budget and FTE		144,388	261.6
Eliminate: Eliminate 17.9 vacant positions not funded	Multiple Programs	0	-17.9
Eliminate: Eliminate 15.0 vacant positions	Multiple Programs	-1,153	-15.0
Cost Decrease: Align IT budget with revised OCTO assessment	Multiple Programs	-28	0.0
Reduce: Decrease supplies budget	Family Services	-5	0.0
Cost Decrease: Align other services and charges budget with historic spending	Family Services	-17	0.0
Reduce: Decrease travel budget	Income Maintenance	-2	0.0
Cost Decrease: Align fleet assessment with DPW estimates	Multiple Programs	-16	0.0
Cost Decrease: Align fixed costs budget with DRES estimates	Multiple Programs	-400	0.0
Shift: Replace one-time ERAP program funds with Escheated Estate funds	Income Maintenance	-1,721	0.0
Transfer In: Transfer Escheated Estate Funds into the ERAP program	Income Maintenance	1,721	0.0
Eliminate: Fund Low Income Energy Assistance Program (LIHEAP) initiative within the Department of the Environment	Income Maintenance	-1,026	0.0
Cost Decrease: Align OSSE child care subsidy transfer with program utilization rates and re-align TANF grant to achieve Local savings	Income Maintenance	-2,574	0.0
Cost Decrease: Reflect one-time FY 2010 savings in OSSE child care subsidy transfer, based on program utilization rates, and re-align TANF grant to achieve Local savings	Income Maintenance	-2,574	0.0
Shift: Replace, one-time, Local Interim Disability Assistance funds with Special Purpose Revenue Interim Disability reserves	Income Maintenance	-1,412	0.0
Cost Decrease: Maintain Interim Disability Assistance program to serve 1,500 clients per month	Income Maintenance	-3,447	0.0
Cost Decrease: Align General Children's Assistance expenditures to FY 2009 expenditure levels	Income Maintenance	-292	0.0
Transfer Out: Transfer procurement and human resources assessments to OCP/DCHR	Agency Management Program	n -425	0.0
Enhance: Restore local funds to programs that used one-time TANF carryover funds in FY 2010	Income Maintenance	9,226	0.0
Enhance: Enhance permanent supportive housing operating subsidy to sustain individuals housed through the FY 2010 Congressional budget allocation for District of Columbia	Family Services	3,878	0.0
Reduce: Hold salary steps constant	Multiple Programs	-23	0.0
OCAL FUNDS: FY 2011 Proposed Budget and FTE		144,096	228.8
EDERAL PAYMENTS: FY 2010 Approved Budget and FTE		17,000	0.0
Eliminate: Eliminate one-time FY 2010 Federal allocation for Permanent Supportive Housing (PSH)	Family Services	-17,000	0.0
Cost Increase: Increase FY 2011 Federal allocation for Permanent Supportive Housing (PSH)	Family Services	10,000	5.0
EDERAL PAYMENTS: FY 2011 Proposed Budget and FTE		10,000	5.0

(Continued on next page)

SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align budget with projected food stamp and Medicaid fraud revenues Cost Decrease: Align budget with projected Special Income Maintenance -825 0.0 Purpose Revenues from Interim Disability Assistance SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE 1,950 0.0 NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE 11,265 20.0 Cost Decrease: Decrease personal services costs to reflect vacancy and fringe adjustments Cost Increase: Increase Homeless Prevention and Rapid Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Multiple Programs -1 0.0 Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 3,400 0.0	dollars in thousands)	DIVISION	BUDGET	FTE
services for the State Developmental Disabilities grant to the Office of Disability Rights Shift: Utilize TANP administrative funds to support grants file digitization Multiple Programs 430 0.0 Shift: Reduce unpaid prior year obligations in Federal grants Multiple Programs -1,213 0.0 Cost Increase: Increase Federal TANF funds from re-alignment Income Maintenance 2,574 0.0 of PY 2010 childcare subsidy Eliminate: Eliminate PY 2010 Stimulus funding for the Community Services Block Grant and Food Stamps Program Reduce: Align budget with expected TANF fraud collection revenues Income Maintenance -60 0.0 Eliminate: Eliminate 21: unfunded and partially funded vacancies Multiple Programs -178 -21.4 Cost Increase: Increase Department Supportive Housing for Homeless Veterans Cost Increase: Increase Department of Defense Supplemental Nutritional Assistance Program grant Reduce: Hold salary steps constant Reduce: Hold salary steps constant Reduce: Hold salary steps constant EDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE EDERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE EDERAL MEDICAID PAYMENTS: FY 2011 Proposed Budget and FTE District Shift personal services to nonpersonal services Income Maintenance 159 0.0 Reduce: Hold salary steps constant Multiple Programs -224 -1.0 Shift: Shift personal services to nonpersonal services Income Maintenance 159 0.0 Reduce: Hold salary steps constant Multiple Programs -250 0.0 Cost Increase: Align budget with projected food stamp and Medicaid fraud revenues -275 0.0 Cost Decrease: Align budget with projected Special Purpose Revenues from Interior Disability Assistance -276 -277 -278 -278 -278 -279 -279 -279 -279 -279 -279 -279 -279 -279 -279 -279 -279 -270 -279 -	EDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		146,170	454.5
Shift: Reduce unpaid prior year obligations in Federal grants Multiple Programs -1,213 0.0 Cost Increase: Increase Federal TANF funds from re-alignment Income Maintenance 2,574 0.0 of PY 2010 childcare subsidy Eliminate: Eliminate FY 2010 Stimulus funding for the Agency Management Program -10,931 0.0 Community Services Block Grant and Food Stamps Program Reduce: Align budget with expected TANF fraud collection revenues Income Maintenance -60 0.0 Eliminate: Eliminate Eliminate II and unfunded and partially funded vacancies Multiple Programs -178 2-1.4 Cost Increase: Increase Permanent Supportive Housing Family Services 819 9.0 Cost Increase: Increase Department of Defense Supplemental Income Maintenance 514 14.0 Nutritional Assistance Program grant Reduce: Hold salary steps constant Multiple Programs -44 0.0 EDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE 137,537 453.1 EDERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE 137,537 453.1 EDERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE 10,777 148.6 Cost Decrease: Adjust personal services to reflect shift in position funding Multiple Programs -224 1.0 Shift: Shift personal services to nonpersonal services Income Maintenance 159 0.0 Reduce: Hold salary steps constant Multiple Programs -26 0.0 EDERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE 10,686 147,6 DECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE 10,686 147,6 Cost Decrease: Align budget with projected Special Income Maintenance -825 0.0 EDERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE 1,950 0.0 NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE 1,950 0.0 NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE 1,950 0.0 NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE 1,950 0.0 Transfer In: Transfer in Emergency Shelter Grant and Shelter Funds: Family Services 733 3.0 Re-housing Program to reflect FY 2010 carryover Family Services 747 1.0 Transfer In: Transfer in Emergency Shelter Grant and Shelter Family Services 3,400 0.0	services for the State Developmental Disabilities grant to the	Agency Management Program	-544	-3.0
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EDERAL MEDICAID PAYMENTS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align budget with projected food stamp and Medicaid fraud revenues Cost Decrease: Align budget with projected Special Income Maintenance Purpose Revenues from Interim Disability Assistance SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE 1,950 O.0 NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE 11,265 Cost Decrease: Decrease personal services costs to reflect vacancy and fringe adjustments Cost Increase: Increase Homeless Prevention and Rapid Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Multiple Programs -1 O.0 Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 3,400 O.0	Shift: Shift personal services to nonpersonal services	Income Maintenance	159	0.0
Cost Increase: Align budget with projected food stamp and Medicaid fraud revenues Cost Decrease: Align budget with projected Special Income Maintenance -825 0.0 Purpose Revenues from Interim Disability Assistance SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE 1,950 0.0 NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE 11,265 20.0 Cost Decrease: Decrease personal services costs to reflect vacancy and fringe adjustments Cost Increase: Increase Homeless Prevention and Rapid Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Multiple Programs -1 0.0 Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Family Services 3,400 0.0	Reduce: Hold salary steps constant	Multiple Programs	-26	0.0
Cost Increase: Align budget with projected food stamp and Medicaid fraud revenues Cost Decrease: Align budget with projected Special Purpose Revenues from Interim Disability Assistance SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE 11,265 Cost Decrease: Decrease personal services costs to reflect vacancy and fringe adjustments Cost Increase: Increase Homeless Prevention and Rapid Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 3,400 0.0	EDERAL MEDICAID PAYMENTS: FY 2011 Proposed Budget and FTE		10,686	147.6
and Medicaid fraud revenues Cost Decrease: Align budget with projected Special Purpose Revenues from Interim Disability Assistance SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE 11,265 Cost Decrease: Decrease personal services costs to reflect Income Maintenance Cost Increase: Increase Homeless Prevention and Rapid Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 3,400 0.0	SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		2,725	0.0
Purpose Revenues from Interim Disability Assistance SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE 11,265 Cost Decrease: Decrease personal services costs to reflect vacancy and fringe adjustments Cost Increase: Increase Homeless Prevention and Rapid Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Multiple Programs -1 0.0 Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 3,400 0.0		Agency Management Program	50	0.0
NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE Cost Decrease: Decrease personal services costs to reflect vacancy and fringe adjustments Cost Increase: Increase Homeless Prevention and Rapid Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 11,265 20.0 Family Services 733 3.0 Multiple Programs -1 0.0 Family Services 747 1.0 Family Services 3,400 0.0	Purpose Revenues from Interim Disability Assistance	Income Maintenance	-825	0.0
Cost Decrease: Decrease personal services costs to reflect vacancy and fringe adjustments Cost Increase: Increase Homeless Prevention and Rapid Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 3,400 0.0	SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		1,950	0.0
vacancy and fringe adjustments Cost Increase: Increase Homeless Prevention and Rapid Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Multiple Programs -1 0.0 Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 3,400 0.0	NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		11,265	20.0
Re-housing Program to reflect FY 2010 carryover Reduce: Hold salary steps constant Multiple Programs -1 0.0 Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 3,400 0.0		Income Maintenance	-8	0.0
Transfer In: Transfer in Emergency Shelter Grant and Shelter Plus Care funding from DHCD Family Services 747 1.0 Family Services 3,400 0.0		Family Services	733	3.0
Plus Care funding from DHCD Transfer In: Transfer in Shelter Plus Care funding from DHCD Family Services 3,400 0.0	Reduce: Hold salary steps constant	Multiple Programs	-1	0.0
- -		Family Services	747	1.0
NTRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE 16,136 24.0	Transfer In: Transfer in Shelter Plus Care funding from DHCD	Family Services	3,400	0.0
	NTRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		16,136	24.0
	Gross for JAO - Department of Human Services		320,406	858.5

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Agency Management Program

Objective 1: Continue the re-engineering of the physical, technological and labor force structure of the Department of Human Services (DHS) to serve District residents more efficiently and effectively.

Objective 2: Enhance program quality and oversight functions.

Agency Management Program

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage increase in call center calls, once implemented	NA	NA	NA	10%	25%	40%
Percentage of transactions via new benefits portal, once implemented	NA	NA	NA	5%	25%	50%
Percentage reduction of visits to the IMA Service Centers from FY 2009	NA	NA	N/A	2%	20%	50%
Number of DHS CapStat sessions held	NA	NA	NA	20	35	35

2. Family Services Administration

Objective 1: Reduce homelessness in the District of Columbia.

Objective 2: Design and implement a program to divert status offenders away from formalization.

Objective 3: Provide assessment, intervention, stabilization and referral services for families in crisis through the Strong Families Program.

Objective 4: Intervene to protect District residents who are vulnerable to abuse, neglect and exploitation; and reconnect fathers with their children.

Family Services Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number formerly homeless individuals housed through the Permanent Supportive Housing Program	NA	400	498	620	620	620
Number formerly homeless families housed through the Permanent Supportive Housing Program	NA	80	70	80	80	80
Percentage of participants in the Permanent Supportive Housing Program that were housed in FY 2009 that maintain housing in FY 2010	NA	NA	95%	85%	NA	NA
Number of individuals/families provided homeless prevention resources through the HPRP	NA	NA	NA	275	245	NA
Number of individuals provided housing resources through the HPRP	NA	NA	NA	50	50	NA
Number of families provided housing resources through the HPRP	NA	NA	NA	50	25	NA
Number of homeless veterans who receive housing and supportive services through the Permanent Supportive Housing for Veterans Program	NA	NA	NA	105	105	105
Number of homeless seniors who receive housing and supportive services through the special populations initiative	NA	NA	NA	25	25	25
Number of families provided with crisis intervention and stabilization services through the Strong Families Program	NA	NA	NA	600	600	600
Percentage of individuals/families experiencing emergencies that are successfully stabilized, referred and engaged in needed services through the Strong Families Program	NA	NA	NA	85%	90%	90%
Percentage of individuals/families successfully referred and connected to needed services through the FIA initiative	NA	NA	NA	85%	90%	90%
Percentage of teen parents who are successfully assessed and stabilized through the Teen Parent Assessment Program	NA	NA	NA	80%	85%	90%
Percentage of teen parents receiving services from the Teen Parent Assessment Program that do not have additional pregnancies within 12 months of initial referral	NA	NA	NA	80%	85%	90%
Number of non-custodial fathers reconnected with their children through the Fatherhood Initiative	NA	1,000	601	1,000	1,000	NA
Percentage of non-custodial fathers served through the Fatherhood Initiative whom are reconnected with their children	NA	NA	NA	75%	80%	NA
Percentage of referrals where initial client contact and investigation takes placed within specified timeframes for the Adult Protective Services Program	NA	NA	NA	90%	95%	95%
Percentage of cases where investigations, determinations of the validity of allegations, the provision of services to mitigate immediate risk and referrals to the continuing services unit are completed within specified timeframes for the Adult Protective Services Program	NA	NA	NA	90%	95%	95%
Percentage of client cases where substantiated allegations and identified risk to clients has been mitigated before case closure within the Adult Protective Services Program	NA	NA	NA	95%	95%	95%

(Continued on next page)

Family Services Administration (cont)

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Number of literally homeless single persons according to annual point in time (PIT) count	4,207	3,934	TBD	TBD	TBD
Number of literally homeless persons in families according to annual point in time (PIT) count	1,836	2,294	TBD	TBD	TBD
Number of unsheltered individuals according to annual point in time (PIT) count	378	321	TBD	TBD	TBD
Number of individuals who are chronically homeless in the District (PIT)	2,184	1,923	TBD	TBD	TBD

3. Income Maintenance Administration

Objective 1: Implement system improvements to facilitate a person-centric approach to service delivery.

Objective 2: Streamline IMA center operations and improve quality assurance.

Objective 3: Re-align IMA staff to better serve customer needs.

Objective 4: Implement Temporary Assistance to Needy Families (TANF), Medical Assistance and Food Stamp policy changes to improve integrity, access and program efficiency.

Income Maintenance Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of case files digitized from the date of implementation	NA	NA	NA	20%	50%	100%
Average IMA Service Center wait time (reduce wait times)	NA	NA	105 Minutes ¹	100 Minutes	90 Minutes	60 Minutes
Food Stamp error rate percentage	6.2%	5.9%	TBD	5.7%	5.6%	TBD
Number of clients served by case coordinators	NA	NA	NA	60	120	TBD
Percentage of clients served through case coordination who experience a reduction in the risk level.	NA	NA	NA	75%	80%	TBD
Average monthly number of work eligible clients meeting full work participation requirements	NA	600	TBD	800	1,000	TBD
Number of new or recertifying applicants who completed their preliminary assessment and orientation	NA	NA	NA	70%	85%	TBD
Percentage of work eligible TANF recipients assigned to a TEP vendor with zero work participation hours who have been sanctioned	NA	NA	TBD	75%	90%	TBD
Percentage of new Alliance recipients after September 15, 2009 who provided proof of DC residency in accordance with the new policy	NA	NA	NA	100%	100%	100%

^{1.} Data only for August/September 2009

(Continued on next page)

Income Maintenance Administration (cont)

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Monthly average number of unique clients served	198,190	208,589	TBD	TBD	TBD
Monthly average number of clients receiving Food Stamps	86,957	97,991	TBD	TBD	TBD
Monthly average number of clients receiving TANF	37,272	39,530	TBD	TBD	TBD
Monthly average number of clients receiving Medical Assistance	193.890	204.062	TBD	TBD	TBD
Percentage of clients receiving a combination of	133,030	204,002	עמו	IDD	100
two benefits	41%	47%	TBD	TBD	TBD
Percentage of clients receiving a combination of three benefits	16%	16%	TBD	TBD	TBD

Child and Family Services Agency

www.cfsa.dc.gov Telephone: 202-442-6000

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$289,710,488	\$269,961,583	\$276,262,877	2.3
FTEs	799.4	892.0	840.0	-5.8

The mission of the Child and Family Services Agency (CFSA) is to ensure the safety, permanence, and well-being of abused and neglected children and to strengthen troubled families in the District of Columbia.

Summary of Services

The D.C. Child and Family Services Agency (CFSA) investigates reports of child abuse and neglect, and provides child protection. Services include foster care, adoption, and supportive community-based services to enhance the safety, permanence, and well-being of abused, neglected, and at-risk children and their families in the District of Columbia. CFSA seeks to

achieve the highest quality of community-based services, to increase the number of families who receive community-based preventive and support services, and to expand the network of resources providing services to at-risk children and their families.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table RL0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table RL0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	274,265	252,427	194,161	198,189	4,029	2.1
Special Purpose Revenue Funds	1,188	750	750	750	0	0.0
Total for General Fund	275,453	253,177	194,911	198,939	4,029	2.1
Federal Resources						
Federal Payments	1,889	787	0	0	0	N/A
Federal Grant Funds	35,812	52,168	58,203	61,048	2,845	4.9
Total for Federal Resources	37,701	52,955	58,203	61,048	2,845	4.9
Private Funds						
Private Grant Funds	176	310	0	0	0	N/A
Private Donations	133	56	22	17	-5	-22.7
Total for Private Funds	309	366	22	17	-5	-22.7
Intra-District Funds						
Intra-District Funds	20,174	-16,787	16,825	16,258	-567	-3.4
Total for Intra-District Funds	20,174	-16,787	16,825	16,258	-567	-3.4
Gross Funds	333,636	289,710	269,962	276,263	6,301	2.3

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80**, **Agency Summary by Revenue Source**, in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table RL0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table RL0-2

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change
General Fund						
Local Funds	572.6	552.9	611.0	601.0	-10.0	-1.6
Total for General Fund	572.6	552.9	611.0	601.0	-10.0	-1.6
Federal Resources						
Federal Grant Funds	85.8	95.9	281.0	227.0	-54.0	-19.2
Total for Federal Resources	85.8	95.9	281.0	227.0	-54.0	-19.2
Intra-District Funds						
Intra-District Funds	162.9	150.6	0.0	12.0	12.0	N/A
Total for Intra-District Funds	162.9	150.6	0.0	12.0	12.0	N/A
Total Proposed FTEs	821.4	799.4	892.0	840.0	-52.0	-5.8

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table RL0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table RL0-3 (dollars in thousands)

(donars in triousarius)					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	54,027	56,058	58,144	56,372	-1,772	-3.0
12 - Regular Pay - Other	62	201	0	389	389	N/A
13 - Additional Gross Pay	1,420	1,642	365	0	-365	-100.0
14 - Fringe Benefits - Current Personnel	11,225	11,462	11,538	12,283	744	6.4
15 - Overtime Pay	2,879	1,464	1,289	1,000	-289	-22.4
Subtotal Personal Services (PS)	69,613	70,827	71,336	70,043	-1,292	-1.8
20 - Supplies and Materials	253	319	371	380	9	2.5
30 - Energy, Comm. and Building Renta	ls 275	137	272	245	-28	-10.2
31 - Telephone, Telegraph, Telegram, Etc	. 1,070	1,155	1,306	1,306	0	0.0
32 - Rentals - Land and Structures	7,384	7,718	9,293	7,599	-1,694	-18.2
33 - Janitorial Services	0	0	256	56	-200	-78.0
34 - Security Services	890	958	1,287	1,171	-116	-9.0
35 - Occupancy Fixed Costs	0	0	44	72	28	63.4
40 - Other Services and Charges	1,147	1,770	2,048	2,912	864	42.2
41 - Contractual Services - Other	15,615	14,858	12,571	8,462	-4,110	-32.7
50 - Subsidies and Transfers	194,861	191,134	170,583	183,355	12,772	7.5
70 - Equipment and Equipment Rental	1,510	813	594	661	67	11.3
91 - Expense Not Budgeted Others	41,017	22	0	0	0	N/A
Subtotal Nonpersonal Services (NPS	264,023	218,884	198,626	206,220	7,594	3.8
Gross Funds	333,636	289,710	269,962	276,263	6,301	2.3

^{*}Percent Change is based on whole dollars.

Division Description

The Child and Family Services Agency operates through the following 7 divisions:

Agency Programs - investigates reports of child abuse and neglect, and provides direct case management for families at home, as well as for children and youth in out-of-home care. The Agency Programs division works to ensure the safety and well-being of children and youth in care while moving them to permanence as quickly as possible via reunification, guardianship, or adoption.

This division contains the following 5 activities:

- The Child Protective Services Administration (CPS) - receives reports of suspected child abuse or neglect, assesses families whose children are alleged victims of abuse or neglect and refers children and their families for services within CFSA or the Healthy Families Thriving Communities Collaboratives. The services are designed to prevent further abuse and neglect, strengthen parents' capacity to care for their children, assure that children receive adequate care and safely prevent out-of-home placement when appropriate;
- The In-Home and Permanency Administrations I and II these two activities serve families inhome through 10 In-Home and Permanency units recently co-located with community partners to provide community-based family support. Through the Partnership for Community-Based Services, CFSA social workers in these units team with staff in partner community agencies to provide a preventative and comprehensive response to service needs. The In-Home and Permanency Administrations I and II also provide direct case management to youth in out-of-home care that are seeking to achieve permanency through reunification, guardianship or adoption;
- The Out-of-Home and Permanency Administration provides permanency support, consultation, technical assistance, training and case management for children from the inception of concurrent permanency planning through finalization of adoption or guardianship. CFSA serves wards, children and youth committed by the D.C. Superior Court Family Court, in the District's foster care system and in non-wards through independent adoptions for residents of the District of Columbia; and

Office of Youth Empowerment (OYE) - provides direct case management and concurrent permanency and emancipation planning services to older youth in foster care, aged 16 to 21, who have a goal of Alternative Planned Permanent Living Arrangement (APPLA). OYE works to achieve permanence for older youth while at the same time providing life skills training, vocational and educational support, transitional assistance, and encouraging informal but committed relationships with safe, caring adults willing to act in a mentoring or parental capacity following a youth's exit from foster care.

Community Services - establishes and sustains centers of excellence that achieve or support positive outcomes for children and families through best practices, superior customer services, and solid teamwork in its community-based prevention programs, recruitment, retention and licensing of foster parents, placement services for children, and quality child welfare programs in private contract agencies. Community Services is comprised of social workers and support staff responsible for coordinating support services to children (and their biological and/or foster families) at every level of the child welfare continuum.

This division contains the following 9 activities:

- Prevention Services provides community-based prevention, supportive, and after-care services to families and at-risk children in the neighborhoods so that they can achieve safety, permanency, and well-being in the least restrictive setting, maximizing the use of informal and formal support systems; (note that some funding for this activity remains in Community-based Programs division);
- Child Placement provides living arrangements for children who cannot live in their birth homes.
 By providing an array of placement options, Child Placement supports the safety, permanence and well-being of children and youth in the care of CFSA;
- Contract Monitoring is responsible for monitoring family-based foster care and congregate care contracts. Through rigorous monitoring activities, Contract Monitoring seeks to improve contracted programs' performance outcomes,

- contracted programs' performance outcomes, instill continuous quality improvement and to ensure high quality services to children served by these agencies;
- Family Licensing ensures that candidates seeking to provide foster or adoptive care are trained and licensed to provide appropriate care for children in need of temporary or permanent homes;
- Family Resources provides foster and adoptive resource recruitment and support services to current and potential foster, kinship, and adoptive parents. Through various outreach and public education campaigns and activities, Family Resources ensures the availability of foster parents that are willing and able to meet the varied needs of children and youth in the care of CFSA. Foster parent support professionals provide the ongoing assistance necessary to ensuring safe homes that support the permanence and well-being of children and youth;
- Health Services and Clinical Support provides health and clinical services support to social workers so that they can ensure the health and well-being of children and families; (note that funds for the activity will be used in conjunction with funds in the Clinical Practice division);
- Adoptions Subsidy provides financial assistance services to eligible relatives and adoptive parents so that they can maintain children in permanent homes;
- Guardianship Subsidy provides financial assistance services to eligible relatives so that they can maintain children in permanent homes; and
- Grandparent Subsidy provides financial assistance services to eligible grandparents so that they can maintain children in permanent homes.
 (Note that some funding for this activity remains in the Adoption and Guardian Subsidy division).

Community-Based Services - provides placement, health care, and related services to children living away from home and in CFSA custody so that they can be safe and nurtured until they are reunited with their families or placed in a permanent home. Funds for this division will be used in conjunction with funds in the Community Services division.

This program contains the following activity:

Community-Based Services - provides community-based prevention services to at-risk families and children in the neighborhoods so that they can achieve safety, permanency, and well-being in the least-restrictive setting, maximizing the use of informal and formal support systems through the Healthy Family/Thriving Community Collaboratives.

Policy and Planning – supports CFSA's policy development, planning and data analysis, quality assurance and training functions. Additionally, Policy and Planning licenses group homes and independent living facilities that provide services to youth.

This division contains the following 3 activities:

- Policy develops agency policy and provides review, interpretation and decision-making services to the Director and staff so that they can make decisions consistent with best practices and with statutory and regulatory requirements;
- Planning and Data Analysis provides reporting, data analysis, technical assistance and research services to the Agency and external stakeholders in order to facilitate short and long-term agency strategic planning; and
- Quality Assurance provides assessment, monitoring and recommendation services to CFSA staff and key stakeholders to improve Agency practice. In addition, Quality Assurance is responsible for facilitating qualitative review processes such as administrative review, child fatality review, quality service reviews, and ChildStat in order to identify, both on a case-by-case and systemic level, areas of strength and need in line with best practices and child welfare standards.

Clinical Practice - coordinates and administers clinical and health services for children receiving in-home or foster care services from CFSA as well as innovative family support functions like Family Team Meetings (FTM). OCP provides (or contracts for the provision of) complete and comprehensive well-being services for children in CFSA's care, including 24/7 on-call support for medical and mental health emergencies.

This division contains the following 2 activities:

- Clinical Services provides expert consultation in physical health, mental health, residential treatment, and developmental disabilities. Specialists offer linkages and support in accessing resources within other District agencies and community providers. Clinical Services also provides access to auxiliary services, such as mentoring and tutoring; and
- Nurse Care Management Services provides medical case management services to children in the custody of the CFSA. Nurse care managers work to ensure that children receive timely, necessary, and coordinated health care services.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table RL0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table RL0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Ec	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel Services	3,632	1,704	1,370	-334	14.8	16.0	14.0	-2.0
(1015) Training and Employee Development	2,320	2,041	2,204	163	19.9	23.0	23.0	0.0
(1020) Contracting and Procurement	1,003	1,111	1,210	100	8.1	12.0	12.0	0.0
(1030) Property Management	11,680	14,411	12,215	-2,195	15.9	12.0	12.0	0.0
(1040) Information Technology	6,220	5,917	6,191	274	25.9	26.0	25.0	-1.0
(1050) Financial Management	1,847	2,099	2,166	68	18.0	20.0	19.0	-1.0
(1055) Risk Management	2,005	380	107	-273	2.3	3.0	1.0	-2.0
(1060) Legal Affairs	182	104	238	134	0.8	1.0	0.0	-1.0
(1070) Fleet Management	525	762	828	66	0.0	0.0	0.0	0.0
(1080) Communication	418	356	244	-112	3.3	4.0	2.0	-2.0
(1085) Customer Services	794	657	69	-588	8.6	7.0	1.0	-6.0
(1087) Language Access	15	15	15	0	0.0	0.0	0.0	0.0
(1090) Performance Management	1,544	1,076	1,866	790	11.0	8.0	16.0	8.0
(1099) Court Supervision	0	599	479	-120	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	32,184	31,231	29,203	-2,027	128.8	132.0	125.0	-7.0
(100F) Agency Financial Operations								
(110F) Budget Operations	298	343	339	-4	2.7	4.0	3.0	-1.0
(120F) Accounting Operations	1,882	2,227	2,130	-98	20.0	23.0	22.0	-1.0
Subtotal (100F) Agency Financial Operations	2,180	2,571	2,469	-102	22.7	27.0	25.0	-2.0
(2000) Agency Programs								
(2010) In-Home and Permanency I	15,979	8,807	8,027	-779	93.6	102.0	90.0	-12.0
(2011) In-Home and Permanency II	9,546	8,984	8,072	-913	101.5	116.0	101.0	-15.0
(2020) Child Protective Services	8,925	10,989	10,184	-805	117.0	131.0	124.0	-7.0
(2030) Youth Empowerment	3,835	5,817	5,559	-257	56.0	61.0	52.0	9.0
(2040) Out of Home and Permanency	2,641	4,156	4,612	457	38.4	46.0	49.0	3.0
(2050) Policy Activity	1,608	1,871	0	-1,871	13.6	14.0	0.0	-14.0
(2055) Facility Licensing	0	602	0	-602	0.0	7.0	0.0	-7.0
(2060) Quality Improvement	1,611	3,057	0	-3,057	30.9	35.0	0.0	-35.0
(2070) Planning and Data Analysis	-21	983	0	-983	8.7	11.0	0.0	-11.0
(2080) Organizational Development/Practice Improvement	352	0	0	0	4.0	0.0	0.0	0.0
Subtotal (2000) Agency Programs	44,476	45,266	36,455	-8,811	463.6	523.0	416.0	-107.0

Table RL0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010		Change from FY 2010
(3000) Community Services								
(3010) Child Placement	94,751	84,721	104,175	19,455	42.7	47.0	47.0	0.0
(3020) Family Resources	1,567	3,271	2,752	-519	29.2	35.0	31.0	-4.0
(3030) Health Services and Clinical Support	35,417	29,626	2,537	-27,089	43.6	47.0	0.0	-47.0
(3040) Licensing and Monitoring	4,404	0	0	0	68.8	0.0	0.0	0.0
(3041) Family Licensing	0	2,637	2,792	155	0.0	29.0	29.0	0.0
(3060) Contract Monitoring	0	5,557	4,915	-642	0.0	45.0	37.0	-8.0
(3070) Adoptions Subsidy	0	0	23,925	23,925	0.0	0.0	0.0	0.0
(3071) Guardianship Subsidy	0	0	8,228	8,228	0.0	0.0	0.0	0.0
(3072) Grandparent Subsidy	0	0	2,005	2,005	0.0	0.0	0.0	0.0
(3080) Prevention Services	0	0	15,813	15,813	0.0	0.0	9.0	9.0
Subtotal (3000) Community Services	136,139	125,812	167,143	41,330	184.3	203.0	153.0	-50.0
(4000) Adoption and Guardian Subsidy Program								
(4010) Adoption Subsidy	47,540	20,665	0	-20,665	0.0	0.0	0.0	0.0
(4011) Guardianship Subsidy	0	12,565	0	-12,565	0.0	0.0	0.0	0.0
(4012) Grandparent Subsidy	0	6,309	3,531	-2,778	0.0	0.0	0.0	0.0
Subtotal (4000) Adoption and Guardian Subsidy Program	47,540	39,539	3,531	-36,008	0.0	0.0	0.0	0.0
(5000) Community Based Program								
(5010) Community Based Services	27,192	25,543	10,216	-15,327	0.0	7.0	0.0	-7.0
Subtotal (5000) Community Based Program	27,192	25,543	10,216	-15,327	0.0	7.0	0.0	-7.0
(6000) Policy and Planning								
(6010) Policy	0	0	2,292	2,292	0.0	0.0	23.0	23.0
(6020) Planning and Data Analysis	0	0	1,387	1,387	0.0	0.0	13.0	13.0
(6030) Quality Assurance	0	0	2,467	2,467	0.0	0.0	28.0	28.0
Subtotal (6000) Policy and Planning	0	0	6,146	6,146	0.0	0.0	64.0	64.0
(7000) Clinical Practice								
(7010) Clinical Services	0	0	18,927	18,927	0.0	0.0	32.0	32.0
(7011) Nurse Care Management Services	0	0	2,174	2,174	0.0	0.0	25.0	25.0
Subtotal (7000) Clinical Practice	0	0	21,101	21,101	0.0	0.0	57.0	57.0
Total Proposed Operating Budget	289,710	269,962	276,263	6,301	799.4	892.0	840.0	-52.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

For FY 2011, the Child and Family Services Agency (CFSA) has organized its budget to reflect accurately the budget by the agency's divisions. Adjustments made to the FY 2010 approved budget to develop the FY 2011 proposal are targeted to achieve Local fund costs savings. These savings are realized by (1) optimizing limited Local funds by leveraging Federal resources, (2) maximizing efficiencies in the Agency Management division, and (3) minimizing reductions in Agency Programs, Clinical Practice and Community Services to diminish the reductions' impact on services.

Intra-Agency Adjustments: The FY 2011 CFSA budget includes cost reductions related to fixed costs and fleet maintenance. A decrease of \$1,973,555 aligns fixed costs with estimates from the Department of Real Estate Services. Aligning fleet assessment costs with the Department of Public Works's revised estimates decreases the budget by \$32,754.

Transfers In/Out: A total of \$268,349 for procurement and human resource assessments ise transferred to the Office of Contracting and Procurement and the Department of Human Resources, respectively. The intra-District transfer of TANF grant dollars from the Department of Human Services is reduced by \$500,000. The \$600,000 reduction in the intra-District from the Department of Health Care Finance (DHCF) reflects a non-service impact correction. This proposed transfer was unfunded due to its removal from the approved FY 2010 Budget Support Act. Furthermore, the intra-District transfer from DHCF reflects \$532,680 for Medicaid reimbursable costs for a site-based health care clinic, and \$1,000,000 reflects Medicaid claiming activities for nurse care management services.

Cost Savings: CFSA's cost-saving proposals seek to preserve mandated services and target select programs that minimize the impact of direct services. In FY 2011, CFSA will continue to leverage federal resource to minimize local costs while sustaining and enhancing services. First, CFSA will save \$532,680 with federal reimbursements for Medicaid eligible services provided at the CFSA site-based screening clinic. Additionally, through the certification of residential treatment centers meeting eligibility for psychiatric

residential treatment facilities, CFSA can receive federal Medicaid payments, saving the District \$2,334,708. The \$2,334,708 will be paid through the Department Health Care Finance's Federal Medicaid fund. Furthermore, the establishment of nurse care management services to enhance child well-being allows for the transitions of eligible costs to Federal Medicaid payments, saving \$1,000,000. Shifting costs for hearing examiners to Title IV-E Federal grant will save an additional \$47,356.

CFSA's management aims to adjust costs in the Agency Management division and other divisions to ensure client service priorities are fulfilled. CFSA will save \$50,570 by eliminating costs for agency membership dues. An additional \$34,750 in savings is achieved by reducing costs for agency vacancy advertisements. The budget also includes a \$120,000 reduction in costs for the LaShawn court monitor, and costs for employee special events are decreased by \$3,500. Additionally, decreasing costs for fleet operation contractual staff will save \$13,000, and aligning costs for Merritt School contractual services will save \$5,830.

Eliminating costs for (1) public information printing and materials, (2) solicitations for contracts, and (3) employee referral and relocation will save a total of \$35,545. The budget reduces \$111,000 in costs for conferences and training, and a \$4,000 cost decrease aligns the CPS budget for cameras to the actual need. Fiscal reality requires prioritization of services, which results in maintaining some services while eliminating others. These eliminations include the contract for abscondance services, the Parent Advocate Program grant and the Foster and Adoptive Parent Association contract. Also, the Title IV-E student training program for bachelor-level social workers is being eliminated.

The Clinical Practice division implements \$412,726 in cost decreases that will have limited to no impact on services. Savings are achieved by (1) adjusting costs for family team meeting hardware purchases and materials that make use of existing agency resources, and (2) aligning costs for contracted staff with projected need.

Finally, a realignment of personnel will reduce staff by 53 full-time equivalents with a cost decrease of \$3,277,947. CFSA will realign core functions to ensure that services to children and families are not negatively impacted and to ensure that best practice caseload standards are maintained.

Protected Programs: The FY 2011 budget supports mandated child welfare programs provided by CFSA and partner agencies related to the prevention of child abuse and neglect, and the support of children's safety, permanence, and well-being. First, the proposed budget maintains funding for key prevention grants for home visitation services, family counseling services for parents of older youth, and parent education and support programs, all of which address family-risk factors that lead to abuse and neglect. Second, the proposed budget will enable Child Protective Services to continue to ensure the safety of children and youth through timely, high-quality investigations of reports of abuse and neglect, and in-home services are maintained to ensure that families are served in the community and those children are cared for safely at home. Third, achieving and maintaining permanency is a priority in the FY 2011 budget. Across Agency Programs and Community Services, best practice caseload standards will be maintained. The Office of Youth Empowerment will implement innovative approaches to achieve permanency and life-long connections with caring adults for older youth. The Permanency Opportunity Project (POP), which uses high impact teams to remove barriers and to expedite permanency for children and youth with the goal of adoption, will continue. Additionally, the budget will support the continuance of the Post-Permanency Center, which provides a variety of supportive services to guardians and adoptive parents. Finally, the proposed budget ensures CFSA's ongoing efforts to build infrastructure that supports the well-being of children through various programs, including the Healthy Horizons Assessment, the Nurse Care Manager Program, the partnership with the Department of Mental Health (DMH) to expand child welfare mental health services capacity, tutoring and mentoring services, and innovative family services that support teaming across the agency.

Policy Initiatives: The FY 2010 budget reflected a necessary and complex transition in CFSA claims to Medicaid for federal reimbursement. After the FY 2010 budget approval process, this transition in Medicaid claiming resulted in adjustments to CFSA's cost allocations for federal claiming to minimize risk of federal claim disallowances. The FY 2011 budget includes corrections to the CFSA budget to account for these mid-year reallocations and to ensure that

core, mandated services to children are sustained. In summary, the FY 2010 to FY 2011 adjustments include (1) a \$4,991,834 correction that transitions Local personal services costs based on historical allocations from Title IV-E (2) a \$3,445,996 increase in Federal Grant Title IV-E maintenance reimbursements for private provider foster care placements; and (3) a \$8,489,479 correction that reallocates direct care service costs to align with mandated services.

The \$8,489,479 correction that reallocates direct care service costs is the net sum of Local fund increases that are offset by service (1) costs decreases, (2) reductions and (3) eliminations. First, the cost decreases come from adjusting the per diem for congregate and family-based foster care, which amounts to a \$13,879,904 cost decrease; and realigning adoption and guardianship subsidies to historical and projected trends, which totals \$3,147,185 in costs decreases. Second, the following reductions are made: reducing the overall contract total for the Collaboratives by \$237,528; reducing the enhancement for the Rapid Housing program amounts by \$143,000; reducing by \$1,840,595 the combined services funding for congregate and family-based contracts; a \$4,000 reduction to the Grandparent Subsidy program through adjustments to the subsidy rate and capping enrollment; and reducing slots for traditional group homes to utilize more family-based care, yielding \$1,454,840. Third, these eliminations are made: the Foster Parent Association, yielding \$150,000; the one-time grant to the DC Children's Trust Fund, saving \$25,000; and the Adoptions Together Respite Care, yielding \$150,000.

The aforementioned costs decreases, reductions, and eliminations are necessary to offset the following Local fund increases that reflect projected needs and available federal resources: (1) a \$13,920,906 reallocation of the costs of room and board for contracted foster homes; (2) a \$2,967,072 reallocation of the costs of room and board for non-contracted foster homes; and (3) a \$12,633,553 reallocation of the costs for group home room and board.

In summary, the corrections fulfill the purpose of prioritizing Local funds for mandated services and bringing budget allocations in line with claims for Federal reimbursement.

FY 2010 Approved Budget to FY 2011 Proposed Budget

Table RL0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		194,161	611.0
Optimize: Utilize Federal reimbursement for Medicaid	Clinical Practice	-533	0.0
eligible services at CFSA site-based clinic			
Optimize: Utilize Federal reimbursement for Medicaid	Clinical Practice	-2,335	0.0
eligible psychiatric residential treatment facilities			
Optimize: Transition to Federal Medicaid payment eligible	Multiple Programs	-1,000	-12.0
costs for nurse care management services			
Shift: Shift cost for hearing examiners to Title IV-E Federal grant	Policy and Planning	-47	0.0
Eliminate: Eliminate costs for agency membership dues	Multiple Programs	-51	0.0
Cost Decrease: Adjust costs for agency vacancy advertisement	Agency Management Program	-35	0.0
Cost Decrease: Adjust costs for <i>LaShawn</i> Court Supervision	Agency Management Program	-120	0.0
Cost Decrease: Adjust costs for employee special events	Agency Management Program	-4	0.0
Cost Decrease: Adjust costs for fleet operation contractual staff	Agency Management Program	-13	0.0
Cost Decrease: Align costs for Merritt School contractual services	Agency Management Program	-6	0.0
Cost Decrease: Align fixed costs with DRES estimates	Agency Management Program	-1,974	0.0
Cost Increase: Align fleet assessment with DPW estimates	Agency Management Program	-33	0.0
Eliminate: Eliminate costs for public information printing and materials	Agency Management Program	-12	0.0
Eliminate: Eliminate solicitations for contractual services	Agency Management Program	-12	0.0
Eliminate: Eliminate employee referral and relocation costs	Agency Management Program	-12	0.0
Reduce: Reduce costs for conference and training	Agency Management Program	-111	0.0
Cost Decrease: Adjust costs for child protective services equipment	Agency Programs	-4	0.0
Eliminate: Eliminate contract for abscondence services	Agency Programs	-203	0.0
Eliminate: Eliminate grant for Parent Advocate Program	Agency Programs	-90	0.0
Eliminate: Eliminate Title IV-E student training program for social workers	Agency Programs	-358	0.0
Cost Decrease: Adjust costs for family team meeting hardware purchases	Clinical Practice	-14	0.0
Cost Decrease: Adjust costs for materials for family team meetings	Clinical Practice	-68	0.0
Cost Decrease: Align costs for contracted staff for	Clinical Practice	-331	0.0
family team meetings with projected need			
Optimize: Offset direct service costs with Title IV-E	Community Services	8,489	0.0
Federal grant and reallocate costs to align with mandated services	•		
Correct: Transition Local personal services costs from Title IV-E	Multiple Programs	4,992	55.0
based on historical allocations			
Reduce: Hold salary steps constant	Multiple Programs	-48	0.0
Reduce: Realign personnel	Multiple Programs	-3,278	-53.0
Cost Increase: Adjust salary and fringe schedule	Multiple Programs	1,506	0.0
Transfer Out: Transfer procurement and human resource	Agency Management Program	-268	0.0
assessments to OCP/DCHR			
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		198,189	601.0

dollars in thousands)	PROGRAM	BUDGET	FTE
EDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		58,203	281.0
Reduce: Reduce Recovery stimulus for last quarter of FY 2011	Community Services	-583	0.0
Optimize: Adjust for projected Title IV-E Adoption	Multiple Programs	2,321	0.0
Correct: Transition Title IV-E administrative claiming	Multiple Programs	-2,267	-54.
based on historical allocations			
Optimize: Increase Title IV-E maintenance reimbursement	Community Services	3,446	0.
for private placements			
Reduce: Federal reduction of CJA grant	Policy and Planning	-72	0.
EDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE		61,048	227.
PRIVATE DONATIONS: FY 2010 Approved Budget and FTE		22	0.0
Reduce: Reduce projections for donations	Agency Programs	-5	0.
RIVATE DONATIONS: FY 2011 Proposed Budget and FTE	, ,	17	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		750	0.0
No Change: Maintain FY 2010 funding	Multiple Programs	0	0.0
PECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		750	0.0
NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		16,825	0.0
Reduce: Reduce Department of Human Services intra-District	Agency Programs	-500	0.
from TANF grant dollars			
Correct: Decrease intra-District transfer from Department	Community Services	-600	0.
	, , , , , , , , , , , , , , , , , , , ,		
of Health Care Finance (DHCF) to support Grandparents Subsidy Program			12.
of Health Care Finance (DHCF) to support Grandparents Subsidy Program Correct: Align DHCF Medicaid intra-District	Clinical Practice	Π	
Correct: Align DHCF Medicaid intra-District	Clinical Practice	0	12.
Correct: Align DHCF Medicaid intra-District to eligible behaviorial services			
Correct: Align DHCF Medicaid intra-District	Clinical Practice Clinical Practice Multiple Programs	533 0	0.

Agency Performance Plan

The Child and Family Services Agency has the following objectives and performance indicators for its Divisions:

1. Agency Programs

Objective 1: Ensure children's safety by preventing and investigation abuse and neglect.

Objective 2: Facilitate permanent placement of children into healthy homes.

Agency Programs

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure ¹	Actual	Actual	Projection	Projection	Projection
Number of hotline calls accepted for investigation	575	546 ²	N/A	N/A	N/A
Percent of investigations attempted or initiated within 24 hours of being accepted	64%	65.7%	75%	80%	85%
Percent of investigations closed within 30 days	33.8%	60.7%	80%	85%	90%
Number of investigators carrying over 12 investigations	37	11	0	0	0
Percent of children/youth in foster care receiving at least 2 visits per month from the social worker	86.9%	88.9%	95%	95%	95%
Percent of children/youth in-home receiving at least 2 visits per month from the social worker	70.7%	70.5%	90%	95%	95%
Percent of children/youth receiving weekly visits within the first four weeks of placement	72.9%	75.6%	90%	90%	90%
Percent of children/youth who were victims of substantiated or indicated abuse or neglect during the first 6 months of the reporting year, who did not experience another incident of substantiated or indicated abuse or neglect within a 6-month period	N/A	95.9%	N/A	N/A	N/A
Percent of children and youth in foster care achieving permanency	N/A	68.7% ³	70 % ⁴	70%	75%
Percent of children and youth exiting to reunification in 12 months	N/A	71.4%	70%	75%	75%
Percent of children and youth with monthly parent child visits	67%	74%	65%	70%	75%
Percent of current case plans	96%	95.2%	95%	95%	95%
Percent of children with twice monthly sibling visits	70.6%	66.5%	75%	80%	80%
Percent of administrative reviews completed	99.2%	97.4%	100%	100%	100%
Number of workers carrying more than 15 cases	40	26 ⁵	0	0	0
Average time for investigator to initiate investigation after referral is accepted	N/A	N/A	N/A	N/A	N/A
Percentage of the 45 children and youth for whom permanency is achieved through the POP	N/A	N/A	N/A	N/A	N/A

2. Community Services⁶

Objective 1: Ensure children's safety by preventing and investigating abuse and neglect.

Objective 2: Facilitate permanent placement of children into healthy homes.

Objective 3: Ensure system accountability through monitoring and evaluation.

Note: Performance measures for the Community Services Division are shared with the Agency Programs Division.

3. Office of Clinical Practice (OCP)

Objective 1: Ensure comprehensive well-being for children/youth.

Office of Clinical Practice (OCP)

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Percent of children/youth entering or changing placements who receive a timely pre-placement health screening within 72 hours of entering foster care	N/A	68%	90%	90%	90%
Percent of children receiving a full medical evaluations within 30 days of entering foster care	N/A	84%	90%	95%	95%
Percent of FTM's completed within 72 hours of entering foster care	N/A	54%	85%	90%	90%
Percent of referrals for children 0-3 for early intervention services completed	N/A	N/A	100%	100%	100%
Percent increase of pre-placement health/behavioral health pre-screenings completed following implementation of on-site screening center	N/A	N/A	90%	95%	100%

4. Office of the Director

Objective 1: Enhancing workforce recruitment, development and retention.

Objective 2: Ensuring a productive workspace and fleet utilization and effective management solutions for the CFSA workforce.

Objective 3: Implementation of the Human Care Agreement process for soliciting family-based foster care placement services.

Office of the Director

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Average Case Carrying Social Worker vacancy rate <12 percent	n/a	6.7%	12%	12%	12%
Average CFSA FTE vacancy rate <13.5 percent	13.5%	9.6%	13.5%	13.5%	13.5%
In-House Fleet Availability rate >90 percent	n/a	93.9%	90%	90%	90%
Response to facilities work order requests within 72 hours	n/a	n/a	90%	90%	90%

Performance Plan Endnotes:

- 1. Please note that the measures for Agency Programs also reflect the performance of CFSA's Private Agencies which are monitored under the Community Services Division.
- 2. This total reflects the average number of calls accepted in FY 2009. The total number of investigations accepted for investigation in FY 2009 was 6,556.
- 3. This percentage reflects the total number of children that exited to positive permanency (adoption, reunification, and guardianship) as the numerator and the number of children that exited in FY 2009 as the denominator.
- 4. Increased from initial 60 percent target
- 5. This count represents the average number of workers carrying over 15 cases in FY 2009. Point in time as of September 30, 2009, there were 3 workers in out of home, 8 workers inhome, and 4 workers with the private agencies carrying more than 15 cases.
- 6. Please note that the measures for Agency Programs also reflect the performance of CFSA's Private Agencies which are monitored under the Community Services Division.

Department of Mental Health

www.dmh.dc.gov Telephone: 202.673.7440

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$231,705,365	\$206,575,758	\$187,527,163	-9.2
FTEs	1,384.8	1,324.4	1,275.1	-3.7

The mission of the Department of Mental Health (DMH) is to support prevention, resiliency, and recovery for District residents in need of public mental health services.

Summary of Services

DMH is responsible for developing, supporting, and overseeing a comprehensive, community-based, consumer driven, culturally competent, quality mental health system that is responsive and accessible to children, youth, adults, and their families. DMH contracts with a network of community-based private providers and also provides direct services through

Saint Elizabeths Hospital, the Mental Health Services Division, the Comprehensive Psychiatric Emergency Program, the Homeless Outreach Program, and the School-Based Mental Health Program.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table RM0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table RM0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	207,627	208,811	191,390	168,451	-22,939	-12.0
Special Purpose Revenue Funds	2,589	3,607	4,424	4,628	203	4.6
Total for General Fund	210,216	212,418	195,815	173,079	-22,736	-11.6
Federal Resources						
Federal Payments	13	0	0	0	0	N/A
Federal Grant Funds	268	1,993	1,222	1,889	667	54.6
Federal Medicaid Payments	4,018	5,962	5,213	4,113	-1,100	-21.1
Total for Federal Resources	4,298	7,954	6,435	6,002	-433	-6.7
Private Funds						
Private Grant Funds	-4,543	30	117	117	0	0.0
Private Donations	0	14	0	0	0	N/A
Total for Private Funds	-4,543	44	117	117	0	0.0
Intra-District Funds						
Intra-District Funds	14,932	11,289	4,209	8,329	4,120	97.9
Total for Intra-District Funds	14,932	11,289	4,209	8,329	4,120	97.9
Gross Funds	224,903	231,705	206,576	187,527	-19,049	-9.2

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table RM0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table RM0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	1,300.3	1,287.4	1,241.0	1,148.9	-92.1	-7.4
Special Purpose Revenue Funds	34.4	29.6	37.0	37.0	0.0	0.0
Total for General Fund	1,334.7	1,316.9	1,278.0	1,185.9	-92.1	-7.2
Federal Resources						
Federal Grant Funds	12.9	8.0	4.0	6.0	2.0	50.0
Federal Medicaid Payments	18.7	0.0	9.4	2.0	-7.4	-78.7
Total for Federal Resources	31.6	8.0	13.4	8.0	-5.4	-40.3
Intra-District Funds						
Intra-District Funds	54.9	59.8	33.0	81.2	48.2	146.2
Total for Intra-District Funds	54.9	59.8	33.0	81.2	48.2	146.2
Total Proposed FTEs	1,421.2	1,384.8	1,324.4	1,275.1	-49.2	-3.7

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table RM0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table RM0-3 (dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
11 - Regular Pay - Cont Full Time	83,124	85,409	77,825	77,177	-648	-0.8
12 - Regular Pay - Other	8,318	8,872	7,993	7,420	-572	-7.2
13 - Additional Gross Pay	7,423	11,164	5,643	2,311	-3,332	-59.0
14 - Fringe Benefits - Current Personnel	18,145	18,696	15,716	17,392	1,676	10.7
15 - Overtime Pay	7,638	5,718	3,300	2,481	-819	-24.8
99 - Unknown Payroll Postings	1	0	0	0	0	N/A
Subtotal Personal Services (PS)	124,650	129,859	110,476	106,780	-3,696	-3.3
20 - Supplies and Materials	12,465	12,804	8,844	7,753	-1,090	-12.3
30 - Energy, Comm. and Building Rentals	9,344	8,634	11,244	3,073	-8,171	-72.7
31 - Telephone, Telegraph, Telegram, Etc.	1,732	1,473	1,471	1,457	-14	-1.0
32 - Rentals - Land and Structures	4,413	4,582	3,926	2,928	-998	-25.4
33 - Janitorial Services	3	4	21	2	-20	-92.2
34 - Security Services	3,805	3,643	4,193	2,414	-1,780	-42.4
35 - Occupancy Fixed Costs	0	8	66	529	463	700.4
40 - Other Services and Charges	8,783	9,515	8,564	11,560	2,996	35.0
41 - Contractual Services - Other	33,576	38,112	38,391	31,208	-7,183	-18.7
50 - Subsidies and Transfers	23,720	21,869	18,154	18,831	678	3.7
70 - Equipment and Equipment Rental	1,825	1,202	1,225	993	-233	-19.0
91 - Expense Not Budgeted Others	588	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	100,253	101,847	96,100	80,747	-15,353	-16.0
Gross Funds	224,903	231,705	206,576	187,527	-19,049	-9.2

^{*}Percent Change is based on whole dollars.

Division Description

The Department of Mental Health operates through the following 6 divisions:

Mental Health Authority - plans for and develops necessary mental health services; ensures there is access to services; monitors the service system; supports service providers by operating DMH's Fee for Service (FFS) system; provides funding for services not covered through the FFS system; regulates the providers within the District's public mental health system; and identifies the appropriate mix of programs, services, and supports necessary to meet the mental health needs of District of Columbia residents.

This division contains the following 8 activities:

- Office of the Director provides the leadership for the design, development, communication and delivery of mental health services and supports, and identifies approaches to enhance access to services that support recovery and resilience;
- Office of the Chief Clinical Officer advises the Director and set standards for the provision of clinical care throughout the public mental health system for children, youth and adults. The Comprehensive Psychiatric Emergency Program (CPEP), a 24 hours-a-day, seven days-a-week site-based program to provide emergency care, extended observation, and mobile crisis services is also within this office. Building infrastructure, practice enhancement, and training to serve persons with co-occurring mental illnesses and substance use disorders are functions of this office;
- Consumer and Family Affairs provides expertise on the consumer/family perspective, and promotes and protects the legal, civil, and human rights of consumers;
- Office of Policy Support provides support for planning initiatives relating to the overall operation of the mental health system and for development and publication of rules and policies to guide the District Public Mental Health System. This includes serving as the liaison to the Dixon Court Monitor;
- Office of Strategic Planning and Grants Management - provides support to develop and implement the agency performance management plan, key performance indicators, and the grants

functions within the Department of Mental Health, and provides oversight of the grant development process, grant monitoring, grant award process, sub-granting procedures, tracking of expenditures, and compliance with grant award stipulations;

■ Office of Accountability-Quality

Improvement/Audit - provides oversight of providers for DMH to ensure that they meet or exceed the service delivery and documentation standards for Mental Health Rehabilitation Services (MHRS) or Mental Health Community Residence Facilities (MHCRF) and that they comply with all applicable District and federal laws and regulations; monitors the provider network; investigates complaints and unusual incidents; and makes policy recommendations;

■ Office of Accountability

Certification/Licensure - provides certification of all DMH provider agencies and the licensure of all DMH Community Residential Facilities (CRFs). In addition, the certification unit monitors provider compliance with DMH regulations, as well as local and federal laws; generates and enforces corrective action plans when necessary; and monitors facilities on a regular basis, issuing notices of infraction when necessary. The unit is also responsible for ensuring that the care coordination of CRF residents is taking place through coordination by the CRF staff and Core Service Agency treatment team members; and

■ Office of Accountability-Investigations - is responsible for conducting major investigations of critical incidents, for presenting a disposition of the matter, and for developing the final Investigative Report that is submitted to the Director of DMH, the General Counsel, and other parties who should be privy to that information.

Saint Elizabeths Hospital - provides psychiatric, medical, and psycho-social inpatient psychiatric treatment to adults to support their recovery and return to the community. The goal is to maintain an active treatment program that fosters recovery and independence as much as possible. In addition, this division manages housekeeping, building maintenance, and nutritional services, to provide a clean, safe and healthy hospital environment for patients, families,

and employees so that the patients can receive quality care. The Saint Elizabeths Hospital division also ensures staff credentialing, licensing privileges, and the provision of medication and medical support services to eligible consumers in order to effectively treat mental illness and enhance their recovery. This division is part of the system that ensures compliance with the Centers for Medicare and Medicaid Services's and the Joint Commission's (formerly the Joint Commission on Accredidation of Healthcare Organization) standards.

This division contains the following 14 activities:

- Office of the Chief Executive provides planning, policy development and mental health system design for the District to create a comprehensive and responsive system of mental health care;
- Office of Clinical and Medical Services provides active treatment to the inpatient population at Saint Elizabeths Hospital to improve the quality of life through a recovery-based therapeutic program; monitors services to eligible consumers in order to treat effectively mental illness and enhance clients' recovery; provides prescriptions, medical screening, education, medical assessment, medication (pharmacy), podiatry services, respiratory care, and diet consultation to the inpatient population; and provides employee health services to staff at Saint Elizabeths Hospital so that they can improve the quality of life through a recovery based therapeutic program. The activity provides quality medical care for inpatients at Saint Elizabeths Hospital in concert with psychiatric care to optimize physical and mental health and facilitate discharge into the community in a recovery-based model;
- Engineering and Maintenance provides maintenance and repairs to the hospital to ensure a functional, safe and secure facility for customers, visitors, and staff in order to maximize the benefits of therapeutic treatment;
- Fiscal and Support Services provides services for formulation and management of the hospital's budget; approves and finances all procurements; and assures the overall financial integrity of the hospital. This activity also establishes the training curriculum for all levels of hospital staff and

- assures compliance with agreed upon training programs, especially for clinical staff to maintain health and safety of patients and employees;
- Forensic Services provides court-ordered forensic, diagnostic, treatment, and consultation services to defendants, offenders, and insanity acquitees committed by the criminal divisions of the local and federal court;
- Housekeeping maintains a clean and sanitized environment throughout Saint Elizabeths Hospital's facilities to enhance the therapeutic environment and level of clinical performance in all clinical and non-clinical areas;
- Materials Management receives and delivers materials, supplies, and postal and laundry services to patients, DMH staff employees, and customers so that they can provide or receive quality patient care, respectively; provides an inventory of goods received and stock replenishment; and performs electronic receiving for all goods and services received in the hospital;
- Nursing Services provides active treatment and comprehensive, quality nursing care to the inpatient population at Saint Elizabeths Hospital, 24 hours a day, 7 days a week, to improve the quality of life through a recovery-based therapeutic program;
- Nutritional Services provides optimum nutrition and food services in a safe and sanitary environment; and provides medical nutrition therapy and nutrition education services;
- Security and Safety provides a safe and secure facility for consumers, visitors, and staff in order to maximize the therapeutic environment;
- Transportation and Grounds manages the resources, administrative functions, contracts, funding, and staff to provide a safe, secure and therapeutic hospital-wide physical environment for patients, staff, and visitors; and provides management and oversight of the full realm of grounds maintenance services, including snow and ice removal, solid medical waste disposal, and grounds maintenance services for patients and employees so that they can receive and provide quality patient care, respectively, and live in a safe and therapeutic environment. The purpose of the Transportation and Grounds activity is to provide vehicles and drivers for transportation services to

- include, but not be limited to, department-wide patient food deliveries and patient and staff District-wide transportation;
- Office of the Chief of Staff provides and supports Saint Elizabeths Hospital in their work by providing direct improvement in patient care to meet the requirements set forth by the Department of Justice. The Chief of Staff is responsible for the following departments: Performance Improvement Department, Training and Professional Development, Volunteer Services, Consumer and Family Affairs, and Department of Chaplaincy Services;
- Office of the Chief Operating Officer provides operation oversight for Saint Elizabeths Hospital for the following functions: the Avatar Business Team, Facilities, Housekeeping, Human Resources (Branch B), Materials Management, Nutrition Services, and Security, in order to develop and provide an effective and cost-efficient continuum of care for inpatient mental health clients; and
- Clinical Administration provides clinical leadership and oversight of interdisciplinary treatment teams; coordinates treatment and unit activities; and completes clinical formulations and recovery plans, including individualized objectives and interventions. These clinicians work closely with all disciplines (psychiatrists, nursing staff, social work staff, psychology staff, and rehabilitation therapists) to ensure that the needs and treatment goals of individuals in the hospital's care are identified and addressed.

Mental Health Services and Supports – provides for the design, delivery, and evaluation of mental health services and support for children, youth, families, adults, and special populations to maximize their ability to lead productive lives.

This division contains the following 15 activities:

Office of the Deputy Director – oversees the operations of the Mental Health Services and Supports division (MHSD), which includes the multicultural outpatient service, the physicians practice group, same day or walk in services, the outpatient competency restoration program, services for deaf individuals with a psychiatric illness, services for development disabled individuals with

- a psychiatric illness, and the Jackie Robinson psycho-educational program;
- Organizational Development provides for the design, delivery, and evaluation of mental health services and support for children, youth, families, adults, and special populations to maximize their ability to lead productive lives:
- Adult Services Supported Housing provides bridge housing subsidies and capital funding to finance the development of new affordable permanent housing units for people with serious mental illness. An array of scattered site housing is provided through local bridge subsidies and federal vouchers;
- Adult Service Supported Employment provides employment assistance and support for consumers with significant mental health diagnoses for whom competitive employment has been interrupted or intermittent. Supportive services provided include job placement, job coaching, and crisis intervention so that consumers can maintain part-time or full-time employment;
- Adult Services Assertive Community Treatment (ACT) – provides intensive, integrated community-based mental health intervention and support services designed to provide rehabilitative and crisis treatment;
- Adult Services Forensic provides mental health services and continuity of care to individuals involved in the criminal justice system who have serious mental illnesses, and oversees a network of providers to ensure that individuals under court supervision and/or are leaving the criminal justice system have access to a full range of services;
- Care Coordination provides counseling and links people in need of mental health services to community providers, determines eligibility, and authorizes services. One of the services provided, the AccessHelpLine, 1-888-7WE-HELP (1-888-793-4357), is operated 24 hours per day, seven days per week; provides crisis intervention, telephone counseling and information, and referrals to callers who are in crisis; and dispatches mobile crisis services as appropriate. Callers also have 24-hour access to suicide prevention and intervention services (1-800-273-8255) in the District through the Access HelpLine;
- Mental Health Services provides direction and management for the government-operated men-

- tal health services, including the Multicultural program, Deaf/Hard of Hearing and Intellectual Disability Program, Outpatient Competency Restoration, and Same Day Services;
- Pharmacy provides safety net pharmacy services for psychiatric medications for residents of the District of Columbia who are enrolled in the DMH System of Care and who are uninsured and unable to pay for their medications;
- Comprehensive Psychiatric Emergency Program (CPEP) provides mental health services to adults in psychiatric crisis with a need for stabilization to prevent harm to themselves or others, including services enhanced to convert hospitalizations, prevent decompensation, and provide mobile crisis intervention for this same population;
- Homeless Outreach provides services directly to individuals who are homeless and in crisis;
- Children and Youth Services provides an allinclusive system of care for children, adolescents and their families that promotes prevention and early intervention, continuity of care, community alternatives to out-of-home and residential placements, and diversion from the juvenile justice system. Child and Youth Services within the authority provides direct school-based services, youth forensic services, and oversight of youth placed in Residential Treatment Centers (RTCs);
- Early Childhood and School Mental Health promotes social and emotional development and addresses psycho-social and mental health problems that become barriers to learning. Early Childhood and School Mental Health is responsible for the direct provision of prevention, early intervention and brief treatment services to 48 DC public and public charter schools;
- Integrated Care seeks to reduce the inpatient census and admissions at Saint Elizabeths Hospital by identifying consumers who need a comprehensive array of services that include mental health, non-mental health, and informal supports to integrate to their fullest ability in their communities and families; and coordinates, manages, and evaluates the care for these consumers to improve their quality of life and tenure in a community setting; and
- Physicians' Practice Group serves consumers at two government-operated sites and outplaces psychiatrists at private sites to increase the availability

of psychiatric services at those sites. Additionally, PPG psychiatric services are provided to consumers who are being followed by one of the specialized teams working within MHSD, including those specializing in multi-cultural services, services for individuals who are deaf or hard of hearing, and individuals who have intellectual disabilities.

Mental Health Financing/Fee for Service – provides prevention, comprehensive assessments, linkages, treatment, and emergency services to promote resilience and recovery for children, youth, families, and adults.

This division contains the following 4 activities:

- Mental Health Rehabilitation Services provides medically-necessary diagnosis/assessment and treatment services to children, youth, families and adults who are residents of the District of Columbia so that they can be resilient, experience recovery, and achieve a healthy productive life in the "least restrictive environment;"
- Mental Health Rehabilitation Services Local Match – allocates local funding for the payment of claims to private providers for children, youth, families and adults who are residents of the District of Columbia and receive Mental Health Rehabilitation Services;
- Claims Administration/Billing supports the internal Department of Mental Health structure that supports claims processing and reimbursement; and
- Provider Relations provides technical assistance, training and coaching support to the DMH provider network.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table RM0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table RM0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(0001) Default								
(0002) Default Program for Budget	6	0	0	0	0.0	0.0	0.0	0.0
Subtotal (0001) Default	6	0	0	0	0.0	0.0	0.0	0.0
(1000) Agency Management								
(1010) Personnel	1,849	1,473	1,500	26	11.8	8.6	15.6	7.0
(1015) Training and Employee Development	513	397	441	44	4.4	2.5	3.0	0.5
(1017) Labor Relations	398	259	395	136	3.6	2.0	3.0	1.0
(1020) Contracting and Procurement	986	1,053	861	-192	8.1	10.0	9.0	-1.0
(1030) Property Management	3,419	6,658	5,831	-827	2.9	2.0	3.0	1.0
(1040) Information Technology	5,421	5,542	6,003	461	28.6	28.0	27.0	-1.0
(1050) Financial Management Agency	3,214	2,681	1,985	-696	12.7	19.5	11.0	-8.5
(1055) Risk Management	127	1	127	126	1.0	0.0	1.0	1.0
(1060) Legal Services	216	288	288	0	0.0	0.0	0.0	0.0
(1080) Communications	220	339	313	-26	1.1	2.0	2.0	0.0
(1085) Customer Services	62	63	63	0	0.0	0.0	0.0	0.0
(1087) Language Access	74	104	104	0	0.0	0.0	0.0	0.0
(1090) Performance Management	-8	0	0	0	0.0	0.0	0.0	0.0
(1099) Court Supervision	0	728	609	-120	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management	16,490	19,587	18,519	-1,068	74.1	74.6	74.6	0.0
(100F) DMH Financial Operations								
(110F) DMH Budget Operations	541	536	523	-13	3.2	4.0	4.0	0.0
(120F) DMH Accounting Operations	839	848	858	10	12.0	12.0	11.0	-1.0
(130F) DMH Fiscal Officer	234	242	235	-7	1.9	2.0	2.0	0.0
Subtotal (100F) DMH Financial Operations	1,614	1,627	1,616	-11	17.1	18.0	17.0	-1.0

Table RM0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Ed	uivalents		
District Markets	Actual	Approved	Proposed	Change from		Approved	Proposed	Change from
Division/Activity (1800) Mental Health Authority	FY 2009	FY 2010	FY 2011	FY 2010	FY 2009	FY 2010	FY 2011	FY 2010
(1810) Office of the Director/Chief Executive Officer	1,858	1,827	1,741	-86	7.1	9.0	10.0	1.0
(1815) Off of the Chief Clinical Officer	4,027	4,589	2,906	-1,682	5.3	5.0	4.0	-1.0
(1816) Clinical Management	0	7,164	0	-7,164	0.0	20.9	0.0	-20.9
(1820) Consumer and Family Affairs	868	1,232	1,179	-54	2.0	3.0	2.0	-1.0
(1825) Office of Programs and Policy	1,031	2,552	0	-2,552	7.3	25.0	0.0	-25.0
(1830) Adult Services	1,221	17,241	0	-17,241	10.7	13.0	0.0	-13.0
(1835) Housing	6,924	6,455	0	-6,455	5.6	4.0	0.0	-4.0
(1840) Care Coordination	1,104	2,454	0	-2,454	21.8	26.0	0.0	-26.0
(1845) Comprehensive Psychiatric Emergency Program (CPEP)	8,292	6,713	0	-6,713	54.5	62.5	0.0	-62.5
(1850) Children and Youth Services	5,780	7,560	0	-7,560	23.5	31.8	0.0	-31.8
(1855) School Mental Health Program	4,446	4,894	0	-4,894	49.9	52.0	0.0	-52.0
(1860) Forensic Services (Jail Diversion)	1,655	1,323	0	-1,323	6.4	5.0	0.0	-5.0
(1865) Office of Policy Support	1,007	694	265	-429	6.4	6.0	2.5	-3.5
(1866) Office of Strategic Planning and Grants Management	0	0	1,012	1,012	0.0	0.0	2.0	2.0
(1870) Office of Policy and Planning Grants Management	127	1	0	-1	0.7	0.0	0.0	0.0
(1875) Integrated Care	0	1,618	0	-1,618	0.0	4.0	0.0	-4.0
(1880) Office of Accountability - QI/Audit	1,614	2,381	858	-1,522	14.9	21.5	9.0	-12.5
(1881) OA - Certification/Licensure	0	0	681	681	0.0	0.0	6.5	6.5
(1882) OA - Investigations	0	0	170	170	0.0	0.0	1.5	1.5
(1890) Provider Relations	451	379	0	-379	3.8	3.0	0.0	-3.0
Subtotal (1800) Mental Health Authority	40,405	69,076	8,813	-60,263	219.9	291.7	37.5	-254.2
(2000) Strategic Management Service								
(2010) Leadership, Planning and Policy Development	-6	0	0	0	0.0	0.0	0.0	0.0
Subtotal (2000) Strategic Management Service	-6	0	0	0	0.0	0.0	0.0	0.0
(2800) Community Services Agency								
(2810) Office of the Chief Executive Officer - CSA	4,220	3,415	0	-3,415	10.2	16.0	0.0	-16.0
(2815) Adult and Family Services - CSA	14,121	0	0	0	105.2	0.0	0.0	0.0
(2820) Children Youth and Family Services - CSA	5,054	0	0	0	39.3	0.0	0.0	0.0
(2825) Clinical Support - CSA	472	0	0	0	2.7	0.0	0.0	0.0
(2830) Consumer Advocacy - CSA	28	0	0	0	0.4	0.0	0.0	0.0
(2845) Intake and Continuity of Care - CSA	454	0	0	0	4.9	0.0	0.0	0.0
(2850) Pharmacy - CSA	4,220	0	0	0	9.5	0.0	0.0	0.0
(2855) Quality Improvement - CSA	618	0	0	0	6.7	0.0	0.0	0.0
(2860) Security and Safety - CSA	1,276	0	0	0	0.0	0.0	0.0	0.0
(2865) Office of the Chief Operating Officer	1,809	0	0	0	22.1	0.0	0.0	0.0
Subtotal (2800) Community Services Agency	32,272	3,415	0	-3,415	201.1	16.0	0.0	-16.0

Table RM0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Equivalents		
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(3800) Saint Elizabeths Hospital								
(3805) Office of the Chief Executive	4,135	1,948	1,660	-288	20.3	15.0	14.0	-1.0
(3810) Office of Clinical and Medical Services-SEH	18,990	13,906	20,757	6,851	122.7	137.5	155.7	18.2
(3815) Engineering and Maintenance - SEH	12,302	14,816	4,895	-9,922	20.5	22.8	19.0	-3.8
(3820) Fiscal and Support Services-SEH	2,641	1,514	1,441	-73	30.3	20.0	8.0	-12.0
(3825) Forensic Services - SEH	2,767	2,658	1,021	-1,637	24.1	25.0	12.0	-13.0
(3830) Housekeeping - SEH	2,483	2,351	2,341	-10	82.8	49.0	46.0	-3.0
(3835) Materials Management - SEH	791	1,320	1,424	104	9.1	8.0	7.0	-1.0
•						39.8		
(3840) Medical Services - SEH	5,760	5,386	0	-5,386	39.2		0.0	-39.8
(3845) Nursing - SEH	34,063	32,046	30,594	-1,452	382.2	454.5	425.0	-29.5
(3850) Nutritional Services SEH	4,116	4,565	3,877	-687	38.7	44.0	42.0	-2.0
(3855) Psychiatric Services - SEH	9,205	9,980	0	-9,980	65.3	72.5	0.0	-72.5
(3860) Security and Safety - SEH	2,978	2,803	2,116	-687	16.5	21.0	19.0	-2.0
(3865) Transportation and Grounds - SEH	1,879	1,559	1,167	-392	20.7	15.0	11.0	-4.0
(3870) Office of the Chief of Staff - SEH	0	0	2,008	2,008	0.0	0.0	25.0	25.0
(3875) Office of the Chief Operating Officer - SEH	0	0	1,421	1,421	0.0	0.0	17.0	17.0
(3880) Clinical Administration - SEH	0	0	6,627	6,627	0.0	0.0	79.5	79.5
Subtotal (3800) Saint Elizabeths Hospital	102,110	94,852	81,350	-13,502	872.5	924.1	880.2	-43.9
4800) Mental Health Services and Supports								
(4805) Office of the Deputy Director - MHSS	0	0	13,358	13,358	0.0	0.0	7.0	7.0
(4810) Organizational Development - MHSS	0	0	1,023	1,023	0.0	0.0	9.0	9.0
(4815) Adult Services - Support Housing - MHSS	0	0	6,354	6,354	0.0	0.0	5.0	5.0
(4820) Adult Services - Support Employment MHSS	0	0	898	898	0.0	0.0	2.0	2.0
(4825) Adult Services Assertive Community Treatment -MHSS	0	0	107	107	0.0	0.0	1.0	1.0
(4830) Adult Services - Forensic - MHSS	0	0	1,443	1,443	0.0	0.0	7.0	7.0
(4835) Care Coordination - MHSS	0	0	2,126	2,126	0.0	0.0	19.0	19.0
(4840) Mental Health Services - MHSS	0	0	1,428	1,428	0.0	0.0	13.5	13.5
(4845) Comprehensive Psychiatric Emergency Program (CPEP)-N		0	7,576	7,576	0.0	0.0	62.4	62.4
(4850) Pharmacy - MHSS	0	0	3,465	3,465	0.0	0.0	9.0	9.0
(4855) Homeless Outreach Services - MHSS	0	0	1,434	1,434	0.0	0.0	7.5	7.5
(4860) Children and Youth - MHSS	0	0	8,527	8,527	0.0	0.0	35.0	35.0
(4865) Early Childhood and School Mental Health Program - MF		0	5,604	5,604	0.0	0.0	56.0	56.0
(4870) Integrated Care - MHSS	0	0	1,758	1,758	0.0	0.0	7.0	7.0
(4880) Physicians' Practice Group - MHSS	0	0	2,073	2,073	0.0	0.0	10.4	10.4
Subtotal (4800) Mental Health Services and Supports	0	0	57,174	57,174	0.0	0.0	250.8	250.8

Table RM0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands			Full-Time Equivalents				
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(7000) Active Treatment								
(7010) Active Treatment	-1	0	0	0	0.0	0.0	0.0	0.0
Subtotal (7000) Active Treatment	-1	0	0	0	0.0	0.0	0.0	0.0
(7800) Mental Health Financing/Fee for Service								
(7820) Mental Health Rehabilitation Services	16,882	9,697	8,232	-1,465	0.0	0.0	0.0	0.0
(7825) Mental Health Rehabilitation Services - Local Match	7,846	8,322	10,500	2,178	0.0	0.0	0.0	0.0
(7840) Residential Treatment Centers	14,087	0	0	0	0.0	0.0	0.0	0.0
(7870) Claims Administration/Billing	0	0	738	738	0.0	0.0	10.0	10.0
(7880) Provider Relations	0	0	585	585	0.0	0.0	5.0	5.0
Subtotal (7800) Mental Health Financing/Fee for Service	ce 38,815	18,019	20,056	2,037	0.0	0.0	15.0	15.0
Total Proposed Operating Budget	231,705	206,576	187,527	-19,049	1,384.8	1,324.4	1,275.1	-49.2

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: For Special Purpose Revenue funds, \$650,000 is added to the Saint Elizabeths Hospital to reflect an increase in collections from US Marshals and Federal beneficiaries. Additionally, there is a cost decrease of \$393,000 in Special Purpose Revenue funds, which aligns the FY 2011 budget to adjust Medicare revenue projections for Saint Elizabeths Hospital. The agency will transfer \$3,391,000 from the former D.C. Community Services Agency to Mental Health Rehabilitation Services. Finally, the Federal Grants budget for DMH is enhanced by approximately \$667,000 reflecting an increase in grants for FY 2011.

Transfers In/Out: A transfer of \$361,000 and 5 FTEs is made to the Office of the Chief Technology Officer to consolidate IT support services. Additionally, funds totaling \$921,947 for procurement and human resource assessments are transferred to Office of Contracting and Procurement and the Department of Human Resources. An Intra-District transfer of

\$2,000,000 for a Disproportionate Share Hospital (DSH) payment is made from the Department of Health Care Finance (DHCF).

Cost Savings: DMH will generate \$1,902,000 in savings through increased Medicaid reimbursements for various mental health services by developing specific billing codes for services that occur within the Supported Employment Program, contracted Community Residential Facilities, and Clubhouse (community-based recovery) programs. The agency also will save \$75,000 within its Outpatient Forensics Services program by aligning the contract amount to actual usage. Utilizing a DSH payment from DHCF yields a cost savings of \$2,000,000 in Local funds.

DMH achieves \$8,405,000 in savings on fuel, fleet, security costs, rent, energy, and telephone costs through operations at a consolidated Saint Elizabeths campus and by closing several facilities formerly occupied by the DC Community Services Agency. Those include 33 N Street NE, 1250 U Street NW, 3841-3845 Alabama Avenue SE, and 1125 Spring Road NW.

The new Hospital also will save \$70,310 by consolidating food services into a centralized kitchen and distribution system; \$261,435 in reduced need for various supplies and materials; \$195,879 in reduced maintenance costs for new equipment, and \$12,743 by reducing expenditures on books and subscriptions.

The agency will save \$100,000 by reducing custodial service contract costs, and \$27,000 in savings on elevator, electrical, plumbing and HVAC maintenance and repair contracts.

The agency will save \$84,744 in administrative costs: \$23,000 in reduced office supplies; \$10,000 in furniture and equipment; \$12,000 in savings by reducing the costs of a document shredding contract; and \$39,774 by reducing the use of brochures, pamphlets and other paper-based communications. In addition, a revised staffing plan for the new hospital will allow the elimination of 29 FTEs, which saves \$1,289,000.

The Mental Health Authority will save \$673,000 by eliminating 5 FTEs. This will include three FTEs in the mental health services division, one FTE in the Office of Accountability, and one in the Access Helpline by re-directing late-night calls to DMH's Comprehensive Psychiatric Emergency Program. The agency believes these reductions can be absorbed with little impact on services.

Other savings realized by the Mental Health Authority and the Agency Management Program include \$25,000 in savings from reduced maintenance and repair services and \$118,000 from various contractual services and through efficiencies in the agency's contract solicitation process and purchase card usage.

The agency will save \$108,956 by scaling back training costs and \$150,700 through careful management of costs related to HIPAA training and various contracts related to provider compliance.

As a result of the federal Medicaid Health Reform Act, DMH will save \$1,012,000 in Local funds. The entire savings will fund support services for children and youth who live east of the Anacostia River.

Finally, DMH will reduce costs allocated for the court monitor charged with overseeing progress of the Dixon court case, saving \$50,000. In addition, plaintiff's counsel fees in the Dixon case will be paid by the Office of the Attorney General, generating \$69,506 in savings for the DMH. The agency will also reduce contracts associated with activities that will be man-

aged in house, saving \$100,000. The agency is confident it can achieve these savings without impacting progress on meeting the Dixon exit criteria.

Protected Programs: The budget preserves the necessary funding to support individuals who were transitioned from the D.C. Community Services Agency (DC CSA) to community providers; continues the range of crisis and other innovative services offered for children and adults by the Department and its contract providers; and provides the funds necessary to operate Saint Elizabeths Hospital in its new 292-bed facility.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table RM0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

Table RM0-5 (dollars in thousands)	DDOCDANA	DUDGET	
LOCAL FUNDS, EV 2010 Annual Product and ETE	PROGRAM	BUDGET	1 240 0
LOCAL FUNDS: FY 2010 Approved Budget and FTE	Multiple Due grapes	191,390	1,240.9
Eliminate: Eliminate one-time enhancement for transition to new hospital	Multiple Programs	-2,420	0.0
Cost Decrease: Realign severance and leave payout to account for Community Service Agency transition	Community Services Agency	-2,000	0.0
Enhance: Increase in Local Mental Health Rehabilitation Services funding	Mental Health Financing/Fee for Service	2,000	0.0
Cost Decrease: Realign staff to account for Community Service Agency transition	Community Services Agency	-1,391	-16.0
Enhance: Increase in Mental Health Rehabilitation Services	Mental Health Financing/Fee for Service	1,391	0.0
Cost Decrease: Use Disproportionate Share Hospital payment from DHCF	Saint Elizabeths Hospital	-2,000	-35.0
Reduce: Reduce provider training	Mental Health Authority	-30	0.0
Reduce: Reduce contractual services for agency-wide accountability initiatives	Mental Health Authority	-151	0.0
Reduce: Reduce accountability staff	Mental Health Authority	-93	-1.0
Reduce: Reduce training on compliance standards	Mental Health Authority	-79	0.0
Reduce: Reduce psychiatric position	Mental Health Authority	-236	-1.0
Reduce: Reduce contractual services	Mental Health Services and Support	-100	0.0
Cost Decrease: Adjust costs to account for Medicare eligible consumers	Mental Health Financing/Fee for Service	-300	0.0
Optimize: Use federal reimbursement to reduce costs for Medicaid eligible services	Mental Health Authority	-1,902	0.0
Reduce: Reduce staff for psychiatric services	Mental Health Authority	-252	-2.0
Cost Decrease: Adjust service cost for outpatient forensic services	Mental Health Authority	-75	0.0
Cost Decrease: Transfer night shift coverage for Access Help Line to Comprehensive Psychiatric Emergency Program	Mental Health Authority	-92	-1.0
Cost Decrease: Align contractual services with program utilization	Mental Health Authority	-625	0.0
Cost Decrease: Reduce compensation for afterhour services	Mental Health Authority	-72	0.0
Cost Decrease: Adjust pharmaceutical costs due to change in Medicaid formula	Mental Health Authority	-102	0.0
Cost Decrease: Reduce rate for Community Support	Mental Health Financing/Fee for Service	-588	0.0
Cost Decrease: Use Federal reimbursement to reduce costs for Medicaid eligible services	Mental Health Financing/Fee for Service	-479	0.0
Reduce: Reduce cost for books, subscriptions and equipment	Saint Elizabeths Hospital	-13	0.0
Reduce: Realign direct care positions	Saint Elizabeths Hospital	-1,289	-29.0
Cost Decrease: Adjust supplies and materials costs to account for D.C. Core Service Agency closures	Community Services Agency	-23	0.0
Cost Decrease: Consolidate food services contract	Saint Elizabeths Hospital	-70	0.0
Reduce: Renegotiate costs for facility maintenance and repairs	Mental Health Authority	-25	0.0
Cost Decrease: Align costs for supplies and materials	Saint Elizabeths Hospital	-261	0.0
Cost Decrease: Align costs for maintenance and repairs	Saint Elizabeths Hospital	-196	0.0
for new equipment in smaller facility	Aganay Managamant Program	10	0.0
Cost Decrease: Adjust document shredding contracts Cost Decrease: Align costs for furniture and equipment purchases	Agency Management Program Agency Management Program	-12 -10	0.0
oost pedease. Aligh costs for furniture and equipment purchases	Ayency ivialiagement Flugiani	-10	U.U

dollars in thousands)	PROGRAM	BUDGET	FTE
Cost Decrease: Align costs for supplies and materials	Agency Management Program	-9	0.0
Cost Decrease: Adjust costs for Plantiff's counsel fees covered by the OAG	Agency Management Program	-70	0.0
Cost Decrease: Adjust funding for court monitor	Agency Management Program	-50	0.0
Cost Decrease: Adjust costs for contractual services related to compliance	Mental Health Authority	-100	0.0
Cost Decrease: Adjust communications costs for brochures, pamphlets and consultants	Agency Management Program	-40	0.0
Cost Decrease: Adjust costs for consultant contractual services	Agency Management Program	-60	0.0
Cost Decrease: Adjust costs for contract solicitations, temporary services, and purchase card expenses	Agency Management Program	-58	0.0
Cost Decrease: Align custodial costs with number of facilities	Agency Management Program	-100	0.0
Cost Decrease: Adjust contracts for maintenance and repair	Agency Management Program	-27	0.0
Transfer Out: Transfer to OCTO for ServUS	Agency Management Program	-361	-5.0
Cost Decrease: Eliminate vacant positions	Mental Health Authority	-129	-1.0
Shift: Expanded coverage due to federal health care reform	Mental Health Financing/Fee for Service	-1,012	0.0
Shift: Support services for children and youth east of the Anacostia River	Mental Health Services and Supports	1,012	3.0
Reduce: Redirect funds to children's emergency services	Mental Health Financing/Fee for Service	-300	0.0
Transfer Out: Transfer procurement and human resource assessments to OCP/DCHR	Agency Management Program	-922	0.0
Cost Decrease: Eliminate vacant positions	Saint Elizabeths Hospital	-253	-2.0
Cost Decrease: Eliminate vacant positions	Mental Health Services and Supports	-316	-2.0
Reduce: Hold salary steps constant	Multiple Programs	-245	0.0
Cost Decrease: Align fixed costs with revised DRES/DPW estimates	Multiple Programs	-8,405	0.0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		168,451	1,148.9
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		1,222	4.0
Enhance: Increase in grant awards	Multiple Programs	667	2.0
Reduce: Hold salary steps constant (less than \$1,000)	Multiple Programs	0	0.0
FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE		1,889	6.0
FEDERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE		5,213	9.4
Optimize: Adjust billing for Medicaid Administrative Claiming to Medicaid reimbursement	Mental Health Authority	-1,100	-7.4
Reduce: Hold salary steps constant	Multiple Programs	-1	0.0
FEDERAL MEDICAID PAYMENTS: FY 2011 Proposed Budget and FTE		4,112	2.0

(dollars in thousands)	PROGRAM B	UDGET	FTE
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE		117	0.0
No Change: Maintain FY 2010 funding		0	0.0
PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE		117	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		4,424	37.0
Enhance: Increase collections from US Marshalls and Federal Beneficiaries	Saint Elizabeths Hospital	650	0.0
Cost Decrease: Adjust Medicare revenue projections	Saint Elizabeths Hospital	-393	0.0
Reduce: Hold salary steps constant	Multiple Programs	-53	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		4,628	37.0
INTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		4,209	33.0
Optimize: Adjust for Medicaid eligible services	Mental Health Services and Support	2,133	13.2
Transfer In: Transfer Disproportionate Share Hospital payment from DHCF for St. Elizabeths Hospital operation	Saint Elizabeths Hospital	2,000	35.0
Reduce: Hold salary steps constant	Multiple Programs	-13	0.0
INTRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		8,329	81.2
Gross for RMO - Department of Mental Health		187,527	1,275.1

Agency Performance Plan

The agency has the following objectives and performance indicators for its divisions:

1. Mental Health Authority

Objective 1: Expand the range of mental health services.

Objective 2: Increase access to mental health services.

Objective 3: Continually improve the consistency and quality of mental health services.

Objective 4: Ensure system accountability.

Mental Health Authority

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Target	Target	Target
Early Childhood Program Outcome Measures	N/A	N/A	500	500	TBD
Number of affordable housing units developed	0	141	100	150	N/A
Total number of adult consumers served ¹	11,819	13,544 ²	13,800	14,000	15,000
Total number of children/youth consumers served ³	3,228	3,5704	5,775	6,000	7,000
Number of CPEP Visits ⁵	3,605	4271	4,400	4,550	4,600
Number of Adult Mobile Crisis Team Visits	N/A	1,0896	1,300	1,500	1,600
Number of Child Mobile Crisis Team Visits	N/A	396 ⁷	300	350	400
Crisis stabilization bed utilization 8	71.2%	76.48%	85%	90%	90%
Total number of adult consumers receiving an ACT service	440	619 ⁹	650	850	1,000
Percent of MHRS ¹⁰ eligible children discharged from inpatient psychiatric hospitals who receive a community-based, non-emergency service within 7 days of discharge ¹¹	48.03%	39.25% ¹²	70%	80%	80%
Percent of MHRS eligible adults discharged from inpatient psychiatric hospitals who receive a community-based, non-emergency service within 7 days of discharge ¹³	53.5%	50.05%14	70%	80%	80%
Percent of Medicaid claims submitted to DHCF that are paid	79%	82.86%	85%	88%	88%
Percentage of clean claims adjudicated by DHCF or MCO within 5 business days of submission	N/A	98.67%15	95%	98%	98%
Number of Dixon ¹⁶ exit criteria targets met and approved for inactive monitoring by the Court Monitor	3	617	15	19	19

2. Saint Elizabeths Hospital

Objective 1: Expand the range of mental health services.

Objective 2: Increase access to mental health services.

Objective 3: Continually improve the consistency and quality of mental health services.

Objective 4: Saint Elizabeths Hospital will institute new billing and coding process to ensure Medicaid and Medicare claims are accurately submitted.

Saint Elizabeths Hospital

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Target	Target	Target
Percent of involuntary acute admissions to St. Elizabeths Hospital	N/A	12%	11%	10%	9%
Average daily census of patients receiving inpatient services	N/A	343 ¹⁸	316	300	291
Number of elopements that occurred per 1,000 patient days	N/A	<u>.</u> 8 9 19	.75	.68	.61
Number of patient injuries per 1,000 patient days	N/A	1.01	1.00	.95	.90
Number of medication variances that occurred for every 1,000 patient days	N/A	2.78	2.64	2.51	2.39
Percentage of unique patients who were restrained at least once	N/A	1.2	1.1	1.0	.9
Percentage of unique patients who were secluded at least once	N/A	.5	.5	.5	.5

3. Office of the Director

Objective 1: Maintain efficient and effective agency operations.

Performance Plan Endnotes:

- 1. Reporting for this indicator is calculated based upon the requirements of Dixon Exit Criterion # 7 (penetration rate for services to adults).
- 2. Data is reported based upon FY 2009 claims processed as of March 4, 2010. It also includes only adults receiving at least one MHRS during the reporting period.
- 3. Reporting for this indicator is calculated based upon the requirements of Dixon Exit Criterion # 5 (penetration rate for services to children & youth).
- 4. Data is reported based upon FY 2009 claims processed as of March 4, 2010. It includes only children and youth receiving at least one MHRS during the reporting period. It does not include children receiving services through the School Mental Health program.
- 5. The Comprehensive Psychiatric Emergency Program is a 24 hour/seven day a week operation that provides emergency psychiatric services, mobile crisis services and extended observation beds for individuals 18 years of age and older.
- 6. Data reported includes only contacts involving the deployment of the mobile crisis team.
- 7. Data reported includes only contacts involving the deployment of the mobile crisis team.
- 8. This indicator was revised during FY 2008, since DMH does not collect data about the number of consumers referred to a crisis stabilization bed diverted from an inpatient psychiatric bed. DMH has been reporting utilization of crisis beds throughout FY 2009 and will continue to report on this measure throughout FY 2010.
- 9. Data reported represents the number of consumers actively enrolled and participating in the ACT program at the end of FY 2009. There are consumers who received an ACT service during FY 2009, who subsequently discontinued receipt of ACT services and are not included in this count.
- 10. Mental Health Rehabilitation Services
- 11. This indicator is also tracked as Dixon Exit Criterion #17. The target for exiting the Dixon case is 80 percent. Targets for FY 2009 and FY 2010 have been adjusted to reflect expected performance based upon performance throughout FY 2008.
- 12. Data reported is based upon FY 2009 claims processed as of March 4, 2010.
- 13. This indicator is also tracked as Dixon Exit Criterion #17. The target for exiting the Dixon case is 80 percent. Targets for FY 2009 and FY 2010 have been adjusted to reflect expected performance based upon performance throughout FY 2008.
- 14. Data reported is based upon FY 2009 claims processed as of March 4, 2010.
- 15. Data reported reflects clean claims processed by DMH within 5 days of submission.
- 16.On September 4, 2009, the District of Columbia filed a Motion to Vacate and Dismiss the Dixon Case (Motion to Dismiss) to the U.S. District Court. This motion remains pending. The Dixon plaintiffs submitted a response opposing the District's motion on November 18, 2009. Two amicus briefs were also filed in support of the plaintiffs' opposition to the Motion to Dismiss. DMH's reply is due after the completion of depositions of the experts retained by the Dixon plaintiffs.
- 17. DMH requested inactive status for Exit Criterion #10 (supported employment) in August 2008, which has been denied by the Dixon court monitor. DMH requested modification of the targets for Exit Criterion #9 (supported housing) and Exit Criterion #17 (continuity of care). The request for modification of the target for Exit Criterion #9 is pending as of March 15, 2010. The request for modification of the target for Exit Criterion #17 was denied. DMH submitted letters requesting inactive status for Exit Criterion #14 and #15 were submitted to the Court Monitor on March 8, 2010.
- 18. This measure now combines civil and forensic patients. SEH measures this indicator on a monthly basis and the data reported is the census as of the last day of the last month of each reporting period.
- 19. This measure now combines civil and forensic patients. This data refers to the elopement rate for the entire fiscal year. It tends to fluctuate from month to month and SEH recommends using the fiscal year total number to date (not monthly number) for quarterly reporting. This number is derived by dividing the total number of elopements by the total number of patient days for each respective time period.

Department of Health

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	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$248,233,729	\$249,846,193	\$279,717,936	12.0
FTEs	747.6	836.0	783.6	-6.3

The mission of the Department of Health (DOH) is to promote healthy lifestyles, prevent illness, protect the public from threats to their health, and provide equal access to quality healthcare services for all in the District of Columbia.

Summary of Services

The Department of Health provides programs and services with the ultimate goal of reducing the burden of disease. DOH does this through a number of mechanisms that center around prevention, promotion of health, and expanding access to health care. The Department provides public health management and leadership through policy, planning, and evaluation; fiscal oversight; human resource management; grants and contracts management; information tech-

nology; government relations; risk management; communication and community relations; legal oversight; and facilities management. The DOH performance plan is based on three priority areas: 1) health and wellness promotion, 2) HIV/AIDS prevention and awareness, and 3) public health systems enhancement

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table HC0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table HC0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	667,354	107,239	78,190	74,472	-3,718	-4.8
Dedicated Taxes	3,932	0	0	0	0	N/A
Special Purpose Revenue Funds	11,751	11,806	14,272	15,652	1,380	9.7
Total for General Fund	683,038	119,045	92,461	90,124	-2,338	-2.5
Federal Resources						
Federal Payments	0	0	0	5,000	5,000	N/A
Federal Grant Funds	137,133	133,256	135,859	149,223	13,364	9.8
Federal Medicaid Payments	1,034,318	-29,275	0	0	0	N/A
Total for Federal Resources	1,171,451	103,981	135,859	154,223	18,364	13.5
Private Funds						
Private Grant Funds	551	632	319	319	0	0.0
Total for Private Funds	551	632	319	319	0	0.0
Intra-District Funds						
Intra-District Funds	23,872	24,576	21,206	35,052	13,846	65.3
Total for Intra-District Funds	23,872	24,576	21,206	35,052	13,846	65.3
Gross Funds	1,878,912	248,234	249,846	279,718	29,872	12.0

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table HC0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table	HCO-2
Idallara	in thousands)

(dollars in thousands)		I	1	1 1	Change	l
	Actual	Actual	Approved	Proposed	from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change
General Fund						
Local Funds	340.0	185.8	156.9	136.5	-20.3	-13.0
Special Purpose Revenue Funds	124.1	105.8	121.6	134.8	13.2	10.9
Total for General Fund	464.1	291.5	278.4	271.4	-7.1	-2.5
Federal Resources						
Federal Grant Funds	572.8	449.4	554.0	507.4	-46.5	-8.4
Federal Medicaid Payments	24.2	0.3	0.0	0.0	0.0	N/A
Total for Federal Resources	597.0	449.7	554.0	507.4	-46.5	-8.4
Private Funds						
Private Grant Funds	0.5	0.0	0.0	0.0	0.0	N/A
Total for Private Funds	0.5	0.0	0.0	0.0	0.0	N/A
Intra-District Funds						
Intra-District Funds	5.5	6.3	3.5	4.8	1.2	34.6
Total for Intra-District Funds	5.5	6.3	3.5	4.8	1.2	34.6
Total Proposed FTEs	1,067.1	747.6	836.0	783.6	-52.4	-6.3

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table HC0-3 contains the proposed FY 2011 budget at the Comptroller Source group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table HC0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	48,529	40,524	43,928	45,058	1,130	2.6
12 - Regular Pay - Other	16,426	10,829	12,493	9,803	-2,690	-21.5
13 - Additional Gross Pay	2,756	4,620	359	0	-359	-100.0
14 - Fringe Benefits - Current Personnel	12,333	10,024	9,113	9,650	537	5.9
15 - Overtime Pay	656	1,054	134	98	-36	-27.2
Subtotal Personal Services (PS)	80,700	67,051	66,027	64,608	-1,419	-2.1
20 - Supplies and Materials	17,237	32,409	28,063	34,982	6,919	24.7
30 - Energy, Comm. and Building Rentals	304	972	480	1,395	915	190.6
31 - Telephone, Telegraph, Telegram, Etc.	1,162	1,045	1,144	1,691	547	47.8
32 - Rentals - Land and Structures	18,943	13,934	11,830	12,794	964	8.2
33 - Janitorial Services	25	195	29	32	4	12.3
34 - Security Services	2,223	2,683	3,080	1,874	-1,206	-39.1
35 - Occupancy Fixed Costs	101	1,164	347	432	85	24.5
40 - Other Services and Charges	2,785	3,873	3,755	3,899	144	3.8
41 - Contractual Services - Other	193,267	50,328	39,757	67,830	28,072	70.6
50 - Subsidies and Transfers	1,560,801	74,681	94,751	89,594	-5,157	-5.4
70 - Equipment and Equipment Rental	1,366	695	582	586	4	0.7
91 - Expense Not Budgeted Others	0	-796	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	1,798,212	181,183	183,819	215,110	31,290	17.0
Gross Funds	1,878,912	248,234	249,846	279,718	29,872	12.0

^{*}Percent change is based on whole dollars.

Division Description

The Department of Health operates through the following 8 divisions:

Addiction Prevention and Recovery Administration (APRA) – promotes access to substance abuse prevention, treatment and recovery support services. Prevention services include raising public awareness about the consequences of substance abuse and providing evidence-based program resources to community and faith-based organizations to promote wellness and reduce substance use and abuse. Treatment services include assessment and referrals for appropriate levels of care. Treatment services also include maintenance of a comprehensive continuum of substance abuse treatment services including outpatient, intensive outpatient, residential, detoxification and stabilization, and medication assisted therapy. Recovery support services include wrap-around services to ensure a full continuum of care, such as mentoring services, education skills building and job readiness training. APRA ensures the quality of these services through its regulation and certification authority as the Single State Agency for substance abuse.

This division contains the following 7 activities:

- Office of the Senior Deputy Director provides overall direction, policy development and supervision for the other activities in APRA;
- Office of the Deputy Director for Operations ensures the financial stability, fiscal integrity and program accountability of APRA. The office manages APRA's operating budget, financial operations, and facilities and is responsible for overseeing grant compliance and monitoring contracts:
- Office of the Deputy Director for Administration manages the administrative functions of APRA including human resources as well as coordinates and ensures adherence to privacy and risk management requirements for the agency and substance abuse treatment provider network. In addition, the office oversees, coordinates, and ensures high quality prevention and performance-related activities, including regulation of substance abuse treatment services in the District of Columbia;

- Office of Prevention Services works to prevent the onset of, and reduce the progression of, substance abuse risk among youth through a comprehensive public health and risk reduction prevention strategy that addresses the interrelated and root causes of tobacco, alcohol, marijuana and other drug use. In addition, the office monitors and ensures that federal funds are addressing national outcome measures, high performance standards, and statutory requirements;
- Office of Performance Management is responsible for evaluating, monitoring and managing the performance of all APRA programs, services, providers and staff. In addition, the office oversees the quality assurance and certification process for all substance abuse treatment facilities and programs in the District of Columbia. Quality Assurance division conducts surveys of, and works with, substance abuse treatment providers to promote the highest quality standards for delivering services related to best practice models for substance abuse treatment. The Certification and Regulation division certifies substance abuse treatment facilities and programs to ensure compliance with District and federal laws and regulations. Only APRA-certified substance abuse treatment facilities and programs may lawfully provide treatment services in the District of Columbia;
- Office of the Deputy Director for Treatment ensures the effective delivery of substance abuse treatment services to APRA direct service treatment programs and programs that APRA contracts with or regulates. The office ensures that the highest quality treatment services are provided through policy development, analysis, and research; and
- Implementation of Drug Treatment Choice provides subsidies and transfers for treatment services only.

Health Emergency Preparedness and Response Administration (HEPRA) – provides regulatory oversight of Emergency Medical Services; ensures that DOH and its partners are prepared to respond to citywide medical and public health emergencies, such as those resulting from terrorist attacks, large accidents, or natural events such as weather-related emer-

gencies; conducts disease surveillance and outbreak investigation; and provides analytical and diagnostic laboratory services for programs within DOH and various free and non-profit clinics within the District.

This division contains the following 6 activities:

- Office of the Senior Deputy Director provides overall direction, policy development and supervision for the five subordinate programs;
- Public Health Emergency Preparedness provides the District's response to the emergency medical needs of its visitors and residents. The responsibilities cover a wide range of activities, including the development and training of emergency response plans, coordination of medical response with Federal regional and local partners across the healthcare system, and coordination of volunteers through the Medical Reserve Corps;
- Public Health Laboratory provides analytical and diagnostic support services for programs within DOH and the community, including free and nonprofit clinics and other entities within the District of Columbia. The laboratory conducts a wide range of clinical tests and limited environmental testing, supports biological and chemical emergency response testing, and monitors the Federal BioWatch program;
- Public Health Emergency Operations supports government and private partners with the development of their health and safety plans, emergency operation plans, and training exercises. The program also provides a public health command and control element that coordinates all DOH assets and operations during incidents, special events, and national special security events;
- Epidemiology Disease Surveillance and Investigation provides surveillance, investigation and control of reportable diseases, disease outbreaks, and other public health threats within the District of Columbia (excluding sexually transmitted diseases, hepatitis, HIV/AIDS, and tuberculosis); and
- Emergency Medical Services Regulation provides oversight and regulation of emergency medical services (EMS), including certification and regulation of District of Columbia EMS

providers, ambulance agencies, and EMS educational institutions. The program monitors training standards, certifying instructional programs, and instructors. In addition, it provides inspection and certification of all ambulances operated in the District whether they are governmental, private, or volunteer.

HIV/AIDS, Hepatitis, STD, and TB Administration (HAHSTA) – partners with health and communitybased organizations to provide HIV/AIDS, hepatitis, STD, and TB prevention and care services. Services include prevention tools and interventions, medical care and supportive services, housing services for persons living with HIV/AIDS, HIV counseling and testing, and data and information on disease-specific programs and services. Furthermore, the administration provides information on the impact of these diseases on the community as well as education, referrals, and intervention services. The AIDS Drug Assistance Program (ADAP) provides drugs at no cost to eligible District residents who are HIV-positive or have AIDS. HAHSTA administers the District's budget for HIV/AIDS, hepatitis, STD, and TB programs, provides grants to service providers, provides direct services for TB and STDs, monitors programs, and tracks the rates of HIV, hepatitis, STDs, and TB in the District of Columbia.

This division contains the following 10 activities:

- HIV/AIDS Support Services provides overall management, planning, and direction and support for the HIV/AIDS, STD, TB and adult hepatitis surveillance, prevention, treatment, care, and control programs. It also provides HIV/AIDS information to individuals and community organizations, coordinates HAHSTA participation in public events, prepares written and other resources for public distribution, and manages special projects;
- HIV/AIDS Policy and Planning provides community capacity to more effectively respond to the HIV/AIDS and STD epidemics through the Effi Barry Program, which provides training and technical assistance to small, Ward-based community organizations, a social marketing program aiming to promote health behavior to reduce risk of disease, and a free condom distribution program. It

develops and reviews policy; prepares testimony, reports, and other written materials for public distribution; and provides HIV/AIDS, STD, TB, and hepatitis information to government agencies, community organizations, media, and individuals. It also coordinates participation in public events:

- HIV Health and Support Services provides a comprehensive range of primary medical care and supportive services for persons living with HIV and AIDS;
- HIV/AIDS Data and Research provides a comprehensive picture of the HIV/AIDS epidemic in the District of Columbia for purposes of ensuring that the needs of people infected with HIV, or at risk of infection, are met. It collaborates with health care providers and laboratories to collect and maintain comprehensive HIV/AIDS data in a confidential and secure manner; analyzes, interprets, and distributes epidemiologic information for use in developing public policy, planning, and evaluating prevention intervention and health care services; and supports funding requests;
- Prevention and Intervention Services provides comprehensive HIV prevention programs and services through community organizations to the residents of the District of Columbia. Prevention programs include health education, HIV testing and counseling services, science-based prevention programs, and other support services, including condom distribution. In addition, the program monitors organizations to ensure that quality prevention services are being delivered through program evaluation and quality assurance activities as well as through the provision of capacity building, training, and technical assistance to sub-grantees;
- Drug Assistance Program (ADAP) provides assistance with deductibles, co-payments, and health insurance/Medicare Part D premiums. DC ADAP also provides an entry point for other District health programs available to people living with HIV/AIDS;
- Grants and Contracts Management provides fiscal and administrative monitoring of District and federally appropriated funds in the form of 139 grants and sub-grants to 53 providers. Fiscal monitoring includes ensuring that grant funds are expended in accordance with federal and local grant regulations, conducting site visits, providing

- technical assistance to our grantees and subgrantees, and providing continued analysis of grant spending to program counterparts;
- Sexually Transmitted Disease Control provides assistance to prevent and control sexually transmitted diseases in the District of Columbia through the provision of clinical services, partnerships with local community providers, and promotion of healthy sexual behavior. The program also conducts surveillance for statistical purposes to track diseases and partner notification;
- Tuberculosis Control provides direct care services to District of Columbia residents, including clinical follow-up for active and/or suspected tuberculosis cases, directly observed therapy, preventive therapy, chest x-rays, contact investigations, and case management; and
- HIV/AIDS Housing and Supportive Services provides housing support, emergency shelter, and other related services to help persons living with HIV and AIDS and their families achieve independent living.

Health Care Regulation and Licensing Administration (HCRLA) – is comprised of the Office of Food, Drug, Radiation and Community Hygiene Regulation; Office of Health Care Facilities Regulation; HCRLA Support Services; and Health Professional License Administration.

This division contains the following 4 activities:

- Health Professional License Administration licenses and regulates health care professionals across 18 boards. The program serves as the administrative unit of the boards for processing 50,000 health care professionals licenses while providing administrative support on disciplinary hearings, investigations, community outreach and proposed legislation;
- HCRLA Support Services directs, oversees and establishes the division's goals, initiatives, and performance measures;
- Office of Food, Drug, Radiation and Community Hygiene Regulation – provides varied inspection and regulatory services. The Food Safety and Hygiene Inspection Services regulates smoking bans in establishments and food services that are provided in boarding homes, commission merchants, dairies, delicatessens, bakeries, candy and

- ice cream manufacturers, grocery stores, retail markets, restaurants, wholesale markets, mobile vendors, and hotels. The Division of Community Hygiene provides abatement notices, inspection of premises, code enforcement, premises baited, premises abated, catch basin larvicided, community education and outreach, investigation of bite cases, issuance of dog and cat licenses, vaccinations, animal adoptions, spay and neutering, dead animal pick-up, and dangerous dog control services in the District. The Division of Radiation seeks to eliminate radiation overexposure of persons from naturally-occurring and man-made radiation by the inspection of dental X-ray tubes, medical X-rays, and the regulation of health physicists, suppliers, and radioactive-material users in the District of Columbia; and
- Office of Health Care Facilities Regulation regulates and licenses group homes, intermediate care facilities for the mentally challenged, assisted living facilities, child placing agencies, home care agencies, community residence facilities, hospitals, nursing homes, home health agencies, end stage dialysis renal disease facilities, laboratories, ambulatory surgical centers, maternity centers, tissue banks, community residence facilities, and assisted living and child placement agencies.

Center for Policy, Planning, and Evaluation (CPPE)

– is responsible for developing an integrated public health information system to support health policy decisions, state health planning activities, performance analysis, and direction setting for department programs; health policy, health planning and development; health research and analysis; vital records; and for planning, directing, coordinating, administering, and supervising a comprehensive Epidemiology and Health Risk Assessment program, which involves federal, state, county, and municipal functions.

This division contains the following 3 activities:

Research, Evaluation, and Measurement – supervises a national state-based telephone survey conducted in cooperation with the Centers for Disease Control (CDC). This is a statistically sound survey accurately portraying the health status of District residents, used to assist policy makers in planning and developing programs to address the health needs of District residents;

- State Center for Health Statistics provides for collecting, processing, analyzing, and disseminating birth and death record information and other vital statistics data and information. It is responsible for the statistical analyses of the data generated from birth, death, and other vital records information. In addition, it develops comprehensive statistical and epidemiologic reports on District residents' health status; and
- State Health Planning and Development provides for the development of the District's State Health Plan and Annual Implementation and for reviewing and approving Certificate of Need applications that allow health care providers to establish new services, make certain capital expenditures, or take other actions as specified in the law. The program is also responsible for monitoring free care requirements of hospitals and other health care providers.

Community Health Administration (CHA) – provides programs designed to improve health outcomes for all residents of the District of Columbia, with an emphasis on women, infants, children (including children with special health care needs), and other vulnerable groups such as those with a disproportionate burden of chronic disease and disability. The administration provides programs and services that promote coordination among the health care systems and enhance access to effective prevention, primary and specialty medical care in the District. CHA collaborates with public and private organizations to provide support services to ameliorate the social determinants of health status for these groups.

This division contains the following 7 activities:

Cancer and Chronic Disease Prevention – provides cancer control and prevention initiatives to reduce the rates of cancer-related mortality among District residents by focusing on treatable or preventable cancers such as breast and cervical, lung, prostate, and colorectal malignancies. The program defines and seeks to reduce the burden of diabetes mellitus and cardiovascular disease on residents of the District of Columbia, and builds partnerships that help strengthen and increase the scope of the infrastructure for care, interventions, and population-based strategies to promote health within the District. Furthermore, the pro-

gram promotes smoking cessation programs in the District and implements a citywide asthma plan that includes data collection, public education, access to appropriate care for asthma and related allergies, in addition to developing and implementing policy changes and delivery systems, including preventive measures for asthma control;

- Pharmaceutical Procurement and Distribution acquires and distributes life-saving medications for the Department of Health programs that will allow as many District residents as possible access to medications. It also provides clinical support formulary management and quality assurance monitoring to address the needs of all DOH programs that utilize or distribute pharmaceuticals. The Bureau also maintains the Strategic National Stockpile (SNS) of drugs for the Washington, DC region in the event of a declared national emergency;
- Primary Care identifies health professional shortage areas for primary care, dental, and mental health care services, and supports population-based programs to improve access to primary care services for District residents regardless of their ability to pay for services;
- Support Services provides coordination of CHA's efforts to help develop an integrated community-based health delivery system, ensures access to preventive and primary health care, and fosters citizen and community participation toward improving the health outcomes of women, infants, children (including children with special health care needs), and other family members in the District of Columbia;
- Perinatal and Infant Health provides improved perinatal outcomes for high-risk pregnant and parenting women, the health and development of their infants into early childhood, as well as the health outcomes for children with special healthcare needs by facilitating access to coordinated primary and specialty health care and other services in partnership with their families and community organizations. The overarching goal is to reduce infant mortality and perinatal health disparities in the District of Columbia primarily through a home visiting approach;
- Nutrition and Physical Fitness provides food, health and nutrition assessments and interven-

- tion, education, and referral services to District families, infants, children, and seniors to affect dietary habits, foster physical activity, decrease overweight and obesity rates and thus improve health outcomes among the population; and
- Children, Adolescent and School Health provides improvement for the health and well-being of all District pre-school and school-age children and adolescents by enhancing access to preventive, dental, primary and specialty care services and contributing to the development of a coordinated, culturally competent, family-centered health care delivery system. The program seeks to improve age-appropriate immunizations and increase health education and outreach to District residents.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table HC0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table HC0-4

(dollars in thousands)

		Dollars in	Thousands			Full-Time	Equivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
0001) DHD-Dummy Program								
0001) DHD-Dummy Program	-11	0	0	0	0.0	0.0	0.0	0.0
Subtotal (0001) DHD-Dummy Program	-11	0	0	0	0.0	0.0	0.0	0.0
1000) Agency Management Support								
1010) Personnel	716	1,084	740	-343	5.4	7.0	8.0	1.0
1017) Labor Management	121	111	105	-6	0.9	1.0	1.0	0.0
1020) Contracting and Procurement	1,256	1,209	803	-406	5.8	6.0	7.0	1.0
1030) Property Management	6,130	15,041	18,455	3,414	3.8	4.0	4.0	0.0
1040) Information Technology	362	951	1,148	197	3.2	6.0	5.0	-1.0
1055) Risk Management	122	126	125	-1	1.0	1.0	1.0	0.0
1060) Legal	94	98	0	-98	1.0	1.0	0.0	-1.0
1070) Fleet	4	0	0	0	0.0	0.0	0.0	0.0
1080) Communications	255	316	455	139	1.6	2.0	5.0	3.0
1085) Customer Service	358	400	314	-86	4.2	4.0	4.0	0.0
1087) Language Access	0	0	162	162	0.0	0.0	0.0	0.0
1090) Performance Management	1,652	2,132	5,040	2,908	8.6	10.0	9.0	-1.0
Subtotal (1000) Agency Management Support	11,070	21,467	27,347	5,881	35.4	42.0	44.0	2.0
100F) Agency Financial Operations	400	000	007	150	0.1	0.0	10.0	1.0
110F) Agency Fiscal Officer Operations	482	808	967	159	6.1	9.0	10.0	1.0
120F) Accounting Operations 130F) ACFO	935 698	1,195 528	1,164 545	-31 17	12.3 5.6	15.0 6.5	14.0 6.5	-1.0 0.0
140F) Agency Fiscal Officer	438	406	418	17	4.9	5.0	5.0	0.0
Subtotal (100F) Agency Financial Operations	2,553	2,937	3,094	157	28.9	35.5	35.5	0.0
2000) Addiction Prevention and Recovery Administration	2,333	2,331	3,034	13/	20.5	33.3	33.3	0.0
2010) Office of Senior Deputy	0	0	473	473	0.0	0.0	4.0	4.0
2020) Deputy Director for Operations	0	0	3,289	3,289	0.0	0.0	22.0	22.0
							5.0	
2030) Deputy Director for Administration	0	0	455	455	0.0	0.0		5.0
2040) Prevention Services	0	0	5,690	5,690	0.0	0.0	12.0	12.0
2050) Performance Management	0	0	1,839	1,839	0.0	0.0	19.0	19.0
2055) Deputy Director for Treatment	0	0	6,990	6,990	0.0	0.0	4.0	4.0
2070) Implementation of Drug Treatment Choice	12,181	15,636	15,178	-458	0.0	0.0	0.0	0.0
2080) Quality Improvement	1,484	1,046	0	-1,046	11.4	10.0	0.0	-10.0
2090) Certification and Regulation Services	879	1,031	0	-1,031	8.6	9.0	0.0	-9.0
2100) APRA Support Services	5,764	2,377	0	-2,377	19.5	19.0	0.0	-19.0
2200) Intake Assessment and Referral	1,936	1,566	0	-1,566	19.4	20.0	0.0	-20.0
2300) Acute Detox and Residential Treatment	6,958	3,457	0	-3,457	20.8	9.0	0.0	-9.0
2400) Prevention and Youth Treatment Services	7,670	3,313	0	-3,313	14.8	15.0	0.0	-15.0
2510) Adult Treatment Service	6,862	6,206	2	-6,204	19.9	30.0	0.0	-30.0
2600) Women's Services	794	603	0	-603	6.6	8.0	0.0	-8.0
	704	000	U	000	1 0.0	0.0	0.0	0.0
2700) Special Populations	1,736	1,415	0	-1,415	3.9	4.0	0.0	-4.0

Table HC0-4 (Continued)

(dollars in thousands)

		Dollars ir	Thousands			Full-Time	Equivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(2500) Health Emergency Preparedness and Response Admir								
(2060) Office Emergency Health and Medical Services	8,215	5,922	0	-5,922	30.3	38.0	0.0	-38.0
(2540) Public Health Emergency Preparedness	0	0	2,601	2,601	0.0	0.0	11.5	11.5
(2548) Public Health Laboratory	2,677	2,820	4,595	1,776	28.2	25.0	25.0	0.0
(2550) Public Health Emergency Operations and Program Support	0	0	501	501	0.0	0.0	7.0	7.0
(2560) Epidemic Disease Surveillance and Investigate	0	0	824	824	0.0	0.0	7.1	7.1
(2570) Emergency Medical Services Regulation	0	0	481	481	0.0	0.0	5.1	5.1
(2580) Senior Deputy Director	0	0	1,436	1,436	0.0	0.0	3.8	3.8
Subtotal (2500) Health Emerg. Prepared and Response Admir	n. 10,892	8,742	10,438	1,696	58.4	63.0	59.5	-3.5
(3000) HIV/AIDS Hepatitis STD and TB Administration								
(3010) HIV/Aids Support Services	9,763	6,501	3,395	-3,106	25.3	23.6	26.3	2.7
(3015) HIV/Aids Policy and Planning	0	1,920	2,375	455	0.0	0.0	2.0	2.0
(3020) HIV Health and Support Services	35,922	30,330	35,011	4,680	16.6	16.3	17.0	0.7
(3030) HIV/Aids Data and Research	1,784	2,784	3,391	607	17.1	21.9	26.0	4.1
(3040) Prevention and Intervention Services	6,081	9,613	14,544	4,930	20.3	26.8	24.3	-2.5
(3052) Communicable Disease	5,320	4,929	0	-4,929	37.5	48.2	0.0	-48.2
(3060) Drug Assistance Program (ADAP)	13,324	12,399	11,925	-475	9.9	10.0	8.0	-2.0
(3070) Grants and Contracts Management	1,677	1,516	1,163	-353	11.0	15.8	12.0	-3.8
(3080) STD Control	0	0	3,149	3,149	0.0	0.0	34.0	34.0
(3085) Tuberculosis Control	0	0	1,771	1,771	0.0	0.0	12.8	12.8
(3090) HIV/Aids Housing and Supportive Services	13,661	15,052	12,631	-2,421	1.0	2.0	1.0	-1.0
Subtotal (3000) HIV/Aids Hepatitis STD and TB Administratio	n 87,531	85,045	89,354	4,309	138.7	164.6	163.3	-1.3
(4500) Health Care Regulation and Licensing Administration								
(4070) Community Hygiene	7,308	6,373	0	-6,373	46.0	46.8	0.0	-46.8
(4080) Radiation Program	254	329	0	-329	2.3	4.0	0.0	-4.0
(4090) Health Regulation Administration	6,825	6,699	0	-6,699	54.6	63.0	0.0	-63.0
(4200) Health Professional License Administration	5,090	5,471	7,155	1,684	40.6	44.5	61.7	17.2
(4510) HCRLA Support Services	465	504	449	-55	3.1	4.0	3.8	-0.2
(4515) Food, Drug, Radiation and Community Hygiene	0	0	6,821	6,821	0.0	0.0	50.2	50.2
(4530) Health Care Facilities Regulation	0	0	5,504	5,504	0.0	0.0	45.5	45.5
Subtotal (4500) Health Care Regulations and Licensing Admi	n. 19,941	19,377	19,929	552	146.6	162.3	161.2	-1.0
(5000) Primary Care and Prevention Administration								
(5020) Communicable Disease	-143	0	0	0	0.0	0.0	0.0	0.0
(5030) Cancer Health Care	9,741	0	0	0	0.4	0.0	0.0	0.0
(5200) Pharmaceutical Procurement and Distribution	6	0	0	0	0.0	0.0	0.0	0.0
Subtotal (5000) Primary Care and Prevention Administration	9,604	0	0	0	0.4	0.0	0.0	0.0
(6000) Medical Assistance Administration								
(6200) MAA Support Services	-5	0	0	0	0.0	0.0	0.0	0.0
(6210) Program Integrity	32	0	0	0	0.3	0.0	0.0	0.0
(6220) Quality Management	1,777	0	0	0	0.3	0.0	0.0	0.0
(6230) Children and Families	5	0	0	0	0.0	0.0	0.0	0.0
(6250) Disabilities and Aging	1	0	0	0	0.0	0.0	0.0	0.0
(6310) D.C. Public Schools	462	0	0	0	0.0	0.0	0.0	0.0
(6320) Mental Health	538	0	0	0	0.0	0.0	0.0	0.0
(6340) Child and Family Services	-32,056	0	0	0	0.0	0.0	0.0	0.0
Subtotal (6000) Medical Assistance Administration	-29,245	0	0	0	0.6	0.0	0.0	0.0

Table HC0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands				Full-Time Eq	_l uivalents		
				Change				Change
	Actual	Approved	Proposed	from	Actual	Approved	Proposed	from
Division/Activity	FY 2009	FY 2010	FY 2011	FY 2010	FY 2009	FY 2010	FY 2011	FY 2010
(6500) Health Care Safety Net Administration								
(6510) Health Care Safety Net Oversight	66	0	0	0	0.5	0.0	0.0	0.0
Subtotal (6500) Health Care Safety Net Administration	66	0	0	0	0.5	0.0	0.0	0.0
(8000) Maternal and Family Health Administration								
(8010) Perinatal and Infant Care	0	0	0	0	0.0	0.0	0.0	0.0
(8020) Child Health Service	-1	0	0	0	0.0	0.0	0.0	0.0
(8030) Office of Nutrition Programs	1	0	0	0	0.0	0.0	0.0	0.0
(8040) MFHA Support Services	-1	0	0	0	0.0	0.0	0.0	0.0
Subtotal (8000) Maternal and Family Health Administra	tion 0	0	0	0	0.0	0.0	0.0	0.0
(8100) Center for Policy, Planning and Evaluation								
(8060) State Center Health Statistics	3,070	3,606	0	-3,606	34.9	36.0	0.0	-36.0
(8070) State Health Planning and Development	503	1,049	0	-1,049	4.7	5.0	0.0	-5.0
(8080) Epidemiology and Health Risk Assessment	774	413	0	-413	3.5	2.0	0.0	-2.0
Subtotal (8100) Center for Policy, Planning and Evaluation	4,347	5,069	0	-5,069	43.0	43.0	0.0	-43.0
(8200) Center for Policy, Planning and Evaluation								
(8250) Research Evaluation and Measurement	0	0	450	450	0.0	0.0	2.0	2.0
(8260) State Center Health Statistics	0	0	3,321	3,321	0.0	0.0	35.0	35.0
(8270) State Health Planning and Development	0	0	876	876	0.0	0.0	6.0	6.0
Subtotal (8200) Center for Policy, Planning and Evaluat	ion 0	0	4,647	4,647	0.0	0.0	43.0	43.0
8500) Community Health Administration								
(8502) Cancer and Chronic Disease Prevention	3,352	6,842	3,919	-2,923	22.1	27.1	33.5	6.4
(8503) Pharmaceutical Procurement and Distribution	20,761	16,534	21,012	4,479	5.1	6.8	8.0	1.2
(8504) Primary Care	10,876	5,044	5,374	330	7.9	4.0	3.0	-1.0
(8510) Support Services	13,971	6,724	9,062	2,337	33.4	44.4	41.5	-3.0
(8511) Perinatal and Infant Health	5,624	7,386	6,919	-466	39.9	56.8	56.0	-0.8
(8512) Special Health Care Needs	789	0	1	1	3.7	0.0	0.0	0.0
(8513) Nutrition and Physical Fitness	19,913	17,287	20,967	3,681	27.8	28.5	34.0	5.5
(8514) Children, Adolescent and School Health	9,213	10,699	23,737	13,038	29.8	33.0	35.0	2.0
(8515) Environmental Hazards and Injury Prevention	722	44	0	-44	0.4	1.0	0.0	-1.0
Subtotal (8500) Community Health Administration	85,223	70,559	90,992	20,434	170.0	201.6	211.0	9.4
Total Proposed Operating Budget	248,234	249,846	279,718	29,872	747.6	836.0	783.6	-52.4

⁽Change is calculated by whole numbers and numbers may not add due to rounding.)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The Department of Health's FY 2011 budget reduction plan includes transferring various costs from Local funds to other fund types. These include the shifting of the following from Local funds to Federal Grant funds: services and charges associated with the Strategic National Stockpile totaling \$72,607; IT costs totaling \$14,777; and social marketing contracts totaling \$174,000. Additionally, animal shelter contract costs totaling \$249,141 are shifted from local funds to Special Purpose Revenue funds. These transfers have no impact on direct services to District residents. Furthermore, an increase of \$751,526 aligns the agency's occupancy fixed costs with the estimates by the Department of Real Estate Services (DRES). While the the Office of the Chief Technology Officer's (OCTO) revised estimate indicates \$127,511 increase in the DOH IT ServUs budget, this increase is accounted for by including the operating costs of HIV/AIDS, Hepatitis, STD, and Tuberculosis Administration (HAHSTA's) epidemiological and surveillance system.

Transfer In/Out: The Agency's FY 2011 budget includes a transfer out of \$943,859 (10.8 FTEs) to the Office of the State Superintendent of Education.

Cost Savings: The DOH budget reduction plan relies upon cost savings to the Local budget totaling \$4,705,115. These cost-saving measures focus on maximizing agency efficiencies and have minimal impact on direct services to District residents. In FY 2011, DOH will continue to manage the expenses associated with the purchase of office supplies, saving \$111,360, and the costs for out-of-city travel and personal service contracts, saving \$27,858. An additional reduction of \$13,767 aligns fleet assessments with the estimates by the Department of Public Works (DPW).

For the Community Health Administration (CHA) programs, cost savings to the Local budget will minimize impact on direct services. Specifically, the Allied Health budget is aligned with projected utilization to save \$350,000. Furthermore, decreases in equipment purchases save \$10,000. The elimination of a vacant administrative manager position saves \$57,763, and a reduction in overtime expenditures saves an additional \$1,000. Additionally, the non-

recurrence of one-time grant funding to the DC Hospital Association, DC Primary Care Association medical homes, Summit Health Institute, and United Medical Center saves \$826,229.

Cost savings to Health Emergency Preparedness and Response Administration (HEPRA) programs include reductions to the Local and Special Purpose Revenue budgets that minimize impact on direct services. Savings totaling \$119,857 are realized from decreasing the copier maintenance contract, eliminating a vacant administrative specialist position, and managing costs related to office support. Aligning occupancy fixed costs with DRES estimates yields \$55,695 in cost savings from Special Purpose Revenue funds.

HAHSTA programs, aiming to minimize impact on direct services, achieve \$286,019 in savings to the Local budget by adjusting costs to cover tuition for employee training, decreasing the scanning contract, and eliminating a vacant senior special assistant position.

The Addiction Prevention and Recovery Administration (APRA) programs achieve local budget cost savings with no adverse impact on services. Savings totaling \$1,784,006 are tied directly or indirectly to the closure of APRA's District-run detoxification center and the transfer of detox services to a contractor, resulting in improved services to residents. These savings include: (1) decreasing by \$111,300 the budget to purchase medical supplies; (2) decreasing by \$45,000 the budget to purchase office equipment and furniture; (3) saving \$165,999 by eliminating the vacant Medical Director position; and (4) reducing by \$1,441,707 support contracts that include nursing, food and bed linens. APRA also saves \$492,356 by managing costs for IT support services to account for new software that will not require the same level of support as its predecessor. Furthermore, \$49,552 is saved by eliminating additional income allowance for employees, and \$20,000 is saved by decreasing overtime costs. Finally, \$219,428 in Special Purpose Revenue funds is saved by decreasing the Safe and Drug Free Schools subgrants.

Policy Initiatives: The FY 2011 budget for DOH seeks to utilize and enhance resources to maximize the agency's impact on the core public health needs of the District. The Health Care Regulation and Licensing Administration (HCRLA) will utilize revenue collected to increase support by \$396,337 for SafeRx con-

tracts, facility inspections, and the Food Program software maintenance for the Food Program, and by \$1,004,000 to increase staffing. HCRLA will also increase support for DOH's impact on the District's public health delivery system by \$700,000 based on enhanced revenue collection for pharmaceutical marketing cost reports and increase in certain health professional licensing fees. The increase in budget authority ensures sufficient funding for the administration of the requirements set forth under the AccessRx, including the collection, analysis, and reporting of pharmaceutical marketing expenses in the District. \$360,000 (including 1 additional FTE) of these funds will be used to support the regulation of the District's health professionals. HEPRA will use revenue generated to increase funds by \$47,000 for medical supplies. Funding totaling \$2,528,000 from the Strategic Prevention Framework State Incentive Federal grant will enhance the programs under APRA. Additionally, funding totaling \$3,357,000 from various Federal grants will enhance programs under CHA. Federal funding from the Centers of Disease Control and Prevention totaling \$84,000 will enhance programs under the Center for Policy, Planning and Evaluation (CPPE). Finally, an increase of \$1,000,000 in Local funds enhances the AIDS Drugs Assistance Program funds to support the Chronic Care Initiative, and Federal funds for HIV/AIDS Prevention totaling \$5,000,000 will enhance other programs under HAHSTA. DOH's FY 2011 budget includes three new intra-District projects in CHA totaling \$13,087,404 based on proposed agreements with the Department of Health Care Finance (DHCF). DHCF will advance to DOH \$12,500,000 for the School Health Services program, \$400,000 fpr immunization registration, \$187,404 for the 1115 Pharmacy waiver.

Protected Programs: DOH will continue to pursue an aggressive, comprehensive strategy to promote healthy lifestyles, prevent illness, protect the public from threats to their health, and provide equal access to quality healthcare services. DOH will do this through a variety of programs designed to address the critical needs of District residents.

DOH remains committed to combating HIV and AIDS in the District. All efforts have been made to protect the following critical HAHSTA programs: District-wide condom distribution, routine HIV test-

ing, school-based youth STD screening to serve 20 D.C. public schools, the "D.C. Takes on HIV" social marketing campaign, and locally-funded community-based HIV prevention grants including the Effi Barry program.

DOH protected the implementation of the Choice in Drug Treatment Program. Through the Addiction Recovery Fund, this program finances a comprehensive spectrum of substance abuse treatment services for District families and residents coping with the disease of addiction. Critical treatment services supported from this fund include sub-acute detoxification services, medication-assisted treatment, residential, intensive outpatient and outpatient services.

The FY 2011 DOH budget also protects efforts to improve reproductive health outcomes and the reduction of infant mortality. DOH will continue to fund efforts within the agency and in the community to send nurses and family support workers to vulnerable pregnant women and new mothers.

Moreover, DOH's budget preserves funding to protect the school nurse staffing program within both D.C. Public Schools and Public Charter Schools. As the leader of the school health team, the school nurse is responsible for providing a host of health screenings and direct health care to students, collaborating with the child's primary care provider in the development of the health care plan for children with special health care needs and chronic health conditions, reviewing all health certificates at the start of the school year to check for any reported medical abnormalities, and ensuring that each child's immunization record is current.

Stimulus: The FY 2011 budget for DOH includes additional Federal grant resources from stimulus funds. DOH was awarded American Recovery and Reinvestment Act (ARRA) funding from the US Department of Health and Human Services, Centers of Disease Control and Prevention. To support public health efforts to reduce obesity, increase physical activity, improve nutrition, and decrease smoking, DOH will receive \$7,697,000 awarded from the Communities Putting Prevention to Work (CPPW) grant. HEPRA will carryover funds totaling \$79,000 from the Epidemiology Surveillance and Laboratory Capacity for Infectious Disease grant.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table HC0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

ollars in thousands)	Program	BUDGET	FTE
OCAL FUNDS: FY 2010 Approved Budget and FTE		78,190	156.9
Cost Decrease: Manage purchase of office supplies	Multiple Programs	-111	0.0
Shift: Shift in other services and charges tied	Multiple Programs	-73	0.0
to Strategic National Stockpile from Local to Federal grant			
Cost Decrease: Adjust costs for out-of-city travel	Agency Management Support	-28	0.0
and personal service contracts			
Cost Increase: Align occupancy fixed costs with DRES estimates	Agency Management Support	752	0.0
Cost Decrease: Align fleet assessment with DPW estimates	Agency Management Support	-14	0.0
Cost Increase: Align IT costs with OCTO estimates	Agency Management Support	128	0.0
Cost Decrease: Align Allied Health budget with projected utilization	Community Health Administration	-350	0.0
Cost Decrease: Decrease equipment purchases	Community Health Administration	-10	0.0
Cost Decrease: Eliminate administrative manager vacant position	Community Health Administration	-58	-0.5
Cost Decrease: Manage overtime expenditures	Community Health Administration	-1	0.0
Eliminate: Eliminate one-time grant to DC Hospital Association	Community Health Administration	-110	0.0
Eliminate: Eliminate one-time grant to DCPCA medical homes	Community Health Administration	-441	0.0
Eliminate: Eliminate one-time grant to Summit Health Institute	Community Health Administration	-100	0.0
Eliminate: Eliminate one-time grant to United Medical Center	Community Health Administration	-175	0.0
Shift: Shift animal shelter contract costs to Special Purpose Revenue funds	Health Care Regulation	-249	0.0
	and Licensing Administration		
Transfer Out: Transfer out 10.8 FTEs to the Office	Health Care Regulation	-944	-10.8
of the State Superintendent for Education	and Licensing Administration		
Cost Decrease: Decrease copier maintenance contract	Health Emergency Preparedness	-52	0.0
	and Response Administration		
Cost Decrease: Eliminate administrative specialist	Health Emergency Preparedness	-64	-1.0
vacant position	and Response Administration		
Cost Decrease: Manage costs for office support	Health Emergency Preparedness	-4	0.0
	and Response Administration		
Shift: Shift IT cost from Local to Federal grant	Health Emergency Preparedness	-15	0.0
	and Response Administration		
Cost Decrease: Adjust tuition costs for employee training	HIV/AIDS Hepatitis	-25	0.0
	STD & TB Administration		
Cost Decrease: Decrease scanning contract	HIV/AIDS Hepatitis	-150	0.0
	STD and TB Administration		
Cost Decrease: Eliminate senior special assistant vacant position	HIV/AIDS Hepatitis	-111	-1.0
	STD and TB Administration		
Shift: Shift social marketing contracts to Federal grant	HIV/AIDS Hepatitis	-174	0.0
	STD and TB Administration		

Illars in thousands)	Program	BUDGET	FT
Correct: Eliminate six unfunded positions	Addiction Prevention	0	-6.
	and Recovery Administration		
Cost Decrease: Decrease purchase of medical supplies	Addiction Prevention	-111	0.
	and Recovery Administration		
Cost Decrease: Decrease purchases of office equipment and furniture	Addiction Prevention	-45	0
	and Recovery Administration		
Cost Decrease: Eliminate additional income allowance	Addiction Prevention	-50	0
for personal services	and Recovery Administration		
Cost Decrease: Eliminate medical director vacant position	Addiction Prevention	-166	-1
	and Recovery Administration		
Cost Decrease: Manage costs for IT support services	Addiction Prevention	-492	C
to account for new software	and Recovery Administration		
Cost Decrease: Manage overtime cost	Addiction Prevention	-20	C
	and Recovery Administration		
Cost Decrease: Reduce support service contracts	Addiction Prevention	-1,442	C
	and Recovery Administration		
Reduce: Hold salary steps constant	Multiple Programs	-13	
Enhance: Add HIV/AIDS Administration's AIDS Drug	HIV/Aids Hepatitis	1,000	
Assistance Program (ADAP) funds to support the Chronic Care Initiative	STD and TB Administration	.,000	
resistance i regiani (rest il filando to support the officine date initiative	OTD and TD / tallilliotration		
DERAL PAYMENTS: FY 2010 Approved Budget and FTE		74,472 0	136 0
DERAL PAYMENTS: FY 2010 Approved Budget and FTE	HIV/AIDS Hepatitis		(
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention	HIV/AIDS Hepatitis STD and TB Administration	0 5,000	(
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention	·	0	(
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE	·	0 5,000	(
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE	·	0 5,000 5,000	((554
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs	STD and TB Administration	0 5,000 5,000 135,859	(() () () () () () () () () (
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants	STD and TB Administration Agency Management Support	0 5,000 5,000 135,859 3,024	554 2
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Adjust for indirect cost rate from Recovery Act funding	STD and TB Administration Agency Management Support Agency Management Support	0 5,000 5,000 135,859 3,024 999	554 4 -2
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Adjust for indirect cost rate from Recovery Act funding Cost Increase: Add Strategic Prevention Framework	Agency Management Support Agency Management Support Agency Management Support	0 5,000 5,000 135,859 3,024 999 181	554 2 -2
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Adjust for indirect cost rate from Recovery Act funding Cost Increase: Add Strategic Prevention Framework State Incentive Grant	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention	0 5,000 5,000 135,859 3,024 999 181	5554 2 -2 (-44
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Adjust for indirect cost rate from Recovery Act funding Cost Increase: Add Strategic Prevention Framework State Incentive Grant	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention and Recovery Administration	5,000 5,000 135,859 3,024 999 181 2,528	5554 4 -2 0
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Adjust for indirect cost rate from Recovery Act funding Cost Increase: Add Strategic Prevention Framework State Incentive Grant Cost Increase: Add Recovery Act funding to enhance programs	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention and Recovery Administration Health Emergency Preparedness	5,000 5,000 135,859 3,024 999 181 2,528	554 2 -2 (-44
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Adjust for indirect cost rate from Recovery Act funding Cost Increase: Add Strategic Prevention Framework State Incentive Grant Cost Increase: Add Recovery Act funding to enhance programs	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention and Recovery Administration Health Emergency Preparedness and Response Administration	0 5,000 5,000 135,859 3,024 999 181 2,528	554 2 -2 0 -44
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Add Strategic Prevention Framework State Incentive Grant Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Add Recovery Act funding to enhance programs Cost Decrease: Adjust for projected grant funding	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention and Recovery Administration Health Emergency Preparedness and Response Administration Health Emergency Preparedness	0 5,000 5,000 135,859 3,024 999 181 2,528	5554 4 -22 C -44
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Add Strategic Prevention Framework State Incentive Grant Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Add Recovery Act funding to enhance programs Cost Decrease: Adjust for projected grant funding	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention and Recovery Administration Health Emergency Preparedness and Response Administration Health Emergency Preparedness and Response Administration	0 5,000 5,000 135,859 3,024 999 181 2,528 79	5554 4 -22 C -44
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Add Strategic Prevention Framework State Incentive Grant Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Add Recovery Act funding to enhance programs Cost Decrease: Adjust for projected grant funding Cost Decrease: Adjust for projected grant funding	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention and Recovery Administration Health Emergency Preparedness and Response Administration Health Emergency Preparedness and Response Administration HIV/AIDS Hepatitis	0 5,000 5,000 135,859 3,024 999 181 2,528 79	554 4 -2-2-2-4 1 1 -4-4
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Adjust for indirect cost rate from Recovery Act funding Cost Increase: Add Strategic Prevention Framework State Incentive Grant Cost Increase: Add Recovery Act funding to enhance programs Cost Decrease: Adjust for projected grant funding Cost Decrease: Adjust for projected grant funding Cost Decrease: Adjust for projected Title 18 and	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention and Recovery Administration Health Emergency Preparedness and Response Administration Health Emergency Preparedness and Response Administration HIV/AIDS Hepatitis STD and TB Administration	0 5,000 5,000 135,859 3,024 999 181 2,528 79 -426	554 4 -2-2-2-4 1 1 -4-4
DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Adjust for indirect cost rate from Recovery Act funding Cost Increase: Add Strategic Prevention Framework State Incentive Grant Cost Increase: Add Recovery Act funding to enhance programs Cost Decrease: Adjust for projected grant funding Cost Decrease: Adjust for projected grant funding Cost Decrease: Adjust for projected Title 18 and Title 19 grant funding	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention and Recovery Administration Health Emergency Preparedness and Response Administration Health Emergency Preparedness and Response Administration HIV/AIDS Hepatitis STD and TB Administration Health Care Regulation	0 5,000 5,000 135,859 3,024 999 181 2,528 79 -426	0 0 554 4 -2 0 -44 1 1 -9
CAL FUNDS: FY 2011 Proposed Budget and FTE DERAL PAYMENTS: FY 2010 Approved Budget and FTE Enhance: Add Federal funds for HIV/AIDS Prevention DERAL PAYMENTS: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Add Recovery Act funding to enhance programs Cost Increase: Adjust for administrative costs for various grants Cost Increase: Adjust for indirect cost rate from Recovery Act funding Cost Increase: Add Strategic Prevention Framework State Incentive Grant Cost Increase: Add Recovery Act funding to enhance programs Cost Decrease: Adjust for projected grant funding Cost Decrease: Adjust for projected grant funding Cost Decrease: Adjust for projected Title 18 and Title 19 grant funding Cost Increase: Add federal Center for Disease Control funding	Agency Management Support Agency Management Support Agency Management Support Agency Management Support Addiction Prevention and Recovery Administration Health Emergency Preparedness and Response Administration Health Emergency Preparedness and Response Administration HIV/AIDS Hepatitis STD and TB Administration Health Care Regulation and Licensing Administration	0 5,000 5,000 135,859 3,024 999 181 2,528 79 -426 -843 -179	

dollars in thousands)	Program	BUDGET	FTE
EDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE (cont)			
Cost Increase: Add various grant funding	Community Health Administration	3,357	0.2
Reduce: Hold salary steps constant	Multiple Programs	-113	0.2
	iviulupie Programs		
EDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE		149,223	507.4
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE		319	0.0
No Change: Maintain FY 2010 funding		0	0.0
PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE		319	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		14,272	121.6
Cost Decrease: Adjusts costs for employee training	Health Care Regulation	-28	0.0
	and Licensing Administration		
Cost Increase: Add various positions	Health Care Regulation	1,004	13.0
	and Licensing Administration		
Cost Increase: Support contracts for SafeRX, facility	Health Care Regulation	396	0.0
inspections, and software maintenance for Food Program	and Licensing Administration		
Shift: Shift animal shelter contract cost from Local	Agency Management Support	249	0.0
Cost Decrease: Reduce Access Rx contract	Health Care Regulation	-120	0.0
	and Licensing Administration		
Cost Decrease: Decrease in Safe and Drug Free Schools subgrants	Addiction Prevention	-219	0.0
	and Recovery Administration		
Cost Decrease: Align occupancy fixed costs with DRES estimates	Health Emergency Preparedness	-56	0.0
	and Response Administration	47	
Cost Increase: Increase costs for medical supplies	Health Emergency Preparedness	47	0.0
Cost Downson Flimington control to siting	and Response Administration	221	0.0
Cost Decrease: Eliminate vacant positions	Center for Policy, Planning and Evaluation	-221	-0.8
Cost Decrease: Align occupancy fixed costs with DRES estimates	Center for Policy, Planning	-67	0.0
Cost Decrease. Aligh occupality fixed costs with DhL3 estimates	and Evaluation	-07	0.0
Cost Decrease: Adjust costs for travel, equipment	Center for Policy, Planning	-215	0.0
purchases, and various contracts	and Evaluation	210	0.0
Reduce: Hold salary steps constant	Multiple Programs	-91	0.0
Enhance: Align budget with increase in revenue related to an	Health Care Regulation	340	0.0
increase in the filing fee for pharmaceutical marketing cost reports	and Licensing Administration		
Enhance: Align budget with increase in revenue related	Health Care Regulation	360	1.0
to an increase in certain health professional licensing fees	and Licensing Administration		
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		15,652	134.8
NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		21,206	3.5
Eliminate: Eliminate one-time transfer from Department	HIV/AIDS Hepatitis	-250	0.0
of Health Care Finance to support a grant to Planned Parenthood	STD and TB Administration		
for sexual education programs			
Transfer In: Transfer from Office of the State Superintendent	Health Care Regulation	3	-0.5
for Education for on-site food preparation and vended Summer Meal Service Centers	and Licensing Administration		

ollars in thousands)	Program	BUDGET	FTE
Eliminate: Eliminate one-time Transfer in from Department	Community Health Administration	-2,500	0.0
of Health Care Finance to support emergency			
operating loans for community health clinics			
Cost Increase: Transfer in from Department of Health	Community Health Administration	4,300	0.0
Care Finance for pharmaceutical purchases and			
formulary services to various programs			
Cost Increase: Transfer in from Department of Health	Community Health Administration	187	2.
Care Finance for administrative support to the			
HIV/AIDS Medicaid waiver			
Cost Increase: Transfer in from Department of Health	Community Health Administration	11	-1.
Care Finance for D.C. Linkage and Tracking System			
Cost Increase: Transfer in from D.C. Public Schools	Community Health Administration	56	0.0
for school immunization initiative			
Cost Increase: Transfer in from Department of Health	Community Health Administration	400	0.0
Care Finance for the immunization registry			
Cost Increase: Transfer in from Department of Health	Community Health Administration	12,500	0.0
Care Finance for School Health Nursing Program			
Cost Decrease: Reduce Transfer in from Child and	Addiction Prevention	-650	0.0
Family Services Agency for Family Treatment Court Program	and Recovery Administration		
Eliminate: Eliminate Transfer in from Child and	Addiction Prevention	-210	0.0
Family Services Agency for parenting program	and Recovery Administration		
Reduce: Hold salary steps constant	Multiple Programs	-3	0.0
TRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		35,052	4.8

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Office of the Director

Objective 1: Develop and retain a competent workforce.

Objective 2: Ensure effective administration and business practices across the Department.

Objective 3: Effectively communicate with stakeholders and the community about public health assets and challenges.

Objective 4: Reduce Exposure to Potential and Incurred Losses Related to Risk Management.

Office of the Director

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of FTEs	1,067	671	911	835	835	835
Vacancy Rate	-	8%	-	8%	7%	6%
Percentage of new hires on board within 60 days after job posting	-	65.38%	-	75%	80%	85%
Quality of new hires based on average quarterly probationary job performance rating	-	-	-	3	3.5	3.5
Turnover Rate	-	-	-	5%	4%	4%
Percentage of sub-grant invoices paid within 30 days of receipt	-	-	80%	85%	90%	95%
Number of reported single audit findings that indicate material non-compliance or a reportable condition	FY 06-12	-	≤8	≤6	≤4	<4
Percentage lapse of total dollar amount of federal grant budget.	3%	-	≤ 4%	< 4%	<3%	<3%
Percentage of grants management specialists receiving in-service or a skills-based grants management training.	-	-	60%	70%	75%	75%
Number of COTRs receiving advanced training	-	-	-	10	15	20
Number of procurement related trainings held annually	6	4	4	4	4	4
Square footage of leased space	242,905	242,905	0	149,941	0	0
Facility Cost per DOH employee	\$9,548	\$9,548	0	\$9,548	0	0
Number of visitors to the DOH website	-	593,273	600,000	690,000	724,500	760,725
Average time spent on website per user	-	4:53	4:00	5:00	5:20	5:30
Number of Safety Incidents	-	3	16	15	12	9
Percentage of DOH Employees in Need of Safety Training	-	99%	99%	99%	70%	10%
Number of Professional Educational and Training Activities Attended by ORM	-	2	8	10	12	14
Number of Unusual Incident Reports Filed	-	53	290	180	150	130
Number of Administrations Trained in the Use of Unusual Incident Reports (UIR)	-	1	0	1	3	5 (Also refresher and new staff)

2. Health Emergency Preparedness and Response Administration (HEPRA)

Objective 1: Improve the quality and efficiency of Emergency Medical Services in the District of Columbia.

Objective 2: Improve public health emergency preparedness within the District of Columbia.

Objective 3: Improve the ability of the public health laboratory to provide quality healthcare support and emergency preparedness services within the District of Columbia.

Health Emergency Preparedness and Response Administration (HEPRA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of District of Columbia EMTs that meet or exceed National Registry test standard	Pass 1st Attempt DC-71%	Pass 1st Attempt DC-67%	Pass 1st Attempt DC-64%	1st Attempt DC-70%	1st Attempt DC-75%	1st Attempt DC-80%
Certifications are rapidly issued to reduce downtime of uncertified providers	5 business days 95% of the time	4 business days 95% of the time	4 business days 95% of the time	2 business days 95% of the time	2 business days 95% of the time	2 business days 95% of the time
Percentage of DOH staff trained in the National Incident Management System	20%	38%	30%	70%	75%	80%
Percentage of hospitals compliant with National Incident Management System training requirements		84%	80%	90%	100%	100%
Percentage of hospitals that adopted bed availability data standards and definition	-	100%	100%	100%	100%	100%
Percentage of long-term care facilities that develop Facility Evacuation Plans	-	90%	90%	100%	100%	100%
Percentage of community-based health centers that biannually update emergency operations plans and facility evacuation plans	-	85%	90%	100%	100%	100%
Percentage of clients using the secure web portal to obtain lab results	0	45%	40%	60%	80%	79%
Percentage of clinics submitting request forms electronically	0%	75%	60%	80%	90%	95%
Percentage of clinics receiving specimen test results by secure fax or web portal	35%	87%	60%	80%	90%	95%
Percentage of clinics reporting above average satisfaction with laboratory services	_	-	70%	80%	90%	95%

3. Addiction Prevention and Recovery Administration

Objective 1: Implement an integrated prevention system to reduce priority risk factors and increase protective factors that reduces substance use and abuse by District children, youths and families.

Objective 2: Maintain and support a comprehensive continuum of accessible substance abuse treatment services.

Objective 3: Promote long-term recovery from substance use disorder through maintenance of a comprehensive continuum of accessible recovery support services.

Addiction Prevention and Recovery Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of community capacity-building training sessions and technical assistance efforts provided to organizations in support of evidence-based prevention programs implementation	-	2	-	10	15	25
Percentage of clients presenting at the Assessment and Referral Center that complete the assessment and referral process within 2 hours	-	-	ı	95%	100%	100%
Percentage of clients that are screened for mental health disorders during the assessment and referral process	-	-	-	100%	100%	100%
Percentage of clients of clients assessed and referred for service that are admitted to a community-based provider	-	-	ı	85%	90%	90%
Percentage of clients that complete the detoxification and stabilization program within 3-5 days	-	-	1	95%	95%	95%
Percentage of clients referred to outpatient or intensive outpatient services that complete 2 treatment sessions within the first 2 weeks of admission to treatment	-	-	-	90%	90%	95%
Percentage of clients referred to residential treatment services that remain engaged in active treatment for at least 30 days	-	-	-	90%	90%	95%
Percentage of clients referred to recovery support services that redeem service vouchers	-	80%	-	85%	90%	-
Percentage of recovery support clients that receive a 6-month post admission interview	-	85%	-	90%	90%	-
Percentage of recovery support clients that maintain abstinence from alcohol and drugs 6 months post admission	-	40%	-	45%	50%	-

NOTE: Due to ongoing transition, APRA will begin reporting clinical outcomes in the 3rd quarter of FY 2010.

4. Center for Policy, Planning, and Epidemiology

Objective 1: Promote the availability of accessible, high quality and affordable healthcare services.

Objective 2: Monitor health care facilities' compliance with the requirements that govern the provision of uncompensated care to needy residents.

Center for Policy, Planning, and Epidemiology

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of decisions issued on certificate of need applications*	23	9	16	16	16	16
Percent of health care facilities submitting uncompensated care reports:						
Hospitals	100%	100%	0%	100%	100%	100%
Nursing Homes	-	-	-	75%	100%	100%

^{*} The number of certificate of need applications is expected to decrease due to the impact of the global recession on capital investments and new business development.

5. HIV/AIDS, Hepatitis, STD, and TB Administration

Objective 1: Reduce transmission/prevent new infections of HIV, STD, TB, and Hepatitis through early diagnosis and treatment, harm reduction, and behavior change interventions.

Objective 2: Expand education, behavioral prevention, and STD/HIV diagnosis and treatment programs for young persons in the District of Columbia.

Objective 3: Improve care and treatment outcomes, as well as quality of life, for HIV-infected individuals through increased access to, retention in, and quality of care and support services.

HIV/AIDS, Hepatitis, STD, and TB Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of new HIV (HIV/AIDS) cases diagnosed within the fiscal year ¹	975	714	1,400	1,500	1,500	1,500
Number of publically supported HIV tests performed	72,864	90151	100,000	125,000	150,000	150,000
Number of persons newly diagnosed with HIV through expanded partner services (PCRS)	19	42	40	80	150	200
Number of needles off the streets through DC NEX Program	190,016	279,707	250,000	300,000	350,000	350,000
Number of condoms distributed by DC DOH Condom Program	1.52 million	3.2 million	1.75 million	3 million	3 million	3 million
Number of peri-natal HIV infections	3	1	0	0	0	0
Number of youth (15-19 years) screened for STDs through youth outreach programs (parks and recreation, summer employment, schools, etc.)	2,091	5,265	5,000	10,000	12,000	12,000
Number of persons enrolled in ADAP	1,644	2,060	2,000	2,650	3,350	4,000
Percentage of HIV positive persons with viral load suppression (below 400)	-	-	1	ı	-	-
Number of families receiving long-term housing vouchers through HOPWA	331	385	310	320	320	320
Number of families receiving short-term (project-based and emergency) housing assistance through HOPWA ²	109	337	110	110	110	110
Number of families receiving HOPWA Short Term Rental and Mortgage Assistance (STRMU)	242	167	260	260	260	260

6. Health Regulation and Licensing Administration (HRLA)

Objective 1: The Health Care Facilities Division (HCFD) will conduct on-site surveys to ensure health, safety, sanitation, fire, and quality of care requirements of facilities that are licensed and/or certified. HCFD will identify deficiencies that may affect state licensure and/or eligibility for federal compliance under the Medicare and Medicaid programs.

Objective 2: Initiate, implement and/or revise licensing regulations for health care professionals.

Objective 3: Promote transparency and simplification of the food facility inspection system.

Health Regulation and Licensing Administration (HRLA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of background checks conducted	-	-	-	8,400	22,000	24,000
Number of complaint follow-ups conducted in compliance office	-	-	-	25	200	300
Number of adverse events reported in nursing homes and hospitals	524	328	594	640	620	585
Number of additional health care professionals regulated by HRLA	-	-	-	6,000	6,600	6,600
Number of food facility inspections	9,322	5,564	9,500	10,000	10,250	10,500
Number of food samples tested from food facilities throughout the District	444	357	450	550	600	600

7. Community Health Administration (CHA)

Objective 1: Improve the quality, access, and outcomes of health care services for children, families and adults in the District.

Objective 2: Ensure preventative services for children in the District of Columbia.

Objective 3: Improve the quality of nutrition-related care delivery to customers at 4 CSFP local agency sites, 23 WIC clinics, one mobile unit, and 26 Farmers' Markets to improve health, increase breastfeeding, reduce obesity and support healthier food choices.

Community Health Administration (CHA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of prenatal home visits per client per month	2.5	2.1	2	2	2.5	3
Number of women enrolled in Healthy Start case management per year	496	656	600	690	700	725
Number of men enrolled in Healthy Start case management per year	69	130	150	150	160	170
Percentage of newly enrolled Healthy Start pregnant women who report entering prenatal care in first trimester per calendar year	34.5%	40%	40%	45%	50%	55%
Percentage of Healthy Start prenatally enrolled pregnant women who deliver vlbw (<1500 g) babies per calendar year	<1,500 – 1.3%	<1,500 — 2%	<1,500 – 2%	<1,500 — 2%	<1,500 – 2%	<1,500 – 2%
Percentage of Healthy Start prenatally enrolled pregnant women who deliver lbw (<2500 g) babies per calendar year	<2,500g – 10%	<2,500g – 8%	<2,500g – 8%	<2,500g – 5%	<2,500g – 4%	<2,500g – 3%
Percent of school aged children in grades Pre-K, K, 2, 4, 6, 8 and 10 who receive screenings such as: • Vision	86%	86.5%	90%	95%	95%	98%
Hearing	97%	91%	91%	95%	95%	98%
 Scoliosis 	32%	28%	60%	90%	95%	96%
BMI on students in grades 2, 4 and 6.	NA	NA	Baseline 25%	30%	45%	60%
Percentage of students who receive comprehensive physical examinations by providers	43%	46%	55%	65%	75%	80%
Percentage of students who receive oral health screenings	27%	36.6%	40%	45%	70%	80%
Percentage of DCPS with full-time nursing coverage	40%	88%	92%	98%	100%	100%
Number of Public Charter Schools with nursing coverage		44	43 (one declined)	50	55	60%
Percentage of identified school aged children with chronic diseases who have Individualized Health Plans (IHPs) developed by school nurses	NA	NA	Baseline 80%	100%	100%	100%
Percentage of postpartum WIC mothers who initiate breastfeeding	49%	45%	45%	49%	50%	60%
Percentage of WIC participants who receive a primary non-high risk or high-risk nutrition education contact during a 6-month certification period	96%	96% ³	97%	98%	99%	100%
Number of sites funded by DOH adopting evidence-based care management programs ⁴	2	10	10	7	2	2

Community Health Administration (CHA) (cont)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of residents with diabetes enrolled in DOH funded evidence-based care management projects ⁵	600 (1.5%)	549 (1.5%)	5,000 (14%)	7,000 (20%)	600 (1.5%)	600 (1.5%)
Percentage of residents with diabetes enrolled in DOH funded care programs achieving ideal blood glucose levels (A1c <7)6	39	40	40	41	42	43
Percentage reach of DC tobacco users through the DC Tobacco Quitline (1.800.QUITNOW) ⁷	2.381%	2.708%	3.025%	1.907%	1.907%	1.907%
Number of calls to the DC Tobacco Quitline (1.800.QUITNOW)	2,248	2,556	2,856	1,800	1,800	1,800
Number of clinics making improvements and monitoring progress by participating in the Asthma Quality Improvement Collaborative	0	8	10	15	20	25

Note: WIC will continue to utilize the newly expanded Nutrition and Physical Fitness Advocacy Board to strengthen promotion and messaging regarding the benefits of breast-feeding to WIC-eligible mothers.

Performance Plan Endnotes:

- 1. Due to increased testing, DOH expects that the number of newly diagnosed HIV cases will increase for several years. Indentifying these new cases is critical to increase survival of patients and decrease future transmissions. Reporting delays may lead to upward revision of actual numbers over time.
- 2. The number of reported served through project-based transitional or emergency housing is not de-duplicated for the year to date, as families access these services more than once during the year. Final tallies and targets are duplicated
- 3. FMNP year to date voucher redemption data is not yet available for FY 2009
- 4. The number of funded projects in this measure represents Budget Support Act and Chronic Care Initiative funded projects. In 2009 Community Health Administration funded there diabetes-related Budget Support Act projects and seven Chronic Care Initiative projects. In 2011 Chronic Care Initiative funding will expire. The estimate for the number of funded sites in 2011 is based upon historical diabetes-related BSA funding
- 5. Total number of residents with diabetes enrolled in DOH funded evidence-based care management programs. The number in parenthesis indicates the percentage of residents enrolled within the entire diabetes population. 2007 CDC BRFSS estimates indicate that 36,000 residents have diabetes
- 6. The numerator in this calculation represents the total number of enrollees with diabetes achieving an A1c <7. The denominator represents the total number of patients with diabetes enrolled in BSA and CCI programs. Routine monitoring of a patient's A1C is viewed as the "standard" for measuring blood sugar, or glucose, control over a two-month period. Extensive clinical research shows that holding A1C levels under 7 percent helps prevent many serious complications, including blindness, amputation, heart disease, stroke, and kidney damage.
- 7. Number goes down in out years as the number of people who choose to smoke and need quit line services goes down.

Department of Parks and Recreation

http://dpr.dc.gov

Telephone: 202-673-7647

	FY 2009	11 2000						
Description	Actual	Approved	Proposed	FY 2010				
Operating Budget	\$59,401,922	\$48,095,331	\$42,172,512	-12.3				
FTEs	684.9	574.8	577.3	0.4				

The mission of the Department of Parks and Recreation (DPR) is to enhance the quality of life and wellness of DC residents and visitors by providing equal access to affordable and quality recreational services, by organizing programs, activities and events, and by building and maintaining safe and beautiful open spaces and recreational amenities.

Summary of Services

DPR provides a wide range of recreational activities to individuals and groups of all ages throughout the District of Columbia, including aquatics, athletics, fitness, camps, therapeutic recreation, environmental education, and food and nutrition programs.

To offer such diversified activities and services, DPR builds and maintains over 900 acres of parkland and 68 facilities across the District of Columbia, including recreation and community centers, pools, playgrounds, athletic fields, and play courts.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table HA0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table HA0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	49,029	49,607	39,625	38,081	-1,544	-3.9
Special Purpose Revenue Funds	3,995	1,548	2,014	1,399	-615	-30.5
Total for General Fund	53,024	51,154	41,639	39,480	-2,159	-5.2
Federal Resources						
Federal Payments	-2	0	0	0	0	N/A
Federal Grant Funds	-22	0	0	0	0	N/A
Total for Federal Resources	-23	0	0	0	0	N/A
Private Funds						
Private Grant Funds	1,133	974	0	0	0	N/A
Private Donations	0	361	0	0	0	N/A
Total for Private Funds	1,133	1,335	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	8,900	6,913	6,457	2,693	-3,764	-58.3
Total for Intra-District Funds	8,900	6,913	6,457	2,693	-3,764	-58.3
Gross Funds	63,034	59,402	48,095	42,173	-5,923	-12.3

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents Authorized by Revenue Type

Table HA0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table HA0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	590.3	552.3	563.3	566.3	3.0	0.5
Special Purpose Revenue Funds	10.2	4.3	8.5	7.0	-1.5	-17.6
Total for General Fund	600.5	556.6	571.8	573.3	1.5	0.3
Private Funds						
Private Donations	0.0	0.9	0.0	0.0	0.0	N/A
Private Grant Funds	4.4	19.0	0.0	0.0	0.0	N/A
Total for Private Funds	4.4	20.0	0.0	0.0	0.0	N/A
Intra-District Funds						
Intra-District Funds	149.8	108.4	3.0	4.0	1.0	33.3
Total for Intra-District Funds	149.8	108.4	3.0	4.0	1.0	33.3
Total Proposed FTEs	754.7	684.9	574.8	577.3	2.5	0.4

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table HA0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table HA0-3 (dollars in thousands)

					Change	je	
	Actual	Actual	Approved	Proposed	from	Percent	
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*	
11 - Regular Pay - Cont Full Time	17,891	16,520	16,756	16,709	-47	-0.3	
12 - Regular Pay - Other	15,999	14,232	10,092	10,257	165	1.6	
13 - Additional Gross Pay	1,500	3,387	417	165	-252	-60.4	
14 - Fringe Benefits - Current Personnel	7,010	6,543	4,930	5,301	372	7.5	
15 - Overtime Pay	671	222	524	175	-349	-66.6	
99 - Unknown Payroll Postings	0	0	0	0	0	0	
Subtotal Personal Services (PS)	43,070	40,904	32,719	32,607	-111	-0.3	
20 - Supplies and Materials	1,759	1,450	799	889	90	11.3	
30 - Energy, Comm. and Building Rentals	4,209	3,778	365	0	-365	-100.0	
31 - Telephone, Telegraph, Telegram, Etc.	1,292	817	769	5	-764	-99.3	
32 - Rentals - Land and Structures	238	143	0	0	0	-100.0	
33 - Janitorial Services	0	0	0	0	0	0	
34 - Security Services	576	1,146	0	0	0	0	
35 - Occupancy Fixed Costs	0	0	1	0	-1	-100.0	
40 - Other Services and Charges	2,300	1,203	1,246	928	-318	-25.5	
41 - Contractual Services - Other	8,832	8,556	11,777	7,536	-4,241	-36.0	
50 - Subsidies and Transfers	0	342	0	0	0	0	
70 - Equipment and Equipment Rental	756	1,062	419	207	-212	-50.7	
Subtotal Nonpersonal Services (NPS)	19,964	18,498	15,377	9,565	-5,812	-37.8	
Gross Funds	63,034	59,402	48,095	42,173	-5,923	-12.3	

^{*}Percent Change is based on whole dollars.

Division Description

The Department of Parks and Recreation operates through the following 6 divisions:

Office of the Director - provides vision and guidance to senior managers to achieve the agency's mission and goals. The division oversees the following activities: Community Relations, Data and Accountability and Program Development

This division contains the following 4 activities:

- Director's Office provides vision and support to the department in order to guide senior managers in a direction most advantageous to the government and residents of the District of Columbia;
- Community Relations fosters support for DPR through donations, sponsorships and innovative public-private partnerships to enhance programs and activities;
- Data and Accountability collects and reports data on agency functions, such as program participation, work order requests and completion, and facility usage, for informed decision making; and
- Program Development collaborates with community groups, non-profit organizations, and volunteers to provide programming and other services at DPR facilities.

Programs - plans and organizes programs and activities, and ensures the quality of all programs offered at DPR. DPR provides a wide range of recreational programs and activities to individuals and groups of all ages throughout the District of Columbia. The division promotes participation by assessing customers' needs in each neighborhood or ward, providing programs that meet customers' demands, and advertising programs to targeted customers.

This division contains the following 11 activities:

- Recreational Services Community Recreation

 provides personnel, supplies and equipment for unstructured leisure activities;
- Aquatics Programs provides swimming instruction, fitness and competitive opportunities to District residents and visitors;
- Sports, Health and Fitness (Organized) provides structured and self-directed recreational sports, health, and fitness programs to District residents and visitors;

- Youth Development (Roving Leaders) provides specialized outreach services to District children and youth aged 9 to 21 years old who are at risk of negative social behavior, by providing opportunities in education, employment, community services, and scholarship;
- Urban Camps provides direct services to thousands of youth during the nine weeks of the summer break to include a wide range of access to pools, trails, courts, as well as supervised activities at recreation centers;
- Cooperative Play provides daily services to District children aged 3 to 5 years old at locations throughout the city and engages children in various developmentally appropriate activities;
- Children's Programs provides specialized programming, such as Afternoon Access, an after school program with academic and recreation components, to District youth aged 6 to 12 years old;
- Teen Programs provides specialized programming, such as Teen Nights, to District youth aged 13 to 18 years old, and manages the summer youth employment program in partnership with the Department of Employment Services;
- Senior Services Program provides recreational, seasonal, social, educational, health promotion, and transportation services to District residents and visitors aged 50 years old or older;
- Therapeutic Recreation provides comprehensive habilitation and rehabilitation leisure services to persons of all abilities, particularly to persons with disabilities; and
- Nutritional Services provides nutritious meals and supplements to eligible children and families in the District of Columbia enrolled in recreational programming in outside school hours care centers.

Operations - maintains over 900 acres of parkland and 68 facilities across the District of Columbia, including recreation and community centers, pools, playgrounds, athletic fields, and play courts. These resources are managed and operated to support recreational programs and activities and to provide open recreational space for customers.

This division contains the following 7 activities:

- Site Management manages the programming and maintenance of recreational facilities, and works closely with and reports directly to ward managers;
- Aquatics Operations provides personnel, programs and equipment to ensure the safety of District residents and visitors at DPR aquatic facilities;
- Park Rangers secures and promotes safe and sound settings for park visitors, prepares exhibits and informational materials about DPR parks, and leads tours and nature walks;
- Stagecraft provides the tools, equipment, and installation to successfully support events throughout the community;
- Warehouse provides sufficient space and expertise to assemble, house, and manage shipments of materials, equipment, and supplies;
- Athletic Fields provides specialized care needed to maintain DPR's playing fields; and
- Permit Services provides control, supervision, and governance over the use of DPR-operated and maintained ball fields, parks, picnic areas, and other facilities through permits and fees.

Facilities Maintenance - provides planning, building, maintenance, custodial, and security services to DPR and District residents and visitors so that they can have safe, well-planned, and well-managed facilities.

This division contains the following 6 activities:

- Site Maintenance provides custodial services, supplies, and equipment to maintain all DPR facilities to promote clean and safe environments;
- Aquatics (Pool Maintenance) provides personnel and supplies to ensure that District residents and visitors can swim at attractive, well-run aquatic facilities;
- Facilities Maintenance-Administration operates and maintains DPR facilities and parks to create attractive, well-operated properties and spaces;
- Capital Improvements provides technical administrative support for construction services and capital equipment purchases;
- Parks and Facilities (Trade) provides expertise in trades related to the maintenance of DPR facilities such as electricians, carpenters, plumbers, and HVAC specialists; and

■ Parks and Facilities – (Landscaping) – provides for the management of DPR parks and areas around recreation centers.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table HA0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table HA0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	704	723	409	-314	4.0	5.0	5.0	0.0
(1015) Training and Employee Development	124	98	58	-40	0.0	0.0	0.0	0.0
(1017) Labor/Management Partnerships	98	82	0	-82	0.4	1.0	0.0	-1.0
(1020) Contracting and Procurement	327	371	80	-291	1.0	1.0	1.0	0.0
(1030) Property Management	145	217	0	-217	0.0	0.0	0.0	0.0
(1040) Information Technology	654	1,488	702	-786	2.6	2.0	2.0	0.0
(1055) Risk Management	210	194	206	13	0.6	1.0	1.0	0.0
(1070) Fleet Management	1,338	1,523	1,223	-300	16.9	23.0	18.0	-5.0
(1080) Communications	10	48	48	0	2.1	1.0	1.0	0.0
(1085) Customer Service	130	138	133	-5	1.9	2.0	2.0	0.0
Subtotal (1000) Agency Management Program	3,739	4,883	2,860	-2,023	29.5	36.0	30.0	-6.0
(100F) Agency Financial Operations								
(110F) Agency Budget Operations	39	106	115	9	1.0	1.0	1.0	0.0
(120F) Agency Accounting Operations	211	220	207	-13	2.9	3.0	3.0	0.0
(130F) Agency Fiscal Officer Operations	54	141	147	6	1.0	1.0	1.0	0.0
Subtotal (100F) Agency Financial Operations	304	467	468	2	4.8	5.0	5.0	0.0
(2400) Agency Support								
(2410) Director's Office	654	625	0	-625	4.9	6.0	0.0	-6.0
(2420) Inter-Governmental Relations	42	0	0	0	0.0	0.0	0.0	0.0
(2430) Community Relations	945	376	0	-376	4.5	5.0	0.0	-5.0
(2440) Marketing and Development	295	0	0	0	1.9	0.0	0.0	0.0
(2450) Permitting	134	138	0	-138	1.9	2.0	0.0	-2.0
(2460) Partnerships	567	0	0	0	2.5	0.0	0.0	0.0
Subtotal (2400) Agency Support	2,636	1,139	0	-1,139	15.6	13.0	0.0	-13.0
(2500) Office of the Director								
(2511) Director's Office	0	0	392	392	0.0	0.0	3.0	3.0
(2533) Community Relations	0	0	92	92	0.0	0.0	1.0	1.0
(2555) Data and Accountability	0	0	82	82	0.0	0.0	1.0	1.0
(2566) Program Development	0	0	39	39	0.0	0.0	0.5	0.5
Subtotal (2500) Office of the Director	0	0	606	606	0.0	0.0	5.5	5.5

Table HA0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(3400) Recreational Programs								
(3410) Recreational Services/Programs	12,804	13,169	0	-13,169	180.4	218.3	0.0	-218.3
(3420) Aquatics	2,766	2,946	0	-2,946	58.3	63.0	0.0	-63.0
(3430) Sports, Health and Fitness	1,078	1,148	0	-1,148	10.8	11.5	0.0	-11.5
(3440) Youth Development	2,895	3,071	0	-3,071	48.4	45.5	0.0	-45.5
(3450) Urban Camps (Summer Operations)	1,877	329	0	-329	65.1	0.0	0.0	0.0
(3460) Program Development	35	3	0	-3	0.3	0.0	0.0	0.0
(4420) Environmental Activities	506	80	0	-80	6.2	0.0	0.0	0.0
(4430) Senior Services	1,125	1,222	0	-1,222	17.0	19.5	0.0	-19.5
(4440) Therapeutic Recreation	460	548	0	-548	6.9	8.5	0.0	-8.5
(4460) Childcare Program (DHS Funded)	8,608	0	0	0	97.2	0.0	0.0	0.0
(4476) Year Round Feeding Program (State Education Office)	279	0	0	0	0.0	0.0	0.0	0.0
(4477) State Education (Summer Feeding Program)	1,778	3,094	0	-3,094	4.2	1.0	0.0	-1.0
(4480) Headstart - United Planning Organization	956	0	0	0	19.0	0.0	0.0	0.0
(4490) Score Program	0	0	0	0	0.4	0.0	0.0	0.0
Subtotal (3400) Recreational Programs	35,168	25,611	0	-25,611	514.4	367.3	0.0	-367.3
(3600) Programs Division								
(3605) Recreational Services - Community Recreation	0	0	9,265	9,265	0.0	0.0	165.8	165.8
(3610) Aquatics - Programs	0	0	482	482	0.0	0.0	7.0	7.0
(3615) Sports, Health and Fitness - Organized	0	0	1,145	1,145	0.0	0.0	11.5	11.5
(3620) Youth Development - Roving Leaders	0	0	2,693	2,693	0.0	0.0	46.2	46.2
(3625) Urban Camps	0	0	1,755	1,755	0.0	0.0	2.1	2.1
(3630) Cooperative Play (Ages 3-5)	0	0	27	27	0.0	0.0	0.0	0.0
(3635) Childrens Programs	0	0	75	75	0.0	0.0	0.0	0.0
(3640) Teen Programs	0	0	102	102	0.0	0.0	1.0	1.0
(3650) Senior Services Program	0	0	1,052	1,052	0.0	0.0	16.5	16.5
(3655) Therapeutic Recreation Program	0	0	493	493	0.0	0.0	8.5	8.5
(3660) Nutritional Services Program	0	0	2,693	2,693	0.0	0.0	4.0	4.0
Subtotal (3600) Programs Division	0	0	19,781	19,781	0.0	0.0	262.6	262.6
(4400) Speciality and Targeted Programs								
(4420) Environmental Activities	0	0	0	0	0.0	0.0	0.0	0.0
(4488) Child and Adult Care Feeding Program	496	2,363	0	-2,363	1.4	2.0	0.0	-2.0
Subtotal (4400) Speciality and Targeted Programs	495	2,363	0	-2,363	1.4	2.0	0.0	-2.0

Table HA0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(4500) Operations Division								
(4510) Site Management	0	0	4,160	4,160	0.0	0.0	65.0	65.0
(4520) Aquatics - Operations	0	0	4,134	4,134	0.0	0.0	77.0	77.0
(4530) Park Rangers	0	0	650	650	0.0	0.0	11.0	11.0
(4540) Stagecraft	0	0	585	585	0.0	0.0	9.5	9.5
(4550) Warehouse	0	0	411	411	0.0	0.0	7.0	7.0
(4560) Athletic Fields	0	0	1,769	1,769	0.0	0.0	0.0	0.0
(4570) Permit Services	0	0	281	281	0.0	0.0	4.0	4.0
Subtotal (4500) Operations Division	0	0	11,991	11,991	0.0	0.0	173.5	173.5
(5400) Park and Facility Management								
(5410) Maintenance	3	0	0	0	0.0	0.0	0.0	0.0
(5411) Facility Management Administration	8,927	10,732	0	-10,732	77.9	113.0	0.0	-113.0
(5413) Natural Resources	543	655	0	-655	10.3	11.0	0.0	-11.0
(5425) Planning and Design	199	465	0	-465 .	4.1	0.0	0.0	0.0
(5430) Park and Facility Operations (Administration)	4,675	13	0	-13	0.0	0.0	0.0	0.0
(5440) Capital Improvement Program (CIP)	929	136	0	-136	5.7	2.0	0.0	-2.0
(5450) Park and Facility Operations (Park Rangers)	648	591	0	-591	8.7	10.0	0.0	-10.0
(5460) Park and Facility Operations (Stagecraft)	198	334	0	-334	3.6	4.5	0.0	-4.5
(5470) Park and Facility Operations (Warehouse)	705	706	0	-706	9.0	11.0	0.0	-11.0
(5471) Daily Shuttle Service for the Homeless	236	0	0	0	0.0	0.0	0.0	0.0
Subtotal (5400) Park & Facility Management	17,062	13,633	0	-13,633	119.2	151.5	0.0	-151.5
(5500) Facilities Maintenance Division								
(5510) Site Maintenance	0	0	1,960	1,960	0.0	0.0	35.0	35.0
(5520) Aquatics - Pool Maintenance	0	0	317	317	0.0	0.0	4.8	4.8
(5525) Facilities Maintenance - Administration	0	0	2,863	2,863	0.0	0.0	40.0	40.0
(5535) Capital Improvements Program	0	0	133	133	0.0	0.0	2.0	2.0
(5540) Park and Facilities - Trade	0	0	1,141	1,141	0.0	0.0	19.0	19.0
(5545) Park and Facilities - Landscaping	0	0	53	53	0.0	0.0	0.0	0.0
Subtotal (5500) Facilities Maintenance Division	0	0	6,466	6,466	0.0	0.0	100.8	100.8

Table HA0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Equivalents			
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	
(9960) Year End Close									
	-2	0	0	0	0.0	0.0	0.0	0.0	
Subtotal (9960) Year End Close	-2	0	0	0	0.0	0.0	0.0	0.0	
Total Proposed Operating Budget	59,402	48,095	42,173	-5,923	684.9	574.8	577.3	2.5	

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: One-time funding of \$350,000 in the FY 2010 budget that supported the completed acquisition of three Boys and Girls Clubs in FY 2010 per Bill 18-338, the "Boys and Girls Club of Greater Washington Property Acquisition Emergency Act of 2009," will not be needed in the proposed FY 2011 budget. As DPR continues to ensure proper apportionment of its human resources, 16.9 FTEs and \$1,241,000 are redirected within the agency to recreation centers in accordance with excepted guidelines for staff participant ratios, with no net effect on the agency's budget. The net effect of other adjustments for salaries and fringe benefits accounts for a net increase of \$133,000. The budget also includes an increase of \$98,302 that aligns DPR's fleet assessment with the Department of Public Work's estimates.

Transfers In/Out: The proposed FY 2011 budget accounts for a transfer out of \$1,099,000 in fixed costs to the new fixed cost agency and OFRM. Accurate inventory of the agency's list of properties makes possible a transfer in from the Department of Real Estate Services of \$403,868, which DPR will use to fund personal services to support 7.0 FTEs. A transfer out of \$603,000 accounts for procurement and human resources assessments to OCP and DCHR.

Cost Savings: The proposed FY 2011 budget reduces about \$910,000 in discretionary purchases of equipment, supplies, and other services. The budget also eliminates 21.0 vacancies for a savings of \$1,670,000 which includes \$341,000 in salary lapse savings, and reduces travel and training funds for financial management staff for a savings of \$16,000. By making information available on the District government website and through other means of electronic communication, DPR will improve communication and save on printing services and communication funding. DPR will minimize administrative expenses by reducing 13 personnel in programs supporting the operations of the agency such as human resources, customer service, fleet, communications, and intergovernmental relations, a savings of \$873,000 and 13 FTEs. Finally, the budget proposal reduces funds for outside tennis program partners by \$75,000 while supporting tennis programs offered by current DPR staff.

Protected Programs: The proposed FY 2011 budget protects critical parks and recreation services enjoyed by residents across the District. Seniors will continue to have access to programming in recreation centers including Ft. Stevens and Hillcrest. District residents will also continue to have access to 25 outdoor pools, 8 spray parks, and 10 indoor pools at no charge; aquatics programming will still be available. Athletic fields, sports leagues, and equipment will be available

at recreation centers across the District. DPR will also continue to partner with outside organizations to offer a variety of programs for all ages in the District's parks and recreation centers.

Policy Initiatives: Providing youth activities in the summer to promote health and safety continues to be a commitment of the District. This is reflected by \$1,056,000 in additional funds in this proposed budget for additional staff for summer activities and

camps, facilities improvements for summer including updating pool locker rooms, landscaping of parks, and recreation equipment upgrades. The proposed budget also includes \$2,361,000 to fund staff, supplies, and equipment needed to fully staff and operate the new Wilson Pool and the Deanwood Recreation Center upon completion of the capital project.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table HA0-5 table itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

lars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		39,625	563.3
Enhance: Fund operations for Wilson and Deanwood Recreation Facility	Programs Division	2,361	30.0
Enhance: Fund summer camp operations	Programs Division	1,056	0.0
Adjust: Align fixed costs with DPR's correct list of properties	Agency Management Program	404	7.0
Eliminate: Reduce vacancies	Multiple Programs	-1,670	-21.0
Correct: Salary and fringe benefit adjustments	Multiple Programs	157	0.0
Eliminate: One-time Costs - Boys and Girls Club Acquisition	Programs Division	-350	0.0
Reduce: Duplication services - Human Resources and	Agency Management Program	-50	0.0
Communication			
Reduce: Reduce personnel in Personnel, Customer Service,	Multiple Programs	-873	-13.0
Fleet, Park Rangers, Inter-governmental Relations, Communications			
Reduce: Information Technology service costs	Agency Management Program	-49	0.
Reduce: Number of planned computer purchases - Information	Agency Management Program	-206	0.0
Technology			
Transfer Out: Transfer facility and telecom fixed costs	Agency Management Program	-1,099	0.
to new fixed cost agency and OFRM			
Transfer Out: Transfer procurement and human resources	Agency Management Program	-603	0.
assessments to OCP/DCHR			

ollars in thousands)	Program	BUDGET	FTE
Reduce: Wood fibers for playground surfaces	Agency Management Program	-100	0.0
Reduce: Overtime in Fleet Management	Agency Management Program	-30	0.0
Reduce: Travel Training	Agency Financial Operations	-16	0.0
Eliminate: Special Awards Incentive	Multiple Programs	-216	0.0
Reduce: Reduce equipment purchases	Multiple Programs	-86	0.0
Reduce: Reduce supplies purchases	Multiple Programs	-90	0.0
Reduce: Reduce other services purchases	Multiple Programs	-83	0.0
Reduce: Reduce Tennis programs - Sports, Health and Fitness	Programs Division	-75	0.0
Cost Increase: Align fleet assessment with DPW estimates	Agency Management Program	98	0.0
Reduce: Hold salary steps constant	Multiple Programs	-24	0.0
OCAL FUNDS: FY 2011 Proposed Budget and FTE		38,081	566.3
PECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget an	d FTE	2,014	8.5
Reduce: Reduce 1.5 FTEs - Facilities Management Administration	Facilities Maintenance Division	-90	-1.5
Reduce: Reduce supplies purchases	Multiple Programs	-121	0.0
Reduce: Reduce other services	Multiple Programs	-98	0.0
Reduce: Contractual services	Multiple Programs	-296	0.0
Reduce: Reduce equipment purchases	Facilities Maintenance Division	-10	0.0
Reduce: Hold salary steps constant	Multiple Programs	-1	0.0
PECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and	d FTE	1,399	7.0
NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		6,457	3.0
Eliminate: Inter-agency agreement with DOES for TEENDC program	Programs Division	-550	0.0
Cost Increase: Net effect of salary step and fringe benefit adjustments	Programs Division	104	1.0
	Programs Division	-2	0.0
Reduce: Telephone, teletype, and telegram purchases	1 Togranio Division		
Reduce: Telephone, teletype, and telegram purchases Reduce: Reduce - Reduce other services purchases	Programs Division	-170	0.0
		-170 -1,484	
Reduce: Reduce - Reduce other services purchases	Programs Division		0.0
Reduce: Reduce - Reduce other services purchases Reduce: Contractual services CACFP Program	Programs Division Programs Division	-1,484	0.0
Reduce: Reduce - Reduce other services purchases Reduce: Contractual services CACFP Program Reduce: Reduce equipment purchases	Programs Division Programs Division Programs Division	-1,484 -44	0.0 0.0
Reduce: Reduce - Reduce other services purchases Reduce: Contractual services CACFP Program Reduce: Reduce equipment purchases Reduce: One time costs - Neighborhood Investment Funds	Programs Division Programs Division Programs Division Programs Division	-1,484 -44 -450	0.0 0.0 0.0
Reduce: Reduce - Reduce other services purchases Reduce: Contractual services CACFP Program Reduce: Reduce equipment purchases Reduce: One time costs - Neighborhood Investment Funds Reduce: Reduce electricity and water purchases	Programs Division Programs Division Programs Division Programs Division Programs Division	-1,484 -44 -450 -31	0.0 0.0 0.0 0.0 0.0 0.0

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Programs

Objective 1: Enhance diversity of programs offered.

Objective 2: Maintain equal access to programs for all individuals and groups of all ages across the city

Objective 3: Ensure consistent quality of core programs across all recreational centers and increase customer satisfaction.

Objective 4: Ensure affordability and efficiency of programs.

Programs

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Number of types of programs** offered by season		N/A	TBD	TBD	TBD
Average number of programs offered at each Recreational Center Mega size Medium size Small size Field house		N/A	TBD	TBD	TBD
Number of programs targeting children age 3-5		N/A	TBD	TBD	TBD
Number of programs targeting children age 6-12		N/A	TBD	TBD	TBD
Number of programs targeting children age 13-18		N/A	TBD	TBD	TBD
Number of programs targeting adults age 19-50		N/A	TBD	TBD	TBD
Number of programs targeting seniors		N/A	TBD	TBD	TBD
Number of programs targeting people with disabilities		N/A	TBD	TBD	TBD
Number of special events		N/A	TBD	TBD	TBD
Percentage of therapeutic recreation program participants who use facilities more than once a week.		N/A	TBD	TBD	TBD
Number of meals served	1,126,682	1,039,085	1,142,993	TBD	TBD
Percentage of meals for which DPR receives reimbursement	95%	87%	90%	TBD	TBD
Number of customer feedback forms collected		N/A	TBD	TBD	TBD
Average customer satisfaction rating		N/A	TBD	TBD	TBD
Number of CBOs partnering with DPR	27	41	50	55	60
Fees collected – Total DPR(\$)	2,101,178	1,705,883	1,820,675	TBD	TBD
Percentage of budget spent on programs			Baseline	TBD	TBD

^{*}Projections will be added for all measures after first quarter baseline data is collected

^{**} Program: must be at least one hour per week for a full season

2. Parks and Facilities Operations and Maintenance

Objective 1: Increase productivity of the maintenance team.

Objective 2: Improve quality rating of Athletic fields

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Objective 3: Maintain safety and cleanliness for pools.

Objective 4: Implement a preventative maintenance schedule for all facilities associated with each Recreation Center.

Objective 5: Increase productivity of the warehouse and supply management system.

Objective 6: Improve efficiency and utilization of the fleet.

Parks & Facilities Operations and Maintenance

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Number of maintenance requests completed within 3 days	1,620	1,658	2,365	TBD	TBD
Number of maintenance requests completed within 4-15 days	554	694	845	TBD	TBD
Number of maintenance requests completed within 16-30 days	230	244	170	TBD	TBD
Number of maintenance requests outstanding for more than 30 days	1,141	615	75	TBD	TBD
Number of maintenance requests outstanding for more than 60 days	922	328	45	TBD	TBD
Number of maintenance requests outstanding for more than 90 days	793	230	30	TBD	TBD
Number of preventative maintenance requests completed on schedule	139	196	980	TBD	TBD
Number of preventative maintenance requests outstanding for more than 3 days	362	926	420	TBD	TBD
Number of preventative maintenance requests outstanding for more than 15 days	248	677	140	TBD	TBD
Number of preventative maintenance requests outstanding for more than 30 days	207	541	0	TBD	TBD
Percentage of Recreation Center visited at least once a year for preventative maintenance evaluation		N/A	TBD	TBD	TBD
Percentage of Recreation Center visited twice a year for preventative maintenance evaluation		N/A	TBD	TBD	TBD

Parks & Facilities Operations and Maintenance (cont)

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Percentage of pools visited at least once a year for preventative maintenance evaluation		100%	TBD	TBD	TBD
Percentage of pools visited twice a year for preventative maintenance evaluation		100%	TBD	TBD	TBD
Percentage of outdoor pools opened on time for the season		100%	TBD	TBD	TBD
Percentage of children pools opened on time for the season		100%	TBD	TBD	TBD
Percentage of spray parks in operation		100%	TBD	TBD	TBD
Percentage of spray parks opened on time for the season		100%	TBD	TBD	TBD
Percentage of outdoor pools closed before the end of season		5%	TBD	TBD	TBD
Percentage of children pools closed before the end of season		0%	TBD	TBD	TBD
Percentage of spray parks closed before the end of season		0%	TBD	TBD	TBD
Number of hours pool open		N/A	TBD	TBD	TBD
Number of non-scheduled downtime hours for pools		N/A	TBD	TBD	TBD
Number of hours recreation center open per week		N/A	TBD	TBD	TBD
Number of non-scheduled downtime hours for recreation centers		N/A	TBD	TBD	TBD
Percentage of athletic fields visited at least once a year for preventative maintenance evaluation		100%	TBD	TBD	TBD
Percentage of athletic fields visited twice a year for preventative maintenance evaluation		70%	TBD	TBD	TBD
Percentage of non-premier athletic fields rated "Average" or better rating by STMA PCI standards		N/A	TBD	TBD	TBD
Percentage of premier fields rated "Above Average" or better rating by STMA PCI standards		N/A	TBD	TBD	TBD
Average time wait to receive supplies at a Recreational Center		N/A	TBD	TBD	TBD
Percentage of inventory and supplies entered the inventory tracking systems		N/A	TBD	TBD	TBD
Car rental expenses (\$)	2,489	13,107	0	TBD	TBD
Number of complaints from public received through hot line		N/A	TBD	TBD	TBD
Number of complaints from public entered into TMA		N/A	TBD	TBD	TBD
Percentage of capital projects completed on schedule		N/A	TBD	TBD	TBD
Percentage of capital projects completed late		N/A	TBD	TBD	TBD
Percentage of capital projects completed within budget limit		N/A	95%	TBD	TBD
Percentage of capital projects have budget deficit		N/A	TBD	TBD	TBD

STMA PCI: Sports Turf Manager Association Playing Conditions Index

TMA: A software program for maintenance management and inventory management.

3. Human Capital Management

Objective 1: Improve staff morale and productivity.

Objective 2: Ensure that the staff has individual performance plans and annual performance appraisals on time.

Objective 3: Improve human capacity by involving more volunteers and seasonal staff.

Objective 4: Improve human capacity by attracting and recruiting talent.

Human Capital Management

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Percentage of staff received 1-3 training courses		N/A	TBD	TBD	TBD
Percentage of staff received 4-5 training courses		N/A	TBD	TBD	TBD
Average hours of training received by a staff		N/A	TBD	TBD	TBD
Percentage of staff attending the annual team building event		N/A	TBD	TBD	TBD
Percentage of staff have individual performance plan		N/A	TBD	TBD	TBD
Percentage of staff have annual performance appraisal		N/A	TBD	TBD	TBD
Number of volunteers		N/A	TBD	TBD	TBD
Number of volunteer hours		N/A	TBD	TBD	TBD
Dollar amount equivalent for volunteer hours		N/A	TBD	TBD	TBD
Number of hours contributed by interns and seasonal youth employment		N/A	TBD	TBD	TBD
Dollar amount saved by internship and youth employment		N/A	TBD	TBD	TBD

^{*}Projections will be added for all measures after first quarter baseline data is collected

4. Office of the Director

Objective 1: Improve the efficiency of the permit and registration process

Objective 2: Improve customer satisfaction.

Objective 3: Increase funding from sources outside the Government

Objective 4: Effectively manage and prevent risks for customers.

Office of the Director

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Number of permits approved within 1 day		N/A	TBD	TBD	TBD
Number of permits approved within 2-3 days		N/A	TBD	TBD	TBD
Number of permits approved within 4-7 days		N/A	TBD	TBD	TBD
Number of permits awaiting for approval for more than 1 week		N/A	TBD	TBD	TBD
Revenue generated from permit and registration (Total DPR)	258,846	223,741	240,500	TBD	TBD
Dollar amount of cash donations and sponsorships	78,492	208,857	250,000	350,000	450,000
Dollar value of in-kind donations and sponsorships	1,282,387	1,362,395	1,300,000	1,300,000	1,300,000
Number of complaints through hotline number		N/A	TBD	TBD	TBD
Percentage of customer complaints/ inquiries addressed within 3 days		N/A	TBD	TBD	TBD
Percentage of customer complaints/ inquiries outstanding for more than 3 days		N/A	TBD	TBD	TBD
Top 5 rated hotline inquiries		N/A	TBD	TBD	TBD
Percentage of complaints composed by top 5 inquires		N/A	TBD	TBD	TBD
Percentage of staff who have completed online risk management training		N/A	TBD	TBD	TBD
Dollar amount paid to tort claims	23,437	9,433	17,500	TBD	TBD
Enrollment data specific to inclusion therapies offered at community-based recreational facilities, other than the Therapeutic Recreation Center, indicative of efforts to "mainstream" challenged citizens in programs and opportunities at neighborhood based recreational facilities.	N/A	N/A	TBD	TBD	TBD

Continued on next page

Office of the Director (cont)

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Number/percentage of capital projects initiated, monitored and/or completed under the direct management, supervision and monitoring of FTE's of the Department of Parks and Recreation.	N/A	N/A	TBD	TBD	TBD
Percentage of budget and actual expenditures for contract management and/or supervision, by project and/or activity for all initiated, continuous, and proposed capital projects of the Department of Parks and Recreation, either directly or on their behalf.	N/A	N/A	TBD	TBD	TBD

^{*}Projections will be added for all measures after first quarter baseline data is collected

D.C. Office on Aging

www.dcoa.dc.gov Telephone: 202-724-5622

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$26,938,368	\$23,003,914	\$23,934,499	4.0
FTEs	30.9	27.5	39.5	43.6

The mission of the District of Columbia Office on Aging (DCOA) is to promote longevity, independence, dignity, and choice for District of Columbia residents who are age 60 and older.

Summary of Services

DCOA provides a variety of community-based services to District seniors and their care givers, including: transportation services; senior wellness centers; congregate and in-home meals and nutrition programs; employment and job training; in-home, adult day care and nursing home care; care givers' respite and support; recreation and special annual events; case management; and information and assistance.

DCOA operates these programs internally and in collaboration with 27 grantees and lead agencies in

each Ward. Since 2008, DCOA has also operated (with support from the Department of Health Care Finance and other partners) the Aging and Disability Resource Center (ADRC), a one-stop resource for long-term care information, benefits and assistance for residents age 60 and older and persons with disabilities age 18 and older.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table BY0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table BY0-1 (dollars in thousands)

Annuanistad Fund	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	17,198	16,585	16,218	15,944	-274	-1.7
Total for General Fund	17,198	16,585	16,218	15,944	-274	-1.7
Federal Resources						
Federal Grant Funds	6,678	6,940	6,786	6,999	214	3.2
Total for Federal Resources	6,678	6,940	6,786	6,999	214	3.2
Intra-District Funds						
Intra-District Funds	951	3,413	0	991	991	N/A
Total for Intra-District Funds	951	3,413	0	991	991	N/A
Gross Funds	24,828	26,938	23,004	23,934	931	4.0

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table BY0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table BY0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	17.6	15.5	17.5	19.5	2.0	11.4
Total for General Fund	17.6	15.5	17.5	19.5	2.0	11.4
Federal Resources						
Federal Grant Funds	8.4	7.0	10.0	8.0	-2.0	-20.0
Total for Federal Resources	8.4	7.0	10.0	8.0	-2.0	-20.0
Intra-District Funds						
Intra-District Funds	3.0	8.4	0.0	12.0	12.0	N/A
Total for Intra-District Funds	3.0	8.4	0.0	12.0	12.0	N/A
Total Proposed FTEs	29.0	30.9	27.5	39.5	12.0	43.6

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table BY0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table BY0-3 (dollars in thousands)

(dollars in thousands)					Change	
Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	from FY 2010	Percent Change*
11 - Regular Pay - Cont Full Time	1,429	1,841	1,737	2,410	673	38.8
12 - Regular Pay - Other	578	642	393	531	138	35.2
13 - Additional Gross Pay	51	3	0	0	0	N/A
14 - Fringe Benefits - Curr Personnel	365	401	419	621	202	48.3
15 - Overtime Pay	0	0	0	0	0	N/A
Subtotal Personal Services (PS)	2,424	2,886	2,549	3,563	1,014	39.8
20 - Supplies and Materials	166	51	178	178	0	0.0
30 - Energy, Comm. and Bldg Rentals	49	244	124	0	-124	-100.0
31 - Telephone, Telegraph, Telegram, Etc	28	23	41	0	-41	-100.0
32 - Rentals - Land and Structures	-3	11	159	0	-159	-100.0
33 - Janitorial Services	21	23	23	0	-23	-100.0
34 - Security Services	23	25	20	0	-20	-100.0
35 - Occupancy Fixed Costs	56	56	96	0	-96	-100.0
40 - Other Services and Charges	358	154	299	450	151	50.4
41 - Contractual Services - Other	5,660	5,192	5,215	5,684	470	9.0
50 - Subsidies and Transfers	15,813	18,127	14,210	13,969	-241	-1.7
70 - Equipment & Equipment Rental	134	148	90	90	0	0.0
91 - Expense Not Budgeted Others	98	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	22,404	24,052	20,455	20,372	-83	-0.4
Gross Funds	24,828	26,938	23,004	23,934	931	4.0

^{*}Percent change is based on whole dollars.

Program Description

The District of Columbia Office on Aging operates the following 4 programs:

In-Home and Continuing Care – provides home-maker assistance, day care, nutrition, case management services and care giver support to allow older residents to age in place, in their own home.

This program contains the following 2 activities:

■ In-Home & Day Care Services – provides homemaker assistance, day care, nutrition and case

- management services for frail District residents 60 years of age and older; and
- Care Givers Support provides care giver education and training, respite, stipends, and transportation services to eligible care givers.

Community-Based Support - provides residential facilities, elder rights assistance, health promotion, wellness, counseling, legal services, transportation, and recreation activities for District residents who are 60 years of age or older so that they can live independently in the community and minimize institutionalization.

This program contains the following 4 activities:

- Health Promotion and Wellness provides physical fitness, health screening, and wellness information for District residents age 60 or older to increase their health awareness and to adopt healthier behaviors;
- Community Services provides congregate and home delivered meals, transportation, recreation, counseling, volunteer activities, and legal services;
- Supportive Residential Facilities provides emergency shelter, supportive housing, advocacy, and aging-in-place programs; and
- Advocacy/Elder Rights supports elder rights protection and adult protective service activities that concur with relevant state laws; and provides public education regarding elder abuse and assists in resolving complaints between residents/families and nursing homes and other community residential facilities for seniors.

Consumer Information, Assistance & Outreach - provides information and assistance, special events, training, education, and employment services for District residents and care givers so that they can be better informed about aging issues and maintain their independence.

This program contains the following 3 activities:

- Employment Services provides job counseling and placement opportunities for District residents age 55 or older so that they can gain and maintain employment;
- Special Events provides socialization, information, and recognition services for District residents age 60 or older to increase awareness of services provided, expand their social network, and project a positive image of aging; and
- Training and Education provides consumer training for seniors and professional training for service providers and the general public to enhance their knowledge and increase their skills regarding policies and procedures affecting elderly programs and services.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The D.C. Office on Aging had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table BY0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table BY0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Services								
(1010) Personnel Costs	2,251	2,695	1,696	-999	23.5	27.5	17.0	-10.5
(1020) Contract and Procurement	39	77	216	139	0.0	0.0	2.0	2.0
(1030) Property Management	290	530	68	-463	0.0	0.0	0.0	0.0
(1040) Contract and Procurement	255	820	1,061	241	0.0	0.0	2.0	2.0
(1050) Financial Services	0	0	148	148	0.0	0.0	1.5	1.5
(1087) Language Access	0	10	10	0	0.0	0.0	0.0	0.0
(1090) Performance Management	0	0	697	697	0.0	0.0	5.0	5.0
Subtotal (1000) Agency Management Services	2,836	4,132	3,896	-237	23.5	27.5	27.5	0.0
(9200) Consumer Information, Assistance and Outreach								
(9205) Employment Services	386	315	315	0	0.0	0.0	0.0	0.0
(9215) Special Events	263	223	223	0	0.0	0.0	0.0	0.0
(9220) Training and Education	3,643	508	1,501	993	7.4	0.0	12.0	12.0
Subtotal (9200) Consumer Info, Assistance and Outrea	ch 4,292	1,046	2,039	993	7.4	0.0	12.0	12.0
(9300) In-Home and Continuing Care Program								
(9325) In-Home and Day Care Services	7,131	5,984	6,120	136	0.0	0.0	0.0	0.0
(9330) Care Givers Support	757	787	787	0	0.0	0.0	0.0	0.0
Subtotal (9300) In-Home and Continuing Care Program	7,887	6,770	6,907	136	0.0	0.0	0.0	0.0
(9400) Community Based Support Program								
(9440) Health Promotion and Wellness	2,363	2,266	2,266	0	0.0	0.0	0.0	0.0
(9450) Community Services	8,376	7,582	7,621	39	0.0	0.0	0.0	0.0
(9470) Supportive Residential Facility	666	729	729	0	0.0	0.0	0.0	0.0
(9480) Advocacy/Elder Rights	519	478	478	0	0.0	0.0	0.0	0.0
Subtotal (9400) Community-Based Support Program	11,923	11,055	11,094	38	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	26,938	23,004	23,934	931	30.9	27.5	39.5	12.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: DCOA's budget is increased by approximately \$32,000 to reflect growth in the agency's fringe benefits rate. An addition of \$134,363 aligns the agency's fleet costs with Department of Public Works (DPW) estimates. An elimination of 1.0 FTE and the transfer of approximately \$75,000 from personal services to grant funds reflects the transfer of staff for the Washington Elderly Handicapped Transportation Services (WEHTS) from DCOA to the relevant grantee. The Federal Grants budget for DCOA is reduced by \$235,000 to reflect the discontinuation of Recovery Act stimulus funding for home-delivered and congregate meals in FY 2011. The Federal Grants budget is also increased by \$665,672 to reflect updated grant notifications. To correct the allocation of personal services across funds, two FTEs are transferred out of Federal funds and three FTEs are transferred into Local funds.

Transfers In/Out: A transfer of \$462,821 to the new fixed cost agency and the Office of Finance and Resource Management (OFRM) reflects the centralization of facility and telecom fixed costs. Similarly, \$37,520 in procurement and human resources assessments is transferred to the Office of Contracting and Procurement (OCP) and the D.C. Department of Human Resources (DCHR). DCOA's intra-District budget has also been corrected to reflect the transfer of funds from the Department of Health Care Finance (DHCF) to DCOA through a continuing Memorandum of Understanding (MOU) to fund the operations and up to 12.0 FTEs of the Aging and Disability Resource Center (ADRC).

A transfer-in of \$129,000 in personal services and 2.0 FTEs, and \$53,100 to supplement the In-Home and day care Services and Care Givers Support activities, comes from the Office of Community Affairs.

Cost Savings: Given the forthcoming long-term lease arrangement for operations of the Washington Center for Aging Services (WCAS), DCOA will save \$646,319 by no longer subsidizing the Center Care Day Care program located at that site; per the lease agreement, the new operator will cover this program at their cost. By consolidating several congregate meal sites, DCOA will save \$135,175 annually. Sites selected for consolidation will be those with low uti-

lization and within close distance of alternate congregate meal sites; all seniors currently served at sites selected for consolidation will be served at alternate locations. Through using more efficient lease arrangements and purchasing new vehicles with lower maintenance and repair costs, DCOA will save \$95,195 in fleet expenses associated with the WEHTS, home-delivered meals and its lead agencies' vehicles. Pursuing external sponsorships and condensing its monthly advertising in the Senior Beacon publication will save \$50,000. Further savings of \$217,566 in Local and federal funds will be achieved by consolidating administrative duties within DCOA.

Protected Programs: The FY 2011 budget retains funding to support the essential and life-sustaining services for District seniors provided by DCOA and its grantees. This budget proposes constant funding levels for services including: transportation to medical treatments and other appointments; case management; senior centers; operations and management of the Aging and Disability Resource Center; and wellness/health promotion programs.

Policy Initiatives: A proposed Local funds enhancement of \$610,000 will fund competitive grants to operate the new Ward 1 and Ward 6 Senior Wellness Centers that will be fully operational in FY 2011. In addition, \$175,493 will fund needed operational, maintenance and capital improvements at the four currently operating Senior Wellness Centers. Finally, to support expansion of the Money Follows the Person program, partial funding for an outreach specialist is added to DCOA's budget; the remainder of the funding for this position is covered by the DHCF.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table BY0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

ollars in thousands)	PROGRAM	BUDGET	FTE
OCAL FUND: FY 2010 Approved Budget and FTE		16.218	17.5
Cost Decrease: Align subsidy for Center Care Day Care Program with	Community-Based Support	-646	0.0
new lease arrangement	Program		
Cost Decrease: Consolidate congregate meal locations	Community-Based Support Program	-135	0.0
Cost Decrease: Reduce fleet expenditures due to lease arrangement	Community-Based Support	-95	0.0
and acquisition of new vehicles with lower maintenance costs	Program		
Reduce: Consolidate and pursue external sponsorship for monthly advertising	Consumer Info., Assistance & Outreach	-50	0.0
Eliminate: Reduce administrative staff by shifting responsibilities to remaining FTEs	Agency Management Services	-129	-2.0
Enhance: Provide grant funding for operations of two new Senior Wellness Centers	Community-Based Support Program	610	0.0
Cost Increase: Funds needed for operational, capital and maintenance improvements to existing Senior Wellness Centers	Community-Based Support Program	175	0.0
Create: Add personal services budget for Money Follows the Person program	Agency Management Services	32	0.0
Cost Decrease: Align FTE funding with revised WEHTS grant agreement	Community-Based Support Program	-75	-1.0
Correct: Reprogram funds from nonpersonal services for FTE correction	Community-Based Support Program	75	0.0
Correct: Align FTEs with the correct fund	Agency Management Services	129	3.0
Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs	32	0.0
Transfer Out: Transfer facility and telecom fixed costs to new fixed cost agency and OFRM	Agency Management Services	-463	0.0
Transfer Out: Transfer procurement and human resources assessments to OCP/DCHR	Agency Management Services	-38	0.0
Cost Increase: Align fleet assessment with DPW estimates	Agency Management Services	134	0.0
Reduce: Hold salary steps constant	Multiple Programs	-12	0.0
Transfer In: Transfer in from the Office of Community Affairs	Agency Management Services	129	2.0
Transfer In: Transfer in from the Office of Community Affairs	In-Home & Continuing Care Program	53	0.0
OCAL FUND: FY 2011 Proposed Budget and FTE	5	15,944	19.5

(Continued on next page)

ollars in thousands)	PROGRAM	BUDGET	FTE
EDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		6,786	10.0
Eliminate: Remove Recovery Act funds for congregate and	Multiple Programs	-235	0.0
home-delivered meals due to discontinuation of ARRA Stimulus funds			
Correct: Adjust federal grants budget to reflect grant notification	Multiple Programs	666	0.0
Correct: Align FTEs with the correct fund and with grant limitations	Multiple Programs	-129	-1.
Eliminate: Reduce administrative staff by shifting	Agency Management Services	-89	-1.
responsibilities to remaining FTEs			
Cost Increase: Adjust fringe benefits based on historical	Multiple Programs	3	0.
growth rate			
Reduce: Hold salary steps constant	Multiple Programs	-3	0.0
EDERAL GRANT FUND: FY 2011 Proposed Budget and FTE		6,999	8.
ITRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		0	0.0
Correct: Add intra-District budget authority and FTEs for ADRC	Multiple Programs	1,000	12.
positions funded through DHCF			
Reduce: Hold salary steps constant	Multiple Programs	-9	0.0
ITRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		991	12.

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2011:

Objective 1: Improve health and wellness, and enable independent living among District seniors.

Objective 2: Ensure that older adults who want or need to work are trained, placed, and remain employed.

Objective 3: Provide information and outreach to District residents to improve access to and decision making for health, housing, transportation, and long-term care services.

Objective 4: Evaluate the needs of District seniors and the operations of DCOA to identify and address service gaps.

Objective 5: Implement system, infrastructure and management changes to increase program efficiency, improve service quality and save District funds.

Objective 6: Implement, expand, and evaluate new services provided to vulnerable District seniors.

Agency Performance MeasuresTable BY0-6

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of seniors receiving health promotion, nutrition education and counseling programs at centers and network sites	11,512	12,000	6,336	7,000	8,000	9,000
Percent of persons requesting and receiving nutritious meals	99%	98%	100%	98%	98%	98%
Percent of wellness center participants who increase their awareness and adopt healthy behaviors as identified by improvements in their overall health ¹	N/A	60%	85%	75%	80%	85%
Percent of seniors seeking employment and receiving job placements	54%	55%	24%	50%	55%	60%
Percent of participants in UDC specialized job skill training program placed in unsubsidized jobs	N/A	N/A	15%	50%	55%	60%
Number of elderly and disabled customers served by DCOA and ADRC	N/A	N/A	18,215	19,000	20,000	21,000
Number of new customers served by ADRC age 18 -59	N/A	N/A	451	500	600	700
Total number of ADRC cases	N/A	N/A	687	1,000	1,300	1,500
Average time (days) to close ADRC case	N/A	N/A	21 days	14 days	14 days	7 days
Number of new EPD Waiver applications and re-certifications processed (DHS:IMA and ADRC combined)	N/A	N/A	2,945	3,500	4,500	4,500
Number of persons attending DCOA/ADRC outreach events and activities	N/A	N/A	11,068	14,000	16,000	18,000
Cost savings from vehicle maintenance due to new vehicles	N/A	N/A	\$0	\$100,000	\$125,000	\$125,000
Average delivery time per home delivered meal (minutes)	N/A	N/A	3 to 5	2	2	2
Number of organized Aging in Place programs and Senior Villages funded and operational	N/A	N/A	5	5	5	5
Value of competitive grants awarded to DCOA	N/A	N/A	\$50,000	\$500,000	\$700,000	\$750,000

¹ The metric for this measure is changing as of FY 2010. As of FY 2010, this measure will better evaluate and track evidence-based health outcomes using the Enhanced Fitness program.

ADRC: Aging and Disability Resource Center

EPD: Elderly residents and individuals with Physical Disabilities

Unemployment Compensation Fund

www.does.dc.gov Telephone: 202-724-7000

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$13,929,171	\$11,135,748	\$18,512,000	66.2

The mission of the Unemployment Compensation Fund is to provide unemployment compensation benefits to former District government employees who have been separated from employment through no fault of their own.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table BH0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table BH0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	6,459	13,929	11,136	18,512	7,376	66.2
Total for General Fund	6,459	13,929	11,136	18,512	7,376	66.2
Gross Funds	6,459	13,929	11,136	18,512	7,376	66.2

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table BH0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table BH0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	6,459	13,929	11,136	18,512	7,376	66.2
Subtotal Nonpersonal Services (NPS)	6,459	13,929	11,136	18,512	7,376	66.2
Gross Funds	6,459	13,929	11,136	18,512	7,376	66.2

^{*}Percent Change is based on whole dollars.

Program Description

The Unemployment Compensation Fund operates through the following program:

Unemployment Compensation Fund - provides unemployment compensation to qualified former District government employees during periods of unemployment.

Program Structure Changes

The Unemployment Compensation Fund had no program structure changes in the FY 2011 proposed budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table BH0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table BH0-3

(dollars in thousands)

		Dollars in	Thousands					
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Unemployment Compensation Fund								
(1100) Unemployment Compensation Fund	13,929	11,136	18,512	7,376	0.0	0.0	0.0	0.0
Subtotal (1000) Unemployment Compensation Fund	13,929	11,136	18,512	7,376	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	13,929	11,136	18,512	7,376	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Policy Initiative: As an employer, the District government makes reimbursements to the District of Columbia Unemployment Insurance Trust Fund for unemployment benefits paid to former District employees. As a result of the projected number of former

District employees claiming benefits in FY 2011 and an increase in the average duration of unemployment, the District is required to increase its reimbursements which are made through the Unemployment Compensation Fund. The FY 2011 budget proposes a \$7,376,252 increase in Local funds.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table BH0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

Table BH0-4 (dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUND: FY 2010 Approved Budget and FTE		11,136	0.0
Cost Increase: Increase funds to cover the full cost	Unemployment Compensation Fund	7,376	0.0
of unemployment compensation for District Employees			
LOCAL FUND: FY 2011 Proposed Budget and FTE		18,512	0.0
Gross for BHO - Unemployment Compensation Fund		18.512	0.0

Disability Compensation Fund

http://orm.dc.gov 202-724-2311

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$27,822,195	\$25,163,172	\$28,169,140	11.9

The mission of the Disability Compensation Fund is to provide fiscal resources to administer the Workers' Compensation program for public sector employees and pay the required claims costs of eligible claimants, according to applicable District laws.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table BG0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table BG0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	28,220	27,822	25,163	28,169	3,006	11.9
Total for General Fund	28,220	27,822	25,163	28,169	3,006	11.9
Gross Funds	28,220	27,822	25,163	28,169	3,006	11.9

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table BG0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table BG0-2 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
20 Supplies and Materials	890	1,431	890	1,607	717	80.5
40 Other Services and Charges	8,742	8,716	6,248	7,448	1,200	19.2
50 Subsidies and Transfers	18,580	17,624	18,000	19,090	1,090	6.1
70 Equipment & Equipment Rental	7	50	25	25	0	0.0
Subtotal Nonpersonal Services (NPS)	28,220	27,822	25,163	28,169	3,006	11.9
Gross Funds	28,220	27,822	25,163	28,169	3,006	11.9

^{*}Percent Change is based on whole dollars.

Program Description

The Disability Compensation Fund operates through the following program:

Employees' Disability Fund - established by the District of Columbia Merit Personnel Act (D.C. Law 2-139, as amended). For District employees with eligible verified claims, payments are made from the fund for compensation for lost wages, medical services related to workplace injuries, and services such as vocational rehabilitation. In FY 2004, the administrative functions of the Employees' Disability Fund were transferred to the D.C. Office of Risk Management.

Program Structure Change

The Disability Compensation Fund had no program structure changes in the FY 2011 proposed budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table BG0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table BG0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(0010) Disability Compensation Fund								
(1000) Disability Compensation Fund	27,822	25,163	28,169	3,006	0.0	0.0	0.0	0.0
Subtotal (0010) Disability Compensation Fund	27,822	25,163	28,169	3,006	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	27,822	25,163	28,169	3,006	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB, Program Summary by Activity, in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The following adjustments were made in Local funds: an increase of \$3,837,000 to cover the full costs of disability compensation for District employees in FY 2011.

Transfers In/Out: The Disability Compensation Fund will transfer out \$18,172 in procurement assessments to the Office of Contracting and Procurement.

Cost Savings: The Disability Compensation Fund will save \$812,688 in Local funding because of an amendment to disability compensation policies in FY 2011.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table BG0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	F
AL FUND: FY 2010 Approved Budget and FTE		25,163	0
Cost Increase: Increase funds to cover the full cost of	Disability Compensation Fund	3,837	0
disability compensation for District employees			
Cost Decrease: Reflect fiscal impact of amending disability	Disability Compensation Fund	-813	(
compensation policies			
Transfer Out: Transfer out OCP Assessment	Disability Compensation Fund	-18	C
AL FUND: FY 2011 Proposed Budget and FTE		28,169	(

Office of Human Rights

www.ohr.dc.gov

Telephone: 202-727-4559

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$2,942,680	\$2,934,813	\$2,555,726	-12.9
FTEs	26.4	28.0	26.0	-7.1

The mission of the DC Office of Human Rights (OHR) is to eradicate discrimination, increase equal opportunity, and protect human rights in the city.

Summary of Services

The DC OHR investigates and resolves complaints of discrimination in employment, housing, places of public accommodation, and educational institutions, pursuant to the DC Human Rights Act of 1977 and numerous other local and federal laws. OHR also prevents discrimination by providing training and educating District government employees, private employers, workers, and the community at large of their rights and responsibilities under the law. OHR monitors compliance with the Language Access Act of 2004 and investigates allegations of non-compli-

ance with this Act by District government agencies. The agency also investigates complaints and conditions causing community tension and conflict that can lead to breaches of the peace. The Commission on Human Rights is the adjudicatory body that decides private sector cases after OHR has found probable cause of discrimination.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table HM0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table HM0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	2,605	2,626	2,617	2,279	-338	-12.9
Total for General Fund	2,605	2,626	2,617	2,279	-338	-12.9
Federal Resources						
Federal Grant Funds	641	317	318	277	-41	-12.9
Total for Federal Resources	641	317	318	277	-41	-12.9
Gross Funds	3,247	2,943	2,935	2,556	-379	-12.9

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table HM0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table HM0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	23.8	24.6	26.0	24.0	-2.0	-7.7
Total for General Fund	23.8	24.6	26.0	24.0	-2.0	-7.7
Federal Resources						
Federal Grant Funds	0.0	1.8	2.0	2.0	0.0	0.0
Total for Federal Resources	0.0	1.8	2.0	2.0	0.0	0.0
Total Proposed FTEs	23.8	26.4	28.0	26.0	-2.0	-7.1

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table HM0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table HM0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change
11 - Regular Pay - Cont Full Time	1,335	1,156	1,307	1,171	-135	-10.4
12 - Regular Pay - Other	531	818	746	770	24	3.2
13 - Additional Gross Pay	6	4	0	0	0	N/A
14 - Fringe Benefits - Curr Personnel	333	393	368	381	12	3.3
15 - Overtime Pay	1	3	0	0	0	N/A
Subtotal Personal Services (PS)	2,206	2,374	2,421	2,322	-99	-4.1
20 - Supplies and Materials	47	10	19	18	-1	-6.0
30 - Energy, Comm. and Building Rentals	26	11	35	0	-35	-100.0
31 - Telephone, Telegraph, Telegram, Etc.	25	17	25	0	-25	-100.0
32 - Rentals - Land and Structures	18	10	0	0	0	N/A
33 - Janitorial Services	17	19	19	0	-19	-100.0
34 - Security Services	20	11	14	0	-14	-100.0
35 - Occupancy Fixed Costs	13	34	24	0	-24	-100.0
40 - Other Services and Charges	458	311	260	121	-139	-53.5
41 - Contractual Services - Other	364	129	96	93	-2	-2.5
70 - Equipment and Equipment Rental	53	17	22	2	-20	-90.9
Subtotal Nonpersonal Services (NPS)	1,041	568	514	234	-280	-54.4
Gross Funds	3,247	2,943	2,935	2,556	-379	-12.9

^{*}Percent Change is based on whole dollars.

Program Description

The Office of Human Rights contains the following 3 programs:

Equal Justice – provides education and awareness, investigates, adjudicates, and provides compliance services to people who live, work, and/or conduct business in the District of Columbia so that they are informed of and may have timely resolution of discrimination complaints.

This program contains the following 7 activities:

- Intake provides intake, referral and counseling services to complainants who live, work and/or conduct business in the District of Columbia so that they may have timely and quality assessments of their complaints;
- Mediation provides mediation services to complainants and respondents in an attempt to resolve unlawful discriminatory practices and avoid costly and timely investigations and litigation:
- Investigations conducts full investigations whenever prima facie evidence has been established for each complaint brought to the Office of Human Rights. This applies to cases in employment, public accommodations and educational institutions:
- Fair Housing investigates all complaints and provides outreach and education to people who live, work, or conduct business in the District of Columbia on matters relating to alleged violations of Federal and local fair housing laws;
- Research and Compliance conducts compliance reviews, provides training and performs research related to human rights law as well as mandates issued by the Equal Employment Opportunity Commission and the US Department of Housing and Urban Development;
- Public Education provides awareness, education, training, and public information to ensure a workforce environment free of discrimination in the District of Columbia; and
- Language Access Oversight provides information, education, monitoring and enforcement services pertaining to the DC Language Access Act and its implementation and applicability.

Commission on Human Rights – provides adjudication services through an administrative, trial-type hearing conducted before a hearing examiner or a panel of commissioners. The Commission rules and can issue injunctive relief and award damages if discrimination is found for people who live, work, or do business in the District of Columbia.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Office of Human Rights had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table HM0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table HM0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Office of Human Rights								
(1010) Personnel	103	29	93	64	0.7	0.1	1.0	0.9
(1015) Training and Employee Development	11	14	0	-14	0.0	0.1	0.0	-0.1
(1020) Contracting and Procurement	29	36	0	-36	0.0	0.1	0.0	-0.1
(1030) Property Management	145	139	1	-138	0.2	0.1	0.0	-0.1
(1040) Information Technology	31	24	0	-24	0.2	0.1	0.0	-0.1
(1050) Financial Services	18	9	0	-9	0.2	0.1	0.0	-0.1
(1055) Risk Management	12	9	0	-9	0.1	0.1	0.0	-0.1
(1060) Legal Services	-1	0	0	0	0.0	0.0	0.0	0.0
(1080) Communications	21	105	99	-5	0.2	1.1	1.0	-0.1
(1085) Customer Service	83	18	0	-18	0.7	0.2	0.0	-0.2
(1087) Language Access	16	77	0	-77	0.1	1.0	0.0	-1.0
(1090) Performance Management	102	169	171	2	0.6	1.0	1.0	0.0
Subtotal (1000) Office of Human Rights	570	628	364	-264	3.0	4.0	3.0	-1.0
(2000) Equal Justice Program								
(2010) Intake	138	98	102	4	1.9	1.5	1.5	0.0
(2020) Mediation	291	194	209	14	3.1	2.0	2.0	0.0
(2030) Investigations	882	1,097	941	-156	9.2	11.5	10.5	-1.0
(2040) Adjudication	69	0	0	0	0.8	0.0	0.0	0.0
(2050) Fair Housing Program	299	226	204	-22	2.3	3.0	2.0	-1.0
(2060) Research and Compliance	101	132	102	-30	0.7	1.0	1.0	0.0
(2070) Public Education	86	107	100	-7	0.8	1.0	1.0	0.0
(2080) Public Information	4	0	0	0	0.0	0.0	0.0	0.0
(2090) Language Access Oversight	242	149	215	66	2.1	1.0	2.0	1.0
Subtotal (2000) Equal Justice Program	2,112	2,003	1,872	-130	21.0	21.0	20.0	-1.0
(3000) Commission on Human Rights								
(3010) Human Rights Commission	262	304	319	15	2.4	3.0	3.0	0.0
Subtotal (3000) Commission On Human Rights	262	304	319	15	2.4	3.0	3.0	0.0
(9960) Year End Close								
(9960) Year End Close	-2	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-2	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	2,943	2,935	2,556	-379	26.4	28.0	26.0	-2.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: OHR's budget is increased by \$40,000 in Local and Federal grant funds to reflect growth in the agency's fringe benefits rate. An addition of \$1,013 aligns the agency's fleet costs with Department of Public Works (DPW) estimates. The Federal grants budget for OHR is reduced by approximately \$43,000, reflecting updated grant projections for FY 2011.

Transfers In/Out: A transfer of \$116,606 to the new fixed cost agency and Office of Finance and Resource Management (OFRM) reflects the centralization of facility and telecom fixed costs. Similarly, \$46,388 in procurement and human resources assessments is transferred to the Office of Contracting and Procurement (OCP) and the District's Department of Human Resources (DCHR). OHR also receives \$75,960 from Office of Community Affairs to fund 1.0 FTE for an Equal Opportunity Specialist.

Cost Savings: In FY 2011, OHR will reduce its investigations staff and shift responsibilities to its remaining investigations staff, saving \$160,927. A total of \$67,095 will be saved by shifting mediation responsibilities to contracted mediators. OHR will also change 1.0 FTE from a Supervisory Equal Opportunity Specialist to a Compliance Review and Training Officer, saving \$24,563. The proposed budget also reduces Local funds spent on equipment, travel and training needs by \$27,434 through using existing Federal grant funds for these expenditures. Limiting marketing expenditures and using Federal grant funds for these purchases when possible will save \$24,500. OHR will use existing and online resources to reduce design and printing expenditures, saving \$14,525. \$1,120 will be saved through aligning OHR's supply budget with historical utilization.

Policy Initiative: In FY 2011, OHR will upgrade 1.0 FTE from an Equal Opportunity Specialist to a Lead Equal Opportunity Specialist. Salary will increase by \$15,564 and Contractual Services will increase by \$8,998 for web hosting.

FY 2010 Approved Budget to FY 2011 Proposed Budget, Revenue Type

Table HM0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	Program	BUDGET	FTE
OCAL FUND: FY 2010 Approved Budget and FTE		2,617	26.0
Reduce: Reduce investigation staff by shifting responsibilities to remaining FTEs	Equal Justice Program	-161	-2.0
Optimize: Transition mediation services to contracted mediators	Equal Justice Program	-67	-1.0
Cost Decrease: Maximize use of Federal funds for equipment, travel and training needs	Equal Justice Program	-27	0.0
Reduce: Limit marketing and advertising to essential activities	Equal Justice Program	-25	0.0
Reduce: Use existing, online resources to reduce design and printing expenditures	Equal Justice Program	-15	0.0
Cost Increase: Align fleet assessment with DPW estimates	Office of Human Rights	1	0.0
Cost Decrease: Align supply budget with utilization	Equal Justice Program	-1	0.0
Transfer Out: Transfer facility and telecom fixed costs to new fixed costs agency and OFRM	Office of Human Rights	-117	0.0
Transfer Out: Transfer procurement and human resources assessments to OCP/DCHR	Office of Human Rights	-46	0.0
Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs	38	0.0
Correct: Realign personal services expenditure adjustment	Multiple Programs	12	0.0
Reduce: Hold salary step constant	Multiple Programs	-6	0.0
Reduce: Change from Supervisory Equal Opportunity Specialist position to Compliance Review and Training Officer position	Equal Justice Program	-25	0.0
Cost Increase: Position upgrade and an increase in Contractual Services for web hosting	Equal Justice Program	25	0.0
Transfer In: From Office of Community Affairs to increase one more position as an Equal Opportunity Specialist	Equal Justice Program	76	1.0
OCAL FUND: FY 2011 Proposed Budget and FTE		2,279	24.0
DERAL GRANT FUND: FY 2010 Approved Budget and FTE		318	2.0
Cost Increase: Adjust fringe benefits based on historical growth rate	Equal Justice Program	2	0.0
Correct: Adjust federal grants budget to reflect grant notification	Equal Justice Program	-43	0.0
FEDERAL GRANT FUND: FY 2011 Proposed Budget and FTE	Equal odolioo i rogidiri	_	2.0

Agency Performance Plan

The agency's performance plan, which includes both the Office of Human Rights and the Commission on Human Rights, has the following objectives for FY 2011:

Objective 1: Improve the effectiveness of the agency's enforcement functions by shortening response times and strengthening quality controls.

Objective 2: Prevent discrimination by promoting awareness of and compliance with local and federal antidiscrimination laws through education and compliance monitoring.

Objective 3: Effectively collaborate with District government agencies and the community to promote and enforce equal access to government services by Limited English Proficient/Non English Proficient (LEP/NEP) populations that live, work, and visit the District.

Agency Performance Measures Table HM0-6

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Workload: Number of new docketed cases per week (average)	7	N/A	10			
Workload: Number of mediations per week (average)	7	N/A	10			
Percent of case reviews with "very good" or higher score	80%	85%	96%	90%	92%	95%
Number of backlogged cases at the end of the year*	99	79	60	69	59	49
Percent of newly filed cases processed within 5 business days	100%	100%	100%	100%	100%	100%
Percent of OHR complainants satisfied with the agency's intake process	75%	80%	83%	85%	90%	95%
Percent of mediations that lead to settlement agreements	15%	25%	50%	30%	35%	40%
Percent reduction in the inventory of cases adjudicated at the Commission that are certified before January 1st 2007 **	N/A	N/A	N/A	80%	85%	90%
Percent reduction in the inventory of cases adjudicated at the Commission that are certified on or after January 1st 2007**	N/A	N/A	N/A	75%	80%	85%
Workload: Number of Public Hearings conducted by the Commission	1	N/A	5			
Number of District government and private employers and workers trained on diversity and EEO policies.	3,000	1,000	1,168	2,000	3,000	3,500
Percent of District agencies trained by OHR on EEO laws and policies	90%	100%	116%***	100%	100%	100%
Percent of District "covered" agencies launching Language Access E-Learning Programs	N/A	N/A	N/A	50%	55%	60%
Percent of District agencies trained on the requirements of the Language Access Act, submit a Language Access Plan, and report on language access progress	95%	100%	100%	100%	100%	100%
Percent of "covered" agencies under the LAA that receive an overall rating of good (at least 3 out of 5) or more during foreign language testing	50%	60%	58%	70%	70%	75%

^{*} Employment, education and public accommodation cases are considered backlogged after 210 days; housing cases after 90 days; language access cases after 6 months. These targets are all from the date the case is docketed.

^{**} Both of these measures for the Commission of Human Rights have the objectives to, respectively, reduce the Commission's backlog (cases before 2007) and expedite the completion of newer cases (cases after 2007).

^{***} This figure amounts to more than 100 percent, as OHR provided training for a number of agencies that are not under Mayoral control, and thus are not included in the denominator of this calculation.

Office on Latino Affairs

www.ola.dc.gov

Telephone: 202-671-2825

	FV 2000	EV 2010	FV 2011	% Change
Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	from FY 2010
Operating Budget	\$5,757,176	\$4,020,649	\$3,089,086	-23.2
FTEs	10.4	10.0	10.0	0.0

The mission of the Office on Latino Affairs (OLA) is to facilitate access to health, education and other social services for the District's Latino population.

Summary of Services

OLA provides community-based grants, advocacy, community relations, and outreach services to District Latinos so that they can access a full range of human services, health, education, housing, economic development, and employment opportunities.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table BZ0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table BZ0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	4,120	4,477	3,821	2,889	-932	-24.4
Total for General Fund	4,120	4,477	3,821	2,889	-932	-24.4
Intra-District Funds						
Intra-District Funds	1,582	1,280	200	200	0	0.0
Total for Intra-District Funds	1,582	1,280	200	200	0	0.0
Gross Funds	5,702	5,757	4,021	3,089	-932	-23.2

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table BZ0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table BZ0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund	112000	112003	112010	112011	112010	Onlange
Local Funds	12.0	10.4	10.0	10.0	0.0	0.0
Total for General Fund	12.0	10.4	10.0	10.0	0.0	0.0
Total Proposed FTEs	12.0	10.4	10.0	10.0	0.0	0.0

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table BZ0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table BZ0-3 (dollars in thousands)

Consistent law Courses Course	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from	Percent
Comptroller Source Group			1122		FY 2010	Change*
11 Regular Pay - Cont Full Time	323	340	360	295	-66	-18.2
12 Regular Pay - Other	375	319	270	325	55	20.2
13 Additional Gross Pay	3	2	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	132	133	129	139	10	7.6
Subtotal Personal Services (PS)	833	793	760	758	-1	-0.1
20 Supplies and Materials	15	1	5	5	0	N/A
30 Energy, Comm. and Bldg Rentals	27	28	33	0	-33	-100.0
31 Telephone, Telegraph, Telegram, Etc	8	10	9	0	-9	-100.0
32 Rentals - Land and Structures	0	1	0	0	0	N/A
33 Janitorial Services	10	13	27	0	-27	-100.0
34 Security Services	16	17	13	0	-13	-100.0
35 Occupancy Fixed Costs	26	16	42	0	-42	-100.0
40 Other Services and Charges	121	136	124	109	-15	-12.4
50 Subsidies and Transfers	4,634	4,742	2,997	2,205	-792	-26.4
70 Equipment & Equipment Rental	12	0	11	11	0	N/A
Subtotal Nonpersonal Services (NPS)	4,869	4,964	3,261	2,331	-930	-28.5
Gross Funds	5,702	5,757	4,021	3,089	-932	-23.2

^{*}Percent Change is based on whole dollars.

Program Description

The Office on Latino Affairs operates through the following 4 programs:

Community-Based Grants - provides technical assistance and grants management services to District Latino-serving non-profit organizations so that they can provide linguistically and culturally appropriate services to the District's Latino population and can complement existing services offered by the District government.

This program contains the following 2 activities:

- Technical Assistance provides funding for development and capacity-building support services to non-profit organizations; and
- Grants Management provides grant selection, award funding, and monitoring services to nonprofit organizations.

Advocacy and Language Access - provides consultation, collaboration, and problem-solving services to the Mayor, District government agencies, community groups, and other entities so that Latino residents are better informed, represented, and served.

This program contains the following 2 activities:

- Language Access provides consultation, technical assistance, and translation services to District government agencies so that they can provide culturally and linguistically competent programs and services to District's Latino residents; and
- Intergovernmental/Private Sector Relations provides liaison and collaborative services to Latino residents/groups and the Mayor, government agencies, and the private sector so that Latino residents can be better informed, represented, and served.

Community Relations and Outreach - provides partnership and outreach services to District Latino residents so that they can increase their knowledge and access to vital programs and services available to them.

This program contains the following 3 activities:

■ Community Information Exchange – provides information dissemination and educational services to District Latino residents so that they can

- better access District government and other vital services available to them:
- Community Partnerships provides information gathering services to District Latino residents so that OLA and District government agencies can better design and support systems to serve the Latino community; and
- OLA and City-Sponsored Events provides preparation, assistance, facilitation, and follow-up services to District government and Latino groups so that they can conduct effective events leading to better access to programs and services by Latino residents.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Office on Latino Affairs had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table BZ0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table BZ0-4 (dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	10	2	2	0	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	8	5	0	-5	0.0	0.0	0.0	0.0
(1050) Financial Management	31	15	12	-3	0.0	0.0	0.0	0.0
(1090) Performance Management	0	236	224	-11	0.0	2.0	2.0	0.0
Subtotal (1000) Agency Management Program	49	258	238	-20	0.0	2.0	2.0	0.0
(1001) Community Based Programs								
(1011) Technical Assistance	5	7	7	0	0.0	0.0	0.0	0.0
(1012) Grants Management	4,746	3,006	2,214	-792	0.0	0.0	0.0	0.0
Subtotal (1001) Community Based Programs	4,751	3,013	2,222	-792	0.0	0.0	0.0	0.0

(Continued on next page)

Table BZ0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands					Full-Time Equivalents		
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(2001) Advocacy Program								
(2011) Language Access	161	80	79	-1	1.9	1.0	1.0	0.0
(2012) Intergovernmental/Private Sector Relations	0	2	2	0	0.0	0.0	0.0	0.0
Subtotal (2001) Advocacy Program	161	83	82	-1	1.9	1.0	1.0	0.0
(3001) Community Relations & Outreach								
(3011) Community Information Exchange	772	640	528	-112	8.6	7.0	7.0	0.0
(3012) Community Partnerships	3	5	5	0	0.0	0.0	0.0	0.0
(3013) OLA and City-Sponsored Events	20	22	15	-7	0.0	0.0	0.0	0.0
Subtotal (3001) Community Relations & Outreach	795	667	548	-119	8.6	7.0	7.0	0.0
Total Proposed Operating Budget	5,757	4,021	3,089	-932	10.4	10.0	10.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see to **Schedule 30-PBB, Program Summary by Activity**, in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The Office on Latino Affairs (OLA) increased its Local funds in personal services by \$2,349 to adjust for fringe benefits based on historical growth rates.

Transfers In/Out: The Office on Latino Affairs will transfer out \$5,150 in local funds for procurement and human resources assessments to the Office of Contracting and Procurement and the D.C. Department of Human Resources. Additionally, OLA is transferring out of its Local budget \$123,294 in facility and telecom fixed costs to the new fixed costs agency and the Office of Finance and Resource Management. The Department of Public Works transfers \$302,578 to OLA for the purpose of making grants to community-based organizations serving the Latino population.

Cost Savings: The Office of Latino Affairs will save \$140,976 in Local funds by reducing Subsidies and Transfers in its Community Relations and Outreach program. In addition, OLA will reduce \$967,500 in Local funds by reducing grants distributed to community-based organizations.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table BZ0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

Table BZ0-5 (dollars in thousands)

Community Based Programs Multiple Programs Community Relations & Outreach Agency Managment Program	3,821 -968 0 -141 -123	10.0 0.0 0.0 0.0 0.0
Multiple Programs Community Relations & Outreach	0 -141	0.0
Community Relations & Outreach	-141	0.0
· · · · · · · · · · · · · · · · · · ·		
Agency Managment Program	-123	0.0
Agency Management Program	-5	0.0
Multiple Programs	2	0.0
Community Based Programs	303	0.0
	2,889	10.0
	200	0.0
Community Based Programs	0	0.0
	200	0.0
	2.000	10.0
	Multiple Programs Community Based Programs	Multiple Programs 2 Community Based Programs 303 2,889 200 Community Based Programs 0

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2011:

Objective 1: Improve institutional knowledge and skills, as well as the quality of programs and/or services offered to District Latinos by Latino-serving non-profit organizations.

Objective 2: Provide consultation, collaboration, and problem-solving services to the Mayor, District gov-

ernment agencies, community-based groups, and other entities, so that District Latinos are better informed, represented, and served.

Objective 3: Provide community outreach services and generate non-profit/public/private sector partnerships, in order to augment District Latinos' knowledge of, and access to, vital programs, services, and information.

Agency Performance Measures Table BZ0-6

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Metric	Actual	Target	Actual	Projection	Projection	Projection
Percent of clients at non-profits funded by OLA that report satisfactory experiences with programs and personnel.	0	70%	75.9%	75.%	80%	85%
Number served by organizations receiving funding from OLA.	6,273	5,500	18,201	6,500	7,000	7,500
Number of Language Access Act covered agencies receiving technical assistance.	New in FY 2009	10	14	23	25	27
Number of Latinos reached at events in Wards 5, 6, 7, and 8.	-	-	Baseline	150	200	250

Children and Youth Investment Collaborative

http://cyitc.org

Telephone: 202-347-4441

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$19,100,460	\$10,602,000	\$7,200,000	-32.1

The mission of the Children and Youth Investment Collaborative is to provide funds to the D.C. Children and Youth Investment Trust Corporation, a not-for-profit organization that disburses grants to community-based providers, with the purpose of creating a seamless approach to the development of policy, planning, and services for children, youth, and their families.

The fund, administered by the D.C. Children and Youth Investment Trust Corporation (CYITC), was established in 1999 as part of the FY 2000 budget. The CYITC was created as a public/private partnership to receive and leverage funding designated under the Children and Youth Initiative Establishment Act of 1999. The board of directors, made up of seven members appointed by the Mayor and District Council and four advisory members from the District government, governs the corporation. The CYITC does not provide direct services to families; however, it grants funds and provides technical assistance to nonprofit organizations that provide direct services to families and thereby increases the quality and availability of services in areas of greatest need.

The CYITC plans to fulfill its mission by:

- Increasing the effectiveness of children and youth programs; and
- Working to ensure high quality programs and services for every child in the District.

These goals are funded through the following grant competitions:

Out-of-School Time/Youth Development Programs – provide services, supports, and opportunities to children and youths during outof-school hours, promoting academic achievement and positive youth outcomes, which can reduce negative behavior that correlates with unsupervised, unstructured time outside of school;

- Older Youth Programs support youths between the ages of 14 and 24 years old, both those enrolled in school and those no longer connected to school, in the areas of academic support, college-going culture, job readiness, and community service;
- Parent Center Programs provide support services to parents of young and adolescent children with parenting skills that help ensure their children are ready for and succeeding in school; and
- Summer Programs provide enriching opportunities to ensure that children and youths aged 5 to 24 years old are safe and have opportunities to

enhance their learning over the summer months. These funds include providing alternative services during late night hours.

The CYITC has two major funding cycles: one for school-year youth-serving programs and year-round parent center programs, and one for summer youth-serving programs.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table JY0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table JY0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	20,811	19,100	10,602	7,200	-3,402	-32.1
Total for General Fund	20,811	19,100	10,602	7,200	-3,402	-32.1
Gross Funds	20,811	19,100	10,602	7,200	-3,402	-32.1

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table JY0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table JY0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	20,811	19,100	10,602	7,200	-3,402	-32.1
Subtotal Nonpersonal Services (NPS)	20,811	19,100	10,602	7,200	-3,402	-32.1
Gross Funds	20,811	19,100	10,602	7,200	-3,402	-32.1

^{*}Percent Change is based on whole dollars.

Program Structure Change

The Children and Youth Investment Collaborative had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table JY0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table JY0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Children Investment Trust								
(1100) Children Investment Trust	19,100	10,602	7,200	-3,402	0.0	0.0	0.0	0.0
Subtotal (1000) Children Investment Trust	19,100	10,602	7,200	-3,402	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	19,100	10,602	7,200	-3,402	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Cost Savings: Approximately \$480,000 is saved in the Local budget subsidy by reducing support for grantee administrative expenses to 5 percent. Additionally, capping the rate at 5 percent for indirect costs allocation in grant awards to community-based organizations saves \$456,000. Leveraging donations from DC resident income tax returns saves \$75,000 based on past and projected revenue. Decreasing the costs for space occupancy from grantee awards saves approximately \$120,000 based on historical expenditures. Furthermore, the FY 2011 budget reduces the amount of competitive grants awards by \$1,771,000. Finally, the FY 2011 budget reduces the designated

funding by \$500,000 for one-time community-based gang street intervention and outreach in FY 2010.

Protected Programs: Community-based programs that engage youths in meaningful activities, particularly out-of-school time programming, are essential to positive youth development. The FY 2011 budget maintains \$7,200,000 for competitive grant awards to community-based organizations.

For the purposes of the District's multi-year financial plan, the FY 2011 budget recognizes the Children and Youth Investment Collaborative subsidy as a one-time expenditure.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table JY0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FT
AL FUND: FY 2010 Approved Budget and FTE		10,602	0
Cost Decrease: Limit support for grantee administrative expenses to 5 percent	Children Investment Trust	-480	0
Cost Decrease: Adjust Local funds to account for tax return	Children Investment Trust	-75	0.
Cost Decrease: Adjust grant awards for occupancy costs	Children Investment Trust	-120	0.
Reduce: Reduce amount of competitive grant award	Children Investment Trust	-1,771	0.
Reduce: Reduce one-time designated competitive grants for community-based gang street intervention and outreach	Children Investment Trust	-500	0.
Cost Decrease: Cap indirect costs allocation rate in grant awards at 5 percent	Children Investment Trust	-456	0
AL FUND: FY 2011 Proposed Budget and FTE		7,200	0

Office on Asian and Pacific Islander Affairs

www.apia.dc.gov

Telephone: 202-727-3120

Door today	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$925,047	\$964,841	\$815,493	-15.5
FTEs	6.3	7.0	6.0	-14.3

The mission of the Office on Asian and Pacific Islander Affairs (OAPIA) is to ensure delivery of a full range of health, education, employment, business, and social services opportunities to the Asian and Pacific Islander (API) community in the District of Columbia.

Summary of Services

OAPIA provides three core services: (1) assists DC APIs in accessing equitable services from the District agencies as well as advocates on behalf of DC APIs on issues affecting their quality of life; (2) assists District agencies to build their capacity to provide culturally and linguistically competent services to DC APIs; and

(3) provides API community-focused grants and support API community organizations' capacity building efforts.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table AP0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table AP0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	930	902	965	815	-149	-15.5
Total for General Fund	930	902	965	815	-149	-15.5
Private Funds						
Private Donations	10	3	0	0	0	N/A
Total for Private Funds	10	3	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	10	20	0	0	0	N/A
Total for Intra-District Funds	10	20	0	0	0	N/A
Gross Funds	949	925	965	815	-149	-15.5

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table AP0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table AP0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	6.0	6.3	7.0	6.0	-1.0	-14.3
Total for General Fund	6.0	6.3	7.0	6.0	-1.0	-14.3
Total Proposed FTEs	6.0	6.3	7.0	6.0	-1.0	-14.3

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table AP0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table AP0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	113	147	163	108	-55	-33.9
12 - Regular Pay - Other	299	293	326	302	-24	-7.2
13 - Additional Gross Pay	0	3	0	0	0	N/A
14 - Fringe Benefits - Curr Personnel	96	96	101	95	-7	-6.8
Subtotal Personal Services (PS)	508	540	590	505	-86	-14.5
20 - Supplies and Materials	15	7	5	2	-2	-50.0
30 - Energy, Comm. and Bldg Rentals	10	13	13	0	-13	-100.0
31 - Telephone, Telegraph, Telegram, Etc	-1	7	8	0	-8	-100.0
33 - Janitorial Services	4	0	7	0	-7	-100.0
34 - Security Services	6	4	3	0	-3	-100.0
35 - Occupancy Fixed Costs	14	8	5	0	-5	-100.0
40 - Other Services and Charges	89	50	49	22	-27	-55.9
41 - Contractual Services - Other	15	0	4	4	0	0.0
50 - Subsidies and Transfers	255	294	276	280	4	1.5
70 - Equipment & Equipment Rental	35	2	5	3	-2	-50.0
Subtotal Nonpersonal Services(NPS)	441	385	375	311	-64	-17.0
Gross Funds	949	925	965	815	-149	-15.5

^{*}Percent Change is based on whole dollars.

Program Description

The Office on Asian and Pacific Islander Affairs operates through the following 2 programs:

APIA Program – provides outreach, education, and funding to Asian and Pacific Islander (API) community members and guidance to District agencies to help ensure equitable access to government services and programs for API community members.

The program contains the following 3 activities:

 Advocacy - provides capacity and funding support to community-based organizations providing grassroots services to the API community;

- Outreach/Education conducts outreach, case assistance, educational workshops, and cultural events to API residents and merchants; and
- Interagency Coordination provides technical assistance and guidance to District agencies on providing appropriate services to Asian and non-English proficient constituents, and monitors the performance of these agencies in providing language access.

Agency Management - provides administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Office on Asian and Pacific Islander Affairs had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table AP0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table AP0-4 (dollars in thousands)

	Dollars in Thousands					Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	173	54	159	106	1.8	1.0	1.5	0.5
(1020) Contracting and Procurement	16	12	0	-12	0.0	0.0	0.0	0.0
(1030) Property Management	32	35	0	-35	0.0	0.0	0.0	0.0
(1040) Information Technology	0	0	12	12	0.0	0.0	0.0	0.0
(1090) Performance Management	0	143	0	-143	0.0	1.0	0.0	-1.0
Subtotal (1000) Agency Management Program	221	244	171	-73	1.8	2.0	1.5	-0.5
(2000) APIA Programs								
(2100) Advocacy	83	99	12	-87	0.8	1.0	0.1	-0.9
(2200) Outreach/Education	532	510	538	28	2.8	3.0	3.3	0.3
(2300) Interagency Coordination	89	112	95	-18	1.0	1.0	1.1	0.1
Subtotal (2000) APIA Programs	704	721	644	-76	4.5	5.0	4.5	-0.5
Total Proposed Operating Budget	925	965	815	-149	6.3	7.0	6.0	-1.0

(Change is calculated by whole numbers and numbers may not add up due to rounding.)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Transfers In/Out: The Office of Asian and Pacific Islander Affairs (OAPIA) will transfer out \$11,816 in Local funds for procurement and human resources assessments to the Office of Contracting and Procurement and the D.C. Department of Human Resources. Additionally, OAPIA is transferring out of its Local budget \$35,491 in facility and telecom fixed costs to the new fixed cost agency and the Office of Finance and Resource Management.

Cost Savings: The OAPIA will save \$12,748 in Local funding by reducing nonpersonal services across multiple programs. OAPIA will also save \$76,698 in Local funds by eliminating one Community Service Representative position in the APIA program.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table AP0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

ollars in thousands)	PROGRAM	BUDGET	FTI
OCAL FUND: FY 2010 Approved Budget and FTE		965	7.0
Eliminate: Eliminate 1.0 FTE Community Service Representative position	APIA Programs	-77	-1.0
Reduce: Reduce nonpersonal services	Multiple Programs	-13	0.
Cost Decrease: Adjust fringe benefits based on historical growth rate	Multiple Programs	-5	0.
Transfer Out: Transfer facility and telecom fixed costs to new fixed cost agency and OFRM	Multiple Programs	-35	0.
Transfer Out: Transfer out procurement and human resources assessments to OCP/HR	Multiple Programs	-12	0.
Reduce: Hold salary steps	Multiple Programs	-8	0.
OCAL FUND: FY 2011 Proposed Budget and FTE		815	6.
ross for APO - Office on Asian and Pacific Islander Affairs		815	6.0

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2011:

Objective 1: Increase community understanding of District government services and utilization of OAPIA through expanded outreach efforts.

Objective 2: Increase capacity of District agencies to provide culturally and linguistically competent services to the API community through useful technical assistance.

Objective 3: Support community organizations/entities to provide supplemental services to the District's API community.

Agency Performance Measures Table AP0-6

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Number of DC API residents, business owners and organizations in OAPIA Community	500				
Database ¹	(baseline)	1,113	1,100	1,400	1,500
Percentage of DC agencies giving a satisfactory or above rating on OAPIA's technical assistance efforts ²	N/A	100%	90%	90%	90%
Number of capacity building efforts provided to API community organizations and individuals ³	100	115	121 10%	135 10%	148 10%
			increase	increase	increase

^{1.} As of FY 2009, OAPIA has created DC only data base to build its contact of DC API residents, merchants, and organizations.

Technical assistance includes: Providing information on API community from U.S. Census and assisting in data collection design, providing information on API community through reports, articles and other informational sources, providing information on resources to receive cultural competency training, providing guidance and/or support from OAPIA in recruitment of bilingual personnel and Reviewing of BLAP/Baseline Assessments/Reports.

^{3.} Capacity building efforts include: training sessions, consultation sessions, information dissemination, resource sharing, and CBO visit.

Office of Veterans Affairs

http://ova.dc.gov

Telephone: 202-724-5454

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$322,383	\$462,746	\$391,952	-15.3
FTEs	2.9	4.0	4.0	0.0

The mission of the District of Columbia Office of Veterans Affairs (OVA) is to assist, recognize, and advocate effectively on behalf of District of Columbia veterans and their families.

Summary of Services

The District of Columbia Office of Veterans Affairs assists District veterans and their dependents and survivors in applying for and using federal Department of Veterans Affairs benefits in addition to in-service record acquisition and correction. OVA also supports veterans recently released from active duty with transition assistance from military life to civilian life.

Finally, OVA connects veterans with wrap-around District and federal services that address homelessness, employment, ex-offender reentry, and quality of life

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table VA0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table VA0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	295	322	463	392	-71	-15.3
Total for General Fund	295	322	463	392	-71	-15.3
Gross Funds	295	322	463	392	-71	-15.3

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table VA0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table VA0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	2.3	2.9	4.0	4.0	0.0	0.0
Total for General Fund	2.3	2.9	4.0	4.0	0.0	0.0
Total Proposed FTEs	2.3	2.9	4.0	4.0	0.0	0.0

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table VA0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table VA0-3

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 Regular Pay - Cont Full Time	104	103	165	165	0	0.0
12 Regular Pay - Other	103	103	105	105	-1	-0.8
14 Fringe Benefits - Curr Personnel	34	44	44	48	4	9.1
Subtotal Personal Services (PS)	241	250	315	318	3	1.0
20 Supplies and Materials	7	3	7	2	-5	-65.5
30 Energy, Comm. and Bldg Rentals	7	15	5	0	-5	-100.0
31 Telephone, Telegraph, Telegram, Etc	7	6	6	0	-6	-100.0
33 Janitorial Services	2	0	2	0	-2	-100.0
34 Security Services	1	2	2	0	-2	-100.0
35 Occupancy Fixed Costs	0	0	3	0	-3	-100.0
40 Other Services and Charges	24	46	123	29	-95	-76.8
41 Contractual Services - Other	0	0	0	39	39	N/A
70 Equipment & Equipment Rental	4	0	0	4	4	N/A
Subtotal Nonpersonal Services (NPS)	54	72	148	74	-74	-50.0
Gross Funds	295	322	463	392	-71	-15.3

^{*}Percent Change is based on whole dollars.

Program Description

The Office of Veterans Affairs operates through the following 2 programs:

Veterans - provides efficient veteran benefits and claims assistance, effective advocacy and outreach, recognition assistance, and services to DC veterans and their families so that they may receive timely veteran benefit assistance and services from the federal Department of Veterans Affairs and other governmental agencies.

The program contains the following 2 activities:

- Recognition ensures District veterans are recognized by the Mayor's office during recognition events. To ensure involvement in recognition programs, the agency actively participates and supports recognition efforts of veteran and military organizations and non-affiliated organizations. All efforts are targeted to ensure District veterans receive proper respect and recognition for their service to this country; and
- Outreach ensures agency contact with District veterans for purposes of recognition, connection to the Department of Veterans Affairs for benefit claims and health services, and connection to District and community services. All efforts are targeted to ensure District veterans are provided the opportunity to improve the quality of their lives.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The Office of Veterans Affairs had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table VA0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table VA0-4 (dollars in thousands)

		Dollars in	Thousands		Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	12	0	12	12	0.1	0.0	0.1	0.1
(1015) Training and Employee Development	14	5	12	7	0.1	0.0	0.1	0.1
(1020) Contracting and Procurement	18	9	12	3	0.1	0.0	0.1	0.1
(1030) Property Management	32	17	12	-5	0.1	0.0	0.1	0.1
(1040) Information Technology	15	4	19	15	0.1	0.0	0.1	0.1
(1050) Financial Management	79	61	72	11	1.2	1.1	1.2	0.1
(1060) Legal	12	0	12	12	0.1	0.0	0.1	0.1
(1070) Fleet Management	0	0	2	2	0.0	0.0	0.0	0.0
(1080) Communications	12	16	16	0	0.1	0.0	0.1	0.1
(1085) Customer Service	12	4	12	8	0.1	0.0	0.1	0.1
(1090) Performance Management	12	120	12	-108	0.1	1.0	0.1	-0.9
Subtotal (1000) Agency Management Program	219	235	194	-41	2.0	2.1	2.1	0.0
(2000) Veterans Programs								
(2100) Recognition	53	121	107	-14	0.6	1.1	1.1	0.0
(2200) Outreach	50	106	91	-16	0.3	0.8	0.8	0.0
Subtotal (2000) Veterans Programs	103	227	198	-29	0.9	1.9	1.9	0.0
Total Proposed Operating Budget	322	463	392	-71	2.9	4.0	4.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The Office of Veterans Affairs (OVA) increased its Local funds in personal services by \$4,107 to adjust for fringe benefits based on historical growth rates.

Transfers In/Out: The Office of Veterans Affairs will transfer out \$8,782 in Local funds for procurement and human resources assessments to the Office of Contracting and Procurement and D.C. Department of Human Resources. Additionally, OVA is transfer-

ring out of its Local budget \$17,366 in facility and telecom fixed costs to the new fixed cost agency and the Office of Finance and Resource Management.

Cost Savings: The Office of Veterans Affairs will save \$48,659 in Local funding by reducing a variety of nonpersonal services across multiple programs, including reductions in supplies and materials, other services and charges, contractual services, and equipment and equipment rental.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table VA0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

llars in thousands)	PROGRAM	BUDGET	FTE
CAL FUND: FY 2010 Approved Budget and FTE		463	4.0
Reduce: Reduction in nonpersonal services	Multiple Programs	-49	0.0
Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs	4	0.0
Transfer Out: Transfer out procurement and human resources assessments to OCP/DCHR	Multiple Programs	-9	0.0
Transfer Out: Transfer facility and telecom fixed costs to new fixed cost agency and OFRM	Multiple Programs	-17	0.0
CAL FUND: FY 2011 Proposed Budget and FTE		392	4.0

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2011:

Objective 1: Expand recognition of the military service of District of Columbia veterans.

Objective 2: Connect more District of Columbia veterans to the full benefits and support made available by local and federal government.

Objective 3: Streamline efforts to inform returning veterans of educational opportunities at state schools.

Agency Performance Measures Table VA0-6

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Metric	Actual	Target	Actual	Projection	Projection	Projection
Percent of veterans who rate OVA services as satisfactory or better	99.5%	88.36%	96%	96%	96%	96%
Number of DC veterans contacted	650	679	675	700	700	700
Number of veteran events and programs coordinated in partnership with other organizations	27	26	22	25	25	25
Number of veteran events produced by OVA as the lead organizations	-	1	1	2	3	4
Business days spent on initial response to client (Begin: Client appointment / End: Resolution or start of resolution process)	-	-	-	6	6	6

Department of Youth Rehabilitation Services

www.dyrs.dc.gov

Telephone: 202-576-8175

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$94,343,250	\$89,355,865	\$91,216,659	2.1
FTEs	511.3	602.5	580.0	-3.7

The mission of the Department of Youth Rehabilitation Services (DYRS) is to improve public safety and give court-involved youth the opportunity to become more productive citizens by building on the strengths of youth and their families in the least restrictive, most homelike environment consistent with public safety.

Summary of Services

The DC Department of Youth Rehabilitation Services is the local juvenile justice agency responsible for providing safe and stable secure residential and community-based programs to youth who have been committed to its care. Programming targeting committed youth is designed to expand opportunities to youth so that they can become more productive citizens and to reduce delinquent behavior. In addition, DYRS provides secure detention and effective deten-

tion alternative programs to detained youth who are placed under custody of the DC Superior Court's Division of Social Services. The program goal for youth in the detention alternatives is to ensure that youth appear for scheduled court hearings without being re-arrested.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table JZ0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table JZ0-1 (dollars in thousands)

	Actual	Antoni	Ammunad	Duamanad	Change	Downsont
Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	from FY 2010	Percent Change*
General Fund						
Local Funds	84,463	93,732	85,016	90,681	5,664	6.7
Total for General Fund	84,463	93,732	85,016	90,681	5,664	6.7
Federal Resources						
Federal Payments	0	0	4,000	0	-4,000	-100.0
Federal Grant Funds	0	23	0	258	258	N/A
Total for Federal Resources	0	23	4,000	258	-3,742	-93.6
Intra-District Funds						
Intra-District Funds	1,936	588	339	278	-61	-18.0
Total for Intra-District Funds	1,936	588	339	278	-61	-18.0
Gross Funds	86,399	94,343	89,356	91,217	1,861	2.1

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents Authorized by Revenue Type

Table JZ0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table JZ0-2

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change
General Fund						
Local Funds	522.7	511.3	602.5	579.5	-23.0	-3.8
Total for General Fund	522.7	511.3	602.5	579.5	-23.0	-3.8
Federal Resources						
Federal Grant Funds	0.0	0.0	0.0	0.5	0.5	N/A
Total for Federal Resources	0.0	0.0	0.0	0.5	0.5	N/A
Total Proposed FTEs	522.7	511.3	602.5	580.0	-22.5	-3.7

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table JZ0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table JZ0-3 (dollars in thousands)

					Change	1
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	26,970	26,126	28,101	28,154	53	0.2
12 - Regular Pay - Other	3,448	4,197	3,956	3,697	-259	-6.6
13 - Additional Gross Pay	2,072	2,683	1,917	1,917	0	0.0
14 - Fringe Benefits – Current Personnel	6,822	6,940	6,408	7,013	605	9.4
15 - Overtime Pay	3,557	4,162	2,099	3,707	1,608	76.6
Subtotal Personal Services (PS)	42,869	44,107	42,481	44,488	2,007	4.7
20 - Supplies and Materials	1,637	1,865	1,534	1,524	-10	-0.6
30 - Energy, Comm. and Building Rentals	1,308	1,154	1,176	0	-1,176	-100.0
31 - Telephone, Telegraph, Telegram, Etc.	575	478	404	0	-404	-100.0
32 - Rentals - Land and Structures	1,192	1,061	1,339	0	-1,339	-100.0
33 - Janitorial Services	0	286	28	0	-28	-100.0
34 - Security Services	155	160	0	0	0	N/A
35 - Occupancy Fixed Costs	483	441	384	0	-384	-100.0
40 - Other Services and Charges	1,091	1,544	1,727	1,027	-700	-40.5
41 - Contractual Services - Other	8,911	7,940	7,431	2,888	-4,543	-61.1
50 - Subsidies and Transfers	27,752	34,845	32,189	40,727	8,538	26.5
70 - Equipment and Equipment Rental	424	462	663	563	-101	-15.2
Subtotal Nonpersonal Services (NPS)	43,530	50,236	46,875	46,728	-147	-0.3
Gross Funds	86,399	94,343	89,356	91,217	1,861	2.1

^{*}Percent Change is based on whole dollars.

Division Description

The Department of Youth Rehabilitation Services operates through the following 6 divisions:

Committed Youth Services Administration - provides custodial care, supervision, services, supports, and opportunities to youth committed to the care and custody of DYRS. The array of placement options ranges from secure confinement, to residential and community placements, to home-based care. The Administration assures that there is a case manager assigned to each committed young person. The Administration also manages the operation of a secure

facility for committed youth, the New Beginnings Youth Development Center, and non-secure, community-based facilities and programs.

This division contains the following 6 activities:

- Community Services provides services, support and opportunities to committed youth in their home and/or home-like community residences that offers them expanded opportunities for their pro-social development, growth and rehabilitation, while assuring public safety;
- Committed Services-Secured the New Beginnings
 Youth Development Center, located in Laurel,

Maryland provides 24-hour supervision, custody and care including residential, nutritional, educational, recreational, workforce development, medical, dental, and mental health services. The facility's six-to-twelve month behavior modification program, modeled after the acclaimed Missouri approach, serves the most serious and chronic young offenders. The program prepares youth for community reintegration within a home-like environment through a program grounded in the principles of positive youth development and guided peer interaction to promote transformation;

- Food Services ensures that youth at New Beginnings Youth Development Center are provided meals that are nutritionally balanced, healthy, properly prepared, and served in pleasant surroundings. Meals are prepared and served daily and may include special diets. Culinary staff is responsible for menu planning, food preparation, maintaining an adequate food inventory at all times, operating a clean and sanitary work environment, and complying with the Federal Child Nutrition Breakfast/Lunch Reimbursement Program;
- Community Residential Programs manages and operates small, community-based group homes for committed youth in the District of Columbia. These programs include the Renaissance House, a non-secure community-based transitional living program serving up to six committed youth and the Exodus House, a non-secure community-based home serving up to six committed youth awaiting placement in a non-secure residential program;
- Care Management provides individualized case and care planning, management and monitoring for DYRS youth and families so that they can make appropriate use of available opportunities and avoid destructive behavior and re-arrest; and
- Program Management provides appropriate management, supervision and administrative support to assure DYRS goals are met as related to committed population.

Detained Youth Services Administration - provides for the care and custody of youth awaiting court processing who are placed in the secure detention facility (Youth Services Center) or shelter care by the DC Superior Court. The Administration also advocates for alternatives to secure confinement for youth who can

be supervised in a non-residential setting and contracts for Intensive Third Party Monitoring Services and an Evening Reporting Center as alternatives to detention.

This division contains the following 4 activities:

- Community Services provides the youth with safe and secure programming in their home and/or homelike community residence while they are awaiting court processing;
- Detained Services Secured the Youth Services Center (YSC) provides temporary secure custody for juveniles awaiting adjudication, disposition, or transfer to another facility. YSC provides 24-hour custody, care and supervision; prevents the abridgement of juvenile's legal rights while in detainment; and provides for the basic physical, emotional, religious, educational, and social needs for juveniles while in secure custody. YSC also conducts diagnostic assessments to inform court processing and dispositional planning and maintains a safe and humane environment, ensuring the level of security necessary to prevent escape, assault, and intimidation;
- Food Services ensures that youth at Youth Service Center are provided meals that are nutritionally balanced, healthy, properly prepared, and served in pleasant surroundings. Meals are prepared and served daily and may include special diets. Culinary staff is responsible for menu planning, food preparation, maintaining an adequate food inventory at all times, operating a clean and sanitary work environment, and complying with the Federal Child Nutrition Breakfast/Lunch Reimbursement Program; and
- Program Management provides appropriate management, supervision and administrative support to assure DYRS goals are met as related to detained population.

Health Services - provides for the design, development, coordination, delivery, and evaluation of a 24-hour comprehensive continuum of quality adolescent medical and behavioral health care services and supports to DYRS in the two secure facilities and in the community-based shelters, group homes and transition centers. Upon release from secure care facilities, DYRS Health Services - both medical and behavioral health - work to ensure appropriate community-based linkages for continuing care are established.

This division contains the following 3 activities:

- Primary Care provides acute care services, immunizations, health education, and preventive and comprehensive medical services to all DYRS youth in secure care;
- Behavioral Health oversees both mental health and substance abuse services and supports (i.e., co-occurring disorders). The behavioral health services program provides initial screening, comprehensive assessments and evaluations including both clinical interviews and standardized instruments. While individual, group and family counseling are mainstays of the program, the program is heavily focused on a trauma-informed agenda; and
- Program Management provides appropriate management, supervision and administrative support to assure DYRS medical service.

Utilization Resource Management and Administration - is responsible for identifying, developing, resourcing, managing, brokering, and tracking utilization of the continuum of residential and nonresidential community-based programs, services, supports, and opportunities provided to detained and committed youth under the Department's care and custody. The Administration is also responsible for contract management, pre-dispositional case planning, scheduling and facilitating Youth/Family Team Meetings, program referral and placement, optimizing the use of Medicaid and Title IV-E funds, and securing government and private grant funding.

This division contains the following 4 activities:

- Youth Family Team Meetings schedules, coordinates, and facilitates initial and subsequent Youth Family Team Meetings to develop and modify appropriate Individualized Service Plans for all committed youth, specifically at the point of commitment to DYRS, prior to reentry, and to modify the service plans for youth placed in the community;
- Pre-Dispositional Plan Development provides pre-dispositional case planning for adjudicated youth likely to be committed to the Department to reduce lengths of stay in secure detention and delays in post-commitment placement. This is accomplished by determining which youth are likely to be committed and by conducting risk

- assessments to ascertain the appropriate level of restrictiveness;
- Referral and Placement manages all referrals to contracted residential services and tracks the utilization of contracted programs and services to inform planning and resource allocation. The unit also closely tracks youth in residential placement to ensure timely review of progress and to reduce unnecessarily long lengths of stay, coordinates the Department's Interstate Compact functions, and is responsible for establishing a program that will enable DYRS to take full advantage of Federal Medicaid and Social Security Title IV-E funds for placements and eligible services necessary for courtinvolved young people in its care and custody; and
- ensures the timely delivery of quality community-based and residential services in safe and therapeutic settings with fiscal integrity. To accomplish this, unit staff ascertain service and program needs; develop statements of work; oversee and manage contract solicitations in cooperation with the Office of Contracting and Procurement (OCP); develop and refine procedures and protocols for contractors' compliance and progress in meeting contract standards and deliverables; submit annual contract evaluations to the OCP; and institute an effective monitoring system to ensure contracted program activities are meeting the needs of young people in the care and custody of DYRS.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations - provides comprehensive financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table JZ0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table JZ0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Agency Management/Personnel	1,185	1,187	813	-374	9.5	11.0	10.0	-1.0
(1015) Agency Management/Training	583	575	658	82	5.1	5.0	6.0	1.0
(1020) Contracts and Procurement	1,231	834	768	-66	8.8	8.0	11.0	3.0
(1030) Property Management	6,611	5,974	3,304	-2,670	28.8	13.5	18.0	4.5
(1040) Information Technology	1,101	2,154	1,285	-869	3.8	4.0	4.0	0.0
(1055) Risk Management	136	202	89	-114	1.5	2.0	1.0	-1.0
(1070) Fleet Management	2,716	754	473	-281	5.1	5.0	5.0	0.0
(1080) Communications	622	93	154	62	1.9	2.0	2.0	0.0
(1085) Customer Service	44	46	46	0	1.0	1.0	1.0	0.0
(1090) Performance Management	2,836	3,177	3,906	729	27.4	35.0	35.0	0.0
(1095) Licensing and Certification	151	0	0	0	1.9	0.0	0.0	0.0
(1099) Court Supervision	0	552	497	-55	0.0	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	17,215	15,550	11,994	-3,556	94.7	86.5	93.0	6.5
(100F) Agency Financial Operations								
(110F) Budget Operations	462	313	340	27	3.8	3.0	3.0	0.0
(120F) AFO Accounting Operations	0	209	220	10	0.0	3.0	3.0	0.0
(130F) ACFO Operations	0	5	5	0	0.0	0.0	0.0	0.0
Subtotal (100F) Agency Financial Operations	462	528	564	36	3.8	6.0	6.0	0.0
(2000) Committed Youth Services								
(2010) Community Services	21,648	16,230	23,500	7,270	18.4	14.0	6.0	-8.0
(2020) Committed Services-Secured	16,821	16,115	17,100	985	151.4	185.5	166.0	-19.5
(2030) Food Services	945	1,133	1,141	8	11.2	12.0	10.5	-1.5
(2040) Community Residential Programs	1,472	1,474	1,126	-349	7.4	12.0	6.0	-6.0
(2050) Case Management	1,995	8,379	5,161	-3,217	23.3	26.0	43.0	17.0
(2060) Program Management	1,396	2,307	557	-1,750	14.8	27.0	6.0	-21.0
Subtotal (2000) Committed Youth Services	44,278	45,638	48,585	2,948	226.6	276.5	237.5	-39.0

(Continued on next page)

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table JZ0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table JZ0-4 (continued)

(dollars in thousands)

	D	ollars in The	ousands		Fu	III-Time Equi	ivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(3000) Detained Youth Services								
(3010) Community Services	2,236	9,941	8,119	-1,822	27.2	40.0	12.0	-28.0
(3020) Detained Services - Secured	9,604	11,782	12,690	909	111.8	139.5	145.5	6.0
(3030) Food Services	940	827	944	117	7.2	7.0	7.0	0.0
(3050) Care Management	12,908	0	0	0	14.4	0.0	0.0	0.0
(3060) Program Management	214	762	697	-65	1.9	9.0	8.0	-1.0
Subtotal (3000) Detained Youth Services	25,902	23,313	22,450	-863	162.5	195.5	172.5	-23.0
(4000) Health Services								
(4010) Medical Services	355	0	0	0	3.5	0.0	0.0	0.0
(4020) Primary Care	4,188	2,407	3,086	680	3.8	19.0	22.0	3.0
(4030) Community Services	1,155	5	0	-5	9.0	0.0	0.0	0.0
(4040) Program Management	786	528	0	-528	4.8	5.0	0.0	-5.0
(4050) Behavioral Health	0	1,388	1,059	-329	0.0	14.0	9.0	-5.0
(4060) Program Management	0	0	905	905	0.0	0.0	7.0	7.0
Subtotal (4000) Health Services	6,485	4,328	5,050	722	21.1	38.0	38.0	0.0
(5000) Resource Management and Utilization Division								
(5010) Youth Family Team Meeting	0	0	778	778	2.6	0.0	10.0	10.0
(5020) Pre-Disposition Plan Development	0	0	825	825	0.0	0.0	11.0	11.0
(5030) Referral and Placement	0	0	401	401	0.0	0.0	5.0	5.0
(5040) Contract Management and Compliance Unit	0	0	569	569	0.0	0.0	7.0	7.0
Subtotal (5000) Resource Management and Utilization Div	vision 0	0	2,573	2,573	2.6	0.0	33.0	33.0
Total Proposed Operating Budget	94,343	89,356	91,217	1,861	511.3	602.5	580.0	-22.5

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The DYRS budget is increased by \$2,225,863 to adjust the staff salary schedule to fully fund the FTE count. A related budget increase of \$1,138,756 adjusts staff fringe benefits based on historical growth rates. The IT ServUs budget is decreased by \$31,512 to reflect revised Office of the Chief Technology Officer (OCTO) estimates. A reduction of \$178,950 aligns the agency's fleet costs with Department of Public Works (DPW) estimates.

Transfers In/Out: The DYRS budget transfers out \$3,331,217 for facility fixed costs and telecom costs to the new fixed cost agency and Office of Finance and Resource Management (OFRM). Additionally, funds totaling \$459,660 for procurement and human resource assessments are transferred to Office of Contracting and Procurement (OCP) and the D.C. Department of Human Resources (DCHR).

Cost Savings: The agency will save \$395,700 in management identified efficiencies: \$42,500 by limiting costs for staff conference attendance, travel and membership dues; \$55,000 in savings by aligning pest control and trash removal at the new, smaller New Beginnings Youth Development Center; \$20,000 by decreasing the cost of the annual agency-wide summit; \$193,000 through the delay in purchasing new computer software and in replacing computers and color copiers and \$30,000 in savings by limiting the purchase of new furniture. These efficiencies will not adversely affect direct services. In addition, adjusting the cost for Court Supervision saves \$55,200. The agency is confident it can achieve these savings without impacting progress on meeting the Jerry M workplan requirements.

Furthermore, for the Detained Youth Services program education costs at YSC are aligned with projected expenditures to save \$200,000, and an adjustment to the education contract for committed youth decreases costs by \$400,000. A decrease of 6 slots for Therapeutic Family Homes aligns costs with utilization, saving \$696,420. The elimination of expressive art therapy services saves \$300,000.

Additionally, the elimination of 15.0 non-direct service vacant positions saves \$1,028,727, and the realignment of personnel reduces the budget by \$871,363 and 8.0 FTEs.

Protected Programs: The FY 2011 budget retains funding necessary to improve public safety and give court-involved youth the opportunity to become more productive citizens by building on the strengths of youth and their families in the least restrictive, most homelike environment consistent with public safety.

This budget proposes continued funding for detention alternatives to the Youth Services Center, the Service Coalition for committed youth, transition school for committed youth returning to the community, workforce development opportunities through a Federal Department of Labor grant, and other programs in the DYRS continuum of services.

Policy Initiatives: The rate of new commitments to DYRS does not correlate with the rate of juvenile arrest for serious offenses. Although arrest for juvenile violent crimes has remained steady over the past few fiscal years, the number of youth committed to the care of DYRS has increased over the same time period. The trends in prior years' expenditures to provide services to the committed youth population have resulted in recurring spending pressures. In FY 2011, the budget for Committed Youth Services is increased by \$8,533,000 to adjust the baseline in such a way that recognizes historical increases in new commitments and sustains service levels.

Additionally, a cost increase of \$1,608,000 adjusts the overtime budget based on historical expenditures and takes account of continued efforts to manage overtime by pooling a portion of personal services funding tied to those youth development representatives that are unavailable for duty.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table JZ0-5 This table itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

ollars in thousands)	Program	BUDGET	FTE
CAL FUNDS: FY 2010 Approved Budget and FTE		85,016	602.5
Cost Increase: Adjust for historical increases in new commitments to continue service at current service levels	Committed Youth Services	8,533	0.0
Cost Decrease: Limit staff conferences, travel, and membership dues	Multiple Programs	-43	0.0
Cost Decrease: Align costs for pest control at new, smaller facility	Committed Youth Services	-25	0.0
Cost Decrease: Align costs for trash removal at new facility, smaller facility	Committed Youth Services	-30	0.0
Cost Decrease: Limit costs for agency-wide summit	Agency Management Program	-20	0.0
Cost Decrease: Delay purchases for desktop software	Agency Management Program	-25	0.0
Cost Decrease: Delay replacement of computers	Agency Management Program	-78	0.0
Cost Decrease: Delay replacement of color copiers	Agency Management Program	-90	0.0
Cost Decrease: Align IT assessment with revised OCTO estimate	Agency Management Program	-32	0.0
Cost Decrease: Limit purchase of new furniture	Multiple Programs	-30	0.0
Cost Decrease: Adjust costs for Court Supervision	Agency Management Program	-55	0.0
Cost Decrease: Align education costs at YSC with projected expenditure	Detained Youth Services	-200	0.0
Cost Decrease: Adjust contract for education for committed youth	Committed Youth Services	-400	0.0
Cost Decrease: Align Therapeutic Family Homes with utilization	Committed Youth Services	-696	0.0
Cost Decrease: Eliminate non-direct service vacant positions	Multiple Programs	-1,029	-15.0
Reduce: Realign personnel	Multiple Programs	-871	-8.0
Eliminate: Eliminate expressive art therapy services	Multiple Programs	-300	0.0
Cost Increase: Adjust overtime for historical expenditures	Multiple Programs	1,608	0.0
Cost Increase: Adjust staff salary schedule to fully fund FTE count	Multiple Programs	2,226	0.0
Cost Increase: Adjust staff fringe benefits based on historical growth rate	Multiple Programs	1,139	0.0
Adjust: Hold salary steps constant	Multiple Programs	53	0.0
Transfer Out: Transfer facility and telecom fixed cost to new fixed cost agency and OFRM	Agency Management Program	-3,331	0.0
Cost Decrease: Align fleet assessment with DPW revised estimate	Agency Management Program	-179	0.0
Transfer Out: Transfer procurement and human resource assessments to OCP/DCHR	Agency Management Program	-460	0.0
ICAL FUNDS: FY 2011 Proposed Budget and FTE		90,681	579.5

(Continued on next page)

	Program	BUDGET	FTE
FEDERAL PAYMENTS: FY 2010 Approved Budget and FTE		4,000	0.0
Cost Decrease: Reduce Federal payment	Committed Youth Services	-4,000	0.0
FEDERAL PAYMENTS: FY 2011 Proposed Budget and FTE		0	0.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		0	0.0
Enhance: Add Department of Labor grant for workforce development	Committed Youth Services	258	0.5
FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE		258	0.5
<u> </u>			
INTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		339	0.0
INTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align breakfast and lunch program with projected utilization	Detained Youth	339	
Cost Increase: Align breakfast and lunch program	Detained Youth Committed Youth Services		0.0

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Committed Services Division

Objective 1: Provide proven community-based programs, services, supports and opportunities that help young people to turn their lives around, achieve and flourish.

Objective 2: Operate secure facilities that are safe, humane, and address youths' needs by building on their strengths.

Objective 3: Provide services, supports and opportunities to young people that will reduce their delinquent behavior and promote public safety.

Committed Services Division

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of committed youth in out-of-state residential placements	9%	12.5%	24%	25%	20%	15%
Rate of injuries to youth from assaults at NBYC	New Measure	Baseline	18.56	6.0	5.5	5.0
Average caseload – case manager to committed youth ratio	28	25	28	25	25	25
Percentage of newly committed youth that undergo a complete case planning process and are in placements and receiving services consistent with their YFTM action plan	56%	50%	69%	90%	95%	98%
Recidivism rate for youth released from the DC Model Unit program within six months of the date of their release ¹	24%	16%	35%	20%	20%	20%
Percentage of committed youth connected to school or work at six month intervals from the date of their enrollment in the Service Coalition	New Measure	New Measure	New Measure	Baseline	TBD	TBD
Percentage of committed youth connected to school, work and positive adult at six month intervals from the date of their release from the DC Model Unit Program ²	33%	90%	74%	75%	80%	90%

NBYC: New Beginnings Youth Center YFTM: Youth Family Team Meeting

2. Detained Services Division

Objective 1: Provide proven community-based programs, services, supports and opportunities that help young people to turn their lives around, achieve and flourish.

Objective 2: Operate secure facilities that are safe, humane and address youths' needs by building on their strengths.

Objective 3: Provide services, supports and opportunities to young people that will reduce their delinquent behavior and promote public safety.

Detained Services Division

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Average length of stay in secure detention awaiting placement in shelter home	4 days	6 days	5 days	4 Days	3 Days	2 Days
Average length of stay in secure detention	21 days	25 days	23 days	22 Days	21 Days	20 Days
Rate of injuries to youth as a result of assaults at YSC	New Measure		11.34	10.0	9.5	9.0
Percentage of youth receiving mental health screening within four hours of admission to YSC ³	New Measure	New Measure	90%	95%	95%	95%
Percentage of youth completing detention alternatives without re-arrest and failure to appear in court	92%	94%	95%	95%	95%	95%

YSC: Youth Service Center

3. Office of the Director

Objective 1: Recruit and retain a professional staff capable of carrying out the mission and vision of the Department.

Objective 2: Develop a performance driven culture and infrastructure focusing on improved outcomes for youth in our care and supported by a qualified and well-trained professional staff.

Office of the Director

Measure	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
	Actual	Target	Actual	Projection	Projection	Projection
Percent of newly hired YDR staff with at least 30 college credits.	N/A	N/A	100%	100%	100%	100%

YDR: Youth Development Representative

Performance Plan Endnotes:

- ^{1.} Measured as a finding of involvement in a new offense
- ² In school, GED or other educational program, employed or enrolled in workforce training program. Positive adult assessed by youth's case manager.
- 3. Formerly "Percentage of youth receiving medical and mental health screening within four hours of admission to YSC." DYRS tracks both medical and mental health screenings independently, not jointly; combining the data sets would produce a less reliable or meaningful number.
- 4. Reflects hires made since the 30 college credit requirement was implemented.

Department on Disability Services

www.dds.dc.gov Telephone: 202-730-1700

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$125,142,693	\$95,129,832	\$92,059,403	-3.2
FTEs	383.7	409.8	409.8	0.0

The mission of the Department on Disability Services (DDS) is to provide innovative, high-quality services that enable people with disabilities to lead meaningful and productive lives as vital members of their families, schools, workplaces, and communities in every neighborhood in the District of Columbia.

Summary of Services

The Department on Disability Services (DDS) is composed of two administrations that oversee and coordinate services for residents with disabilities through a network of private and non-profit providers. The Developmental Disabilities Administration (DDA) ensures that residents with intellectual disabilities receive the services and supports they need to lead self-determined and valued lives in the community. DDA achieves this through the delivery of outreach and service coordination services; the development and management of a provider network delivering community residential, day, vocational, employment and individual and family support services; and the operation of a comprehensive quality management

program. The Rehabilitation Services Administration (RSA) focuses on employment, ensuring that persons with disabilities achieve a greater quality of life by obtaining and sustaining employment, economic self-sufficiency and independence. RSA achieves this through employment marketing and placement services, Social Security Disability Insurance determinations, vocational rehabilitation, inclusive business enterprises, and supports for the DC Center for Independent Living.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table JM0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table JM0-1 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	81,911	92,843	62,007	56,808	-5,199	-8.4
Special Purpose Revenue Funds	4,099	7,394	6,200	6,200	0	0.0
Total for General Fund	86,010	100,237	68,207	63,008	-5,199	-7.6
Federal Resources						
Federal Grant Funds	19,256	21,744	24,158	26,141	1,983	8.2
Federal Medicaid Payments	2,678	2,781	2,765	2,910	145	5.2
Total for Federal Resources	21,934	24,526	26,923	29,051	2,128	7.9
Intra-District Funds						
Intra-District Funds	400	380	0	0	0	N/A
Total for Intra-District Funds	400	380	0	0	0	N/A
Gross Funds	108,344	125,143	95,130	92,059	-3,070	-3.2

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table JM0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table JM0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	304.2	214.6	206.2	201.0	-5.2	-2.5
Total for General Fund	304.2	214.6	206.2	201.0	-5.2	-2.5
Federal Resources						
Federal Grant Funds	124.8	146.9	176.6	181.8	5.2	2.9
Federal Medicaid Payments	22.8	22.3	27.0	27.0	0.0	0.0
Total for Federal Resources	147.6	169.2	203.6	208.8	5.2	2.6
Total Proposed FTEs	451.8	383.7	409.8	409.8	0.0	0.0

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table JM0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table JM0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
111 - Regular Pay - Cont Full Time	23,354	24,015	25,540	26,117	577	2.3
12 - Regular Pay - Other	1,128	816	1,141	597	-544	-47.7
13 - Additional Gross Pay	1,407	1,063	0	0	0	0
14 - Fringe Benefits - Curr Personnel	4,591	4,858	4,801	5,227	426	8.9
15 - Overtime Pay	140	167	63	120	57	90.6
Subtotal Personal Services (PS)	30,619	30,919	31,545	32,060	515	1.6
20 - Supplies and Materials	253	218	291	221	-70	-24.1
30 - Energy, Comm. and Building Rentals	11	318	5	5	0	0.0
31 - Telephone, Telegraph, Telegram, Etc.	207	269	206	213	6	3.0
32 - Rentals - Land and Structures	6,448	7,365	5,334	5,570	236	4.4
34 - Security Services	636	261	25	34	10	38.9
35 - Occupancy Fixed Costs	0	0	29	0	-29	-100.0
40 - Other Services and Charges	2,065	2,416	2,345	3,350	1,005	42.9
41 - Contractual Services - Other	4,956	5,707	4,565	3,737	-828	-18.1
50 - Subsidies and Transfers	62,432	76,971	50,321	46,352	-3,969	-7.9
70 - Equipment and Equipment Rental	717	699	464	517	53	11.4
Subtotal Nonpersonal Services (NPS)	77,725	94,224	63,585	59,999	-3,585	-5.6
Gross Funds	108,344	125,143	95,130	92,059	-3,070	-3.2

^{*}Percent Change is based on whole dollars.

Division Description

The Department on Disability Services (DDS) operates through the following 4 divisions:

Developmental Disabilities Administration (DDA) - provides individualized services, supports and life planning to individuals with intellectual and developmental disabilities in order to lead self-determined and valued lives in the community.

This division contains the following 3 activities:

- DDA Service Planning and Coordination provides services to qualified individuals by coordinating available resources and opportunities in the community, assisting with the development of Individualized Service Plans (ISPs), and advocating for quality services to promote healthy lifestyles for each individual;
- Quality Assurance examines and improves internal and external service delivery systems by conducting external provider reviews to ensure performance standards, federal and local regulations, quality frameworks issued by the Centers for Medicare and Medicaid Services, national best practices, and court mandates are met. Quality Assurance includes functional responsibility for incident management and enforcement, and clinical technical assistance to improve healthcare delivery; and
- DDA Consumer Resources and Operations oversees the intake of all new applicants, the management of all providers for the safety of individuals supported by DDA and the management of the Home and Community Based Waiver, including technical assistance, service authorization, and management of consumer funds and coordination of activities carried out in D.C. Superior Court.

Rehabilitation Services Administration (RSA) - assists disabled persons achieve a greater quality of life by obtaining and sustaining employment, economic self-sufficiency, and independence.

This division contains the following 4 activities:

 Vocational Rehabilitation Services - assesses, plans, develops and provides vocational rehabilitation services to individuals with disabilities to

- enable them to prepare and engage in gainful and competitive employment;
- Blind and Visual Impairment Services assists blind and visually impaired District residents obtain information they need to make informed choices by providing services that increase their opportunities;
- Disability Determination Services administers Social Security Disability Insurance and Supplemental Security Income; and
- Quality Assurance provides monitoring, compliance reviews, and evaluation of local and federal agencies, ensuring that RSA customers receive quality services.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table JM0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table JM0-4 (dollars in thousands)

		Dollars in	Thousands			Tull-Time Equ	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	53	6 690	549	-140	6.3	3 7.0	7.0	0.0
(1015) Training and Employee Development	72	0 439	9 406	-33	5.	0 3.0	3.0	0.0
(1020) Contracts and Procurement	65	2 784	4 648	-136	7.5	9 8.0	0.8	0.0
(1030) Property Management	8,58	2 5,620	6,026	400	9.	7 8.0	9.0	1.0
(1040) Information Technology	1,53	6 1,518	3 1,557	39	8.	6 9.0	10.0	1.0
(1060) Legal Services	80	5 890	963	73	0.0	0 2.0	1.0	-1.0
(1080) Communications	25	6 42	2 0	-42	1.1	2 0.0	0.0	0.0
(1090) Performance Management	2,02	6 86	7 695	-173	12.	7 9.0	5.0	-4.0
(1099) Court Supervision		0 3,348	3 2,896	-452	0.0	0.0	0.0	0.0
(1120) Consumer Rights and Protection	26	4 132	2 158	25	3.	0 2.0	2.0	0.0
Subtotal (1000) Agency Management Program	15,37	7 14,33	7 13,898	-438	54.	5 48.0	45.0	-3.0
(100F) Agency Financial Operations Program								
(110F) Budget Operations	29	4 290	313	23	3.0	3.0	3.0	0.0
(120F) Accounting Operations	44	0 558	575	18	5.	4 5.8	5.8	0.0
(130F) Associate Chief Financial Officer	17	7 14	3 142	-1	2.	0 2.0	2.0	0.0
(140F) Agency Fiscal Officer	57	6 41	5 548	134	2.1	0 2.0	2.0	0.0
Subtotal (100F) Agency Financial Operations Program	1,48	7 1,40	6 1,579	173	12.	5 12.8	12.8	0.0
(6000) Developmental Disabilities Administration								
(6010) Health, Medical and Habilitation			0 0	0	0.			0.0
(6035) DDA Service Planning and Coordination	52,68	•		-1,689	93.			-5.0
(6060) Quality Assurance	4,72	5 6,694	4 6,619	-75	27.	8 33.0	42.0	9.0
(6080) DDA Consumer Resource Operations		0 (0 0	0	0.3			0.0
(6080) DDA Consumer Resources and Operations	24,46	8 3,19	7 3,713	516	38.			5.0
(6090) DDA Incident Management and Enforcement	76	3 849	9 0	-849	9.1	6 11.C	0.0	-11.0
Subtotal (6000) Developmental Disabilities Administrati	on 82,6 4	1 50,68	5 48,589	-2,097	169.	3 187.0	185.0	-2.0
(7000) Rehabilitation Services Administration								
(7020) Disability Services Administration	-	1 (0 0	0	0.0	0.0	0.0	0.0
(7025) RSA Vocational Rehabilitation Services	12,09	0 16,330	15,122	-1,208	58.	2 94.0	93.0	-1.0
(7030) RSA Blind and Visual Impairment Services	5,38	5 5,48	5 4,974	-511	20.	7 16.0	17.0	1.0
(7035) RSA Transition and Supported Employment	1,03		0 0	0	11.5	9 0.0	0.0	0.0
(7055) RSA Disability Determination Services	6,01	6 6,400	7,361	960	38.	1 46.0	51.0	5.0
(7060) Quality Assurance	1,11	8 48	7 538	51	11.	5 6.0	6.0	0.0
No Activity Assigned		0 (0 0	0	7.	0.0	0.0	0.0
Subtotal (7000) Rehabilitation Services Administration	25,63	8 28,702	2 27,994	-708	147.	4 162.0	167.0	5.0
Total Proposed Operating Budget	125,14	3 95,13	92,059	-3,070	383.	7 409.8	3 409.8	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB, Program Summary by Activity, in the FY 2011 Operating Appendices volume located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Cost Savings: DDS will realize cost savings by operating a lean and focused organization that reduces non-essential costs. DDS savings in nonpersonal costs reflect a reduction that will not adversely affect client services, including \$265,787 in efficiency reductions in areas such as supplies and equipment. Further, five vacant administrative positions will be eliminated, resulting in a Local fund savings of \$302,220. Direct care positions will be protected.

To coincide with District-wide Local budget reductions, the budget of the Court Monitor and the Special Master in the Evans vs. Fenty case will be reduced by 10 percent, for a cumulative FY 2011 savings of \$97,400. Also, the budget for the Quality Trust will be aligned with projected expenditures, resulting in a savings of \$355,000, while maintaining the requirements outlined in the 2001 Evans settlement agreement.

Finally, to realize Local savings, nonpersonal services will be shifted from Local funds to Federal funds resulting in a net Local fund savings to the District of \$276,104.

Protected Programs: DDS is committed to maximizing all available resources to continue to provide high quality client services. As they remain eligible, all individuals served by DDS in FY 2010 will continue to be served in FY 2011.

Within the Developmental Disabilities Administration (DDA), the budget funds the annualized costs of individuals served in FY 2010. Further, the budget ensures that new individuals with high priority needs, who are not currently served by DDA, and new youth transitioning from the Child and Family Services Agency (CFSA), are able to be served through the Medicaid Home and Community-Based Waiver for Individuals with Developmental Disabilities (DD Waiver). DDA further preserves intensive quality assurance in its provider network and the essential services associated with the Health Care Initiative.

Within the Rehabilitation Services Administration (RSA), all services currently being provided to clients will continue. RSA will continue to improve its outreach to people with disabilities, with an emphasis on reaching those with significant and most significant disabilities, including those of transition age or in need of supported employment. The FY 2011 budget

allows RSA to further provide high quality services aimed at career planning, support for training and higher education, on the job training services, and assistance with job development and placement.

Policy Initiatives: DDS will continue to properly steward the use of Local funds, maximize its use of Federal funding, and extend, where possible, services to the most vulnerable District residents.

In FY 2011, the DDA budget includes an enhancement of \$571,000, which accounts for local room and board costs for 39 individuals who are not currently served by DDA. This increase in Human Care Agreements ensures that DDA will continue to serve the District's vulnerable residents with high urgency needs under the DD Waiver program. The FY 2011 budget also accounts for serving 25 new young adults from CFSA. Further, throughout FY 2011, DDA and the Department of Healthcare Finance (DHCF) will continue to collaboratively manage the movement of individuals from intermediate care facilities to the DD Waiver, in a budget neutral manner. Finally, the DD Waiver budget in DHCF will support adding 20 new high school graduates into the Waiver program for vocational and wrap around support services.

To manage consumer residential costs and utilize alterative funding sources, DDA will require its employed consumers, where possible and appropriate, to contribute a percentage of their earned income to the cost of their care; this will generate an estimated savings of \$276,703. DDA will also work with eligible consumers to ensure they receive food stamps, offsetting local food allowances in Human Care Agreements by \$66,922. Further, DDA will continue to aggressively manage room and board costs in Human Care Agreements, reducing such expenditures to less than \$29,000/year per DD Waiver consumer, and saving \$1,299,373.

In addition, DDA consumer transportation expenses will align with projected expenditures, saving \$49,000. As in FY 2010, DDS will continue moving individuals, paid exclusively with Local funds, from out-of-state placements into enrolled Medicaid providers. Savings from these moves will amount to \$1,016,504 in FY 2011.

Finally, the Rehabilitation Services Administration will reduce Local funds by \$2,000,000 in FY 2011. This one-time reduction will be fully mitigated by

RSA carryover funding and American Recovery and Reinvestment Act (ARRA) funds. In order to offset a potential future reduction to the Federal match for RSA, the agency is actively pursuing cooperative

agreements with other District agencies, including District of Columbia Public Schools Office of Special Education, and exploring applying for a waiver from the US Department of Education.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table JM0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FT
CAL FUNDS: FY 2010 Approved Budget and FTE		62,007	206
Eliminate: Eliminate 5 vacant, non-direct services positions	Multiple Programs	-302	-5
Cost Decrease: Reduce consumer transportation expenses to projected expenditures	Developmental Disabilities Administration	-49	0
Cost Decrease: Reduce budget for Quality Trust based on the 2001 <i>Evans vs. Williams</i> settlement agreement	Agency Management Program	-355	0
Reduce: Relocate consumers from out-of-state placements and convert to the Medicaid Waiver	Developmental Disabilities Administration	-1,017	0
Cost Decrease: Reduce budget by 10 percent for Special Master in <i>Evans</i> case	Agency Management Program	-23	0
Cost Decrease: Reduce budget by 10 percent for Court Monitor in <i>Evans</i> case	Agency Management Program	-75	O
Cost Decrease: Offset food allowance in Human Care Agreements with qualified individuals enrolling in food stamps	Developmental Disabilities Administration	-67	0
Cost Decrease: Require employed individuals receiving DDA services to contribute to their cost of care	Developmental Disabilities Administration	-277	C
Cost Decrease: Reduce Human Care Agreement by cost management of room, board, and locally funded services	Developmental Disabilities Administration	-1,299	C
Cost Increase: Increase slots for residential services in the Human Care Agreement to keep the DD Waiver open for urgent cases	Developmental Disabilities Administration	571	C
Reduce: Identify eligible MOE for the Vocational Rehabilitation grant from other District agencies and seek one-time federal exemption	Rehabilitation Services Administration	-2,000	С
Cost Decrease: Decrease subsidies and transfers, and equipment/equipment rental	Rehabilitation Services Administration	-266	C
Shift: Shift Local funding in legal services and financial operations to Federal Grant indirect cost earnings	Multiple Programs	-276	(
Correct: Correct FTE count to reflect revised organization structure	Rehabilitation Services Administration	241	2
Cost Decrease: Realign positions, shift position funding to federal grant indirect cost earnings and reflect vacancy savings	Agency Management Program	-263	-3
Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs	181	(
Adjust: Hold salary steps constant	Multiple Programs	50	C
Cost Increase: Align fixed costs with DRES estimates	Agency Management Program	202	(
Cost Increase: Align fleet assessment with DPW estimates	Agency Management Program	2	(
Transfer Out: Transfer procurement and human resources assessments to OCP/DCHR	Agency Management Program	-179	(
CAL FUNDS: FY 2011 Proposed Budget and FTE		56,808	201

(Continued on next page)

	PROGRAM	BUDGET	FI
DERAL GRANT FUND: FY 2010 Approved Budget and FTE		24,158	176
Cost Increase: Increase contractual services and equipment/equipment rental	Agency Financial Operations Program	111	0
Cost Increase: Increase OCTO IT ServUs, IT equipment rentals and fixed costs	Agency Management Program	451	0.
Cost Increase: Increase legal services	Agency Management Program	94	0.
Cost Decrease: Decrease contractual services, office supplies and printing	Agency Management Program	-455	0.
Cost Increase: Increase fixed costs, fleet, telecom,	Rehabilitation Services Administration	550	0.
OCTO IT ServUs and software maintenance costs			
Cost Decrease: Decrease federal fixed costs due to relocation to federal property	Rehabilitation Services Administration	-627	0.
Cost Decrease: Decrease supplies, equipment/equipment rental and contractual services	Rehabilitation Services Administration	-128	0.
Cost Increase: Increase subsidies and transfers to align with expenditures	Rehabilitation Services Administration	247	0.
Enhance: Increase contracted medical consultants	Rehabilitation Services Administration	986	0.
Enhance: Add staff to the federal Disability Determination grant; correct FTE distribution,	Rehabilitation Services Administration	211	2.
Cost Decrease: Decrease personal services to align with projected expenditures	Rehabilitation Services Administration	-129	0.
Transfer Out: Transfer human resources assessments to DCHR	Rehabilitation Services Administration	-45	0.
Deduced Held calculations are stant	Multiple Programs	-33	0.
Reduce: Hold salary steps constant	Trianspie i regianie		
Correct: Realign personal services expenditure adjustments	Multiple Programs	50	0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs Multiple Programs	50 222	
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial	Multiple Programs		0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs Multiple Programs	222	0. 3.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings	Multiple Programs Multiple Programs	222 480	0. 3. 181.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE	Multiple Programs Multiple Programs	222 480 26,142	0. 3. 181. 27.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE	Multiple Programs Multiple Programs Multiple Programs	222 480 26,142 2,765	0. 0. 3. 181. 27. 0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure	Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs	222 480 26,142 2,765 37	0. 3. 181. 27. 0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure Reduce: Hold salary steps constant	Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs	222 480 26,142 2,765 37 -11	0. 3. 181. 27. 0. 0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure Reduce: Hold salary steps constant Cost Increase: Adjust fringe benefits based on historical growth rate Cost Decrease: Decrease equipment and equipment rentals	Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Agency Financial Operations Program	222 480 26,142 2,765 37 -11 40 -5	0. 3. 181. 27. 0. 0. 0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure Reduce: Hold salary steps constant Cost Increase: Adjust fringe benefits based on historical growth rate Cost Decrease: Decrease equipment and equipment rentals Correct: Realign personal services expenditure adjustments	Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Agency Financial Operations Program Developmental Disabilities Administrat	222 480 26,142 2,765 37 -11 40 -5 ion 16	0. 3. 181. 27. 0. 0. 0. 0. 0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure Reduce: Hold salary steps constant Cost Increase: Adjust fringe benefits based on historical growth rate Cost Decrease: Decrease equipment and equipment rentals	Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Agency Financial Operations Program	222 480 26,142 2,765 37 -11 40 -5 ion 16	0. 3. 181. 27. 0. 0. 0. 0. 0. 0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure Reduce: Hold salary steps constant Cost Increase: Adjust fringe benefits based on historical growth rate Cost Decrease: Decrease equipment and equipment rentals Correct: Realign personal services expenditure adjustments Cost Increase: Increase subsidies and transfers	Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Agency Financial Operations Program Developmental Disabilities Administrat	222 480 26,142 2,765 37 -11 40 -5 ion 16	0. 3. 181. 27. 0. 0. 0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure Reduce: Hold salary steps constant Cost Increase: Adjust fringe benefits based on historical growth rate Cost Decrease: Decrease equipment and equipment rentals Correct: Realign personal services expenditure adjustments Cost Increase: Increase subsidies and transfers	Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Agency Financial Operations Program Developmental Disabilities Administrat	222 480 26,142 2,765 37 -11 40 -5 ion 16	0. 3. 181. 27. 0. 0. 0. 0. 0. 0. 0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure Reduce: Hold salary steps constant Cost Increase: Adjust fringe benefits based on historical growth rate Cost Decrease: Decrease equipment and equipment rentals Correct: Realign personal services expenditure adjustments Cost Increase: Increase subsidies and transfers DERAL MEDICAID PAYMENTS: FY 2011 Proposed Budget and FTE	Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Agency Financial Operations Program Developmental Disabilities Administrat	222 480 26,142 2,765 37 -11 40 -5 ion 16 ion 67 2,910	0. 3. 181. 27. 0. 0. 0. 0. 27. 0.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure Reduce: Hold salary steps constant Cost Increase: Adjust fringe benefits based on historical growth rate Cost Decrease: Decrease equipment and equipment rentals Correct: Realign personal services expenditure adjustments Cost Increase: Increase subsidies and transfers DERAL MEDICAID PAYMENTS: FY 2011 Proposed Budget and FTE	Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Multiple Programs Agency Financial Operations Program Developmental Disabilities Administrat Developmental Disabilities Administrat	222 480 26,142 2,765 37 -11 40 -5 ion 16 ion 67 2,910	0. 3. 181. 27. 0. 0. 0. 0. 27. 27.
Correct: Realign personal services expenditure adjustments Cost Increase: Adjust fringe benefits based on historical growth rate Shift: Shift 3.0 FTEs, telecom costs, legal services and financial operations costs from Local funds to federal indirect cost earnings DERAL GRANT FUND: FY 2011 Proposed Budget and FTE DERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE Cost Increase: Adjust salary schedule to reflect revised organization structure Reduce: Hold salary steps constant Cost Increase: Adjust fringe benefits based on historical growth rate Cost Decrease: Decrease equipment and equipment rentals Correct: Realign personal services expenditure adjustments Cost Increase: Increase subsidies and transfers DERAL MEDICAID PAYMENTS: FY 2011 Proposed Budget and FTE PECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Decrease: Decrease supplies, materials, equipment and equipment rental	Multiple Programs Agency Financial Operations Program Developmental Disabilities Administrat Developmental Disabilities Administrat	222 480 26,142 2,765 37 -11 40 -5 ion 16 ion 67 2,910 6,200 -40	0. 3. 181. 27. 0. 0. 0. 0. 27. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.

Agency Performance Plan

The agency has the following objectives and performance indicators for its divisions:

1. Rehabilitation Services Administration (RSA)

Objective 1: Increase the number of employment outcomes in the Washington D.C. Metropolitan area, with priority given to those with significant and most significant disabilities.

Objective 2: Improve the efficiency of RSA operations.

Objective 3: Improve DDS/RSA's overall customer service to individuals with disabilities.

Objective 4: Build and strengthen the capacity of DDS/RSA providers to provide quality vocational rehabilitation services to a diverse group of individuals across disability types, and expand the pool of available qualified employer candidates.

Objective 5: Strengthen and expand collaboration and coordination of transition services to improve vocational, post-secondary, employment and career opportunities for youth transitioning from school to work.

Rehabilitation Services Administration (RSA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of clients served	5,800	6,200	5,951	6,500	6,800	7,000
Total referrals	2,103	2,200	1,974	2,500	2,700	2,800
Number of applicants classified as having the most significant disabilities	NA	NA	1,395	1,500	1,600	1,650
Clients graduating from vocational training	137	150	108	175	200	225
Number of clients employed for 90 days or more	576	394	410	600	750	900
Percent of cases exceeding Federal timeframes from eligibility to plan development	41%	10%	13%	5%	4%	3%
Average time taken for development of Individualized Plan (in days)	NA	NA	90	80	70	60
Number of Certified Rehabilitation Counselors	5	7	8	11	15	20
Number of bilingual staff members	13	14	15	17	18	20
Number of CRPs available to provide services	7	7	7	10	15	20
Number of transition referrals.	368	450	468	525	550	600
Percent of transition aged youth in their junior year or later with an IPE initiated	NA	NA	NA	50%	65%	75%

IPE: Individual Plans for Employment

2. Developmental Disabilities Administration (DDA)

Objective 1: Participant Access – Assure necessary services and supports for participant access are available and initiated in a timely manner.

Objective 2: Participant Centered Service Planning and Delivery – Improve the performance of DDA Service Coordination to ensure timely completion of all ISPs and full implementation of all necessary services and supports.

Objective 3: Provider Capacity and Capabilities – Continue to recruit and retain only qualified providers and implement a mechanism to remove poorly performing providers.

Objective 4: Participant Safeguards – Improve the performance of DDA and the provider community to meet all health, safety and welfare requirements.

Objective 5: Participant Rights and Guardianship – Ensure client rights are protected and needs are met by improving the timely assessment of health care decision making and subsequent guardianship proceedings.

Objective 6: Participant Outcomes and Satisfaction – Increase the number of individuals who achieve quality of life outcomes in the areas of health, work, relationships and community inclusion.

Developmental Disabilities Administration (DDA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of individuals served	NA	NA	2,030	2,050	2,070	2,080
Percentage of intake applications received that have been responded to within required timelines.	NA	NA	15%	50%	75%	85%
Percentage of Prior Authorization requests Issued within policy	NA	NA	70%	80%	90%	95%
Percentage of ISPs ¹ that are completed on time (annually).	NA	NA	NA	90%	95%	96%
Percentage of issues that are resolved on time	NA	NA	10%	50%	80%	95%
Percentage of health and clinical services received within appropriate timelines	NA	NA	NA	75%	80%	85%
Percent of individuals receiving services in congregate settings (ICF/MR)	NA	NA	23%	21%	19%	18%
Number of providers on enhanced monitoring status	NA	NA	NA	5	4	3
Percentage of Investigations completed within required timelines	NA	NA	33%	75%	85%	95%
Percentage of recommendations from SRI investigations that are implemented within required timelines	NA	NA	46%	80%	85%	90%
Number of individuals requiring 1:1 supervision for behavioral support	NA	NA	165	155	150	140
Percentage of DDA staff trained in psychotropic medication and medical monitoring skills.	NA	NA	NA	90%	95%	100%
Percentage of Guardianship Packages that are filed with the court within policy by the DDA AAG.	NA	NA	20%	75%	85%	90%
Number of new health service providers identified and made available	NA	NA	0	5	4	3
Number of individuals in competitive or supported employment	NA	NA	NA	120	130	140

¹ISP: Individualized Service Plans

3. Office of the Director

Objective 1: Establish an online performance management system using a Performance Reporting Online (PRO) application that includes metrics and baseline data.

Objective 2: Improve the DDS website through publication of consumer/individual, provider, and agency information for the general public.

Objective 3: Green initiative: Institute methods for reducing DDS' carbon footprint and increasing the efficiency of the agency's workforce.

Objective 4: Continue to reduce budgetary pressures through competitive contracting and improved contract administration.

Office of the Director

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of internal output/outcome performance management metrics electronically tracked at least quarterly	NA	NA	NA	25	40	55
Average number of monthly website visits	NA	NA	3,875	5,000	5,500	6,000
Average annual residential cost per consumer	NA	NA	\$28,832	\$28,000	\$27,500	\$27,000
Average administrative fee rate in the Human Care Agreement	20%	18%	19%	15%	15%	15%

Department of Health Care Finance

http://dhcf.dc.gov

Telephone: 202-442-5988

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$1,784,751,758	\$2,075,214,342	\$2,116,623,722	2.0
FTEs	121.4	155.3	173.0	11.4

The mission of the Department of Health Care Finance (DHCF) is to improve health outcomes by providing access to comprehensive, cost-effective, and quality health care services for residents of the District of Columbia.

Summary of Services

The Department of Health Care Finance, an agency that was established in FY 2009, provides health care services to low-income children, adults, elderly, and persons with disabilities. Over 200,000 District of Columbia residents (nearly one-third of all residents) receive health care services through DHCF's

Medicaid and Alliance programs. DHCF strives to provide these services in the most appropriate and cost-effective settings possible.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table HT0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table HT0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	0	457,011	486,691	504,437	17,746	3.6
Dedicated Taxes	0	6,666	25,764	53,050	27,286	105.9
Special Purpose Revenue Funds	0	482	1,823	2,024	201	11.0
Total for General Fund	0	464,159	514,278	559,510	45,232	8.8
Federal Resources						
Federal Grant Funds	0	5,496	1,028	8,215	7,186	698.8
Federal Medicaid Payments	0	1,280,154	1,533,208	1,538,299	5,091	0.3
Total for Federal Resources	0	1,285,650	1,534,236	1,546,513	12,278	0.8
Intra-District Funds						
Intra-District Funds	0	34,943	26,700	10,600	-16,100	-60.3
Total for Intra-District Funds	0	34,943	26,700	10,600	-16,100	-60.3
Gross Funds	0	1,784,752	2,075,214	2,116,624	41,409	2.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and intra-District agreement, please refer to **Schedule 80, Agency Summary by Revenue Source**, in the **Operating Appendices** located on the Office of the Chief Financial Officer's website

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table HT0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table HT0-2						
Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	0.0	56.2	68.6	69.8	1.2	1.7
<u>Dedicated Taxes</u>	0.0	0.0	0.0	5.0	5.0	N/A
Special Purpose Revenue Funds	0.0	2.1	4.0	3.0	-1.0	-25.0
Total for General Fund	0.0	58.3	72.6	77.8	5.2	7.1
Federal Resources						
Federal Grant Funds	0.0	8.8	10.0	26.0	16.0	160.0
Federal Medicaid Payments	0.0	54.4	72.8	69.2	-3.5	-4.8
Total for Federal Resources	0.0	63.1	82.8	95.2	12.5	15.1
Total Proposed FTEs	0.0	121.4	155.3	173.0	17.7	11.4

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table HT0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table HT0-3 (dollars in thousands)

					Change	_
Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	from FY 2010	Percent Change*
11 - Regular Pay - Cont Full Time	0	10,275	12,545	12,670	125	1.0
12 - Regular Pay - Other	0	173	0	854	854	N/A
13 - Additional Gross Pay	0	907	0	0	0	N/A
14 - Fringe Benefits - Current Personnel	0	1,800	2,274	2,638	363	16.0
15 - Overtime Pay	0	8	0	0	0	N/A
Subtotal Personal Services (PS)	0	13,163	14,819	16,162	1,343	9.1
20 - Supplies and Materials	0	51	151	156	5	3.6
30 - Energy, Comm. and Building Rentals	0	201	192	2	-190	-99.1
31 - Telephone, Telegraph, Telegram, Etc.	0	24	0	80	80	N/A
32 - Rentals - Land and Structures	0	25	1,060	1,321	261	24.6
34 - Security Services	0	269	204	544	340	166.4
35 - Occupancy Fixed Costs	0	0	200	0	-200	-100.0
40 - Other Services and Charges	0	417	257	784	527	205.3
41 - Contractual Services - Other	0	37,451	36,075	45,312	9,237	25.6
50 - Subsidies and Transfers	0	1,733,094	2,022,175	2,051,886	29,711	1.5
70 - Equipment and Equipment Rental	0	56	81	376	295	364.2
Subtotal Nonpersonal Services (NPS)	0	1,771,589	2,060,395	2,100,462	40,067	1.9
Gross Funds	0	1,784,752	2,075,214	2,116,624	41,409	2.0

^{*}Percent Change is based on whole dollars.

Division Description

The Department of Health Care Finance operates through the following 8 divisions:

Health Care Delivery Management - manages selected services provided to District residents, including chronic and long-term care services; home and community-based services to adults enrolled in the Medicaid program; managed care contracts for the Medicaid and Alliance programs; the Ombudsman and the Health Care Bill of Rights Office; Health Check (Early Periodic Screening, Diagnosis, and Treatment (EPSDT)); and oversight of preventive and acute care, including the Children's Health Insurance Program (CHIP).

This division contains the following 5 activities:

- Chronic and Long Term Care ensures that beneficiaries who are receiving long-term care or home and community-based services are provided with adequate and appropriate services of the highest quality;
- Managed Care directs managed care contracts, including, but not limited to, planning, managing and evaluating the District's managed care program;
- Preventive and Acute Care oversees CHIP, Health Check (EPSDT), the Immigrant Children's program, and the Medicaid program's acute and preventive care services;
- Office of the Ombudsman and Health Care Bill of Rights - counsels and assists uninsured District residents and individuals insured by health benefits plans in the District regarding matters pertaining to their health care coverage; and
- Health Care Delivery Management Support Service - provides administrative support functions to the Health Care Delivery Management division.

Health Care Policy and Planning - maintains the Medicaid and CHIP state plans that govern eligibility, scope of benefits, and reimbursement policies for the District's Medicaid and CHIP programs; develops policy for the administration of the Alliance and other publicly funded health care programs that are administered or monitored by DHCF based on sound analysis of local and national healthcare and reimbursement policies and strategies; and ensures coordi-

nation and consistency among health care and reimbursement policies developed by the various divisions within DHCF.

This division contains the following 5 activities:

- Policy Management maintains the Medicaid State Plan, which governs the eligibility, scope of benefits, and reimbursement policies of the Medicaid and CHIP program; manages federal Medicaid waivers; develops policy for the administration of medical assistance programs administered or monitored by DHCF; and ensures coordination and consistency among health care and reimbursement policies developed by various divisions within DHCF;
- Public Provider Liaison Management maintains positive ongoing coordination and continuity with all public provider agencies of the District of Columbia government to enhance each agency's understanding of Medicaid reimbursement policies; ensures accountability within DHCF for policies that directly impact other District agencies; identifies opportunities to improve the reimbursement procedures of each agency; and works closely with agencies to review Federal policy to ensure that Federal contribution and reimbursement is maximized and compliance with Federal requirements is assured through claims processing and program development;
- Data Analysis gathers information, analyzes data, and evaluates all activities related to multiple District-wide components of Medicaid, CHIP, the Alliance, and future locally-funded healthcare delivery systems, including data collection systems;
- Member Management monitors eligibility and member management policies for the District's publicly-funded health care enrollees to ensure eligibility and that member management requirements are correctly established and followed; and serves as liaison with the District's Income Maintenance Administration (IMA) to ensure IMA's collaboration and coordination with DHCF in activities related to eligibility and member management policy implementation; and
- Health Care Policy and Planning Support Services - provides administrative support functions to the Health Care Policy and Planning Administration.

Health Care Accountability - continuously improves, as defined by the Institute of Medicine's (IOM's) standards, the safety, effectiveness, patient-centeredness, timeliness, efficiency, and equity of health care services received by individuals enrolled in the health care programs administered by DHCF.

This division contains the following 5 activities:

- Quality Management ensures that quality and performance improvement principles and practices pervade all the components and activities that impact the delivery and outcomes of health care services to patients served by the District's Medicaid, CHIP, and Alliance programs;
- Utilization Management monitors utilization, including appropriateness of medical services, to ensure that the highest quality medical care is provided to beneficiaries of publicly-funded District programs, and identifies the utilization of third-party resources available for the cost of medical care rendered to beneficiaries of publicly-funded District programs to ensure that the publicly-funded programs are the payers of last resort;
- Program Integrity monitors the prevention, detection, and limitation of fraud, abuse, and waste by persons who provide and receive services financed by DHCF;
- Pharmacy Management administers the pharmaceutical and durable medical equipment (DME) programs under the D.C. Medicaid program and provides consultation and guidance in all pharmaceutical and DME services; and
- Health Care Accountability Support Services provides administrative support functions to the Health Care Accountability Administration.

Health Care Finance - provides provider payments for the following provider types: Medicaid provider payments, public provider payments, Health Care Alliance provider payments, and Healthy D.C. provider payments.

This division contains the following 4 activities:

- Medicaid Provider Payment provides payment to Medicaid providers;
- Medicaid Public Provider Payment provides payment to Medicaid public providers;
- Alliance Provider Payment provides payment to Alliance providers; and

Healthy D.C. Provider Payments - provides payment to Healthy D.C. providers.

Health Care Operations Administration - administers programs that pertain to the payment of claims; manages fiscal agent and administrative contracts; manages the operating systems; and maintains provider enrollment and requirements.

This division contains the following 4 activities:

- Medicaid Information Systems oversees the fiscal agent contracts, including those for the Medicaid Management Information System (MMIS) and the Medicaid Drug Rebate program, as well as handling provider relations and education;
- Systems Operations manages payment of claims, provider enrollment and recruitment, and pricing/reference files;
- Administrative Contract Management provides contract management for the Administrative Services Organization contract, the Non-Emergency Transportation contract, and other administrative contracts; and
- Health Care Operations Support Services provides administrative support functions to the Health Care Operations division.

Employer and Private Market Initiatives - administers new health care initiatives that utilize private market insurance, including employer-sponsored coverage for publicly-funded enrollees.

This division contains the following activity:

 Healthy D.C. Management - oversees the health insurance program that provides health insurance coverage to previously uninsured District residents who are between 200 and 400 percent of the federal poverty level.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table HT0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table HT0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	71	0	289	289	0.6	0.0	3.0	3.0
(1015) Training and Development	0	0	32	32	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	1,284	266	354	89	0.5	3.3	3.0	-0.3
(1030) Property Management	489	1,475	2,207	732	0.5	0.0	3.0	3.0
(1040) Information Technology	146	232	3,140	2,908	0.3	1.0	13.0	12.0
(1055) Risk Management	0	181	0	-181	0.0	0.0	0.0	0.0
(1060) Legal	662	612	529	-84	2.1	1.0	0.0	-1.0
(1070) Fleet Management	0	60	75	15	0.0	1.0	1.0	0.0
(1080) Communications	68	0	114	114	0.6	0.0	1.0	1.0
(1085) Customer Service	0	60	0	-60	0.0	0.0	0.0	0.0
(1087) Language Access	0	59	45	-14	0.0	0.0	0.0	0.0
(1090) Performance Management	2,025	2,939	3,346	407	14.6	18.0	8.0	-10.0
(1099) Alliance Program	45	0	0	0	0.4	0.0	0.0	0.0
Subtotal (1000) Agency Management Program	4,789	5,884	10,131	4,247	19.5	24.3	32.0	7.7
(100F) Agency Financial Operations								
(110F) Budgeting Operations	188	249	295	46	1.0	2.5	3.0	0.5
(120F) Accounting Operations	821	1,005	936	-69	7.1	9.0	9.0	0.0
(130F) ACFO	18	0	0	0	0.6	0.0	0.0	0.0
(140F) Agency Fiscal Officer	87	268	237	-31	0.4	2.0	2.0	0.0
Subtotal (100F) Agency Financial Operations	1,114	1,521	1,467	-54	9.1	13.5	14.0	0.5

Table HT0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time	Equivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1500) Office of Program Integrity/Quality Management								
(1560) Alliance Program - PI/QM	8	0	0	0	1.0	0.0	0.0	0.0
Subtotal (1500) Office of Program Integrity/Quality Manage	ment 8	0	0	0	1.0	0.0	0.0	0.0
(2000) Healthcare Delivery Management								
(2001) Chronic and Long Term Care	4,991	2,341	6,393	4,052	12.0	17.0	24.0	7.0
(2002) Managed Care Management	6,100	7,753	6,730	-1,023	8.8	7.0	9.0	2.0
(2003) Preventive and Acute Care	4,661	1,860	1,822	-38	7.6	8.0	6.0	-2.0
(2004) Health Care Alliance	1,970	0	0	0	2.1	0.0	0.0	0.0
(2005) Health Care Bill of Rights Ombudsman	0	525	639	114	0.0	5.0	4.0	-1.0
(2010) Health Care Delivery Management Support Services	0	1,666	1,107	-560	0.0	2.8	1.0	-1.8
(2020) Alliance Program - ODA	134	0	0	0	2.9	0.0	0.0	0.0
Subtotal (2000) Healthcare Delivery Management	17,856	14,145	16,691	2,546	33.5	39.8	44.0	4.2
(3000) Healthcare Policy and Planning								
(3001) Policy Unit Management	2,578	1,384	492	-892	6.5	9.0	4.0	-5.0
(3002) Public Provider Liaison Management	453	573	572	-2	4.8	6.0	6.0	0.0
(3003) Data Analysis	0	294	486	192	0.0	3.0	6.0	3.0
(3004) Member Management	0	252	314	62	0.0	3.0	4.0	1.0
(3010) Health Care Policy and Planning Support	0	1,441	829	-613	0.0	3.0	4.0	1.0
Subtotal (3000) Health Care Policy and Planning	3,031	3,945	2,693	-1,252	11.3	24.0	24.0	0.0
(3500) Office of Managed Care								
(3520) Alliance Program - OMC	-1	0	0	0	0.5	0.0	0.0	0.0
Subtotal (3500) Office of Managed Care	-1	0	0	0	0.5	0.0	0.0	0.0
(4000) Health Care Accountability								
(4001) Program Operations	12,996	0	0	0	17.6	1.0	0.0	-1.0
(4002) Quality Management	11,999	5,612	5,509	-103	27.1	7.0	6.0	-1.0
(4003) Utilization Management	0	1,083	857	-226	0.0	12.0	11.0	-1.0
(4004) Program Integrity	0	1,003	1,135	132	0.0	12.0	13.0	1.0
(4006) Pharmacy Management	0	185	243	58	0.0	1.5	2.0	0.5
(4010) Health Care Accountability Support Services	0	1,529	892	-636	0.0	3.0	3.0	0.0
Subtotal (4000) Health Care Accountability	24,996	9,411	8,635	-776	44.7	36.5	35.0	-1.5
(4500) Office of Children and Families Services								
(4530) Alliance Program - OCF	-1	0	0	0	1.2	0.0	0.0	0.0
Subtotal (4500) Office of Children and Families Services	-1	0	0	0	1.2	0.0	0.0	0.0

Table HT0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(5000) Health Care Finance								
(5001) Medicaid Provider Payment	1,574,097	1,775,932	1,920,056	144,124	0.0	0.0	0.0	0.0
(5002) Medicaid Public Provider Payments	34,446	143,993	71,629	-72,364	0.0	0.0	0.0	0.0
(5003) Alliance Provider Payments	124,417	102,250	51,975	-50,276	0.0	0.0	0.0	0.0
(5004) Healthy D.C. Provider Payments	0	0	6,858	6,858	0.0	0.0	0.0	0.0
(5030) Alliance Program - OPO	-1	0	0	0	0.7	0.0	0.0	0.0
Subtotal (5000) Health Care Finance	1,732,960	2,022,175	2,050,517	28,342	0.7	0.0	0.0	0.0
(6000) Health Care Operations								
(6001) Medicaid Information Systems	0	15,129	14,695	-434	0.0	5.0	0.0	-5.0
(6002) Technical Systems Management	0	544	0	-544	0.0	0.0	0.0	0.0
(6003) Systems Operations	0	846	1,079	233	0.0	6.0	8.0	2.0
(6004) Administrative Contract Management	0	109	122	13	0.0	1.0	1.0	0.0
(6010) Health Care Operations Support	0	1,505	9,391	7,887	0.0	5.3	10.0	4.7
Subtotal (6000) Health Care Operations	0	18,133	25,287	7,154	0.0	17.3	19.0	1.7
(7000) Employer and Private Market Initiatives								
(7001) Healthy D.C. Management	0	0	1,202	1,202	0.0	0.0	5.0	5.0
Subtotal (7000) Employer and Private Market Initia	atives 0	0	1,202	1,202	0.0	0.0	5.0	5.0
Total Proposed Operating Budget	1,784,752	2,075,214	2,116,624	41,409	121.4	155.3	173.0	17.7

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: DHCF's budget increases by a net \$16,720 across all funds to reflect growth in the agency's fringe benefits budget. An addition of \$2,139 aligns DHCF's budget with fleet and fuel expenditure estimates. To align the agency's telecom budget with the Office of the Chief Technology Officer (OCTO) estimates, DHCF's budget increases by \$79,839. An increase of \$106,284 in Local funds and \$60,600 in Federal Medicaid funds reflects revised OCTO IT ServUs estimates, offset by lower spending on supplies and equipment. Updating DHCF's fixed costs budget to reflect Department of Real Estate Services (DRES) estimates and the reallocation of costs across fund types decreases DHCF's Local funds by \$523,153 and increases Federal Medicaid funds by \$732,694. Additional contract expenditures, in particular due to the full implementation of DHCF's Administrative Organization (ASO) and updating DHCF's International Classification of Diseases (ICD) coding system, increase the agency's Local funds by \$204,669 and Federal Medicaid funds by \$4,395,597.

Reallocating staff across fund types and updating salary estimates decreases DHCF's personal services budget by \$404,396 in Local funds and by \$508,414 in Federal Medicaid funds; the corresponding FTE changes are a 1.2 FTE increase in Local funds and a 3.5 FTE decrease in Federal Medicaid funds. Within Dedicated Taxes, correcting the personal services budget to reflect program activities in the Employer and Private Market Initiatives division results in an increase of 5.0 FTEs and an associated \$401,966 in personal services costs. Aligning both nonpersonal services and personal services budgets to the programs funded by the Health Care Bill of Rights fund results in an increase of \$200,514 and the reduction of 1.0 FTE in Special Purpose Revenue funds.

In FY 2011, DHCF will receive \$2,014,079 in Federal grant funds from the Department of Health and Human Services for implementation of a Health Information Exchange (HIE); 9.0 grant-funded FTEs are also added to DHCF's budget to support this grant. In addition, DHCF's Local funds budget increases by \$430,937 to provide the required local matching funds for this HIE grant. DHCF's Federal grants budget increases by \$4,147,700 and 1.0 FTE to reflect personal and nonpersonal services costs for

the Money Follows the Person grant. Updating DHCF's Federal grants budget to align with current grant awards results in a total increase of \$1,016,809 and 6.0 FTEs.

Updating DHCF's Dedicated Taxes budget to align with projected FY 2011 revenues results in a \$9,784,034 increase to the Healthy D.C. and Health Care Expansion Fund and a \$2,464,000 decrease to the Nursing Facility Quality of Care Fund. DHCF's Federal Medicaid budget also increases by \$868,458 to reflect existing provider Memorandums of Understanding (MOUs) with the Department of Health.

A technical correction to DHCF's budget to eliminate Federal budget authority for non-Medicaid services reduces the Federal Medicaid budget by \$112,091,625. The Federal Medicaid budget for Medicaid-eligible services provided by the Child and Family Services Agency adjusts to \$1,000,000. Aligning DHCF's Federal Medicaid budget authority with public provider budgets of District agencies that provide Medicaid-reimbursable services reduces DHCF's Federal Medicaid budget by \$57,263,771. These technical corrections do not reflect new Medicaid reimbursement policy in either DHCF or other public provider agencies.

Transfers In/Out: The centralization of procurement and human resources costs is reflected by a \$10,000 transfer to the Office of Contracting and Procurement (OCP) and the Department of Human Resources (DCHR). During FY 2010, the local portion of the Federally matched Medicaid Home and Community-Based Waiver for individuals with developmental disabilities was transferred from the Department on Disability Services to DHCF via Intra-District transfer. In FY 2011, these same funds are built into DHCF's baseline budget, resulting in a correction of \$16,500,000 to reduce the agency's Intra-District budget authority. DHCF's Intra-District budget also increases by \$400,000 to reflect Medicaid reimbursement for children's substance abuse prevention services provided by the Department of Health's Addiction Prevention and Recovery Administration (APRA). DHCF will also receive approximately \$2 million in additional Disproportionate Share Hospital (DSH) funds in FY 2011; these funds will be used to support the Department of Mental Health's St. Elizabeths Hospital. This change is reflected in the Table 5 for the Department of Mental Health (DMH/RM0).

Cost Savings: To sustain access to the District's public health insurance programs, DHCF will partially offset the projected \$55,192,000 in additional Local fund expenditures due to recession-driven enrollment growth through a combination of provider rate reductions and assessments. These initiatives distribute the cost of maintaining the Medicaid and Alliance programs across nearly all providers and avoid cost cutting measures such as eligibility restrictions, cost sharing increases or significant benefit changes.

Managed care organizations' (MCOs') base reimbursement rates will be held flat for the FY 2010/FY 2011 contract year, saving \$3,494,000 in local funds for Medicaid and \$2,215,000 for the Alliance. DHCF will also continue its work to enhance the integrity of the Alliance's eligibility standards to ensure the program is available for all District residents that are eligible. Implementing an assessment on Medicaid MCOs will generate an additional \$8,590,023 in Dedicated Taxes to help offset higher expenditures due to enrollment growth. In FY 2011, the agency will also use Healthy D.C. funds to help support recession-driven enrollment growth in both the Medicaid and Alliance programs. An assessment on hospitals of \$1,500 per licensed bed is expected to generate \$6,285,000 to support the Medicaid program.

Suspension of the inflationary increase for nursing facility Medicaid reimbursement rates in FY 2011 will generate \$1,117,000 in Local fund savings. Reallocating \$5,000,000 in Nursing Facility Quality of Care Funds will help ensure level funding of the District's nursing facilities. Implementing an assessment on intermediate care facility (ICF) revenue will generate \$4,689,000 to, in part, improve the quality of services provided by ICFs.

More closely aligning the District's physician reimbursement rate with the national average will save \$2,450,220. Following this change, the District's physician reimbursement rate will still remain above the average rate nationwide of approximately 72 percent of Medicare. Similarly, a reduction in Medicaid adult dental reimbursement rates will generate Local fund savings of \$198,067 by setting rates closer to

those of neighboring states. These funds will help preserve dental services as a benefit available to both Medicaid and Alliance beneficiaries. Correcting reimbursement rates for certain non-physician Medicaid providers will result in additional savings of \$355,387. DHCF will also generate \$7,993,000 in local fund savings through additional provider rate reductions.

In FY 2011 DHCF will also continue its work to improve program integrity and utilization management in personal care aide services, an area that continues to see significant growth. To align this program's budget with its intent to serve Medicaid beneficiaries with relatively short-term rehabilitation service needs, DHCF will lower the current cap on personal care aide services from six months to three months of service for Medicaid beneficiaries not enrolled in a waiver, resulting in Local fund savings of \$3,980,652. Medicaid beneficiaries with more extensive rehabilitation service needs will still have access to the District's Medicaid waivers for the elderly and individuals with physical disabilities (the EPD Waiver) and for individuals with developmental disabilities (the DD Waiver). The projected cost savings associated with this change also account for some additional utilization of DHCF's waivers to ensure those with significant personal care attendant needs continue to be served. The above changes to the Local fund reflecting Medicaid provider reimbursement and benefit modifications are concomitantly reflected in DHCF's Federal Medicaid budget. Finally, passage of the Medicaid Beneficiary Protection Act will result in \$250,000 of Local fund savings through an improved coordination of benefits.

Protected Programs: In spite of a challenging economic climate and significant enrollment growth in both of DHCF's entitlement programs, this budget ensures residents' continued access to health care services by maintaining Medicaid eligibility levels and supporting the Alliance program for residents without access to other health insurance options. The DHCF budget fully funds the projected enrollment growth in both programs due to the poor state of the national economy and high unemployment levels. These enrollment assumptions are modeled in part using national studies that project the impact of unemployment increases on individuals' health care coverage

options. In addition, this budget does not propose any increases in cost sharing for beneficiaries. Finally, this budget retains a portion of Healthy D.C. funds in reserve to cover unanticipated enrollment growth in FY 2011. An improvement in the District's economic situation may allow these funds to be used for expanding coverage.

Policy Initiatives: This budget proposes a Local funds enhancement of \$39,564,000 for the Medicaid program, matched by \$150,748,000 in Federal Medicaid funds. This enhancement ensures the Medicaid program is funded to meet anticipated enrollment growth and medical inflation. This cost increase is fully funded by savings generated internally within DHCF due to provider reimbursement adjustments, new and existing assessments and other cost savings initiatives. In addition, the District's obligation to the Federal Medicare program for dually eligible enrollees' participation in Medicare Part D was reduced as a result of enhanced Federal funds under the American Recovery and Reinvestment Act of 2009, further offsetting this cost increase. An additional \$15,628,000 in Local funds will support recession-driven Alliance growth, offset by cost reductions within the Alliance program and the implementation of Medicaid coverage expansions available due to the passage of health care reform legislation.

DHCF's budget takes advantage of opportunities presented due to the recent passage of the Patient Protection and Affordable Care Act. In particular, per the provisions of the law that become effective during 2010, DHCF will submit a Medicaid State Plan Amendment (SPA) to increase eligibility for the Medicaid program for eligible District residents with incomes up to 133 percent of the Federally Poverty Level (FPL). In addition, DHCF will apply for a Medicaid waiver that, starting October 2010, will expand coverage under the Medicaid program for individuals with incomes between 134 and 200 percent of FPL. By transitioning these individuals from the fully locally-funded Alliance program to the Medicaid program, DHCF will increase Medicaid expenditures by \$52,933,000 in Local funds (\$126,090,000 in Federal Medicaid funds), but will offset this by a \$63,688,000 decrease in expenditures in the Alliance program.

Stimulus: This budget accounts for receipt of three quarters (nine months) of additional anticipated Federal Medicaid funds under a revised Federal Medical Assistance Percentage (FMAP) originally generated by the American Recovery and Reinvestment Act of 2009. To account for the final quarter of FY 2011, during which this budget assumes the District will return to its original FMAP, \$37,289,667 is transferred from Federal Medicaid funds and \$37,289,667 in Local funds is added to the DHCF budget to maintain level overall funding compared with FY 2010.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table HT0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

llars in thousands)	Program	BUDGET	FTE
CAL FUNDS: FY 2010 Approved Budget and FTE		486,691	68.6
Shift: Transfer in additional Local funds to reflect	Health Care Finance	37,290	0.0
reduction of Federal Medicaid payments originally			
generated by the American Recovery and Reinvestment Act			
Cost Increase: Fund projected baseline Medicaid enrollment	Health Care Finance	39,564	0.0
and utilization growth (matched by Federal funds)			
Cost Increase: Fund projected baseline Alliance enrollment growth	Health Care Finance	15,628	0.0
Create: Establish an additional Medicaid managed care	Health Care Finance	52,933	0.0
program due to health care reform			
Cost Decrease: Convert Alliance beneficiaries to new	Health Care Finance	-63,688	0.0
Medicaid managed care program due to health care reform			
Eliminate: Transfer coverage from 50 to 64 year-old	Health Care Finance	-3,857	0.0
waiver to new Medicaid managed care program due to			
health care reform			
Cost Decrease: Hold base Medicaid MCO reimbursement	Health Care Finance	-3,494	0.0
rates flat in FY 2010/FY 2011 contract year			
Cost Decrease: Hold base Alliance MCO reimbursement rates flat	Health Care Finance	-2,215	0.0
Cost Decrease: Hold Medicaid nursing facility reimbursement rates flat	Health Care Finance	-1,117	0.0
Cost Decrease: Reduce Medicaid adult dental reimbursement	Health Care Finance	-198	0.0
rates to align more closely with national average			
Cost Decrease: Reduce Medicaid physician reimbursement	Health Care Finance	-2,450	0.0
rates to align more closely with national average			
Cost Decrease: Align budget with correct non-physician	Health Care Finance	-355	0.0
provider rates			
Reduce: Lower cap on personal care aide services	Health Care Finance	-3,981	0.0
Shift: Shift nursing facility expenditures from Local	Health Care Finance	-5,000	0.0
funds to the Nursing Facility Quality of Care Fund under Dedicated Taxes			
Shift: Shift MCO expenditures from Local funds to the	Health Care Finance	-23,016	0.0
Healthy D.C. and Health Care Expansion Fund under Dedicated Taxes			
Shift: Shift intermediate care facility expenditures	Health Care Finance	-3,689	0.0
from Local funds to the Stevie Sellows Quality Improvement			
Fund under Dedicated Taxes			
Shift: Shift Medicaid hospital expenditures to the Hospital Fund	Health Care Finance	-6,285	0.0
under Dedicated Taxes			
Cost Decrease: Provider rate reductions	Health Care Finance	-7,993	0.0
Cost Decrease: Coordination of benefit savings from the	Health Care Finance	-250	0.0
implementation of the Medicaid Beneficiary Protection Act			

	Program	BUDGET	FT
Enhance: Provide required Local funds to match Federal Grant funds for Health Information Exchange	Agency Management Program	431	0.
Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs	27	0.
Reduce: Hold salary steps constant	Multiple Programs	-13	0.
Shift: Align FTEs and associated budget with allocation	Multiple Programs	-404	1.
of personal services costs across Local and Federal Medicaid funds			
Cost Increase: Align fleet assessment with DPW estimates and updated fuel estimates	Agency Management Program	2	0.
Cost Decrease: Align fixed cost budget with revised DRES estimates	Agency Management Program	-523	0.
Cost Increase: Align telecom budget with OCTO estimates	Agency Management Program	80	0.
Correct: Realign personal services expenditure adjustments	Multiple Programs	23	0.
Cost Increase: Increase contracts budget to meet Federal requirements	Multiple Programs	205	0.
Cost Increase: Align budget with nonpersonal services adjustments	Multiple Programs	106	0
Transfer Out: Transfer procurement and human resources assessments to OCP/DCHR	Agency Management Program	-10	0
CAL FUNDS: FY 2011 Proposed Budget and FTE		504,437	69
DICATED TAXES: FY 2010 Approved Budget and FTE		25,764	0.
Create: Implement assessment on Medicaid MCOs	Health Care Finance	8,590	0.
		-,	٠.
Create: Implement assessment of \$1,500 per licensed inpatient bed	Health Care Finance	6,285	
Create: Implement assessment of \$1,500 per licensed inpatient bed Create: Implement assessment on intermediate care facilities	Health Care Finance Health Care Finance		0.
		6,285	0.
Create: Implement assessment on intermediate care facilities Correct: Increase Healthy D.C. and Health Care Expansion	Health Care Finance	6,285 4,689	0. 0.
Create: Implement assessment on intermediate care facilities Correct: Increase Healthy D.C. and Health Care Expansion Fund to align with projected revenues Correct: Decrease Nursing Facility Quality of Care	Health Care Finance Health Care Finance	6,285 4,689 9,784	0.
Create: Implement assessment on intermediate care facilities Correct: Increase Healthy D.C. and Health Care Expansion Fund to align with projected revenues Correct: Decrease Nursing Facility Quality of Care Fund to align with projected revenues Correct: Align FTEs and personal services budget with program activities in Employer and Private Market	Health Care Finance Health Care Finance Health Care Finance Employer and Private	6,285 4,689 9,784 -2,464	0. 0. 0.
Create: Implement assessment on intermediate care facilities Correct: Increase Healthy D.C. and Health Care Expansion Fund to align with projected revenues Correct: Decrease Nursing Facility Quality of Care Fund to align with projected revenues Correct: Align FTEs and personal services budget with program activities in Employer and Private Market Initiatives Division	Health Care Finance Health Care Finance Health Care Finance Employer and Private	6,285 4,689 9,784 -2,464 402	0. 0. 0.
Create: Implement assessment on intermediate care facilities Correct: Increase Healthy D.C. and Health Care Expansion Fund to align with projected revenues Correct: Decrease Nursing Facility Quality of Care Fund to align with projected revenues Correct: Align FTEs and personal services budget with program activities in Employer and Private Market Initiatives Division	Health Care Finance Health Care Finance Health Care Finance Employer and Private	6,285 4,689 9,784 -2,464 402	0. 0. 0. 5.
Create: Implement assessment on intermediate care facilities Correct: Increase Healthy D.C. and Health Care Expansion Fund to align with projected revenues Correct: Decrease Nursing Facility Quality of Care Fund to align with projected revenues Correct: Align FTEs and personal services budget with program activities in Employer and Private Market Initiatives Division DICATED TAXES: FY 2011 Proposed Budget and FTE	Health Care Finance Health Care Finance Health Care Finance Employer and Private	6,285 4,689 9,784 -2,464 402 53,050	0.0 0.0 0.0 5.0 10.0
Create: Implement assessment on intermediate care facilities Correct: Increase Healthy D.C. and Health Care Expansion Fund to align with projected revenues Correct: Decrease Nursing Facility Quality of Care Fund to align with projected revenues Correct: Align FTEs and personal services budget with program activities in Employer and Private Market Initiatives Division DICATED TAXES: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Add Federal Grant funds and associated FTEs	Health Care Finance Health Care Finance Health Care Finance Employer and Private Market Initiatives	6,285 4,689 9,784 -2,464 402 53,050	0.0 0.0 0.0 0.0 5.5 10.0 9.
Create: Implement assessment on intermediate care facilities Correct: Increase Healthy D.C. and Health Care Expansion Fund to align with projected revenues Correct: Decrease Nursing Facility Quality of Care Fund to align with projected revenues Correct: Align FTEs and personal services budget with program activities in Employer and Private Market Initiatives Division DICATED TAXES: FY 2011 Proposed Budget and FTE DERAL GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Add Federal Grant funds and associated FTEs for Health Information Exchange Grant Correct: Adjust Federal Grants budget and associated	Health Care Finance Health Care Finance Health Care Finance Employer and Private Market Initiatives Agency Management Program	6,285 4,689 9,784 -2,464 402 53,050 1,028 2,014	0.0 0.0 0.0 5 5 10 9
Create: Implement assessment on intermediate care facilities Correct: Increase Healthy D.C. and Health Care Expansion Fund to align with projected revenues Correct: Decrease Nursing Facility Quality of Care Fund to align with projected revenues Correct: Align FTEs and personal services budget with program activities in Employer and Private Market Initiatives Division DICATED TAXES: FY 2011 Proposed Budget and FTE Enhance: Add Federal Grant funds and associated FTEs for Health Information Exchange Grant Correct: Adjust Federal Grants budget and associated FTEs to reflect the Money Follows the Person Grant Correct: Align Federal Grants budget and associated	Health Care Finance Health Care Finance Health Care Finance Employer and Private Market Initiatives Agency Management Program Healthcare Delivery	6,285 4,689 9,784 -2,464 402 53,050 1,028 2,014 4,148	0.000000000000000000000000000000000000

Table	HT0-5	(continued)
14510		100114114047

(dollars in thousands)

	Program	BUDGET	FTI
PERAL MEDICAID PAYMENTS: FY 2010 Approved Budget and FTE		1,533,208	72.8
Shift: Transfer out Federal funds to reflect reduction of Federal Medicaid payments originally generated by the Recovery Act	Health Care Finance	-37,290	0.
Cost Increase: Fund projected baseline Medicaid enrollment and utilization growth	Health Care Finance	150,748	0.
Create: Establish an additional Medicaid managed care program due to health care reform	Health Care Finance	126,090	0.
Eliminate: Transfer coverage from 50 to 64 year-old waiver to new Medicaid managed care program due to health care reform	Health Care Finance	-9,000	0.
Cost Decrease: Hold base Medicaid MCO reimbursement rates flat in FY 2010/FY 2011 contract year	Health Care Finance	-9,960	0.
Cost Decrease: Hold nursing facility Medicaid reimbursement rates flat	Health Care Finance	-3,734	0.
Cost Decrease: Reduce Medicaid adult dental reimbursement rates to align more closely with national average	Health Care Finance	-584	0.
Cost Decrease: Reduce Medicaid physician reimbursement rates to align more closely with national average	Health Care Finance	-8,177	0.
Cost Decrease: Align budget with correct non-physician provider rates	Health Care Finance	-1,046	0.
Cost Decrease: Provider rate reductions	Health Care Finance	-25,866	0
Adjust: Modify intra-District fund for Medicaid-eligible services provided by the Child and Family Services Administration	Health Care Finance	1,000	0
Reduce: Lower cap on personal care aide services	Health Care Finance	-13,281	0
Correct: Technical correction to eliminate Federal budget authority for non-Medicaid services	Health Care Finance	-112,092	0
Correct: Technical correction to align Federal budget	Health Care Finance	-57,264	0
authority with public provider budgets			
Cost Decrease: Adjust net fringe benefits based on historical growth	Agency Management Program	-18	0
rate and reflect reallocation of personal services across funds			
Reduce: Hold salary steps constant	Multiple Programs	-5	0
Cost Increase: Align fixed cost budget with revised DRES estimates	Agency Management Program	733	0
Shift: Align FTEs and associated budget with allocation of personal	Multiple Programs	-508	-3
services costs across Local and Federal Medicaid funds			
Correct: Realign personal services expenditure adjustments	Multiple Programs	20	0
Cost Increase: Increase contracts budget to meet Federal requirements	Multiple Programs	4,396	0
Correct: Update budget to include provider MOUs with	Health Care Finance	868	0
the Department of Health			
Cost Increase: Align budget with nonpersonal services	Multiple Programs	61	0
adjustments			
ERAL MEDICAID PAYMENTS: FY 2011 Proposed Budget and FTE		1,538,298	69.

	Program	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		1,823	4.0
Correct: Align Nonpersonal services budget with program	Health Care Finance	136	0.0
activities in the Health Care Bill of Rights Fund			
Correct: Align FTEs and personal services budget with	Healthcare Delivery	64	-1.0
program activities in the Health Care Bill of Rights Fund Management			
DECIAL DUDDOOF DEVENUE FUNDO EV 2044 D		0.004	2.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		2,024	3.0
, ,	:	•	3.0
NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE	Health Care Finance	26,700 -16,500	0.0
, ,		26,700	0.0
NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE Correct: Reflect transfer of Developmental Disabilities		26,700	0.0
NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE Correct: Reflect transfer of Developmental Disabilities Waiver funds to DHCF baseline budget	Health Care Finance	26,700 -16,500	0.0
NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE Correct: Reflect transfer of Developmental Disabilities Waiver funds to DHCF baseline budget Enhance: Reflect Federal Medicaid reimbursement of	Health Care Finance	26,700 -16,500	0.0

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Office of the Director

Objective 1: Improve outreach and communications.

Objective 2: Design and implement health information exchange initiatives.

Office of the Director

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percent of District residents uninsured	10%1	N/A	TBD	9%	8%	7%

2. Health Care Accountability Administration

Objective 1: Improve health outcomes for District residents.

Objective 2: Ensure limited resources are utilized appropriately.

Health Care Accountability Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Quality Improvement Initiative 1: Adverse Perinatal Outcomes ²	TBD	N/A	TBD	TBD	TBD	TBD
Quality Improvement Initiative 2: Adverse Chronic Disease Outcomes ³	TBD	N/A	TBD	TBD	TBD	TBD
HEDIS measure for childhood immunization ⁴	81.2%	82%	72.9%	83%	85%	87%
HEDIS measure for timeliness of prenatal care ⁵	70%	75%	68.0%	78%	80%	85%
Adults' access to preventive/ambulatory care services (adults aged 20-44, enrolled in health plans) ⁶	78%	80%	77.7%	83%	85%	87%
Number of referrals to the Medicaid Fraud Control Unit (MFCU)	7	N/A	21	25	25	25
Total recovered from provider audits (Local and Federal Funds)	\$700,000	N/A	\$14.8 million	\$7.5 million	\$7.5 million	\$7.5 million
Total recovered from Third Party Liability (TPL)	\$4.4 million	N/A	\$7.8 million ⁷	\$8.5 million	\$9.0 million	\$9.5 million

3. Health Care Policy and Planning Administration

Objective 1: Develop policies, plans and data to enable effective program administration and utilization of resources.

Objective 2: Promote access to care by ensuring sound and competitive provider reimbursement methodologies and rates.

Health Care Policy and Planning Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of charter schools billing Medicaid	8	N/A	25	32	40	45
Number of physicians active in Medicaid program	TBD	N/A	TBD	TBD	TBD	TBD

4. Health Care Delivery Management Administration

Objective 1: Improve access to high quality services and reduce institutionalization.

Health Care Delivery Management Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of participants in Elderly and Physically Disabled (EPD) Waiver (Year End)	1,953	2,050	2,181	2,175	2,250	2,325
Average number days to process EPD Waiver application ⁸	Greater than 60 days (estimate)	45 days	45 days (estimate)	30 days	30 days	30 days
Number of participants in DD Waiver (Year End)	900	1,100	1,327	1,300	1,300	1,300
Number of beneficiaries in out-of-state nursing facilities	200	185	178	170	165	160
Number of beneficiaries in ICF/MRs	470	420	390	370	350	340
Number of individuals moved from institutions to community	Unknown	N/A	TBD	75	100	120
Percent Medicaid beneficiaries satisfied with their health plan ⁹	71%	N/A	73%	75%	77%	79%
Number of consumers served by Ombudsman	N/A	N/A	723	4,200	4,400	4,600
Average number of days to resolve issues brought to Ombudsman	N/A	N/A	2.5 ¹⁰	2.5	2.0	2.0
Total percent of eligible children receiving any preventive dental services	29%	N/A	TBD	35%	42%	50%

5. Health Care Operations Administration

Objective 1: Improve the efficiency of program operations.

Health Care Operations Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Average time to process Medicaid provider application		N/A		60 days	45 days	45 days
Percent of providers paid electronically		N/A	25%	50%	75%	100%
Reported complaints (including missed/late trips) on transportation broker services, per 1,000 trips	4.5 per 1,000 trips	3 per 1,000 trips	1.48 per 1,000 trips	2.5 per 1,000 trips	2.5 per 1,000 trips	2 per 1,000 trips

6. Employer and Private Market Initiatives Administration

Objective 1: Expand Access to High Quality Health Care.

Employer and Private Market Initiatives Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of District residents covered by Healthy D.C.	N/A	N/A	N/A	5,000	5,000	5,000

Performance Plan Endnotes:

- 1. According to Current Population Survey (CPS) data, 2008.
- 2. This measure aggregates the following metrics: newborns with birth weight less than 2,500 grams; newborns of 32 weeks or less gestational age; pregnant women NOT tested for HIV prior to giving birth; and pregnancies ending in miscarriage or fetal loss (early or late); and deaths of infants in the first year of life.
- 3. This measure aggregates emergency room visits and hospital admissions by individuals diagnosed with asthma, diabetes, high blood pressure, and congestive heart failure
- 4. HEDIS (Healthcare Effectiveness Data and Information Set) measure on the percent of children enrolled in managed care who received age-appropriate immunizations by their second birthday.
- 5. HEDIS measure on the percent of deliveries to women enrolled in Medicaid managed care for which the woman received a prenatal care visit in either their first trimester or within 42 days of enrolling in the managed care organization.
- 6. The percent of Medicaid managed care enrollees aged 20-44 who had an ambulatory care or preventive care visit (as opposed to an emergency or hospital visit) during the year.
- 7. Represents TPL collections from October 2008 through June 2009.
- 8. Measured by average time between DHCF receipt of a complete EPD Waiver application and approval/denial of the application.
- 9. Data from The Consumer Assessment of Healthcare Providers and Systems (CAHPS) Health Plan Survey.
- 10. Note: Issues reported in FY 2009 are simple cases that do not require external interventions.



Public Works

Department of Public Works (KT)	F-1
Department of Transportation (KA)	F-13
Department of Motor Vehicles (KV)	F-29
District Department of the Environment (KG)	F-43
D.C. Taxicab Commission (TC)	F-59
Washington Metropolitan Area Transit Commission (KC)	F-67
Washington Metropolitan Area Transit Authority (KE)	F-71
School Transit Subsidy (KD)	F-77

Department of Public Works

www.dpw.dc.gov Telephone: 202-673-6833

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$158,926,133	\$160,797,126	\$126,922,836	-21.1
FTEs	1,477.4	1,490.8	1,442.8	-3.2

The mission of the Department of Public Works (DPW) is to provide the highest quality sanitation, parking enforcement, and fleet management services that are both ecologically sound and cost effective.

Summary of Services

DPW provides municipal services to District residents and businesses in two distinct program areas: solid waste management and parking enforcement. Behind the scenes, DPW's Fleet Management Administration supports all city services by procuring, fueling, and maintaining thousands of District government vehicles from sedans to heavy equipment.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table KT0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table KT0-1

(dollars in thousands)

			1	l	Change	I _
	Actual	Actual	Approved	Proposed	from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	119,618	127,375	116,021	100,360	-15,661	-13.5
Special Purpose Revenue Funds	9,675	5,846	9,101	5,487	-3,614	-39.7
Total for General Fund	129,293	133,220	125,121	105,847	-19,275	-15.4
Intra-District Funds						
Intra-District Funds	33,348	25,706	35,676	21,076	-14,600	-40.9
Total for Intra-District Funds	33,348	25,706	35,676	21,076	-14,600	-40.9
Gross Funds	162,641	158,926	160,797	126,923	-33,874	-21.1

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table KT0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table KT0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	2,359.0	1,317.8	1,307.8	1,237.8	-69.9	-5.3
Special Purpose Revenue Funds	2.0	17.6	21.0	25.0	4.0	19.0
Total for General Fund	2,361.0	1,335.4	1,328.8	1,262.8	-65.9	-5.0
Intra-District Funds						
Intra-District Funds	197.1	142.1	162.0	180.0	18.0	11.1
Total for Intra-District Funds	197.1	142.1	162.0	180.0	18.0	11.1
Total Proposed FTEs	2,558.1	1,477.4	1,490.8	1,442.8	-47.9	-3.2

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table KT0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KT0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	57,535	60,555	65,729	65,818	89	0.1
12 - Regular Pay - Other	10,127	7,550	9,992	5,552	-4,440	-44.4
13 - Additional Gross Pay	1,837	3,796	732	1,244	512	70.0
14 - Fringe Benefits - Current Personnel	14,587	15,774	15,521	15,927	406	2.6
15 - Overtime Pay	5,435	6,442	3,708	3,708	0	0.0
Subtotal Personal Services (PS)	89,521	94,116	95,682	92,249	-3,433	-3.6
20 - Supplies and Materials	2,489	5,035	5,739	3,412	-2,327	-40.5
30 - Energy, Comm. and Building Rentals	18,361	11,731	18,911	0	-18,911	-100.0
31 - Telephone, Telegraph, Telegram, Etc.	1,202	908	1,132	0	-1,132	-100.0
32 - Rentals - Land and Structures	354	966	1,532	0	-1,532	-100.0
33 - Janitorial Services	239	406	796	0	-796	-100.0
34 - Security Services	3,945	3,725	1,963	0	-1,963	-100.0
35 - Occupancy Fixed Costs	200	251	765	0	-765	-100.0
40 - Other Services and Charges	20,057	18,550	15,108	15,792	684	4.5
41 - Contractual Services - Other	22,919	18,538	13,543	13,590	47	0.3
50 - Subsidies and Transfers	93	600	1,700	614	-1,086	-63.9
70 - Equipment and Equipment Rental	3,260	4,100	3,926	1,266	-2,660	-67.8
91 - Expense Not Budgeted Others	1	0	0	0	0	0
Subtotal Nonpersonal Services (NPS)	73,120	64,810	65,115	34,674	-30,441	-46.7
Gross Funds	162,641	158,926	160,797	126,923	-33,874	-21.1

^{*}Percent change is based on whole dollars.

Division Description

The Department of Public Works (DPW) operates through the following 5 divisions:

Solid Waste Management - performs a number of daily operations, including trash and recycling collection, sanitation education and enforcement, graffiti removal, public litter can service, fall leaf collection, and street and alley cleaning.

This division contains the following 4 activities:

- Enforcement of Sanitation Regulations inspects
 properties for sanitation violations; enforces sanitation regulations, including commercial recycling; educates residents and businesses about sanitation regulations; collects household hazardous
 waste and electronic materials; and shreds residents' personal documents;
- Public Space Cleaning provides comprehensive street and alley cleaning services to residents, visi-

tors, and businesses so that they can live, work, and play in clean neighborhoods. Specific services include mechanical street sweeping, litter can collections, rights-of-way mowing, nuisance and graffiti abatement, seasonal leaf collection, and snow and ice removal;

- Sanitation Collection and Removals provides solid waste (trash, recycling, and bulk) collection services to residents of single-family homes so that they can have their trash, recyclables, and bulk items removed conveniently and regularly; and
- Sanitation Disposal provides municipal waste disposal services to DPW, other District agencies, private haulers, and residents so that they can unload collected waste safely, conveniently, and legally.

Parking Enforcement Management - provides onstreet parking enforcement services, including ticketing, towing, booting, and removal of abandoned and dangerous vehicles.

This division contains the following 3 activities:

- Parking Regulations Enforcement provides parking enforcement of the District's parking regulations to promote vehicular safety and provide smooth traffic flow and increased access to shortterm parking at meters and long-term parking on residential streets;
- Towing provides reduced parking congestion in the District by facilitating the timely relocation and/or impoundment of illegally parked vehicles from public space; and
- Abandoned and Junk Vehicles provides the oversight of safe streets through the efficient removal of abandoned and dangerous vehicles from public space and nuisance properties within the District.

Fleet Management - supports all city services by procuring and maintaining more than 3,000 vehicles, excluding those used by the Metropolitan Police Department, the Fire and Emergency Medical Services Department, the Department of Corrections, and DC Public Schools. This division fuels all 6,000 District government vehicles, including school buses, fire and trash trucks, and street sweepers.

This division contains the following 4 activities:

- Fleet Consumables provides most District agencies with operational fueling stations; procures fuel, oil, and other lubricants; and installs fuel rings;
- Scheduled Fleet Maintenance performs preventive maintenance actions, including changing oil and filters and checking tires, engines, batteries, and transmissions; and prepares vehicles for seasonal and year-round duties (alley cleaning, snow removal, leaf collection, pothole repair, etc);
- Unscheduled Vehicle and Equipment Repairs tows inoperable vehicles, diagnoses why vehicles are not operating properly, and makes the necessary repairs or transfers vehicles to vendors for return to service; and
- Vehicle and Equipment Acquisitions consults with District government agencies about vehicle needs, ensures these agencies have sufficient budget authority to meet their needs, procures vehicles, and reduces unnecessary vehicles from the fleet.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using division-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using division-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table KT0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table KT0-4 (dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management								
(1010) Personnel	1,580	1,215	727	-489	7.0	5.4	6.4	1.0
(1015) Training and Employee Development	447	553	519	-34	3.6	3.4	3.4	0.0
(1017) Labor Management Partnerships	45	157	51	-106	0.4	1.4	0.4	-1.0
(1020) Contracting and Procurement	913	1,040	949	-91	8.4	9.4	8.4	-1.0
(1030) Property Management	10,945	13,728	11,337	-2,391	7.1	6.4	6.4	0.0
(1040) Information Technology	2,678	2,669	1,712	-957	11.5	13.4	11.4	-2.0
(1055) Risk Management	481	386	524	137	4.1	3.4	4.4	1.0
(1060) Legal	45	50	51	1	0.4	0.4	0.4	0.0
(1070) Fleet Management	0	15	0	-15	0.0	0.0	0.0	0.0
(1080) Communications	342	440	373	-67	3.6	4.9	3.9	-1.0
(1085) Customer Service	77	84	86	2	1.0	1.0	1.0	0.0
(1090) Performance Management	425	319	610	291	4.1	2.4	5.4	3.0
Subtotal (1000) Agency Management	17,978	20,657	16,938	-3,719	51.2	51.8	51.8	0.0
(100F) Agency Financial Operations								
(110F) Budget Operations	741	2,248	385	-1,864	2.8	5.0	3.0	-2.0
(120F) Accounting Operations	3,788	1,900	1,710	-190	19.9	21.0	19.0	-2.0
(130F) ACFO	1,057	1,378	1,360	-19	10.1	11.0	11.0	0.0
Subtotal (100F) Agency Financial Operations	5,586	5,527	3,455	-2,072	32.7	37.0	33.0	-4.0
(4000) Fleet Management								
(4010) Fleet Consumables	12,870	16,810	1,185	-15,624	17.3	21.0	15.0	-6.0
(4020) Scheduled Fleet Maintenance	6,910	7,689	762	-6,927	66.5	77.0	5.0	-72.0
(4030) Unscheduled Vehicle and Equipment Repairs	5,006	5,123	12,392	7,269	32.9	37.0	114.0	77.0
(4040) Vehicle and Equipment Acquisitions	1,738	1,848	1,532	-316	7.0	7.0	8.0	1.0
Subtotal (4000) Fleet Management	26,524	31,470	15,871	-15,598	123.7	142.0	142.0	0.0
(5000) Parking Enforcement Management								
(5010) Parking Regulations Enforcement	20,342	20,262	19,616	-646	270.2	0.0	310.0	310.0
(5020) Towing	3,888	3,798	3,828	29	51.2	0.0	59.0	59.0
(5030) Abandoned and Junk Vehicles	3,326	1,879	2,240	361	25.6	0.0	30.0	30.0
Subtotal (5000) Parking Enforcement Management	27,	556 25,939	25,684	-255	347.0	0.0	399.0	399.0

Table KT0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands					Full-Time Equivalents		
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(5000) Parking Services								
(5010) Parking Regulations Enforcement	0	0	0	0	0.0	323.0	0.0	-323.0
(5020) Towing	0	0	0	0	0.0	52.0	0.0	-52.0
(5030) Abandoned and Junk Vehicles	0	0	0	0	0.0	25.2	0.0	-25.2
Subtotal (5000) Parking Services	0	0	0	0	0.0	400.2	0.0	-400.2
(6000) Sanitation Services								
(6010) Enforcement of Sanitation Regulations	0	0	0	0	0.0	85.0	0.0	-85.0
(6020) Public Space Cleaning	0	0	0	0	0.0	419.3	0.0	-419.3
(6030) Sanitation Collections and Removals	0	0	0	0	0.0	289.4	0.0	-289.4
(6040) Sanitation Disposal	0	0	0	0	0.0	66.0	0.0	-66.0
Subtotal (6000) Sanitation Services	0	0	0	0	0.0	859.7	0.0	-859.7
(6000) Solid Waste Management								
(6010) Enforcement of Sanitation Regulations	5,659	7,292	5,229	-2,063	69.0	0.0	60.0	60.0
(6020) Public Space Cleaning	31,940	32,076	27,132	-4,943	483.3	0.0	410.0	410.0
(6030) Sanitation Collections and Removals	28,525	21,559	18,896	-2,664	307.8	0.0	286.0	286.0
(6040) Sanitation Disposal	19,497	16,278	13,718	-2,560	62.7	0.0	61.0	61.0
Subtotal (6000) Solid Waste Management	85,620	77,204	64,975	-12,229	922.8	0.0	817.0	817.0
(9960) Year End Close								
No Activity Assigned	370	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	370	0	0	0	0.0	0.0	0.0	0.0
(9980) Payroll Default Program								
No Activity Assigned	0	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9980) Payroll Default Program	0	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	158,926	160,797	126,923	-33,874	1,477.4	1,490.8	1,442.8	-47.9

(Change is calculated by whole numbers and numbers may not add due to rounding.)

Note: For more detailed information regarding the proposed funding for the activities within this agency's Divisions, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The FY 2011 proposed budget for the Department of Public Works (DPW) includes increases in personal services in multiple programs, including \$690,410 in adjustments to additional gross pay and a \$184,364 reduction in overtime to align with historical rates. The FY 2011 budget also includes a \$577,000 cost increase for the EZ-Tag computer contract; this technology is used for parking enforcement citation issuances.

Transfers In/Out: DPW will transfer \$1,038,000 to the Office of Contracting and Procurement and the D.C. Department of Human Resources to cover DPW's assessments to those agencies for procurement and human resources services. The agency's energy, security services, janitorial, and telecom budgets were transferred to the new fixed costs agency and Office of Finance and Resource Management, reflecting a total shift of \$10,055,000. DPW will transfer \$1,900,000 to the Fire and Emergency Medical Services Department for fire protection fee payments that are annually made to the D.C. Water and Sewer Authority. DPW will also transfer 2 shared-services financial management staff positions to DDOT.

Cost Savings: The FY 2011 proposed budget for DPW reduces the salary schedule by \$1,125,148 to include vacancy savings. DPW's various Special Purpose Revenue Funds will be reduced by a net \$3,614,014 to align with FY 2011 projected revenue.

The Household Hazardous Waste and Shred-It program will be open for once-a-month Saturday collections, for a savings of \$465,000. The Fall leaf collection program will be streamlined, for a savings of \$331,000 and the reduction of 6.0 positions. Additionally, the Small Business Improvement District Litter program will be reduced, for a savings of \$86,494.

DPW reduced 21 positions in the Solid Waste Education and Enforcement Program (SWEEP), for a savings of \$1,34,949. DPW also reduced 19.0 administrative and financial management positions which do not directly affect field work. Savings from this realignment total \$996,487. An additional 24.0 positions will shift from the Local fund to Special Purpose Revenue and intra-District Funds, including 20.0 financial management positions shifting to the

Shared Services Fund and 4.0 positions shifting to the Abandoned Vehicle Fund.

A savings of 18 percent, \$331,000 will be realized in renegotiating the recycling charges and \$200,000 by moving the auction of vehicles on-line.

Protected Programs: A clean city with a superior public works program is one of the District's highest priorities, and the proposed cost savings will not affect DPW's ability to perform its core services. The trash and recycling collection, mechanical street sweeping, and the graffiti removal programs will remain at the FY 2010 levels. Parking services will not be disrupted in FY 2011, and the Fleet Administration will continue to provide preventive and unscheduled maintenance, operate fuel sites, and manage the D.C. fleet share program.

Policy Initiatives: In FY 2011, the fuel budget previously managed by DPW's Fleet Management Administration will be budgeted within the new fixed costs agency, resulting in a \$16,809,605 reduction in DPW's intra-District funds.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

This table KT0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE	THOUNAM	116.021	1,307.8
Transfer Out: Transfer facility and telecom fixed costs	Agency Management Program	-10,055	0.0
to new fixed cost agency and OFRM	5 , 5 5	•	
Transfer Out: Transfer procurement and human resources	Agency Management Program	-1,038	0.0
assessments to OCP/DCHR	0 , 0		
Shift: Shift financial management positions	Agency Financial Operations	-1,400	-20.0
to Shared Services Fund			
Cost Increase: Align fleet assessment with DPW estimates	Fleet Management	2,189	0.0
Cost Increase: Fund EZ-Tag computer contract	Parking Enforcement Management	577	0.0
Shift: Shift Abandoned Vehicle program positions to	Parking Enforcement Management	-193	-4.0
Abandoned Vehicle Fund			
Reduce: Reduction to the Small Business Improvement	Solid Waste Management	-86	0.0
District Litter program			
Reduce: Streamline fall leaf collection program	Solid Waste Management	-331	-6.0
Transfer Out: Shift fire protection fee payments to FEMS	Solid Waste Management	-1,900	0.0
Adjust: Increase personal services to meet expected expenditures	Multiple Programs	323	0.0
Cost Decrease: Adjust salary schedule to include vacancy savings	Multiple Programs	-1,125	0.0
Cost Increase: Adjust gross pay based on historical rate	Multiple Programs	690	0.0
Reduce: Provide 12 collections a year for Household	Multiple Programs	-465	0.0
Hazardous Waste and Shred-It Program			
Reduce: Realign staffing in solid waste management,	Multiple Programs	-2,131	-40.0
administrative, and financial management programs			
and the litter cart program			
Reduce: Reduced Recycling contract by 18 percent with a savings	Multiple Programs	-531	0.0
of \$331,000, and move auction on-line with a			
savings of \$200,000			
Reduce: Reduction to Overtime pay	Multiple Programs	-184	0.0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		100,360	1,237.8

ollars in thousands)	PROGRAM	BUDGET	FT
ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		9,101	21.
Cost Decrease: Align fleet assessment with DPW estimates	Fleet Management	-229	0.
Shift: Shift Abandoned Vehicle program positions from Local funds	Parking Enforcement Management	193	4.
Enhance: Increase Supercan Program Fund to align with projected revenue	Solid Waste Management	13	0
Reduce: Align Special Event Reimbursement Fund with projected revenue	Solid Waste Management	-1,980	0
Reduce: Align Solid Waste Disposal Cost Recovery Fund with projected revenue	Solid Waste Management	-677	0.
Reduce: Align Solid Waste Facility Charge Fund with projected revenue	Solid Waste Management	-422	0.
Reduce: Align Solid Waste Nuisance Abatement Fund with projected revenue	Solid Waste Management	-512	0.
Correct: Net effect of salary step and fringe benefit adjustment	Multiple Programs	11	0
Reduce: Hold salary steps constant	Multiple Programs	-10	0.
ECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		5,487	25.
TRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		35.676	162.
Transfer Out: Realign staffing in financial management	Agency Management Program	-181	-2.
programs by transferring positions to DDOT	. g ,		
Shift: Shift financial management positions from Local funds	Agency Financial Operations	1,400	20.
Create: Manage fuel sites with fuel overhead from	Fleet Management	1,046	0.
assessment funds			
Transfer Out: Transfer fuel costs to new fixed cost agency	Fleet Management	-16,810	0.
Reduce: Hold salary steps constant	Multiple Programs	-55	0.
TRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		21,076	180.

Agency Performance Plan

The agency has the following objectives and performance indicators for its divisions:

1. Solid Waste Management Administration (SWMA)

Objective 1: Keep DC Clean. Increase the cleanliness of the District's Residential Neighborhoods, high-visibility commercial areas, gateway corridors, and industrial zones.

Solid Waste Management Administration (SWMA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Target	Projected	Projected
Percentage of the District's Gateways, commercial and residential areas rated "clean" or "moderately clean" ¹	90.7%	90.7%	96.2%	95.0%	95.0%	95.0%
Tons collected from street cleaning activities (i.e., mechanical sweeping, alley cleaning, manual cleaning, litter cans, and carts)		14,730	19,438	15,625	16,100	16,100
Percentage of trash collection routes completed on the scheduled day	99.5%	99.5%	99.6%	99.8%	99.8%	99.8%
Complaint rate for missed trash and yard waste collections per 10,000 residential collections	14	14	20	10	10	9
Cost per ton to collect trash and yard waste	N/A	N/A	New Measure	Baseline year	N/A	N/A
Percentage of residential recycling collection routes completed on the scheduled day	99.9%	99.9%	99.9%	99.8%	99.8%	99.8%
Complaint rate for missed residential recycling collections per 10,000 collections	5	5	6	5	5	5
Cost per ton to collect recyclables	N/A	N/A	New Measure	Baseline year	N/A	N/A
Residential recycling diversion rate ²	20.81%	25.0%	24.1%	25.0%	30.0%	30.0%
Percentage of sanitation enforcement requests resolved w/in 5 business days	97.19%	90.0%	95.2%	95.0%	95.0%	95.0%
Percentage of bulk pickup requests collected on day of appointment	99.66%	99.0%	97.9%	99.0%	99.0%	99.0%
Tons of household and bulk trash generated per total number of residents served by DPW ³	N/A	N/A	New Measure	Baseline year	N/A	N/A

2. Parking Enforcement Management Administration (PEMA)

Objective 1: Parking. Ensure parking opportunities for District residents, businesses and visitors by enforcing parking regulations.

Parking Enforcement Management Administration (PEMA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Number of tickets issued by License Plate Recognition System installed on mechanical sweepers	N/A	N/A	New Measure	Baseline year	TBD	TBD
Percentage of Residential Parking Permit (RPP) program blocks covered by daily enforcement	24.6%	35.0%	21.3%	60.0%	75.0%	75.0%
Number of stolen vehicle alerts sent to MPD	N/A	N/A	New Measure	Baseline year	TBD	TBD
Percentage of call-in requests for Residential Parking Permit (RPP) enforcement responded to within 24 hours	99.8%	98.0%	99.2%	98.0%	98.0%	98.0%
Percentage of general enforcement requests responded to within 24 hours	99.82%	98.0%	99.5%	98.0%	98.0%	98.0%
Number of parking tickets issued	1,465,394	1,500,000	1,504,689	1,550,000	1,550,000	1,550,000
Cost per ticket issued (measured by personal services/number of tickets)	N/A	Baseline year	TBD	N/A	N/A	N/A
Percentage of parking tickets upheld	N/A	N/A	New Measure	TBD	TBD	TBD
Percentage of challenged parking tickets upheld by adjudication	N/A	4.0%	TBD	4.0%	4.0%	4.0%
Number of vehicles immobilized via booting	18,607	19,000	14,144	20,000	20,000	20,000
Percentage of reported abandoned vehicles on public space resolved within 5 business days	85%	85%	81%	90%	90%	90%
Number of vehicles towed by DPW tow cranes	25,441	27,100	30,904	34,000	36,000	36,000

3. Fleet Management Administration (FMA)

Objective 1: Fleet Management. Ensure that at least 95 percent of mission-critical equipment will be available to all agencies, while reducing the environmental impact of the District's fleet.

Fleet Management Administration (FMA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of mission-critical fleet maintained by DPW available for daily operations	100.0 %	95.0 %	100.0%	95.0 %	95.0 %	95.0%
Percentage citywide compliance with preventive maintenance appointments	77.1 %	85.0 %	76%	90.0 %	95.0%	95.0%
Percentage of agency compliance with preventive maintenance appointments	N/A	N/A	New Measure	90.0 %	95.0%	95.0%
Percentage of light vehicle maintenance (excluding engine, transmission and body work) completed within 24 hours	81.3%	95.0%	83.2%	95.0%	95.0%	95.0%
Percentage of fleet using alternative fuel	N/A	N/A	New Measure	Baseline Year	TBD	TBD
Percentage of mechanics with at least one ASE or professional certification	15.1 %	20.0 %	28.0%	25.0 %	50.0 %	75%

4. Office of the Director (OD)

Objective 1: Efficiently and effectively manage the resources and operations of the Department.

Performance Plan Endnotes:

^{1.} The Clean City Ratings grade the level of cleanliness of the major corridors/interstate highways, high visibility communities, residential streets & alleys and industrial areas within the Wards on a scale of 1 to 4, with 1 being the best rating (clean) and 4 being the worst rating (hazardous).

The diversion rate represents the portion of total discarded materials collected by the Department of Public Works (DPW) that is diverted from disposal through recycling. It is calculated by dividing the weight of DPW collected recyclables by the weight of DPW collected refuse and recyclables.

 $^{^{3}}$ Approximate number of residents served by DPW =~ 103,000.

Department of Transportation

www.ddot.dc.gov Telephone: 202-673-6813

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$116,430,749	\$107,679,561	\$102,619,808	-4.7
FTEs	271.0	319.2	320.0	0.3

The District Department of Transportation's (DDOT) mission is to enhance the quality of life for District residents and visitors by ensuring that people and goods move safely with minimal adverse impact on residents and the environment.

Summary of Services

DDOT executes its mission through the work of five divisions: the Infrastructure Project Management Administration designs and builds roads and bridges, rails and other transportation projects; the Progressive Transportation Services provides public transportation service through Metro and the Circulator bus system and modern technology initiatives such as the SmartBike DC program; the Transportation Operations Administration ensures a safe and userfriendly transportation environment; the Planning, Policy and Sustainability Administration develops strategic goals for the agency; and the Urban Forestry Administration maintains the District's street trees, providing our community with traffic calming, improved air quality, increased ground water retention that minimizes runoff and flooding, temperature moderation, and aesthetics.

To maximize flexibility between its operating and local capital needs, DDOT's budget consists almost entirely of the Unified Fund, which includes the following revenue sources:

Dedicated Taxes – a portion of parking tax revenue; and

 Special Purpose Revenue – revenue from rightsof-way fees paid by utilities, public space rental, parking meters, bus shelter advertising, and other sources.

DDOT's Local and Intra-District operating budget are not part of the Unified Fund.

DDOT uses funds collected in the Unified Fund for funding both operating and capital budget purposes. Operating budget purposes include traffic control officers, parking enforcement, and snow removal. Capital budget purposes include street paving, curb and sidewalk repair, and streetlight repair and replacement.

For FY 2011, DDOT plans Local capital expenditures from the Unified Fund of \$35,259,000, as detailed in volumes 6 and 7 of the budget documents. The operating budget includes this amount within the Rights-of-Way activity, representing the operating budget transfer out of these resources to the Local Roads Construction and Maintenance Fund, which is within the District's General Capital Improvements Fund.

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table KA0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KA0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund	112000	112000	112010	112011	112010	Grange
Local Funds	18,450	3,309	43	2,951	2,908	6,843.5
Dedicated Taxes	0	11,420	13,000	15,000	2,000	15.4
Special Purpose Revenue Funds	117,842	90,129	89,889	80,490	-9,399	-10.5
Total for General Fund	136,292	104,857	102,932	98,441	-4,491	-4.4
Federal Resources						
Federal Payments	572	2,852	0	0	0	N/A
Federal Grant Funds	3,394	3,211	4,200	3,800	-400	-9.5
Total for Federal Resources	3,966	6,064	4,200	3,800	-400	-9.5
Private Funds						
Private Grant Funds	758	0	0	0	0	N/A
Total for Private Funds	758	0	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	3,068	5,510	548	379	-169	-30.8
Total for Intra-District Funds	3,068	5,510	548	379	-169	-30.8
Gross Funds	144,084	116,431	107,680	102,620	-5,060	-4.7

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80**, **Agency Summary by Revenue Source**, in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table KA0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table KA0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	79.4	72.1	0.0	0.0	0.0	N/A
Special Purpose Revenue Funds	77.6	194.9	316.2	317.0	0.8	0.3
Total for General Fund	157.0	267.0	316.2	317.0	0.8	0.3
Intra-District Funds						
Intra-District Funds	3.8	4.0	3.0	3.0	0.0	0.0
Total for Intra-District Funds	3.8	4.0	3.0	3.0	0.0	0.0
Total Proposed FTEs	160.8	271.0	319.2	320.0	0.8	0.3

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table KA0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KA0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	7,805	12,813	12,356	10,528	-1,829	-14.8
12 - Regular Pay - Other	2,360	2,406	2,632	3,854	1,222	46.4
13 - Additional Gross Pay	320	860	186	283	97	52.1
14 - Fringe Benefits - Current Personnel	2,182	3,030	2,713	2,897	184	6.8
15 - Overtime Pay	609	995	1,035	1,028	-7	-0.7
Subtotal Personal Services (PS)	13,276	20,104	18,922	18,589	-333	-1.8
20 - Supplies and Materials	1,043	959	1,588	1,100	-489	-30.8
30 - Energy, Comm. and Building Rentals	10,982	14,428	14,157	14,131	-26	-0.2
31 - Telephone, Telegraph, Telegram, Etc.	1,702	1,403	1,635	1,635	0	0.0
32 - Rentals - Land and Structures	2,674	2,825	1,840	3,530	1,690	91.8
33 - Janitorial Services	233	267	574	197	-378	-65.8
34 - Security Services	1,287	1,383	781	829	48	6.1
35 - Occupancy Fixed Costs	425	466	755	534	-220	-29.2
40 - Other Services and Charges	1,798	3,731	6,217	4,756	-1,461	-23.5
41 - Contractual Services - Other	24,153	22,833	15,787	15,431	-356	-2.3
50 - Subsidies and Transfers	85,094	47,225	44,527	41,087	-3,440	-7.7
70 - Equipment and Equipment Rental	1,416	805	895	800	-95	-10.6
Subtotal Nonpersonal Services (NPS)	130,807	96,327	88,757	84,031	-4,726	-5.3
Gross Funds	144,084	116,431	107,680	102,620	-5,060	-4.7

^{*}Percent Change is based on whole dollars.

Division Description

The Department of Transportation operates through the following 7 divisions:

Planning, Policy and Sustainability – establishes policies and strategic goals to guide transportation program development and ensures compliance with the stated goals through plan review and permitting.

This division contains the following 3 activities:

- Planning develops vehicular and non-vehicular transportation projects and activities, including planning and designing bicycle and pedestrian transportation facilities, and explores new transportation projects and initiatives;
- Policy Development formulates transportation policies and policy initiatives for consideration and adoption by the Director, the Mayor, and the Council; and
- Public Space Management is responsible for managing the use of public space, ensuring that work in public space is regulated through an approved permit, and managing the acquisition and disposition of property related to transportation projects.

Progressive Transportation Services – develops and operates the District of Columbia's Streetcar, Circulator Bus System, bike-sharing and car sharing programs and provides budget and operation oversight to the District's investment in Metrorail and Metrobus.

This division contains the following activity:

Mass Transit – provides fiduciary and operational oversight in collaboration with the Washington Metropolitan Area Transit Authority (WMATA); operates a high-quality DC Circulator Bus System to complement the existing regional Metrobus service; designs and formulates alternative means of transportation to reduce congestion and parking problems with innovative transportation options such as bike-sharing and car-sharing; and plans, manages, and builds a modern Streetcar transportation network that complements the existing transit options to support and create neighborhood linkages for District residents.

Urban Forestry Administration – establishes a full population of street trees within the District of Columbia and ensures that the trees lining the District's roadways are maintained in a healthy and safe environment.

This division contains the following activity:

Green Partnership and Stewardship Management
– establishes relationships with local public/private
partners to encourage community participation in
tree planting, manages Local and federal funding
initiatives to support the health of trees in the
District of Columbia, and provides tree canopy
management to ensure the District's valuable
green infrastructure.

Transportation Operations Administration - (TOA)- maintains the integrity of public assets, such as roadways, sidewalks, traffic calming devices, streetlights, and parking meters. TOA also operates the transportation system, ensuring a safe and user-friendly driver, commuter, and pedestrian environment.

This division contains the following 6 activities:

- Traffic Flow provides traffic flow, curbside and rights-of-way management services to District residents, businesses, visitors, and users of the right-of-way so that they can move efficiently on the District's transportation network and access schools, homes, workplaces, and desired destinations; manages all District-owned and leased vehicles to ensure timely provision of vehicles to serve the needs of the residents, commuters, and visitors of the District of Columbia; and manages inventory control and a secure depository for equipment, supplies, and materials to support efficient management of the District's transportation assets;
- Transportation Operations and Traffic Management – provides traffic regulation and safety services to pedestrians, cyclists and motorists in the District of Columbia so that they can move about safely in the city and avoid personal injury and property damage;
- Signs, Markings and Signal Maintenance maintains all signs, markings and the maintenance of signalized intersections to ensure effi-

- cient traffic management for motorists and pedestrians in the District of Columbia;
- Street and Bridge Maintenance performs proactive and preventive maintenance to ensure safe passage on all District roads, sidewalks, bridges and alleys;
- Parking Meters, Streetlight and Snow provides quality control and management for the daily operations of the District's streetlights and parking meters; also provides passable streets and designated public space for District residents, commuters, visitors and businesses so that they can safely use roadways and bridges during and after a snow event; and
- Systems Inspection and Oversight initiates inspections and monitoring of construction and related activities located in the public right-of-way to minimize the impact on the transportation infrastructure within the District of Columbia.

Infrastructure Project Management Administration-(IPMA) – manages the design, engineering and construction of roadways, bridges, traffic signals, and alley projects in the District of Columbia. IPMA also manages special construction projects and all roadway assets.

This division contains the following 3 activities:

- Preventive and Routine Roadway Maintenance
 provides a safe and efficient transportation system to all motorized and non-motorized traffic through programming, improving high accident-prone locations and regularly updating the Departments Design Engineering and Construction Manuals;
- Project Development and Management –
 designs and manages construction of the transportation system in the District, by preparing
 budgets for each project and securing the necessary funding from the Federal Highway
 Administration for all phases of District transportation projects; and
- Rights-of-Way evaluates DDOT's infrastructure assets, including roads, alleys, and sidewalks, and programs them for repair and reconstruction; and is responsible for implementing solutions that improve the quality of stormwater that flows to area waterways.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table KA0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table KA0-4 (dollars in thousands)

	Dollars in Thousands				Full-Time Ed	uivalents		
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management								
(1010) Personnel	1,253	1,005	824	-181	10.7	8.0	8.0	0.0
(1015) Training and Employment Development	5	13	13	0	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	444	866	3	-863	0.0	0.0	0.0	0.0
(1030) Property Management	8,991	7,973	9,313	1,340	1.3	0.0	2.0	2.0
(1040) Information Technology	1,707	1,037	893	-143	0.7	1.0	1.0	0.0
(1050) Financial Management	578	850	650	-200	0.4	0.0	0.0	0.0
(1055) Risk Management	553	812	253	-559	4.9	3.0	1.0	-2.0
(1060) Legal	464	84	84	0	0.0	0.0	0.0	0.0
(1070) Fleet Management	3,370	3,862	2,870	-992	0.0	0.0	0.0	0.0
(1080) Communications	126	127	149	22	0.9	1.0	2.0	1.0
(1085) Customer Service	122	10	10	0	2.0	0.0	0.0	0.0
(1090) Performance Management	869	795	687	-108	7.6	7.0	6.0	-1.0
Subtotal (1000) Agency Management	18,482	17,434	15,749	-1,685	28.6	20.0	20.0	0.0
(100F) Agency Financial Operations								
(110F) Budget Operations	801	855	727	-129	6.3	6.0	6.0	0.0
Subtotal (100F) Agency Financial Operations	801	855	727	-129	6.3	6.0	6.0	0.0
(9960) Year End Close								
(9960) Year End Close	100	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	100	0	0	0	0.0	0.0	0.0	0.0
(AT00) Alternative Transportation								
(ALTP) Alternative Transportation	4,943	2,774	0	-2,774	8.8	5.0	0.0	-5.0
Subtotal (AT00) Alternative Transportation	4,943	2,774	0	-2,774	8.8	5.0	0.0	-5.0
(GM00) Greenspace Management								
(TMOW) Mowing	960	1,400	0	-1,400	0.0	0.0	0.0	0.0
(TRMT) Tree Management	652	1,066	0	-1,066	0.0	0.0	0.0	0.0
Subtotal (GM00) Greenspace Management	1,612	2,466	0	-2,466	0.0	0.0	0.0	0.0
(GR00) Urban Forestry Administration								
(GSSM) Green Partnership and Stewardship Management	0	0	1,916	1,916	0.0	0.0	0.0	0.0
Subtotal (GR00) Urban Forestry Administration	0	0	1,916	1,916	0.0	0.0	0.0	0.0

(Continued on next page)

Table KA0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Equivalents		
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(IN00) Infra Development and Maintenance								
(PROJ) Project Development and Management	954	1,163	0	-1,163	8.5	16.0	0.0	-16.0
(PRRM) Preventive and Routine Roadway Maintenance	45,953	42,531	2,951	-39,580	5.9	5.0	0.0	-5.0
(SNOW) Snow	28	0	0	0	0.2	0.0	0.0	0.0
(TREE) Trees	-3	0	0	0	0.0	0.0	0.0	0.0
Subtotal (IN00) Infra Development and Maintenance	46,933	43,693	2,951	-40,742	14.5	21.0	0.0	-21.0
(IS00) Infrastructure Project Management Admin								
(PRDM) Project Development and Management	0	0	771	771	0.0	0.0	17.0	17.0
(PREV) Preventive and Routine Roadway Maintenance	0	0	349	349	0.0	0.0	4.0	4.0
(RITW) Rights-of-Way	0	0	35,661	35,661	0.0	0.0	0.0	0.0
Subtotal (IS00) Infrastructure Project Management Ad	lmin 0	0	36,781	36,781	0.0	0.0	21.0	21.0
(PR00) Planning and Research								
(PLNN) Planning	0	60	0	-60	0.0	0.0	0.0	0.0
(PODV) Policy Development	403	787	0	-787	1.2	4.0	0.0	-4.0
(PUSM) Public Space Management	3,430	4,606	0	-4,606	36.3	64.0	0.0	-64.0
Subtotal (PR00) Planning and Research	3,833	5,453	0	-5,453	37.6	68.0	0.0	-68.0
(PT00) Progressive Transportation Services								
(MATR) Mass Transit	0	0	3,574	3,574	0.0	0.0	5.0	5.0
Subtotal (PT00) Progressive Transportation Services	0	0	3,574	3,574	0.0	0.0	5.0	5.0
(PU00) Planning, Policy and Sustainability								
(POLD) Policy Development	0	0	687	687	0.0	0.0	2.0	2.0
(SPMG) Public Space Management	0	0	3,919	3,919	0.0	0.0	66.0	66.0
(TPLN) Planning	0	0	3,060	3,060	0.0	0.0	0.0	0.0
Subtotal (PU00) Planning, Policy and Sustainability	0	0	7,666	7,666	0.0	0.0	68.0	68.0
(TR00) Transportation Operations								
(ALTT) Alternative Transportation	2,837	0	0	0	0.0	0.0	0.0	0.0
(PSSP) Parking Meters, Streetlights and Snow Program	0	0	22,196	22,196	0.0	0.0	3.0	3.0
(SIOD) System Inspection and Oversight	0	0	367	367	0.0	0.0	3.0	3.0
(SMSM) Signs, Markings and Signal Maintenance	0	0	295	295	0.0	0.0	2.0	2.0
(STBM) Street and Bridge Maintenance	0	0	423	423	0.0	0.0	3.0	3.0
(TFLO) Traffic Flow	15,941	14,297	2,461	-11,836	160.5	197.2	34.0	-163.2
(TOTM) Transportation Operations and Traffic Management	0	0	7,494	7,494	0.0	0.0	155.0	155.0
(TSFY) Transportation Safety	15,489	14,524	20	-14,504	11.4	2.0	0.0	-2.0
(TSNW) Snow	5,415	6,184	0	-6,184	3.4	0.0	0.0	0.0
Subtotal (TR00) Transportation Operations	39,681	35,004	33,256	-1,748	175.3	199.2	200.0	0.8
No Activity Assigned								
	46	0	0	0	0.0	0.0	0.0	0.0
No Activity Assigned	40							

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see Schedule 30-PBB Division Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: In Special Purpose Revenue there was an adjustment of \$6,852,844 to align with revenue estimates and a reduction of \$500,000 for right-of-way mowing services in the Urban Forestry Administration. In Federal Grants, there is a decrease of \$400,000 in grant funding across various programs due to a reduction in federal funding.

Transfers In/Out: DDOT will transfer out \$75,729 within the Special Purpose Revenue fund to the D.C. Department of Human Resources (DCHR) to fund human resource services and \$863,010 to the Office of Contracting and Procurement for procurement services provided to DDOT.

Cost Savings: DDOT will eliminate 8 FTEs within the Infrastructure Project Management Division and 1.0 FTE within the Office of the Director. This initiative results in a reduction of labor charges in the Local Roads Construction and Maintenance Fund. The FTE reduction will be reflected in DDOT's capital budget. DDOT will reduce the amount budgeted in the Urban Forestry Administration for right-of-way mowing by \$500,000 to reflect the historical cost incurred for these services.

Finally, DDOT will shift \$1,500,000 in personal services expenses to the Federal Highway Administration (funded in the Capital budget) to maximize the 80 percent federal funding participation in the Highway Trust Fund for the maintenance of all streets and highways under the Federal system, but which are maintained by DDOT.

Protected Programs: DDOT administrations will continue to focus on DDOT's core mission while building a world-class transportation department. In 2011, efforts will focus on creating safe passages, promoting sustainable living and prosperous places, making investments in capital infrastructure to maintain a state of good repair, and improving the excellence within the agency through workforce investment. In order to achieve these goals, no programs within DDOT have been eliminated, and the divisions will continue to focus on their core responsibilities.

Policy Initiatives: The FY 2011 budget introduces a number of DDOT policy initiatives to address the FY 2011 budget gap, generate additional revenue and maintain the quality of service that the agency provides to the District. These initiatives include an additional \$1,200,000 to support the expansion of the DC Circulator.

Finally, DDOT receives an increase in its Local budget of \$2,951,000 to support its ongoing operations.

Stimulus: The American Recovery and Reinvestment Act (ARRA) of 2009 will provide infrastructure investment funding to DDOT through the U.S. Department of Transportation's Federal Highway Administration (FHWA) and forestry program support from the U.S. Department of Agriculture (USDA). The FHWA funds require no Local match and were distributed to states based upon a formula determined in the ARRA.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table KA0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

dollars in thousands)	DIVICION	DUDCET	CTC
LOCAL FUNDS: FY 2010 Approved Budget and FTE	DIVISION	BUDGET 43	FTE 0.0
Eliminate: Eliminate Local funding	Agency Management Program	-43	0.0
Cost Increase: Increase to support DDOT operations	Infra Development and	2,951	0.0
cost increase. Increase to support DDOT operations	Maintenance	2,301	0.0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE	Mantenance	2,951	0.0
DEDICATED TAXES: FY 2010 Approved Budget and FTE		13,000	0.0
Enhance: Increased budget to align with Parking Tax revenue	Infrastructure Project Management	2,000	0.0
DEDICATED TAXES: FY 2011 Proposed Budget and FTE	Administration	15,000	0.0
•		·	
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		4,200	0.0
Reduce: Reduce Urban and Community Forestry Grant	Urban Forestry Administration	-50	0.0
Reduce: Reduce Transportation Safety Grant	Progressive Transportation Services	-100	0.0
Reduce: Reduce Metropolitan Planning Grant	Planning, Policy, and Sustainability	-250	0.0
FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE		3,800	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget	and FTE	89,889	316.2
Eliminate: Reduce Office of the Director FTEs	Agency Management Program	-119	0.0
Transfer Out: Transfer procurement assessment to OCP	Agency Management Program	-863	0.0
Transfer Out: Transfer human resource assessment to DCHR	Agency Management Program	-76	0.0
Reduce: Reduce Interagency contract expense for Right-of-Way Mowing Services	Urban Forestry Administration	-500	0.0
Eliminate: Reduce IPMA FTEs	Infrastructure Project Management	-634	0.0
	Administration		
Enhance: Budget adjustment to align increased estimates	Infrastructure Project Management	1,200	0.0
for Circulator operations	Administration		
Reduce: Budget Realignment to meet revenue estimates	Infrastructure Project Management Administration	-6,853	0.0
Shift: Shift Local to Federal Funding of FTEs within	Infrastructure Project Management	-1,500	0.0
the Federal Highway Administration Safety Charge Project	Administration		
Cost Decrease: Salary Adjustment	Multiple Programs	-134	0.0
Cost Increase: Adjust salary schedule to include planned step increases	Multiple Programs	134	0.0
Reduce: Hold salary steps constant	Multiple Programs	-154	0.0
Cost Increase: Realignment of budget Deposit collected	Transportation Operations	100	0.8
for Restoration of Public Space Projects SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget a	and FTE	80,490	317.0
•			
INTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		548	3.0
Reduce: Eliminate use of School Transit Subsidy funds for nonpersonal services	Multiple Programs	-269	0.0
Enhance: MOU Services from MPTD for Trailer Parking	Transportation Operations	100	0.0
Permits and Street Closings	· · ·		
INTRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		379	3.0
Gross for KAO - Department of Transportation		102,620	320.0
a. coo i.c. ia to population of fidilopolitation		10000	JE0.0

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Office of the Director

Objective 1: Ensure accountability and transparency for capital projects.

Objective 2: Efficiently use IT resources.

Office of the Director

Measure	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
	Actual	Target	Actual	Projection	Projection	Projection
Host agency-level Tech Stat sessions for adherence to best practices standards		0	0	2	2	2

2. Infrastructure Project Management Administration (IPMA)

Objective 1: Preserve existing transportation infrastructure including highways, bridges and other facilities so that they cost-effectively meet or exceed their useful life expectancy.

Objective 2: Accelerate construction to reduce costs and overall traffic impacts.

Objective 3: When replacing assets, use updated designs that account for new focus on sustainability, particularly regarding alternative modes of transportation (transit, bicycle, pedestrian, etc) and reductions in the volume, velocity and pollutant load of stormwater runoff.

Infrastructure Project Management Administration (IPMA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Target	Projection	Projection
Percentage of current year projects completed within 10 percent of budget (except for those with scope change)	95.83	92	92	94	94	94
Percentage of current year projects completed within 60 days of planned end date (except for those with scope change)	95.83	92	92	94	94	94
Percentage of blocks in paving plan completed	TBD	100	100	100	100	100
Percentage of streets in "Good" or "Excellent" condition 1	64	64	61	60 ²	60	60
Number of Structurally Deficient Bridges	20	19	19	18	17	16
Percentage of sidewalks in "Good" or "Excellent" condition ³	48	47	47	46	50	55

Safety Performance Measure Data
From DDOT 2010 Highway Safety Plan (Aug 31, 2009)

		Existing			Projected Goal			
Measure	2006	2007	2008	Baseline	2009	2010	2011	2012
				3-yr avg				
Total Crashes	16,204	15,196	16,147	15,849	15,500	15,200	14,900	14,600
Fatalities (actual)	41	54	39	45	44 Actual	42	41	40
Fatality Rate per 100 million VMT ⁴	1.05	1.27	1.00	1.11	1.08	1.05	1.01	0.98
Percentage of observed belt use in passenger vehicles ⁵	85.36%	87.13%	90%	NA	93%	95%	95%	95%
Pedestrian Fatalities	17	25	14	19	6 Actual	16	15	13
Motor Cycle Fatalities	1	2	7	3	3 Actual	3	3	2
Bicyclist Fatalities	1	2	1	1	1 Actual	1	1	1

3. Transportation Operations Administration (TOA)

Objective 1: Ensure that the District's current transportation assets (traffic signals, parking meters, streetlights) are in good condition and utilized at their optimal capacity.

Objective 2: Enhance operational efficiency, safety and customer service.

Transportation Operations Administration (TOA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Target	Target	Target
Average percentage of parking meters working daily	95%	97%	97%	97%	97%	97%
Percentage of streetlights fixed within schedule of service (based on type of repair required)		90%		90%	90%	90%
Percentage of potholes filled within 48 hours	95%	95%	98%	95%	95%	95%
Number of public space violation citations per inspector labor hour	0.025	0.028	0.041	0.031	0.034	0.038
Number of signs installed/replaced (includes permanent and emergency no parking signs)	20,316	N/A	42,173	30,000	30,000	30,000
Miles of pavement markings refreshed			27.9	30	30	30
Miles of bike lane markings installed	5	5	4.5	5	5	5
Increase in proportion of work generated by DDOT initiative (DDOT work orders divided by all work orders, including those initiated by residents) ⁶	N/A	Baseline to be established	N/A	5% more than FY09	5% more than FY10	+3% more than FY11
Percentage of snow events where cleaning standards are met. (For each type of event, different goals are to be reached within a certain number of hours after the end of precipitation.)	94%	85%	75%	85%	85%	85%
Total violations written by Traffic Control Officers (TCOs) annually			122,026	115,000	115,000	115,000
Number of citations per TCO			1,821	1,716	1,716	1,716

4. Transportation Policy and Planning Administration (TPPA)

Objective 1: Ensure comprehensive and integrated transportation policies and planning.

Objective 2: Increase non-vehicular transportation mode share to meet the mobility and economic development needs of the District, as well as reduce the use of fossil fuel and related climate change effects.

Objective 3: Improve management, regulation and maintenance of the public rights of way.

Transportation Policy and Planning Administration (TPPA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Target	Target	Target
Context: Vehicle Miles Traveled (in Millions) 7	3,905°	3,905°	N/A	3,826.9	3,749	3,671
Membership in bike sharing program(s)	N/A	1,000	1,000+	2,000	5,000	10,000
Employers (100+ employees) providing transit subsidies	110	110	110	115	120	125
Zoning cases (BZA or Zoning Commission) with DDOT approved Transportation Demand Management Plans	20%	100%	80%	100%	100%	100%
Zoning case transportation impact reports submitted a minimum of 10 days before hearing		100%		100%	100%	100%
Public space permits issued within 30 days	N/A ¹⁰	N/A	87%	95%	95%	95%
On-line public space permits issued	N/A	N/A	N/A	1,000	2,000	2,500

5. Mass Transit Administration (MTA)

Objective 1: Increase and promote mass transportation modes to meet the mobility and economic development needs of the District.

Mass Transit Administration (MTA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Target	Target	Target
Percentage change in DC transit ridership (WMATA and Circulator)	5.32	3.50	2.00	2.50	2.50	2.50
Farebox Recovery (percent of cost covered by fare revenues)	N/A	N/A	17.9%	19.0%	20.0%	20.0%
Total Circulator riders	2,718,192	3,669,534	2,329,097	3,761,272	3,855,303	3,951,686
Subsidy per Circulator rider	N/A	N/A	\$2.62	\$2.50	\$2.50	\$2.50
Total Metrobus riders	70,509,796	72,977,639	51,071,917	74,802,080	76,672,132	78,588,935
Total Metrorail riders	121,814,766	126,078,283	92,779,630	129,230,240	132,460,996	135,772,521
Number of students in School Transit Subsidy Program	13,648	15,000	13,875	14,000	14,200	14,600
Number of students in SmarTrip Card pilot	N/A	N/A	N/A	2,500	7,100	14,600
Total X1, X2, and X3 Ridership	4,483,136	4,640,046	3,060,589	4,756,047	4,874,948	4,996,822

6. Urban Forestry Administration (UFA)

Objective 1: Increase the number and health of street trees in order to provide District neighborhoods with traffic calming, improved air quality, increased ground water retention, temperature moderation, and a pleasing visual environment.

Urban Forestry Administration (UFA)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Target	Target	Target
Number of trees under UFA Jurisdiction	144,000 street trees 100,000 DPR trees	144,000 street trees 100,000 DPR trees	N/A	144,000 street trees 100,000 DPR trees	144,000 street trees 100,000 DPR trees	144,000 street trees 100,000 DPR trees
Percent of street tree population inspected	21	22	22.6%	23.5%	24.0%	24.5%
Number of vegetation plans written	0	0	0	4	5	5
Percentage of the newly planted trees cared for under the Stewardship program	0	20%	25%	20%	20%	20%
Number of trees tended by BIDs	0	0	0	225	275	325
Percentage of street trees in a healthy condition	0	0	0	87%	87%	87%
Percent reduction of street trees in fair condition	0	0	7.58%	.25%	.25%	.25%

Performance Plan Endnotes:

- A substantial amount of data comes from police crash reports. Historically, these reports are only available in hard copy. Data from these reports has been compiled, summarized and provided to DDOT by consultants generally two years after the reports have been filed. Beginning in FY 2010, these reports will be completed electronically and data will be made available to DDOT within a week or two after filing.
- 2. Continuing declines in tax and fee revenues provided to DDOT cause this goal to decline further. If additional funding can be obtained for this purpose, these numbers can be revised upward.
- 3. 2006 VMT assumed for 2008. 2007 VMT was not assumed for 2008 due to spike in gas prices that probably caused a reduction in VMT in 2008. 2006 VMT was less than 2007 VMT and therefore was used as a proxy for 2008 VMT. Actual 2008 VMT will be substituted when available
- 4. VMT Vahiala Milas Travalas
- 5. Observed rates of seatbelt use in the District typically exceed the national average. As a result, DDOT qualifies for special USDOT safety incentive grants. Funds are shared with MPD to enhance enforcement of safety laws and regulations.
- 6. We will calculate the percentage of self generated work orders (self generated work orders/(self-generated work orders+customer service generated work orders)
- ⁷ From MWCOG 2007/2008 Household Travel Survey. Previous survey was in 1994.
- 8. 2006 VMT assumed for 2008. 2007 VMT was not assumed for 2008 due to spike in gas prices that probably caused a reduction in VMT in 2008. 2006 VMT was less than 2007 VMT and therefore was used as a proxy for 2008 VMT. Actual 2008 VMT will be substituted when available.
- 9. 2009 VMT target set at 2008 level, due to steep decline in gas prices from 2008 to 2009 that would ordinarily cause VMT to rise.
- ^{10.} Previous measure was public space permits issued within 45 days.

Department of Motor Vehicles

http://dmv.dc.gov

Telephone: 202-737-4404

		_	·	% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$41,435,355	\$42,953,448	\$39,370,431	-8.3
FTEs	230.5	252.0	238.0	-5.6

The mission of the Department of Motor Vehicles (DMV) is to provide excellent customer service and to promote public safety by ensuring the safe operation of motor vehicles.

Summary of Services

The Department of Motor Vehicles provides service to approximately 440,000 licensed drivers and identification card holders (out of a population of approximately 590,000) and 257,000 registered vehicles at three service centers. DMV conducts adjudication services and collects ticket payments for more than 2.4 million tickets each year and conducts over 214,000 annual vehicle inspections.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table KV0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KV0-1 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	28,427	26,376	26,524	24,379	-2,145	-8.1
Special Purpose Revenue Funds	10,241	11,258	13,762	12,294	-1,468	-10.7
Total for General Fund	38,668	37,634	40,286	36,673	-3,613	-9.0
Federal Resources						
Federal Grant Funds	0	540	0	0	0	N/A
Total for Federal Resources	0	540	0	0	0	N/A
Intra-District Funds						
Intra-District Funds	2,571	3,262	2,668	2,697	30	1.1
Total for Intra-District Funds	2,571	3,262	2,668	2,697	30	1.1
Gross Funds	41,239	41,435	42,953	39,370	-3,583	-8.3

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table KV0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table KV0-2 (dollars in thousands)						
Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	224.8	173.5	201.0	191.0	-10.0	-5.0
Special Purpose Revenue Funds	71.4	57.0	51.0	47.0	-4.0	-7.8
Total for General Fund	296.3	230.5	252.0	238.0	-14.0	-5.6
Total Proposed FTEs	296.3	230.5	252.0	238.0	-14.0	-5.6

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table KV0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KV0-3 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	13,223	13,094	12,668	13,004	336	2.7
12 - Regular Pay - Other	878	629	868	497	-372	-42.8
13 - Additional Gross Pay	385	81	395	0	-395	-100.0
14 - Fringe Benefits - Current Personnel	2,914	2,960	2,689	2,946	257	9.6
15 - Overtime Pay	751	422	500	100	-400	-80.0
99 - Unknown Payroll Postings	1	5	0	0	0	N/A
Subtotal Personal Services (PS)	18,152	17,191	17,119	16,547	-573	-3.3
20 - Supplies and Materials	608	275	468	358	-110	-23.5
30 - Energy, Comm. and Building Rentals	586	738	760	512	-248	-32.6
31 - Telephone, Telegraph, Telegram, Etc.	470	675	676	425	-251	-37.2
32 - Rentals - Land and Structures	591	597	438	438	0	0.0
33 - Janitorial Services	169	275	198	145	-53	-26.7
34 - Security Services	1,960	1,704	1,577	1,353	-224	-14.2
35 - Occupancy Fixed Costs	462	431	98	0	-98	-100.0
40 - Other Services and Charges	2,786	3,446	3,575	5,589	2,015	56.4
41 - Contractual Services - Other	15,080	15,948	17,450	13,650	-3,800	-21.8
70 - Equipment and Equipment Rental	375	155	594	353	-240	-40.5
Subtotal Nonpersonal Services (NPS)	23,086	24,244	25,834	22,824	-3,010	-11.7
Gross Funds	41,239	41,435	42,953	39,370	-3,583	-8.3

^{*}Percent change is based on whole dollars.

Division Description

The Department of Motor Vehicles operates through the following 7 divisions:

Adjudication Services – provides ticket processing, notices, and hearing and hearing support services to residents and non-residents, in order to render legally-sound decisions on parking, photo, and moving violations, and to ensure proper processing of violation and penalty payments for those infractions.

This division contains the following 3 activities:

- Hearings provides fair and equitable reviews of ticket and permit violations for respondents so that they can resolve outstanding issues of liability;
- Hearing Support provides intake, data review, records management, and administrative support functions to ensure accurate records and transmittal of information in support of adjudication hearings; and

■ Ticket Processing — provides processed ticket information to create and maintain DMV's database, provides scheduled notifications and information to residents and non-residents of the District of Columbia, and processes and tracks fines and penalty payments for tickets issued by traffic enforcement authorities.

Vehicle Services - provides certification and inspection services to residents, businesses, and government entities so they may legally park, drive, and sell their vehicles in the District of Columbia.

This division contains the following 4 activities:

- Inspections provides safety and emission inspection services to residents and non-residents so that they can receive a timely vehicle inspection to facilitate reduced auto emissions (all vehicles) and safer vehicles (for-hire and commercial vehicles only). Air emission inspections meet the requirements of the District's Air Quality Attainment State Implementation Plan;
- Registrations provides legal certification services to residents and non-residents by providing timely documentations of ownership and authority to operate, allowing them to legally drive, park, or sell their vehicles;
- Out of State Vehicles provides registration services for "for hire" vehicles whose owner is based outside of the District; and
- International Registration provides for administration of the District of Columbia's participation in the U.S.-based plan, which allows for the distribution of registration fees for commercial motor vehicles travelling inter-jurisdictionally through member states and provinces.

Driver Services - provides driver certification and identification services to residents to ensure they have the proper credentials to reflect identity, residence, and driving qualifications so they may legally operate their vehicles.

This division contains the following 3 activities:

■ Licensing – provides driver certification and identification services to residents to ensure they have the proper credentials to reflect identity, residence, and driving qualifications;

- Drivers' Education provides information and outreach to ensure citizens are aware of District of Columbia requirements for the operation of motor vehicles and supports programs that enhance operator skills and public safety; and
- Commercial Driver License provides eligibility testing and certification services to commercial vehicle drivers.

Service Integrity - ensures the security and integrity of all DMV transactions, employees, and products by implementing and auditing procedures to minimize fraud, abuse, corruption, and risk of financial loss related to the execution of departmental functions.

This division contains the following 2 activities:

- Risk Management provides reviews and audits procedures and controls to minimize the risk of financial loss related to the execution of departmental functions; and
- Integrity provides reviews and audits procedures and controls to minimize fraud, abuse, corruption, and the loss of the public's trust related to the execution of departmental operations.

Technology Services – provides integrated and reliable information systems for all DMV services and complies with District-wide technology standards and requirements.

This division contains the following 3 activities:

- Information Technology provides for the operation and maintenance of the automated systems specific to DMV operations support, including wait-queuing, digital photos, and hearing recordings;
- Driver and Vehicle Systems provides for the operation and maintenance of the automated systems providing support for driver and vehicles databases and service functions; and
- Ticket Information Systems provides for the operation and maintenance of the automated systems providing support for ticketing and adjudication services.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive and efficient financial management services, to and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table KV0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table KV0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management								
(1008) Communications 11	0	0	93	93	0.0	0.0	1.0	1.0
(1010) Personnel	426	233	241	9	2.7	3.0	3.0	0.0
(1015) Training	138	229	88	-142	1.9	2.0	1.0	-1.0
(1020) Contracting and Procurement	64	0	0	0	0.0	0.0	0.0	0.0
(1030) Property Management	4,419	2,393	2,912	520	0.0	0.0	0.0	0.0
(1070) Fleet Management	43	47	20	-27	0.0	0.0	0.0	0.0
(1087) Language Access Act	0	80	40	-40	0.0	0.0	0.0	0.0
(1090) Performance Management	2,066	2,231	1,608	-623	10.7	12.0	12.0	0.0
Subtotal (1000) Agency Management	7,157	5,213	5,002	-211	15.3	17.0	17.0	0.0
(100F) Agency Financial Operations								
(110F) Budget Operations	206	227	221	-6	1.9	2.0	2.0	0.0
(120F) Accounting Operations	187	224	228	3	3.0	4.0	4.0	0.0
Subtotal (100F) Agency Financial Operations	393	451	449	-2	4.9	6.0	6.0	0.0
(2000) Adjudication Services Program								
(2010) Hearings	2,018	2,181	2,161	-20	19.2	20.5	20.5	0.0
(2020) Hearing Support	1,588	1,815	1,762	-53	24.9	32.5	31.5	-1.0
(2030) Ticket Processing	10,609	10,815	10,825	10	1.0	1.0	1.0	0.0
Subtotal (2000) Adjudication Services Program	14,215	14,811	14,748	-63	45.0	54.0	53.0	-1.0

(Continued on next page)

Table KV0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands					
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(3000) Vehicle Services Program								
(3010) Inspections	4,756	8,283	5,811	-2,473	55.1	49.0	45.0	-4.0
(3020) Registrations	2,212	2,261	2,551	291	32.3	35.0	35.0	0.0
(3030) Registrations - Out of State Vehicle	284	379	379	0	0.0	0.0	0.0	0.0
(3040) International Registration Plan	0	1,292	2,388	1,096	0.0	2.0	2.0	0.0
Subtotal (3000) Vehicle Services Program	7,251	12,215	11,129	-1,085	87.4	86.0	82.0	-4.0
(4000) Driver Services Program								
(4010) Licensing	3,476	3,722	3,919	197	54.5	68.0	66.0	-2.0
(4020) Driver Support Services	214	0	0	0	3.8	-1.0	0.0	1.0
(4030) Drivers Education	0	1,877	676	-1,201	0.0	0.0	0.0	0.0
(4040) Commercial Driver's License (CDL)	0	118	128	10	0.0	0.0	0.0	0.0
Subtotal (4000) Driver Services Program	3,690	5,717	4,723	-994	58.3	67.0	66.0	-1.0
(5000) Business Services Program								
(5010) International Registration Program	3,690	0	0	0	2.0	0.0	0.0	0.0
(5020) Commercial Drivers License	17	0	0	0	0.0	0.0	0.0	0.0
(5030) Business Services	106	0	0	0	1.9	0.0	0.0	0.0
Subtotal (5000) Business Services Program	3,813	0	0	0	3.9	0.0	0.0	0.0
(6000) Customer Contact Services Program								
(1080) Communications	299	266	0	-266	2.8	2.0	0.0	-2.0
Subtotal (6000) Customer Contact Services Program	299	266	0	-266	2.8	2.0	0.0	-2.0
(7000) Service Integrity Program								
(1055) Risk Management	10	20	12	-8	0.0	0.0	0.0	0.0
(7010) Integrity	264	285	244	-40	2.8	5.0	3.0	-2.0
Subtotal (7000) Service Integrity Program	274	305	256	-48	2.8	5.0	3.0	-2.0
(8000) Technology Services Program								
(1040) Information Technology	4,060	3,563	2,717	-846	9.1	14.0	10.0	-4.0
(8010) Driver and Vehicle Systems	838	383	337	-45	1.0	1.0	1.0	0.0
(8020) Ticket Information Systems	25	30	8	-22	0.0	0.0	0.0	0.0
Subtotal (8000) Technology Services Program	4,922	3,976	3,063	-913	10.1	15.0	11.0	-4.0
(9960) Year End Close	-579	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	-579	0	0	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: In order to align DMV's intra-District budget with actual program costs for the Project Empowerment Memorandums of Understanding (MOU) with the Department of Employment Services and the Help America to Vote Act MOU with the Board of Elections and Ethics, the intra-District budget will increase by \$30,000. Another \$423,000 will be saved in DMV's Local funds to align the funding for intra-District Memorandum of Understanding (MOU) with actual service costs and cost savings in various contracts. Funding for certain expenditures will increase, including \$214,000 in Special Purpose Revenue funds compared to FY 2010 to accommodate higher costs for systems maintenance, including the inspection station database and Q-Matics. DMV will increase personal services funding in FY 2011 in Local and Special Purpose Revenue funds by \$227,000 to cover both historical expenditures and anticipated growth in fringe benefit costs.

Transfers In/Out: DMV will transfer out \$583,000 in Local dollars to the new fixed costs agency and the Office of Finance and Resources Management to support facility and telecom fixed costs. An additional \$125,000 in Local funds will be transferred to the D.C. Department of Human Resources and \$114,000 in Special Purpose Revenue dollars to the Office of Contracting and Procurement for human resources and procurement services provided to DMV.

Cost Savings: DMV will achieve savings in FY 2011 in a variety of areas funded through Local and Special Purpose Revenue dollars. Both fund sources will see a decrease of \$627,000 for expenditures such as office supplies, Information Technology (IT), and equipment supplies, printing and travel. An additional \$795,000 will be saved in overtime and night differential payments. Special Purpose Revenues will see another \$437,000 in savings due to a decrease in contract and maintenance costs in areas such as the driver licensing and temporary tag systems and inspection station equipment. DMV will also reduce its total FTEs by 14, resulting in a savings of \$1,654,000 in Local and Special Purpose Revenue funds.

Policy Initiatives: In order to achieve further savings in its budget while ensuring adequate funding for critical services, DMV will shift most of the \$1,523,000 in Local personal services savings to nonpersonal services to Locally-fund computer server operations and pay for a larger portion of DMV's participation in the ticket processing, lockbox and collections contract. DMV will also shift various IT maintenance and mainframe expenses from the Local budget to Special Purpose Revenues, totaling \$748,000, and Destiny operations funding from Special Purpose Revenues to Local funds, at a cost of \$241,000. These two latter shifts are geared towards aligning funding for these expenditures within single funding sources rather than being split across funds, which increases transparency.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table KV0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

•	DIVISION	BUDGET	FT
OCAL FUNDS: FY 2010 Approved Budget and FTE		26,524	20
Cost Decrease: Align fleet assessment with DPW estimates	Agency Management Program	-38	0.
Reduce: Decrease funding for night differential and	Agency Management Program	-252	0
retirement incentive			
Transfer Out: Transfer facility and telecom fixed costs	Agency Management Program	-583	C
to new fixed cost agency and OFRM			
Transfer Out: Transfer out human resources assessment to DCHR	Agency Management Program	-125	C
Enhance: Fund personal services costs for DMV FTEs	Driver Services Program	417	(
to perform cashier services at DMV service centers			
Shift: Shift Destiny operations cost from the Driver	Driver Services Program	241	(
Education fund to Local funds			
Shift: Shift a portion of mainframe costs to Special	Technology Services Program	-571	(
Purpose Revenue funds			
Shift: Shift various IT maintenance expenses to Special	Technology Services Program	-177	
Purpose Revenue funds			
Cost Increase: Adjust personal services budget to reflect	Multiple Programs	143	
fringe benefit growth rate			
Cost Increase: Adjust fringe benefits based on historical	Multiple Programs	54	
revised expenditures.			
Reduce: Align funding for intra-District MOUs with	Multiple Programs	-423	
actual service costs and cost savings in various small contracts			
Adjust: Hold salary steps constant	Multiple Programs	37	
Reduce: Reduce funding for equipment purchases	Multiple Programs	-215	
Reduce: Reduce funding for general office and IT supplies	Multiple Programs	-49	
Reduce: Reduce funding for travel & training, printing,	Multiple Programs	-248	
transcription services, translation services etc.			
Reduce: Reduce overtime funding	Multiple Programs	-40	
Reduce: Reduce PS costs due to vacancy savings and	Multiple Programs	-1,523	-1
FTE elimination			
Shift: Shift a portion of vacancy savings to NPS to	Multiple Programs	1,205	
locally fund a larger share of DMV's portion of the			
ticket processing and lockbox and collections contract			
and also locally fund server operations			
OCAL FUNDS: FY 2011 Proposed Budget and FTE		24,379	19
PECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		13.762	5
Cost Increase: Align fleet assessment with DPW estimates	Agency Management Program	40	
Transfer Out: Transfer procurement assessment to OCP	Agency Management Program	-114	
Cost Decrease: Align with savings in equipment maintenance	Vehicle Services Program	-114	
costs for the inspection station	veriicie Services i Togram	-20	
Reduce: Reduce funding for equipment purchases	Vehicle Services Program	-150	
Reduce: Reduce funding for night differential	Vehicle Services Program	-143	
Reduce: Reduce overtime funding Shift: Shift a partial of mainframe costs from Local	Vehicle Services Program	-360 571	
Shift: Shift a portion of mainframe costs from Local	Vehicle Services Program	J/ I	
funds to Special Purpose Revenue funds (International Registration Plan)	Driver Conjego Dra	202	
Cost Decrease: Align with savings in contract costs	Driver Services Program	-303	

ollars in thousands)	DIVISION	BUDGET	FTI
Eliminate: Eliminate funding for OFT cashier services MOU	Driver Services Program	-506	0.0
Shift: Shift Destiny operation costs from the Driver	Driver Services Program	-241	0.0
Education fund to Local funds	2		0.
Cost Decrease: Decrease in fixed cost estimates as	Multiple Programs	-293	0.0
revised by Department of Real Estate Services			-
Cost Decrease: Reflect savings in printing costs and	Multiple Programs	-105	0.0
temporary tag system maintenance			
Cost Increase: Adjust fringe benefits based on historical	Multiple Programs	30	0.
growth rate	1 3		
Cost Increase: Adjust funding for increased costs for	Multiple Programs	214	0.
inspection station database maintenance, Q-Matics	1 3		
maintenance, and maintenance of knowledge system			
Reduce: Hold salary steps constant	Multiple Programs	-9	0.
Reduce: Reduce four motor vehicle inspectors	Multiple Programs	-131	-4.1
Reduce: Reduce funding for general office and IT supplies	Multiple Programs	-115	0.
Shift: Shift various IT maintenance expenses from Local	Multiple Programs	177	0.
funds to Special Purpose Revenue funds			
PECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget at	nd FTE	12,294	47.
TRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		2,668	0.0
Cost Increase: Align budget with actual program costs	Multiple Programs	30	0.
for Project Empowerment MOU with the Department			
of Employment Services and the Help America to Vote			
Act MOU with Board of Elections and Ethics			
TRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		2,697	0.0

Agency Performance Plan

The agency has the following objectives and performance indicators for its Divisions:

1. Agency Management

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure a skilled and diverse workforce for quality customer service.

Objective 3: Ensure the integrity, security and safety of DMV's registration, licensing and adjudication services and facilities.

Agency Management

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projected	Projected	Projected
Percentage increase in online driver/vehicle services use	22%	5%	41%	10%	10%	10%
Percentage of customers rating overall DMV service as satisfactory or better	85%	88%	85%	85%	87%	90%
Percentage increase in organ donors through DMV	25%	N/A	33%	35%	37%	39%
Percentage of OIG inquiries completed within deadline	N/A	N/A	N/A	99%	100%	100%

2. Adjudication Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure a skilled and diverse workforce for quality customer service.

Adjudication Services

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projected	Projected	Projected
Percentage of mail adjudication hearings completed within 150 days of request ¹	74%	82%	99%	82%	82%	84%
Percentage of adjudication customers whose wait times are 40 minutes or less ²	87%	N/A	87%	87%	87%	89%
Average adjudication customer wait time in minutes ²	25	N/A	23	30	30	30
Percentage of customers rating Adjudication Services as satisfactory or better	N/A	N/A	N/A	80%	82%	84%
Number of parking tickets adjudicated	129,529	N/A	117,656	N/A	N/A	N/A
Percentage of parking tickets adjudicated	8%	N/A	7%	N/A	N/A	N/A
Percentage of adjudicated parking tickets dismissed	43%	N/A	41%	N/A	N/A	N/A
Number of photo tickets adjudicated	16,476	N/A	20,251	N/A	N/A	N/A
Percentage of photo tickets adjudicated	4%	N/A	3%	N/A	N/A	N/A
Percentage of adjudicated photo tickets dismissed	75%	N/A	37%	N/A	N/A	N/A
Number of moving tickets adjudicated	22,301	N/A	22,693	N/A	N/A	N/A
Percentage of moving tickets adjudicated	20%	N/A	20%	N/A	N/A	N/A
Percentage of adjudicated moving tickets dismissed	36%	N/A	58%	N/A	N/A	N/A
Number of appeals filed	1,211	N/A	2,211	N/A	N/A	N/A
Percentage of appeals decided based on those filed	55%	N/A	33%	50%	53%	55%
Percentage of hearing decisions reversed on appeal	28%	N/A	33%	30%	27%	25%
Percentage of adjudication related OUC service requests addressed timely	34%	N/A	30%	80%	83%	85%

¹ For FY 2010, measure of 150 days reflects increased ticket issuance by MPD, DPW, DDOT, without increase in adjudication staff ² Wait time based on Q-matic ticket issued at information desk.

3. Vehicle Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure a skilled and diverse workforce for quality customer service.

Objective 3: Ensure the integrity, security and safety of DMV's registration.

Vehicle Services

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projected	Projected	Projected
Number of vehicle inspections per staff hour	3.43	3.40	4.26	4	4	4
Number of vehicle inspections	214,404	N/A	135,983	N/A	N/A	N/A
Percentage of customers rating Vehicle Services as satisfactory or better	N/A	N/A	N/A	83%	85%	87%
Percentage of mail and drop box registration renewals processed within 2 business days	N/A	N/A	N/A	98%	100%	100%
Percentage of registrations renewed online	22%	N/A	26%	35%	45%	55%
Percentage of dealer transactions processed w/in 7 business days	N/A	N/A	N/A	95%	98%	100%
Number of active vehicle registrations	278,217	N/A	268,966	N/A	N/A	N/A
Percentage of vehicle related OUC service requests addressed timely	N/A	N/A	N/A	85%	87%	89%

4. Driver Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure a skilled and diverse workforce for quality customer service.

Objective 3: Ensure the integrity, security and safety of DMV's licensing and identification cards.

Driver Services

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projected	Projected	Projected
Percentage of service center customers whose wait times are 40 minutes or less ¹	83%	85%	81%	83%	85%	87%
Average service center customer wait time in minutes ¹	25	20	23	30	30	30
Percentage of customers rating Driver Services as satisfactory or better	N/A	N/A	N/A	83%	85%	85%
Percentage of license renewed online	13%	N/A	24%	25%	27%	30%
Percentage of ID cards renewed online	1%	N/A	4%	5%	6%	7%
Number of active driver license	347,096	N/A	341,769	N/A	N/A	N/A
Number of active ID cards	125,065	N/A	105,541	N/A	N/A	N/A
Percentage of driver related OUC service requests addressed timely	N/A	N/A	N/A	85%	87%	89%

¹ Wait time based on Q-matic ticket issued at information desk. Wait time is expected to increase in FY 2011 and FY 2012 due to additional federal requirements in REAL ID/PASS ID legislation.

5. Technology Services

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Objective 2: Ensure the integrity, security and safety of DMV's registration, licensing and adjudication services and facilities.

Technology Services

Measure	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
	Actual	Target	Actual	Projected	Projected	Projected
Percentage increase in online driver/vehicle services use	22%	5%	41%	10%	10%	10%

6. Service Integrity

Objective 1: Ensure a skilled and diverse workforce for quality customer service.

Service Integrity

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of employees completing FDR training	N/A	N/A	N/A	85%	90%	100%

FDR: Fraudulent Document Recognition

7. Customer Contacts

Objective 1: Make it easier, faster, and friendlier to do business with DMV.

Customer Contacts

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of correspondence addressed timely	N/A	N/A	N/A	85%	87%	89%

District Department of the Environment

www.ddoe.dc.gov Telephone: 202-535-2600

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$72,932,752	\$111,804,389	\$103,141,399	-7.7
FTEs	224.7	315.5	320.1	1.5

The mission of the District Department of the Environment (DDOE) is to protect and enhance human health and the environment through preservation, conservation, restoration, education, enforcement, and energy efficient practices to improve the quality of life in the District of Columbia and build a world-class green city.

Summary of Services

DDOE is the lead agency for creating, promulgating, and enforcing District of Columbia environmental standards and implementing, through grant requirements and other mechanisms, federal environmental laws and regulations. DDOE also provides certification, review, and technical analysis services to both the District government and District residents through inspections, training programs, and permitting

processes; and it provides energy-related policy, planning, and direct services. Finally, DDOE develops and implements innovative solutions and programs designed to improve environmental quality and sustainability in the District.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table KG0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KG0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	20,716	21,175	17,343	13,636	-3,707	-21.4
Special Purpose Revenue Funds	16,750	24,237	40,205	35,164	-5,041	-12.5
Total for General Fund	37,466	45,413	57,548	48,800	-8,749	-15.2
Federal Resources						
Federal Payments	670	278	0	0	0	N/A
Federal Grant Funds	16,805	26,376	51,762	52,742	980	1.9
Total for Federal Resources	17,475	26,655	51,762	52,742	980	1.9
Private Funds						
Private Grant Funds	454	0	130	292	162	125.0
Total for Private Funds	454	0	130	292	162	125.0
Intra-District Funds						
Intra-District Funds	4,517	865	2,364	1,307	-1,057	-44.7
Total for Intra-District Funds	4,517	865	2,364	1,307	-1,057	-44.7
Gross Funds	59,912	72,933	111,804	103,141	-8,663	-7.7

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table KG0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table KG0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	83.4	55.3	85.5	72.3	-13.2	-15.4
Special Purpose Revenue Funds	30.8	44.6	100.9	96.0	-5.0	-4.9
Total for General Fund	114.1	99.9	186.4	168.3	-18.2	-9.7
Federal Resources						
Federal Grant Funds	92.8	122.1	126.1	147.9	21.8	17.3
Total for Federal Resources	92.8	122.1	126.1	147.9	21.8	17.3
Intra-District Funds						
Intra-District Funds	2.4	2.7	3.0	3.9	0.9	31.0
Total for Intra-District Funds	2.4	2.7	3.0	3.9	0.9	31.0
Total Proposed FTEs	209.3	224.7	315.5	320.1	4.6	1.5

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table KG0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table	KG0-3
Idallara	in thousands)

(dollars in thousands)					Ob	1
	Actual	Actual	Approved	Proposed	Change from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	7,257	5,722	3,073	4,015	942	30.7
12 - Regular Pay - Other	6,544	12,065	17,569	17,744	174	1.0
13 - Additional Gross Pay	525	190	90	17	-74	-81.7
14 - Fringe Benefits - Current Personnel	2,056	2,855	3,862	4,420	557	14.4
15 - Overtime Pay	7	26	28	20	-8	-29.1
99 - Unknown Payroll Postings	2	0	0	0	0	N/A
Subtotal Personal Services (PS)	16,390	20,858	24,624	26,216	1,592	6.5
20 - Supplies and Materials	433	619	719	954	235	32.7
30 - Energy, Comm. and Building Rentals	67	97	136	48	-88	-64.6
31 - Telephone, Telegraph, Telegram, Etc.	195	165	243	62	-181	-74.4
32 - Rentals - Land and Structures	0	1,625	1,215	200	-1,015	-83.5
33 - Janitorial Services	17	18	68	32	-37	-53.4
34 - Security Services	60	45	32	32	0	0.0
35 - Occupancy Fixed Costs	39	29	100	0	-100	-100.0
40 - Other Services and Charges	2,182	3,216	15,021	8,230	-6,791	-45.2
41 - Contractual Services - Other	5,543	2,509	10,986	27,243	16,258	148.0
50 - Subsidies and Transfers	33,826	43,056	57,615	39,048	-18,567	-32.2
70 - Equipment and Equipment Rental	1,160	696	1,045	1,076	31	3.0
Subtotal Nonpersonal Services (NPS)	43,522	52,074	87,180	76,926	-10,255	-11.8
Gross Funds	59,912	72,933	111,804	103,141	-8,663	-7.7

^{*}Percent change is based on whole dollars.

Division Description

The District Department of the Environment operates through the following 9 divisions:

Natural Resources - oversees fisheries and wildlife, water quality, watershed protection, and stormwater management in the District. The division provides certification, review, and technical analysis services to businesses, Federal and District governments, and District residents through licensing, inspections, monitoring, permitting, and technical assistance. It also provides natural resources education and outreach and demonstrates new technologies to protect natural resources.

This division contains the following 4 activities:

- Fisheries and Wildlife supports and implements programs for urban fish and wildlife conservation, protection, recreation, and sustainability;
- Water Quality restores and protects the surface and ground waters of the District by setting and enforcing water quality standards and monitoring, assessing, protecting, and restoring water quality and aquatic resources;
- Watershed Protection conserves the soil and water resources of the District and protects its watersheds from nonpoint source pollution; and
- Storm Water Administration reduces storm water runoff pollution through the implementation of activities that go beyond the activities required in the District's National Pollution Discharge Elimination System (NPDES) Permit. Administers the Municipal Separate Storm Sewer System (MS4) NPDES permit issued to the District by the United States Environmental Protection Agency.

Environmental Services - works to reduce contaminants in District land, air, water and homes by certifying facilities and professional service providers, reviewing plans, issuing permits, conducting inspections, developing regulations, and recommending new policy directions.

This division contains the following 3 activities:

■ Toxic Substances - protects human health and the environment from the potential hazards associated with toxic substances (pesticides), hazardous waste, underground storage of petroleum products,

- and the redevelopment of environmentally contaminated properties;
- Air Quality protects human health and the environment from the effects of air pollution in the District, and ensures the implementation of, and compliance with, the District's air quality program; and
- Lead and Healthy Housing protects the health of District residents by monitoring lead safety throughout the District's housing stock and by raising awareness of other residential environmental and safety hazards.

Policy and Sustainability - develops innovative policy and programming solutions to address environmental challenges and increase sustainability in the District. The division promotes widespread adoption of sustainable practices including green building, green infrastructure, green jobs, sustainability planning, and climate change greenhouse gas emission reductions.

This division contains the following activity:

Policy and Sustainability - plans agency and District-wide sustainability efforts; facilitates program implementation for green building, climate change, and other urban sustainability initiatives; develops policy for new and emerging environmental sites; and coordinates with other offices and agencies on outreach and education for sustainability programs.

Community Relations - manages public affairs and community education programs for DDOE.

This division contains the following activity:

Community Relations - coordinates educational outreach activities, including promotional events, educational workshops, and seminars, to engage the regulated community, businesses, and residents of the District on DDOE programs and services. Develops printed materials and the green.dc.gov website, and conducts press outreach on behalf of the agency. Energy - supports residential, commercial, governmental, institutional, and transportation energy users by providing financial assistance and discounts for low-income customers, informing consumers on how to become energy efficient, and providing incentives for renewable energy generation systems.

This division contains the following 4 activities:

- Energy Efficiency and Conservation provides conservation and energy efficiency services to residential, commercial, institutional, and governmental sectors;
- Energy Affordability assists low-income residents with their energy and utility bills, including emergency and non-emergency financial assistance, utility discounts, and bill forgiveness;
- Energy Assistance Benefit Payments identifies funding available for Low-Income Home Energy Assistance Program (LIHEAP) payments; and
- Utilities Management responsible for the development, coordination, monitoring and evaluation of energy efficiency and renewable energy programs authorized by the Clean and Affordable Energy Act of 2008, and analyzes the effectiveness of utility companies' energy-related initiatives and matters before the District of Columbia regulatory and legislative bodies.

Enforcement and Environmental Justice - develops and implements effective practices in order to support DDOE enforcement efforts. The division works directly with DDOE's environmental enforcement programs by providing training, developing standard procedures, maintaining records, and managing the civil infractions program.

This division contains the following activity:

ensures that DDOE programs develop and implement fair and effective compliance and enforcement policies and practices, and maintain a highly trained inspection and enforcement staff to fulfill the agency's environmental mandates. Ensures that citizens are not disproportionately burdened by negative environmental decisions and that all groups have meaningful involvement in critical decision-making processes.

Green Economy - drives growth of the green economy by encouraging green businesses, green buildings, and green jobs, and pursues the research and creation of market-based incentives that jointly promote environmental sustainability and economic development. This division contains the following 2 activities:

- Green Economy promotes environmentally progressive economic growth and development through the implementation of green building policies, the creation and attraction of green job opportunities, and the research and development of market-based strategies to encourage environmental sustainability; and
- Green Jobs and Youth Programs provides environmental education, community outreach, hands-on field experience, and green job skill development to District residents between the ages of 14 and 21.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This division is standard for all agencies using performance-based budgeting.

Agency Financial Operations - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This division is standard for all agencies using performance-based budgeting.

Division/Program Structure Change

In FY 2011, the agency will convert to division-based budgeting. The proposed division/program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Division and Activity

Table KG0-4 contains the proposed FY 2011 budget by division and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table KG0-4 (dollars in thousands)

		Thousands			Full-Time Eq	uivalents		
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	366	550	396	-154	3.7	4.0	4.0	0.0
(1015) Training and Employment Development	7	18	15	-3	0.0	0.0	0.0	0.0
(1020) Contracting and Procurement	247	254	293	39	1.0	1.0	3.0	2.0
(1030) Property Management	2,106	2,041	599	-1,442	2.9	3.0	3.0	0.0
(1040) Information Technology	460	656	645	-11	3.8	4.0	4.0	0.0
(1055) Risk Management	30	160	255	95	0.0	1.0	1.0	0.0
(1060) Legal	202	1,236	1,687	451	0.0	0.0	0.0	0.0
(1070) Fleet Management	26	97	121	23	0.0	0.0	0.0	0.0
(1085) Customer Service	46	100	99	-1	0.7	1.0	1.0	0.0
(1090) Performance Management	817	984	1,389	406	7.3	8.0	6.0	-2.0
Subtotal (1000) Agency Management Program	4,308	6,097	5,500	-597	19.4	22.0	22.0	0.0
(100F) Agency Financial Operations								
(110F) Budget Operations	219	657	803	146	4.6	6.0	7.0	1.0
(120F) Accounting Operations	32	504	331	-173	2.2	4.0	4.0	0.0
(130F) ACFO	67	0	400	400	0.0	0.0	0.0	0.0
Subtotal (100F) Agency Financial Operations	318	1,161	1,534	373	6.7	10.0	11.0	1.0
(2000) Natural Resources								
(2010) Air Quality	0	0	0	0	0.1	0.0	0.0	0.0
(2020) Water Resources	0	0	0	0	0.3	0.0	0.0	0.0
(2030) Fisheries and Wildlife	1,820	2,189	2,645	456	16.4	20.8	20.5	-0.2
(2060) Energy Assistance	0	0	0	0	0.3	0.0	0.0	0.0
(2070) Water Quality	2,748	3,954	5,321	1,367	20.9	33.8	32.7	-1.1
(2080) Watershed Protection	5,448	10,436	12,282	1,846	31.8	45.2	43.4	-1.8
(2090) Storm Water Administration	1,857	6,055	3,700	-2,356	3.0	10.8	13.5	2.8
Subtotal (2000) Natural Resources	11,873	22,633	23,947	1,313	72.8	110.5	110.1	-0.4

(Continued on next page)

Table KG0-4 (Continued)

(dollars in thousands)

	Dollars in Thousands					Full-Time Eq	uivalents	
Division/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(3000) Environmental Services					111111			
(3010) Hazardous Materials	0	0	0	0	0.1	0.0	0.0	0.0
(3050) Toxic Substances	3,698	5,035	5,174	139	22.1	36.0	35.0	-1.0
(3080) Air Quality	2,964	4,420	3,535	-885	21.8	32.0	32.0	0.0
(3090) Lead and Health Housing	1,927	2,495	2,051	-444	17.9	22.0	21.0	-1.0
Subtotal (3000) Environmental Services	8,589	11,950	10,761	-1,189	61.9	90.0	88.0	-2.0
(4000) Policy and Sustainability								
(4010) Policy and Sustainability	7,235	13,440	553	-12,887	8.5	13.0	5.0	-8.0
(4020) Environmental Coordination	674	305	0	-305	2.2	4.0	0.0	-4.0
(4030) Planning and Emergency Response	67	272	0	-272	1.0	1.0	0.0	-1.0
(4040) Sustainability and Green Buildings	398	562	0	-562	4.0	4.0	0.0	-4.0
Subtotal (4000) Policy and Sustainability	8,374	14,579	553	-14,026	15.7	22.0	5.0	-17.0
(5000) Community Relations								
(5010) Community Relations	1,972	12,530	2,200	-10,330	8.2	0.0	9.0	9.0
(5010) Policy and Sustainability	0	0	0	0	0.0	14.0	0.0	-14.0
(5020) Enforcement and Environmental Justice	944	559	0	-559	2.7	5.0	0.0	-5.0
Subtotal (5000) Community Relations	2,916	13,089	2,200	-10,889	11.0	19.0	9.0	-10.0
(6000) Energy								
(6010) Energy Efficiency and Conservation	8,761	21,394	24,168	2,774	10.5	13.0	22.7	9.7
(6020) Energy Affordability	27,695	4,190	4,367	176	20.2	29.0	30.0	1.0
(6030) Energy Assistance Benefit Payments	0	16,712	16,956	245	0.0	0.0	0.0	0.0
(6040) Utilities Management	0	0	10,962	10,962	0.0	0.0	11.3	11.3
Subtotal (6000) Energy	36,456	42,296	56,453	14,157	30.6	42.0	64.0	22.0
(7000) Enforcement and Environmental Justice								
(7010) Enforcement and Environmental Justice	0	0	560	560	0.0	0.0	5.0	5.0
Subtotal (7000) Enforcement and Environmental Justice	. 0	0	560	560	0.0	0.0	5.0	5.0
(8000) Green Economy								
(8010) Green Economy	0	0	574	574	0.0	0.0	4.0	4.0
(8020) Green Jobs and Youth Programs	0	0	1,061	1,061	0.0	0.0	2.0	2.0
Subtotal (8000) Green Economy	0	0	1,635	1,635	0.0	0.0	6.0	6.0
(9000) Payroll Clearing								
(9999) Payroll Clearing -Program Level 2	0	0	0	0	6.5	0.0	0.0	0.0
Subtotal (9000) Payroll Clearing	0	0	0	0	6.5	0.0	0.0	0.0
(9960) Year End Close	100	0	0	0	0.0	0.0	0.0	0.0
Subtotal (9960) Year End Close	100	0	0	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	72 022	111 004	102 144	0 660	22/17	245 5	220.4	4.0
iotai Proposeu Operating Budget	72,933	111,804	103,141	-8,663	224.7	315.5	320.1	4.6

(Change is calculated by whole numbers and numbers may not add due to rounding.)

Note: For more detailed information regarding the proposed funding for the activities within this agency's Divisions, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The District Department of the Environment (DDOE) increased funding for fringe benefits to accommodate for the historical growth rate in this expenditure. DDOE's FY 2011 fleet assessment from DPW will increase by a total of \$71,689 across all fund types.

Transfers In/Out: DDOE will transfer \$147,109 to the Office of Contracting and Procurement and \$113,124 to the D.C. Department of Human Resources to cover DDOE's assessments to those agencies for procurement and human resources services. The agency's facility and telecom fixed costs were transferred to the new fixed costs agency and OFRM, reflecting a total shift of \$1,451,000.

Cost Savings: The proposed FY 2011 budget for DDOE includes the reduction of 13.2 positions in various programs from the Local funds budget, for a total savings of \$876,000. DDOE will continue to fund 8.2 of these positions in FY 2011 by shifting them to Federal grant funds and Special Purpose Revenue funds:

In FY 2011, the sustainable energy trust fund (SETF) budget decreased by \$2,338,818 and 7.9 FTEs from the approved FY 2010 budget; however, the SETF will have a budget of \$13,361,689, a significant portion of which will be used for the Sustainable Energy Utility (SEU) contract and weatherization of homes. This funding is in addition to weatherization funding from other programs such as Low Income Home Energy Assistance Program.

DDOE's Soil Erosion and Sedimentation Control Fund will be reduced by \$916,000 and 2.9 FTEs to align with FY 2011 projected revenue.

The Energy Assistance Trust Fund (EATF) will be reduced by \$4,407,320 due to lower revenue projection in FY 2011, which will occur in Residential Aid Discount (RAD) program

Protected Programs: The FY 2011 budget protects DDOE's ability to deliver its core programs, including protecting natural resources from pollution and degradation, protecting public health and the environment through education, regulation, and enforcement, developing innovative policy and programming solutions to address environmental challenges, and fostering energy-efficient practices.

Policy Initiatives: With an enhancement of \$172,000, DDOE will establish the Office of Green Economy, a new program that promotes environmentally progressive economic growth and development.

DDOE will establish the Anacostia River Clean Up and Protection Fund, which will be budgeted at \$4,055,000 with 6.9 FTEs in FY 2011 based on the expected revenue from fees on disposable carryout bags. DDOE will utilize the revenue to clean and protect the Anacostia River and other impaired waterways.

The agency increased \$881,000 in Intra-District funds from DOES to budget for the Summer Youth Employment Program. In previous years, this intra-District budget was completed during the course of the fiscal year. The agency increased \$73,226 in Intra-District funds from CFSA to provide lead inspections of prospective foster care homes. The inspections will identify lead hazards and provide clearance examinations to ensure prospective foster care homes are lead safe.

Stimulus: In FY 2011, Recovery Act funds budgeted will be reduced because the grants are anticipated to be used in FY 2010; however, the FTEs will increase by 15.7 FTEs in FY 2011, including 15.2 FTEs that were not included in the FY 2010 approved budget, and 0.5 FTE that shifted from Local funds.

FY 2010 Approved Budget to FY 2011 Proposed Budget

Table KG0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

lars in thousands)	Division	BUDGET	FTE
AL FUNDS: FY 2010 Approved Budget and FTE		17,343	85.5
Cost Increase: Align fleet assessment with DPW estimates	Agency Management Program	35	0.0
Transfer Out: Transfer facility and telecom fixed costs to new fixed cost agency and OFRM	Agency Management Program	-1,451	0.0
Transfer Out: Transfer procurement and human resources assessments to OCP/DCHR	Agency Management Program	-229	0.0
Cost Increase: Adjust for Air Quality grant maintenance of effort requirement	Environmental Services	94	0.0
Shift: Shift a portion of the energy program Local Funds to Federal grants and to the Energy Assistance Trust Fund	Energy	-1,293	0.0
Create: Establish Office of Green Economy	Green Economy	172	0.0
Cost Increase: Adjust for match requirement for Environmental Protection Agency grants	Multiple Programs	107	0.0
Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs	28	0.0
Reduce: Hold salary steps constant	Multiple Programs	10	0.0
Reduce: Realign positions in Environmental Services and Energy programs	Multiple Programs	-269	-5.0
Reduce: Spending for travel	Multiple Programs	-5	0.0
Shift: Positions from Local funds to Special Purpose Revenue and Recovery Act funds	Multiple Programs	-607	-8.2
Transfer Out: Transfer to the Contracting Reform fund	Multiple Programs	-300	0.0
AL FUNDS: FY 2011 Proposed Budget and FTE		13,636	72.3
ERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		51,762	126.1
Cost Decrease: Decrease in fixed cost estimates as revised by Department of Real Estate Services.	Agency Management Program	-5	0.0
Cost Increase: Align fleet assessment with DPW estimates	Agency Management Program	15	0.0
Transfer Out: Transfer procurement and human resources assessments to OCP/DCHR	Agency Management Program	-31	0.0
Enhance: Align Fisheries and Wildlife grants with revised estimate of available Federal grant funding	Natural Resources	455	0.3
Enhance: Align Department of Defense and National Oceanic and Atmospheric Administration grant with revised estimate of available Federal grants	Environmental Services	399	0.7
Reduce: Align Center for Disease Control and Prevention grant with revised estimate of available Federal grants	Environmental Services	-93	-0.1
Enhance: Align federal Low-Income Home Energy Assistance Program grant with revised estimate of available Federal grants	Energy	4,389	5.4

ollars in thousands)	Division	BUDGET	FTI
DERAL GRANT FUNDS: (continued)			
Reduce: Adjust Recovery Act funds to align with expected spending timeframe	Energy	-3,773	15.7
Reduce: Align Residential Energy Assistance Challenge	Energy	-177	-0.5
Options Program grant with revised estimate of available Federal grants		444	
Reduce: Align State Energy Plan and State Heating Oil	Energy	-114	-0.8
and Propane Program grant with revised estimate			
of available Federal grants	Γ	000	0 -
Reduce: Align Weatherization grant with revised estimate	Energy	-950	-0.7
of available Federal grants	M Id. I. D	400	0.0
Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs	403	0.0
Cost Increase: Align salary and fringe schedule	Multiple Programs	58	0.0
Reduced: Hold salary steps constant	Multiple Programs	-33	0.0
Enhance: Align Environmental Protection Agency grants	Multiple Programs	882	1.9
with revised estimate of available federal grants funding			
Reduce: Discretionary spending in supplies, equipment	Multiple Programs	-445	0.0
and professional services		F0 7//0	447.0
DERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE		52,742	147.9
IVATE GRANT FUNDS: FY 2010 Approved Budget and FTE		130	0.0
	N. I.D.	400	0.0
Enhance: Add US Fish and Wildlife Foundation grant	Natural Resources	163	U.U
Enhance: Add US Fish and Wildlife Foundation grant for watershed protection	Natural Resources	163	0.0
Enhance: Add US Fish and Wildlife Foundation grant for watershed protection CIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE	Natural Hesources	292	
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE	Natural Hesources	292	0.0
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		292 40,205	0.0
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates	Agency Management Program	292 40,205 21	0.0 100.9 0.0
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund	Agency Management Program Natural Resources	292 40,205 21 4,055	0.0 100.9 0.0 6.9
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund	Agency Management Program	292 40,205 21	0.0 100.9 0.0 6.9
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue	Agency Management Program Natural Resources Natural Resources	292 40,205 21 4,055 -916	0.0 100.9 0.0 6.9 -2.9
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm	Agency Management Program Natural Resources	292 40,205 21 4,055	0.0 100.9 0.0 6.9 -2.9
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review	Agency Management Program Natural Resources Natural Resources Natural Resources	292 40,205 21 4,055 -916 -1,166	0.0 100.9 0.0 6.9 -2.9
for watershed protection INATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund	Agency Management Program Natural Resources Natural Resources Natural Resources Energy	292 40,205 21 4,055 -916 -1,166	0.0 100.9 0.0 6.9 -2.9
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline	Agency Management Program Natural Resources Natural Resources Natural Resources	292 40,205 21 4,055 -916 -1,166	0.0 100.9 0.0 6.9 -2.9
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline in revenue projection for the Residential Aid Discount (RAD) program	Agency Management Program Natural Resources Natural Resources Natural Resources Energy Energy	292 40,205 21 4,055 -916 -1,166 336 -4,407	0.0 100.9 0.0 6.9 -2.9 0.0
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline in revenue projection for the Residential Aid Discount (RAD) program Reduce: Reduce expenditures in the Sustainable Energy Trust Fund,	Agency Management Program Natural Resources Natural Resources Natural Resources Energy	292 40,205 21 4,055 -916 -1,166	0.0 100.9 0.0 6.9 -2.9 0.0
for watershed protection INATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline in revenue projection for the Residential Aid Discount (RAD) program Reduce: Reduce expenditures in the Sustainable Energy Trust Fund, including the natural gas programs, the electricity programs, and	Agency Management Program Natural Resources Natural Resources Natural Resources Energy Energy	292 40,205 21 4,055 -916 -1,166 336 -4,407	0.0 100.9 0.0 6.9 -2.9 0.0
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline in revenue projection for the Residential Aid Discount (RAD) program Reduce: Reduce expenditures in the Sustainable Energy Trust Fund, including the natural gas programs, the electricity programs, and PEPCO demand side management.	Agency Management Program Natural Resources Natural Resources Natural Resources Energy Energy Energy	292 40,205 21 4,055 -916 -1,166 336 -4,407 -2,339	0.0 100.9 0.0 6.9 -2.9 0.0 2.5 -5.4
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline in revenue projection for the Residential Aid Discount (RAD) program Reduce: Reduce expenditures in the Sustainable Energy Trust Fund, including the natural gas programs, the electricity programs, and PEPCO demand side management. Cost Increase: Adjust fringe benefits based on historical growth rate	Agency Management Program Natural Resources Natural Resources Natural Resources Energy Energy Energy Multiple Programs	292 40,205 21 4,055 -916 -1,166 336 -4,407 -2,339	0.0 100.9 0.0 6.9 -2.9 0.0 2.5 -7.9
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline in revenue projection for the Residential Aid Discount (RAD) program Reduce: Reduce expenditures in the Sustainable Energy Trust Fund, including the natural gas programs, the electricity programs, and PEPCO demand side management. Cost Increase: Adjust fringe benefits based on historical growth rate Cost Increase: Align salary and fringe schedule	Agency Management Program Natural Resources Natural Resources Natural Resources Energy Energy Energy Multiple Programs Multiple Programs	292 40,205 21 4,055 -916 -1,166 336 -4,407 -2,339 128 46	0.0 100.9 0.0 6.9 -2.9 0.0 2.9 -5.4 -7.9
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline in revenue projection for the Residential Aid Discount (RAD) program Reduce: Reduce expenditures in the Sustainable Energy Trust Fund, including the natural gas programs, the electricity programs, and PEPCO demand side management. Cost Increase: Adjust fringe benefits based on historical growth rate Cost Increase: Align salary and fringe schedule Reduced: Hold salary steps constant	Agency Management Program Natural Resources Natural Resources Natural Resources Energy Energy Energy Multiple Programs Multiple Programs Multiple Programs	292 40,205 21 4,055 -916 -1,166 336 -4,407 -2,339 128 46 -45	0.0 100.9 0.0 6.9 -2.9 0.0 2.9 -5.4 -7.9 0.0 0.0
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline in revenue projection for the Residential Aid Discount (RAD) program Reduce: Reduce expenditures in the Sustainable Energy Trust Fund, including the natural gas programs, the electricity programs, and PEPCO demand side management. Cost Increase: Adjust fringe benefits based on historical growth rate Cost Increase: Align salary and fringe schedule Reduced: Hold salary steps constant Reduce: Realign positions and reduce discretionary spending in	Agency Management Program Natural Resources Natural Resources Natural Resources Energy Energy Energy Multiple Programs Multiple Programs	292 40,205 21 4,055 -916 -1,166 336 -4,407 -2,339 128 46	0.0 100.9 0.0 6.9 -2.9 0.0 2.5 -5.4 -7.9
for watershed protection IVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Cost Increase: Align fleet assessment with DPW estimates Create: Anacostia River Clean Up and Protection Fund Reduce: Align Soil Erosion and Sedimentation Control Fund with projected revenue Reduce: Capital impact on operating budget for the Storm Water Permit Review Enhance: Renewable Energy Development Fund Reduction in the Energy Assistance Trust Fund to reflect the decline in revenue projection for the Residential Aid Discount (RAD) program Reduce: Reduce expenditures in the Sustainable Energy Trust Fund, including the natural gas programs, the electricity programs, and PEPCO demand side management. Cost Increase: Adjust fringe benefits based on historical growth rate Cost Increase: Align salary and fringe schedule Reduced: Hold salary steps constant	Agency Management Program Natural Resources Natural Resources Natural Resources Energy Energy Energy Multiple Programs Multiple Programs Multiple Programs	292 40,205 21 4,055 -916 -1,166 336 -4,407 -2,339 128 46 -45	0.0 100.9 0.0 6.9 -2.9 0.0 2.5 -5.4 -7.9 0.0 0.0 0.0

(Continued on the next page)

	DIVISION	BUDGET	FT
RA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		2,364	3.
Create: Provide lead inspections of prospective CFSA	Environmental Services	73	0.
foster care homes to identify lead hazards and ensure homes are lead-safe			
Eliminate: Eliminate Department of Public Works inspection	Environmental Services	-35	0.0
oversight program			
Enhance: Increase District motor vehicle clean air	Environmental Services	7	0.0
monitoring quality assurance program			
Reduce: Hold salary steps constant	Environmental Services	-1	0.0
Eliminate: Eliminate TANF funds from DHS for the Low-Income	Energy	-2,000	0.0
Home Energy Assistance Program			
Enhance: Increase Summer Youth Employment Program to	Green Economy	881	0.0
connect youth with jobs			
Cost Increase: Adjust fringe benefits based on historical growth rate	Multiple Programs	18	0.0
RA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		1,307	3.9

Agency Performance Plan

The agency has the following objectives and performance indicators for its divisions:

1. Office of the Director

Objective 1: Increase customer satisfaction through efficient business practices.

Objective 2: Promote green economic development

Objective 3: Establish and continuously maintain regulations that protect and improve the environment for District residents.

2. Office of Policy and Sustainability

Objective 1: Identify government-wide sustainability initiatives.

Objective 2: Track and report on green building progress and compliance.

Objective 3: Complete analysis and plan for climate change mitigation and adaptation.

Office of Policy and Sustainability

Measure	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
	Actual	Target	Actual	Projection	Projection	Projection
Percentage of District Cabinet agencies reporting action items for Green DC agenda	N/A	75%	40%	75%	80%	85%

3. Office of Enforcement and Environmental Justice

Objective 1: Increase enforcement collections

Objective 2: Improve data management systems.

Office of Enforcement and Environmental Justice

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Actual	Projection	Projection	Projection
Amount collected from fines and penalties	N/A	\$158,997	\$174,997	\$192,500	\$200,000

4. Office of Community Relations (OCR)

Objective 1: Educate and encourage environmentally-friendly and energy efficient practices to District residents, businesses, institutions and government.

Objective 2: Develop targeted public education campaigns around upcoming DDOE and District initiatives and divisions.

Office of Community Relations (OCR)

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Target	Projection	Projection
Percentage of District residents reached by DDOE Outreach and Education Divisions	NA	Baseline Year Target 50%	55%	55%	55%	60%
Percentage of Appliance Rebate participants claiming their rebate at the point-of-sale	NA	N/A	0	Baseline		

5. Energy Administration

Objective 1: Reduce the energy burden on the District's most vulnerable and low income populations.

Objective 2: Facilitate market transformation by providing incentives for energy efficiency and conservation practices and renewable energy generation.

Energy Administration

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Total units weatherized	133	175	251	350	261	261
Average reduction in energy consumption per unit weatherized	5%	7%	15%	8%	8%	9%
Number of households receiving energy assistance	30,506		24,085			
Home Energy Rating System audits performed	490	1200	929	1200	1500	1500
Reduce rebate processing time for energy efficient appliances	N/A	Baseline	7 weeks	6 weeks	5 weeks	4 weeks

6. Environmental Services Administration

Objective 1: Transform DC residential housing into homes that do not contain environmental health hazards.

Objective 2: Improve the design, implementation, and enforcement of Emission Control Divisions to reduce air pollution.

Objective 3: Return District lands to productive use by effectively managing Brownfields and underground storage tanks.

Environmental Services Administration

	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Target	Actual	Projection	Projection	Projection
Percentage of elevated blood level cases and other properties with identified hazards that receive an Order to Eliminate Lead-Based Paint Hazards within15 days of being assessed	50%	46%	55%	60%	65%
Percentage of eligible children being screened for lead poisoning	32%	34%	34%	36%	38%
Number of cases of children under age six identified with a blood lead level at or above CDC's threshold of concern of 10 micrograms of lead per deciliter of blood	Baseline	46	100	75	50
Number of days in which ozone levels exceed the National Ambient Air Quality Standards	Baseline	0			
Tons of diesel NOX emissions prevented per year	Baseline	3.5 tons	1 ton	1 ton	1 ton
Number of diesel-powered vehicles or engines replaced or retrofitted	Baseline	60	20	20	20
Number of Brownfields assessments completed		7	30	25	20

NOX = Nitrogen Oxides

7. Natural Resources Administration

Objective 1: Manage nonpoint source pollution / stormwater runoff by promoting low impact development throughout the District of Columbia.

Objective 2: Improve regulatory compliance through increased enforcement and more efficient customer service.

Objective 3: Monitor the health of the District's natural resources.

Objective 4: Encourage the public to protect natural resources through education and outreach.

Natural Resources Administration

		FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
	Measure	Actual	Target	Actual	Projection	Projection	Projection
1.1	Number of participants in River Smart Homes program	8	80	359	160	200	250
1.3	Percentage of construction plans approved that contain a low impact design component	N/A	15%	39.79%	25%	50%	50%
2.1	Number of inspections for stormwater management erosion/sediment control	N/A	6730	3411	7900	8000	8000
2.2	Percentage of drainage complaints responded to within 2 business days	N/A	N/A	62%	90%	95%	95%
3.1	Number of days Dissolved Oxygen exceeds ambient water quality criteria identified in the District Water Quality Standards*			59	Baseline		
3.1	Number of wildlife surveys	8	11	11	12	12	12
4.1	Number of Aquatic Resources Education Center visitors	1,655	1,821	790	1,200	1,440	1,728

^{*}This measurement cannot be taken during winter months—the water quality monitoring equipment is removed from the Anacostia River at that time to avoid freezing damage.

DC Taxicab Commission

www.dctaxi.dc.gov Telephone: 202-645-6018

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$2,085,145	\$2,152,670	\$1,917,602	-10.9
FTEs	18.0	24.0	22.0	-8.3

The mission of the District of Columbia Taxicab Commission (DCTC) is to provide the citizens and visitors of the District of Columbia a safe, comfortable, efficient, and affordable taxicab experience in well-equipped vehicles operated by highly qualified individuals who have knowledge of the District's streets, boundaries, and tourist destinations.

Summary of Services

The DCTC provides services to approximately 6,700 independent taxicab drivers and 116 taxicab companies, 1,056 independent limousine drivers, and 269 limousine companies. DCTC also attends and/or conducts adjudication services and collects fees from complaints that are filed against taxicab drivers. DCTC Hack Inspectors conduct daily random taxi-

cab inspections. Additionally, DCTC provides services to 1,150 customers at its counter, answers 1,000 customer service calls, and receives 125 pieces of correspondence every month.

The agency's FY 2011 proposed budget is presented in the following tables:

Table TC0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table TC0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	1,335	1,220	1,213	1,097	-116	-9.6
Special Purpose Revenue Funds	285	551	656	537	-119	-18.2
Total for General Fund	1,620	1,771	1,869	1,634	-235	-12.6
Intra-District Funds						
Intra-District Funds	157	314	284	284	0	0.0
Total for Intra-District Funds	157	314	284	284	0	0.0
Gross Funds	1,777	2,085	2,153	1,918	-235	-10.9

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80**, **Agency Summary by Revenue Source**, in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table TC0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table TC0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	11.1	15.0	19.0	17.0	-2.0	-10.5
Special Purpose Revenue Funds	3.8	2.5	4.0	4.0	0.0	0.0
Total for General Fund	14.8	17.5	23.0	21.0	-2.0	-8.7
Intra-District Funds						
Intra-District Funds	0.0	0.5	1.0	1.0	0.0	0.0
Total for Intra-District Funds	0.0	0.5	1.0	1.0	0.0	0.0
Total Proposed FTEs	14.8	18.0	24.0	22.0	-2.0	-8.3

Table TC0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table TC0-3 (dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
11 - Regular Pay - Cont Full Time	845	854	1,245	845	-400	-32.1
12 - Regular Pay - Other	68	200	64	377	312	484.4
13 - Additional Gross Pay	18	56	15	15	0	N/A
14 - Fringe Benefits - Curr Personnel	142	214	264	268	5	1.8
15 - Overtime Pay	6	31	5	0	-5	-100.0
Subtotal Personal Services (PS)	1,079	1,356	1,593	1,505	-88	-5.5
20 - Supplies and Materials	7	5	9	4	-5	-55.6
30 - Energy, Comm. and Building Rentals	8	0	46	0	-46	-100.0
31 - Telephone, Telegraph, Telegram, Etc.	30	20	21	0	-21	-100.0
32 - Rentals - Land and Structures	143	147	0	0	0	N/A
35 - Occupancy Fixed Costs	0	0	1	0	-1	-100.0
40 - Other Services and Charges	427	290	240	232	-7	-3.1
41 - Contractual Services - Other	8	69	62	77	15	25.1
70 - Equipment and Equipment Rental	75	200	181	99	-82	-45.2
Subtotal Nonpersonal Services (NPS)	698	729	560	413	-147	-26.3
Gross Funds	1,777	2,085	2,153	1,918	-235	-10.9

^{*}Percent Change is based on whole dollars.

Program Description

D.C. Taxicab Commission operates through the following 3 programs:

Licensing and Dispute Resolution – provides licensing and complaint resolution regarding public vehicle-for-hire owners and operators so that passengers are ensured consistent, safe, and non-discriminatory transportation services.

This program contains the following 2 activities:

- Business and Operator Licensing licenses operators, companies and associations that comprise
 the public vehicle-for-hire industry; and
- Taxicab Dispute Resolution investigates, mediates, refers and resolves complaints against and among public vehicle-for-hire owners, operators, and customers.

Passenger and Driver Protection – provides enforcement, compliance and legal oversight to ensure that

public vehicle-for-hire owners and operators are in compliance with District law and the regulations of the District of Columbia.

This program contains the following activity:

Enforcement and Compliance – ensures that public vehicle-for-hire owners and operators are in compliance with District law and the regulations of the District of Columbia Taxicab Commission, including inspection of vehicles and the verification of operator licensing.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all performance-based budgeting agencies.

Program Structure Change

The D.C. Taxicab Commission had no program structure changes in the FY 2011 Proposed Budget.

Table TC0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table TC0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Ec	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Personnel	16	18	19	0	0.1	0.2	0.2	0.0
(1015) Training and Education	15	41	13	-28	0.2	0.0	0.0	0.0
(1020) Contracting and Procurement	36	36	19	-17	0.1	0.2	0.2	0.0
(1030) Property Management	159	49	7	-41	0.0	0.0	0.0	0.0
(1040) Information Technology	131	43	10	-33	0.6	0.0	0.0	0.0
(1050) Financial Management	16	18	19	0	0.1	0.2	0.2	0.0
(1055) Risk Management	4	0	0	0	0.1	0.0	0.0	0.0
(1060) Legal	15	0	0	0	0.2	0.0	0.0	0.0
(1070) Fleet Management	31	52	59	7	0.0	0.0	0.0	0.0
(1080) Communications	95	66	30	-36	0.1	0.0	0.0	0.0
(1085) Customer Service	18	30	27	-3	0.1	0.2	0.2	0.0
(1090) Performance Management	16	18	19	0	0.1	0.2	0.2	0.0
Subtotal (1000) Agency Management Program	552	371	221	-150	2.0	1.0	1.0	0.0
(2000) Licensing and Dispute Resolution								
(2010) Business and Operator Licensing	653	563	600	37	4.3	4.9	4.9	0.0
(2020) Taxicab Dispute Resolution	48	136	141	5	0.3	1.3	1.3	0.0
Subtotal (2000) Licensing and Dispute Resolution	700	700	742	42	4.6	6.2	6.2	0.0
(3000) Passenger and Driver Protection								
(3010) Enforcement and Compliance	810	1,081	954	-127	11.1	16.8	14.8	-2.0
(3020) Legal Counsel	23	0	0	0	0.3	0.0	0.0	0.0
Subtotal (3000) Passenger and Driver Protection	833	1,081	954	-127	11.4	16.8	14.8	-2.0
Total Proposed Operating Budget	2,085	2,153	1,918	-235	18.0	24.0	22.0	-2.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB, Program Summary by Activity, in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The following adjustments were made in Gross Funds: a reduction of one-time funding of \$5,000 for uniforms; \$56,700 for moving expenses; more efficiently aligned equipment, printing, and supply budgets; and an increase of \$12,615 to align fleet costs with the Department of Public Works assessment.

Transfers In/Out: Facility and telecom costs totaling \$67,985 in Local and Special Purpose Revenue funds were moved to the new fixed cost agency and to the Office of Finance and Resource Management.

Cost Savings: Fiscal restraints, increased enforcement efficiencies, and a focused integration of technology within the DC Taxicab Commission have resulted in notable cost savings for the proposed FY 2011 budget. Two vacant positions are being eliminated in the Passenger and Driver Protection program in FY 2011, while maintaining current enforcement services. These eliminations generate a cost savings of \$76,267.

Protected Programs: The proposed budget retains resources required for DCTC to maintain customer service in its licensing, enforcement, and complaint resolution activities.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table TC0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

lollars in thousands)	PROGRAM	BUDGET	FTE
OCAL FUNDS: FY 2010 Approved Budget and FTE		1,213	19.0
Transfer Out: Transfer facility and telecom costs to	Agency Management Program	-24	0.0
new fixed cost agency and OFRM			
Cost Decrease: One-time cost for uniforms in FY 2010	Passenger and Driver Protection	-5	0.0
Eliminate: Reduce FTEs	Passenger and Driver Protection	-76	-2.0
Shift: 5 positions moved from full-time to term	Passenger and Driver Protection	0	0.0
Cost Increase: Adjust Fringe Benefits based on historical growth	Multiple Programs	1	0.0
Reduce: Hold salary steps constant	Multiple Programs	-11	0.0
OCAL FUNDS: FY 2011 Proposed Budget and FTE		1,097	17.0
PECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget a		656	4.0
Cost Decrease: Reduced printing & training	Agency Management Program	-71	0.0
Cost Increase: For postage	Agency Management Program	3	0.0
Cost Increase: Increased budget for contracts	Agency Management Program	10	0.0
Transfer Out: Transfer facility and telecom costs to	Agency Management Program	-44	0.0
new fixed cost agency and OFRM	III I I I I I I I I I I I I I I I I I	05	0.4
Cost Decrease: For equipment	Licensing and Dispute Resolution	-25	0.0
Cost Increase: Align fleet expenses with DPW assessment	Licensing and Dispute Resolution	13	0.0
Reduce: Hold salary steps constant	Licensing and Dispute Resolution	-1	0.0
Cost Decrease: Reduced OCTO ITServus	Multiple Programs	-2	0.0
Cost Decrease: Reduced professional services	Multiple Programs	-7	0.0
Cost Increase: Adjust Fringe Benefits based on historical growth	Multiple Programs	6	0.0
PECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget a	and FTE	537	4.0
NTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		284	1.0
Cost Decrease: Office relocation completed in FY 2010	Licensing and Dispute Resolution	-57	0.0
Cost Decrease: Position filled at lower grade	Licensing and Dispute Resolution	-2	0.0
Cost Increase: Adjust Fringe Benefits based on historical growth	Licensing and Dispute Resolution	1	0.0
Cost Increase: Increase printing, training & office support	Licensing and Dispute Resolution	58	0.0
		284	1.0

Agency Performance Plan

The agency's performance plan has the following objectives for FY 2011:

Objective 1: Improve customer and taxicab service provided to the citizens and visitors of the District of Columbia.

Objective 2: Improve the efficiency and quality of services that support and regulate taxicabs in the District of Columbia.

Agency Performance MeasuresTable TC0-6

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Percentage of complaints which are acknowledged within 2 days of receipt of the complaint	89%	91%	93%	93%	94%	94%
Percentage of lost items returned to customers	89%	90%	90%	90%	91%	92%
Percentage of public vehicles-for-hire licenses processed within 1 business day of criminal background check	90%	91%	92%	92%	93%	93%
Percentage of taxicabs and limousines inspected that have valid licenses, insurance and safety	92%	88%	90%	91%	92%	92%

Washington Metropolitan Area Transit Commission

www.wmatc.gov Telephone: 301-588-5260

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$113,000	\$123,000	\$123,000	0.0

The mission of the Washington Metropolitan Area Transit Commission (WMATC) is to help assure that the public is provided passenger transportation services by licensing fit and responsible, privately-owned, for-hire carriers to service the metropolitan region. This budget reflects only the District of Columbia government appropriation to the agency.

The WMATC assumed its jurisdiction in March 1961. The commission administers the delegated powers of the Washington Metropolitan Area Transit Regulation Compact (Public Law 87-767; 76 Stat. 764; and amended in 1991 by Public Law 101-505, 104 Stat. 1300). The latest amended compact is codified at District of Columbia Official Code §9-1103.01. A three-member Board of Commissioners directs the WMATC. One commissioner is appointed from the District of Columbia Public Service Commission by the Mayor of the District of Columbia; one commissioner is appointed from the Maryland Public Service Commission by the Governor of Maryland; and one commissioner is appointed from the Virginia State Corporation Commission by the Governor of Virginia. Daily operations are directed by the Executive Director and carried out by WMATC staff. The Washington Metropolitan Area Transit District (Metropolitan District) consists of the following jurisdictions:

- Arlington County, Virginia;
- City of Alexandria, Virginia;
- City of Falls Church, Virginia;
- District of Columbia;
- Fairfax County, Virginia;
- Montgomery County, Maryland;
- Prince George's County, Maryland; and
- Washington-Dulles International Airport in Loudoun County, Virginia.

Table KC0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KC0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	113	113	123	123	0	0.0
Total for General Fund	113	113	123	123	0	0.0
Gross Funds	113	113	123	123	0	0.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table KC0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KC0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	113	113	123	123	0	0.0
Subtotal Nonpersonal Services (NPS)	113	113	123	123	0	0.0
Gross Funds	113	113	123	123	0	0.0

^{*}Percent Change is based on whole dollars.

Program Description

The Washington Metropolitan Area Transit Commission (WMATC) budget represents only the District's subsidy payment to the multi-jurisdictional agency. The subsidy budget is shown in this program format for comparison purposes only. The WMATC operates through the following program:

Regulatory - WMATC's Regulatory program governs the operating authority, rates, and insurance of privately-owned, for-hire passenger carriers in the metropolitan region. Specifically, the agency grants operating authority to private carriers such as airport shuttles, charter group buses, tour buses, handicapped transport vehicles, those businesses with private and government contract shuttles, carriers for conventions, and other privately-owned vehicles. As part of

its regulatory program, WMATC also establishes interstate taxicab rates. These rates are used when taxicabs cross from one signatory jurisdiction to another. The commission staff is a source for determination of fares for taxicab trips between the District of Columbia and area airports or other points in Maryland or Virginia that are in the metropolitan region. Staff is also available to mediate taxicab overcharge complaints that are interstate in nature.

Program Structure Change

The Washington Metropolitan Area Transit Commission had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table KC0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table KC0-3

(dollars in thousands)

		Dollars in	Thousands			Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	
(1000) Washington Metro Transit Commission (CC)									
(1100) Washington Metro Transit Commission (CC)	113	123	123	0	0.0	0.0	0.0	0.0	
Subtotal (1000) WMATC (CC)	113	123	123	0	0.0	0.0	0.0	0.0	
Total Proposed Operating Budget	113	123	123	0	0.0	0.0	0.0	0.0	

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The Washington Metropolitan Area Transit Commission had no changes from the FY 2010 Approved Budget to the FY 2011 Proposed Budget.

Washington Metropolitan Area Transit Authority

www.wmata.com Telephone: 202-962-1488

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$230,499,034	\$243,718,034	\$258,318,034	6.0

The mission of the Washington Metropolitan Area Transit Authority (WMATA) is to provide the public with an efficient, affordable and safe means of travel, under the direction of the District's Department of Transportation (Progressive Transportation Services Administration), which provides funding, policy recommendations, and coordination services to the agency. This chapter shows only the District's payment to WMATA.

WMATA was created February 20, 1967. It is an interstate compact agency and, by the terms of its enabling legislation, an agency and instrumentality of the District of Columbia, State of Maryland, and Commonwealth of Virginia. This compact agency was created by the aforementioned states and the District of Columbia to plan, finance, construct, and operate a comprehensive public transit system for the Washington metropolitan area. A Board of Directors, with representatives from each of the three jurisdictions and the federal government, governs WMATA.

The District has two voting members and two non-voting members on WMATA's Board. The Progressive Transportation Services Administration of the District's Department of Transportation (DDOT) oversees the District's funding of WMATA and recommends policy direction, develops service initiatives, and monitors service quality. DDOT's role is inclusive of all transit modes including Metrobus, Metrorail, and Metro-Access Paratransit service.

The agency's FY 2011 proposed budget is presented in the following tables:

Table KE0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KE0-1

(dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	214,905	230,499	231,668	246,268	14,600	6.3
Special Purpose Revenue Funds	0	0	12,000	12,000	0	0.0
Total for General Fund	214,905	230,499	243,668	258,268	14,600	6.0
Intra-District Funds						
Intra-District Funds	0	0	50	50	0	0.0
Total for Intra-District Funds	0	0	50	50	0	0.0
Gross Funds	214,905	230,499	243,718	258,318	14,600	6.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table KE0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KE0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	214,905	230,499	243,718	258,318	14,600	6.0
Subtotal Nonpersonal Services (NPS)	214,905	230,499	243,718	258,318	14,600	6.0
Gross Funds	214,905	230,499	243,718	258,318	14,600	6.0

^{*}Percent Change is based on whole dollars.

Program Description

Although the District's payment to WMATA is shown as a single program in the District's financial system, WMATA operates through the following 5 programs:

Metrorail Operations: WMATA manages approximately 38 miles of the Metrorail system and 40 stations in the District. It provides approximately 226.5 million trips per year. WMATA manages a total of 106 miles of track in the metropolitan area with 86 stations.

Metrobus Operations: WMATA operates approximately 350 bus routes on 135 lines throughout the metropolitan area, serving an average yearly ridership of 135 million. The District has the most concentrated level of Metrobus service in the region and the largest share of Metrobus ridership. Over half of Metrobus riders are DC residents.

MetroAccess: MetroAccess provides curb-to-curb wheelchair lift-equipped van service for persons unable to use accessible conventional bus or rail services. In the District, the service has nearly 9,200 certified riders, who make approximately 54,000 trips per month. WMATA contracts with private carriers for the paratransit service.

DC Specific (Reimbursable to WMATA) Projects: DC-Specific projects are not part of the regular jurisdictional share of the WMATA subsidy. They are programs the District pays WMATA to operate.

Examples of DC-Specific projects include:

- The DC Circulator bus system's management and expansion;
- The Electro-Mechanical Technology Training Program at the District of Columbia Public Schools' Cardozo Senior High School;
- Fare buy-down on several bus routes in southeast DC; and
- District Streetcar services for H Street-Benning Road and Anacostia.

Debt Service: The debt service payment covers the District's annual share of financing costs for bonds sold by WMATA for the construction of the original system and for ongoing transit infrastructure rehabilitation and replacement. This payment is consistent with the Ancillary Bond Repayment Participation Agreement entered between the District of Columbia, the State of Maryland, the Commonwealth of Virginia, and the United States Secretary of Transportation. The FY 2011 debt service payment remains unchanged from FY 2010.

Program Structure Change

The Washington Metropolitan Area Transit Authority (WMATA) had no program structure changes in the FY 2011 Proposed Budget.

Table KE0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table KE0-3

(dollars in thousands)

	Dollars in Thousands Full-Time Equivalents							
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Washington Metropolitan Area Transit Author	ity		-					
(1100) Washington Metropolitan Area Transit Authority	230,499	243,718	258,318	14,600	0.0	0.0	0.0	0.0
Subtotal (1000) WMATA	230,499	243,718	258,318	14,600	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	230,499	243,718	258,318	14,600	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Within DC-Specific projects, there is an increase of \$1,600,000 in Local funds to support the operations of the Georgetown Blue Bus Metro Connection. Additionally, the subsidy payment to WMATA was increased by \$13,000,000 as a one-time cost to support metrorail operations.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table KE0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUND: FY 2010 Approved Budget and FTE		231,668	0.0
Cost Increase: Increase in subsidy one-time payment to WMATA to support Metrorail operations	Washington Metropolitan Area Transit Authority	13,000	0.0
Create: Georgetown Blue Bus Funding	Washington Metropolitan Area Transit Authority	1,600	0.0
LOCAL FUND: FY 2011 Proposed Budget and FTE		246,268	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FT No Change: Maintain FY 2010 Funding	Washington Metropolitan Area Transit Authority	12,000 0	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		12,000	0.0
INTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		50	0.0
No Change: Maintain FY 2010 Funding	Washington Metropolitan Area Transit Authority	0	0.0
INTRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		50	0.0
Gross for KEO - Washington Metropolitan Area Transit Authority		258.318	0.0

School Transit Subsidy

www.ddot.dc.gov Telephone: 202-673-6813

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$7,003,409	\$7,667,846	\$6,058,000	-21.0

The mission of the School Transit Subsidy is to provide funds to support the District of Columbia's student population with an efficient, affordable, and reliable means of travel to and from school.

The School Transit Subsidy is administered by the District Department of Transportation and provides school students with a subsidy for their travel to and from school within the public transportation system. The subsidy was originally created pursuant to D.C. Law 2-152, the "School Transit Subsidy Act of 1978" and is presently codified as amended in Sections 35-

231 to 35-237, and also in Section 38-1702.11 pertaining to public charter school students, in the District of Columbia Official Code.

The agency's FY 2011 proposed budget is presented in the following tables:

Table KD0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KD0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	5,420	7,003	7,668	6,058	-1,610	-21.0
Total for General Fund	5,420	7,003	7,668	6,058	-1,610	-21.0
Gross Funds	5,420	7,003	7,668	6,058	-1,610	-21.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table KD0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KD0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
20 Supplies and Materials	80	0	0	0	0	N/A
40 Other Services and Charges	20	0	0	0	0	N/A
41 Contractual Services - Other	191	2,049	2,658	1,176	-1,482	-55.8
50 Subsidies and Transfers	4,954	4,954	5,009	4,882	-127	-2.5
70 Equipment & Equipment Rental	175	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	5,420	7,003	7,668	6,058	-1,610	-21.0
Gross Funds	5,420	7,003	7,668	6,058	-1,610	-21.0

^{*}Percent Change is based on whole dollars.

Program Description

The School Transit Subsidy operates through the following program:

School Transit Subsidy – provides the District of Columbia's student population with efficient, affordable and reliable means of travel. The District's Department of Transportation manages the program

in conjunction with the Washington Metropolitan Area Transit Authority, the D.C. Public Schools, and D.C. Public Charter Schools.

Program Structure Change

The School Transit Subsidy had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table KD0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table KD0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) School Transit								
(1100) School Transit	7,003	7,668	6,058	-1,610	0.0	0.0	0.0	0.0
Subtotal (1000) School Transit	7,003	7,668	6,058	-1,610	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	7,003	7,668	6,058	-1,610	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Cost Savings -The School Transit Subsidy account will be reduced by \$127,432 to correct for projected expenditures. The projection is based on historic expenditures, metro fares, and projected school enrollment. The revised budget will fully support the transit subsidy program at its current service level. In addition, \$1,482,414 in swing space transportation expenditures will be reduced due to decreased swing space transportation needs in FY 2011.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table KD0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTE
LOCAL FUND: FY 2010 Approved Budget and FTE		7,668	0.0
Cost Decrease: Decrease swing space transit funds based on	School Transit	-1,482	0.0
projected expenditures			
Cost Decrease: Reduce School Transit Subsidy funds	School Transit	-127	0.0
based on projected ridership			
LOCAL FUND: FY 2011 Proposed Budget and FTE		6,058	0.0

G

Financing and Other

Debt Service (DS, ZA, CP, ZB, SM, DT)	G-1
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Debt Service

Repayment of Loans and Interest (DS0) Short-Term Borrowings (ZA0) Certificates of Participation (CP0) Debt Service - Issuance Costs (ZB0) Schools Modernization Fund (SM0) Repayment of Revenue Bonds (DT0)

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Repayment of Loans and Interest (DS)	\$438,382,979	\$472,061,471	\$410,908,816	-13.3
Short-Term Borrowings (ZA)	\$4,538,365	\$9,000,000	\$9,000,000	N/A
Certificates of Participation (CP)	\$32,270,300	\$32,284,610	\$33,044,575	2.4
Debt Service - Issuance Costs (ZB)	\$4,381,883	\$15,000,000	\$15,000,000	N/A
Schools Modernization Fund (SM)	\$8,613,162	\$8,611,763	\$8,612,963	N/A
Repayment of Revenue Bonds (DT)	\$2,143,600	\$4,861,200	\$7,574,225	55.8
Total Operating Budget	\$490,330,290	\$541,819,044	\$484,140,579	-10.6

The mission of Debt Service administration is to finance the District's capital and cash flow needs as well as minimize costs associated with such financing, exercise fiscally responsible debt management practices, and make timely payment of all principal and interest.

Timely debt service payments are necessary to satisfy the District's commitments to its investors (bondholders and financial institutions) and maintain a good credit standing in the financial markets. Under the District of Columbia Home Rule Act, the District may issue debt to finance capital projects or seasonal cash needs, subject to certain limitations. Specifically, no long-term (general obligation) debt may be issued that would cause the highest future year debt service cost to exceed 17 percent of the projected general fund revenue of the fiscal year in which the debt is issued. The District has legislated a self-imposed cap of 12 percent for tax-supported debt service as a percentage of the total general fund expenditures and transfers. No short-term (general obligation) debt

may be issued in an amount that would cause total outstanding short-term debt to exceed 20 percent of the projected revenue of the fiscal year in which the debt is issued. Short-term debt must be repaid by the end of the fiscal year in which it is issued. The District's total outstanding long-term debt for G.O. Bonds as of September 30, 2009, was \$3.767 billion. The District issued \$500 million of short-term debt in FY 2010, which will be repaid by September 30, 2010. Appropriations are budgeted from Local funds in amounts sufficient to meet the required payments for the various types of debt service.

The agency's FY 2011 proposed budget is presented in the following tables:

Table DS0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table DS0-1

(dollars in thousands)

Repayment of Loans and Interest

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	420,827	431,706	463,796	401,905	-61,892	-13.3
Dedicated Taxes	0	3,580	4,800	4,800	0	0.0
Special Purpose Revenue Funds	0	3,097	3,465	4,204	739	21.3
Total for General Fund	420,827	438,383	472,061	410,909	-61,153	-13.0
Gross Funds	420,827	438,383	472,061	410,909	-61,153	-13.0

^{*}Percent Change is based on whole dollars.

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZA0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table ZA0-1

(dollars in thousands)

Repayment of Interest on Short-Term Borrowing

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	7,849	4,538	9,000	9,000	0	0.0
Total for General Fund	7,849	4,538	9,000	9,000	0	0.0
Gross Funds	7,849	4,538	9,000	9,000	0	0.0

^{*}Percent Change is based on whole dollars.

Table CP0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table CP0-1 (dollars in thousands)

Certificates of Participation

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	30,664	32,270	32,285	33,045	760	2.4
Total for General Fund	30,664	32,270	32,285	33,045	760	2.4
Gross Funds	30,664	32,270	32,285	33,045	760	2.4

^{*}Percent Change is based on whole dollars.

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZB0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table ZB0-1

(dollars in thousands)

Debt Service - Issuance Costs

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	16,216	4,382	15,000	15,000	0	0.0
Total for General Fund	16,216	4,382	15,000	15,000	0	0.0
Gross Funds	16,216	4,382	15,000	15,000	0	0.0

^{*}Percent Change is based on whole dollars.

Table SM0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table SM0-1

(dollars in thousands)

Schools Modernization Fund

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	4,716	8,613	8,612	8,613	1	0.0
Total for General Fund	4,716	8,613	8,612	8,613	1	0.0
Gross Funds	4,716	8,613	8,612	8,613	1	0.0

^{*}Percent Change is based on whole dollars.

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table DT0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table DT0-1

(dollars in thousands)

Repayment of Revenue Bonds

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	from FY 2010	Percent Change*
General Fund						
Local Funds	2,512	0	0	0	0	N/A
Dedicated Taxes	0	2,144	4,861	7,574	2,713	55.8
Total for General Fund	2,512	2,144	4,861	7,574	2,713	55.8
Gross Funds	2,512	2,144	4,861	7,574	2,713	55.8

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

Table DS0-2 contains the proposed FY 2011 budget at the Comptroller Source group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual

Table DS0-2

(dollars in thousands)

Repayment of Loans and Interest					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
80 - Debt Service	420,827	438,383	472,061	410,909	-61,153	-13.0
Subtotal Nonpersonal Services (NPS)	420,827	438,383	472,061	410,909	-61,153	-13.0
Gross Funds	420,827	438,383	472,061	410,909	-61,153	-13.0

^{*}Percent Change is based on whole dollars.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table ZA0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table ZA0-2

(dollars in thousands)

Repayment of Interest on Short-Term Borrowing

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
80 Debt Service	7,849	4,538	9,000	9,000	0	0.0
Subtotal Nonpersonal Services (NPS)	7,849	4,538	9,000	9,000	0	0.0
Gross Funds	7,849	4,538	9,000	9,000	0	0.0

^{*}Percent Change is based on whole dollars.

Table CP0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table CP0-2

(dollars in thousands)

Certificates of Participation

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
80 - Debt Service	30,664	32,270	32,285	33,045	760	2.4
Subtotal Nonpersonal Services (NPS)	30,664	32,270	32,285	33,045	760	2.4
Gross Funds	30,664	32,270	32,285	33,045	760	2.4

^{*}Percent Change is based on whole dollars.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table ZB0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table ZB0-2

(dollars in thousands)

Debt Service - Issuance Costs

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
80 - Debt Service	16,397	4,382	15,000	15,000	0	0.0
83 - Debt Service Principal Refunded-GAAP	-181	0	0	0	0	0
Subtotal Nonpersonal Services (NPS)	16,216	4,382	15,000	15,000	0	0.0
Gross Funds	16,216	4,382	15,000	15,000	0	0.0

^{*}Percent Change is based on whole dollars.

Table SM0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table SM0-2

(dollars in thousands)

Schools Modernization Fund

	[Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
80 - Debt Service	4,716	8,613	8,612	8,613	1	0.0
Subtotal Nonpersonal Services (NPS)	4,716	8,613	8,612	8,613	1	0.0
Gross Funds	4,716	8,613	8,612	8,613	1	0.0

^{*}Percent Change is based on whole dollars.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table DT0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table DT0-2

(dollars in thousands)

Repayment of Revenue Bonds

Gross Funds	2,512	2,144	4,861	7,574	2,713	55.8
Subtotal Nonpersonal Services (NPS)	2,512	2,144	4,861	7,574	2,713	55.8
80 - Debt Service	2,512	2,144	4,861	7,574	2,713	55.8
Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*

^{*}Percent Change is based on whole dollars.

Table DS0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table DS0-3 Repayment of Loans and Interest

(dollars in thousands)

		Dollars in	Thousands					
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Repayment of Loans and Interest								
(1100) Repayment of Loans and Interest	438,383	472,061	410,909	-61,153	0.0	0.0	0.0	0.0
Subtotal (1000) Repayment of Loans and Interest	438,383	472,061	410,909	-61,153	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	438,383	472,061	410,909	-61,153	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table ZA0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table ZA0-3 Repayment of Interest on Short-Term Borrowing

(dollars in thousands)

		Dollars in Thousands Full-Time Equivalents						
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Short-Term Borrowings								
(1100) Short-Term Borrowings	4,538	9,000	9,000	0	0.0	0.0	0.0	0.0
Subtotal (1000) Short-Term Borrowings	4,538	9,000	9,000	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	4,538	9,000	9,000	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Table CP0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table CP0-3 Certificates of Participation

(dollars in thousands)

	Dollars in Thousands Full-Time Equivalents						uivalents		
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	
(1000) Certificate of Participation									
(1100) Certificate of Participation	32,270	32,285	33,045	760	0.0	0.0	0.0	0.0	
Subtotal (1000) Certificate of Participation	32,270	32,285	33,045	760	0.0	0.0	0.0	0.0	
Total Proposed Operating Budget	32,270	32,285	33,045	760	0.0	0.0	0.0	0.0	

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table ZB0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table ZB0-3 Debt Service - Issuance Costs

(dollars in thousands)

		Dollars in	Thousands		Full-Time Ec			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Debt Service - Issuance Costs								
(1100) Debt Service - Issuance Costs	4,382	15,000	15,000	0	0.0	0.0	0.0	0.0
Subtotal (1000) Debt Service - Issuance Costs	4,382	15,000	15,000	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	4,382	15,000	15,000	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Table SM0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table SM0-3 Schools Modernization Fund

(dollars in thousands)

Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Schools Modernization Fund								
(1100) Schools Modernization Fund	8,613	8,612	8,613	1	0.0	0.0	0.0	0.0
Subtotal (1000) Schools Modernization Fund	8,613	8,612	8,613	1	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	8,613	8,612	8,613	1	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table DT0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table DT0-3 Repayment of Revenue Bonds

(dollars in thousands)

	Dollars in Thousands					Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	
(1000) Repayment of Revenue Bonds									
(1100) Repayment of Revenue Bonds	2,144	4,861	7,574	2,713	0.0	0.0	0.0	0.0	
Subtotal (1000) Repayment of Revenue Bonds	2,144	4,861	7,574	2,713	0.0	0.0	0.0	0.0	
Total Proposed Operating Budget	2,144	4,861	7,574	2,713	0.0	0.0	0.0	0.00	

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Change

The total Gross funds budget for FY 2011 decreased by \$57,678,465 across all six debt service agencies. The net Local funds proposed budget decreased by \$61,130,490, the Dedicated Taxes proposed budget

increased by \$2,713,025, and the Special Purpose Revenue proposed budget increased by \$739,000. These changes were the result of adjustments to debt service payments.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table DS0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		463,796	0.0
Cost Decrease: To reflect decreased in cost of debt service to align with planned borrowing in FY 2011	Repayment of Loans and Interest	-61,892	0.0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		401,904	0.0
DEDICATED TAXES: FY 2010 Approved Budget and FTE		4,800	0.0
No Change: Maintain FY 2010 funding		0	0.0
DEDICATED TAXES: FY 2011 Proposed Budget and FTE		4,800	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		3,465	0
Cost Increase: To reflect increased in cost of debt service to align with planned borrowing in FY 2011	Repayment of Loans and Interest	739	0
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		4,204	0

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table ZA0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

Table ZA0-4 (dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		9,000	0
No Change: Maintain FY 2010 funding		0	0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		9,000	0
Gross for ZAO - Repayment of Interest on Short Term Borrowing		9,000	0

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table CP0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		32,285	0
Cost Increase: Cost of Debt Service	Certificate of Participation	760	0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		33,045	0

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table ZB0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

Table ZB0-4 (dollars in thousands)			
	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		15,000	0
No Change: Maintain FY 2010 funding		0	0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		15,000	0
Gross for ZBO - Debt Service - Issuance Costs		15,000	0

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table SM0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

Table SM0-4 (dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUNDS: FY 2010 Approved Budget and FTE		8,612	0
Cost Increase: Debt Service	Schools Modernization Fund	1	0
LOCAL FUNDS: FY 2011 Proposed Budget and FTE		8,613	0
Gross for SM0 - Schools Modernization Fund		8,613	0

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table DT0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
DEDICATED TAXES: FY 2010 Approved Budget and FTE		4,861	0
Cost Increase: Debt Service	Repayment of Revenue Bonds	2,713	0
DEDICATED TAXES: FY 2011 Proposed Budget and FTE		7,574	0

Settlements and Judgments

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$17,325,398	\$21,477,000	\$21,477,000	0.0

The Settlements and Judgments fund provides fiscal resources to settle claims and lawsuits and pay judgments in most types of civil cases filed against the District of Columbia.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZH0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table ZH0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	21,015	17,325	21,477	21,477	0	0.0
Total for General Fund	21,015	17,325	21,477	21,477	0	0.0
Gross Funds	21,015	17,325	21,477	21,477	0	0.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table ZH0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table ZH0-2

(dollars in thousands)

0	Actual	Actual	Approved	Proposed	Change from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
40 Other Services and Charges	21,015	17,325	21,477	21,477	0	0.0
Subtotal Nonpersonal Services (NPS)	21,015	17,325	21,477	21,477	0	0.0
Gross Funds	21,015	17,325	21,477	21,477	0	0.0

^{*}Percent Change is based on whole dollars.

Program Description

The Settlements and Judgments fund operates through the following program:

Settlements and Judgments - addresses litigations against the District government. The fund is managed and administered by the District of Columbia Office of Risk Management. The authority to settle a case is limited to \$500,000; for amounts greater than \$500,000, the settlement decision rests with the Mayor.

Program Structure Change

Settlements and Judgments had no program changes in the FY 2011 proposed budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table ZH0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table ZH0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Settlement and Judgments								
(1100) Settlement and Judgments	17,325	21,477	21,477	0	0.0	0.0	0.0	0.0
Subtotal (1000) Settlement and Judgments	17,325	21,477	21,477	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	17,325	21,477	21,477	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Settlements and Judgments had no changes from the FY 2010 approved budget to the FY 2011 proposed budget.

John A. Wilson Building Fund

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$4,007,867	\$3,625,136	\$3,598,126	-0.7

The mission of the John A. Wilson Building Fund is to provide an efficient, clean and safe working environment for District employees in a modernized century-old historic building. Easily accessible to the public, the Wilson Building is an emblem of District pride showcased on the elegant Pennsylvania Avenue corridor within the Federal Triangle, just blocks from the White House.

Culminating a five-year renovation, expansion, and restoration, the Wilson Building reopened to acclaim in late 2001. Built in 1904 and later named after the long-term District Council member and Chairman, the building had suffered from neglect and had to be closed in 1996. But preservation-minded District officials emerged with a redevelopment plan, and starting in 1996, the Wilson Building underwent renovation based on plans from architect Shalom Baranes. The result is a modern workplace for District government that retains much of its historic flavor and texture.

Housed in the building are the Executive Office of the Mayor, the D.C. Council, the Office of the Chief Financial Officer, and a number of other District agencies. The Wilson Building will serve the District for many years, while preserving a link to the past.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table ZZ0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table ZZ0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	4,147	4,008	3,625	3,598	-27	-0.7
Total for General Fund	4,147	4,008	3,625	3,598	-27	-0.7
Gross Funds	4,147	4,008	3,625	3,598	-27	-0.7

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table ZZ0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table ZZ0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
30 - Energy, Comm. and Bldg Rentals	690	975	939	757	-181	-19.3
32 - Rentals - Land and Structures	1,472	1,395	1,545	1,500	-45	-2.9
33 - Janitorial Services	0	0	6	0	-6	-100.0
34 - Security Services	1,945	1,638	1,135	1,341	205	18.1
35 - Occupancy Fixed Costs	0	0	0	0	0	0
40 - Other Services and Charges	39	0	0	0	0	0
Subtotal Nonpersonal Services (NPS)	4,147	4,008	3,625	3,598	-27	-0.7
Gross Funds	4,147	4,008	3,625	3,598	-27	-0.7

^{*}Percent Change is based on whole dollars.

Program Description

The John A. Wilson Building Fund operates through the following program:

John A. Wilson Building - provides office space for the Executive Office of the Mayor, the D.C. Council, the Office of the Chief Financial Officer, and a number of other District agencies.

Program Structure Change

The John A. Wilson Building Fund had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table ZZ0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table ZZ0-3 (dollars in thousands)

		Dollars in	Thousands		Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Wilson Building								
(1100) Wilson Building	4,008	3,625	3,598	-27	0.0	0.0	0.0	0.0
Subtotal (1000) Wilson Building	4,008	3,625	3,598	-27	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	4,008	3,625	3,598	-27	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The Wilson Building Fund decreased by \$232,427 for the following commodities: energy, rentals, janitorial, and occupancy. There is an offsetting increase of \$205,417 for security services, for a net reduction of \$27,011 in fixed costs due to revised estimates.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table ZZ0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTE
OCAL FUND: FY 2010 Approved Budget and FTE		3,625	0.0
Cost Decrease: Decrease in the following commodities:	Wilson Building	-232	0.0
energy, rentals, janitorial, and occupancy			
Cost Increase: Increase in security services	Wilson Building	205	0.0
OCAL FUND: FY 2011 Proposed Budget and FTE		3,598	0.0

Non-Departmental

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$0	\$3,603,410	\$973,186	-73.0

The mission of Non-Departmental is to budget for anticipated costs that were not allocated to specific agencies during the development of the proposed budget to ensure that specific use requirements are met.

Use of a non-departmental account is a common practice to include specific costs, while providing the flexibility to project, budget, and allocate these costs. Use of Non-Departmental improves budget formulation by ensuring that certain use criteria are met by

agencies before the funds are released to those agencies.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table DO0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table D00-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	0	0	3,603	0	-3,603	-100.0
Special Purpose Revenue Funds	0	0	0	973	973	N/A
Total for General Fund	0	0	3,603	973	-2,630	-73.0
Gross Funds	0	0	3,603	973	-2,630	-73.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table DO0-2 contains the proposed FY 2011 budget at the Comptroller Source group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table D00-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
30 - Energy, Comm. and Bldg Rentals	0	0	2,439	0	-2,439	-100.0
34 - Security Services	0	0	360	0	-360	-100.0
35 - Occupancy Fixed Costs	0	0	668	0	-668	-100.0
50 - Subsidies and Transfers	0	0	136	973	837	613.0
Subtotal Nonpersonal Services (NPS)	0	0	3,603	973	-2,630	-73.0
Gross Funds	0	0	3,603	973	-2,630	-73.0

^{*}Percent Change is based on whole dollars.

Program Description

Non-Departmental operates through the following program:

Non-Departmental - budgets for anticipated costs not allocated to agencies.

Program Structure Change

Non-Departmental had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table DO0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table D00-3

(dollars in thousands)

		Dollars in	Thousands	CL		Full-Time Ed	uivalents	Character
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Non-Departmental								
(1100) Non-Departmental	0	3,603	973	-2,630	0.0	0.0	0.0	0.0
Subtotal (1000) Non-Departmental	0	3,603	973	-2,630	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	3,603	973	-2,630	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

In FY 2010, Non-Departmental included fixed costs for 20 vacant buildings owned by the District. The Department of Real Estate Services (DRES) developed the fixed cost budget for unoccupied property, including former public schools and shelters, by determining the minimum level of utilities, security and facility maintenance needed to keep the facilities operating. In FY 2011, the fixed costs for the vacant buildings owned by the District will be moved to Municipal Facilities: Non-Capital, the new centrally managed fixed cost agency managed by DRES.

Additionally, in FY 2010, \$27,500,000 was originally transferred from the District of Columbia Public Schools (DCPS) to Non-Departmental until an updated preliminary audited student enrollment was provided. The congressional budget reallocated \$27,363,515 to DCPS, leaving an unallocated balance of \$136,485. In FY 2011, this funding does not exist.

In FY 2011, there is an increase of \$973,186 to provide additional budget authority in Special Purpose Revenue Funds for unanticipated Special Purpose Revenue expenditures.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table DO0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTE
LOCAL FUND: FY 2010 Approved Budget and FTE		3,603	0.0
Cost Decrease: Net effect of fixed cost adjustments	Non-Departmental	-3,467	0.0
Cost Decrease: Remaining funds from audited student enrollment	Non-Departmental	-136	0.0
LOCAL FUND: FY 2011 Proposed Budget and FTE		0	0.0
	d FTE	0	0.0
	d FTE Non-Departmental		
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and		0	0.0

Emergency Planning and Security

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$10,713,602	\$15,000,000	\$15,000,000	N/A

Note: There is a pending transaction from the Presidential Inauguration that will potentially adjust the figures for the carry-forward into FY 2010. The information below will be updated when the next budget and financial plan is published.

The mission of the Emergency Planning and Security Fund (EPSF) is to record expenses for which federal funding has been approved under the authority found in the federal payment for Emergency Planning and Security Costs section of the District's annual Appropriations Act.

The costs summary of services are generally related to:

- Providing public safety at events related to the presence of the nation's capital in the District; and
- Providing response support to immediate and specific terrorist threats or attacks in the District.

Prior to FY 2009, this payment operated on a reimbursable basis, and Federal apportionment restrictions required potentially eligible expenditures to remain under District Local funds budget authority until approved for reimbursement by the Director of the Office of Management and Budget. However, Public Law 111-8, signed by the President on March 11, 2009, changed this reimbursable program into a direct federal payment. The legislation also authorized, for the first time, use of the fund for United States Secret Service (USSS) requested support.

The FY 2009 federal payment was provided to agency SB0, Inaugural Expenses, in order to offset Presidential Inauguration costs. The budget was provided to SB0 as an original approved budget and the residual balance after inaugural expenses was provided to EPSF as a revised budget. Please see agency chapter SB0 for details on the inaugural expenses. The allocation of the \$38,825,000 found in the FY 2009 Appropriations Act is:

Inaugural Expenses: \$34,464,671 EPSF allocation: \$4,360,329 **Total:** \$38,825,000

sted of:
\$7,002,620
\$4,360,329
\$11,362,949
\$11,362,949
(\$10,713,602)
\$649,347
\$15,000,000
\$15,649,347

1. FY 2009 approved expenditures by agency:

Agency	Amount
Metropolitan Police Department	\$8,939,776
Fire and Emergency Medical Services Department	1,670,620
Department of Public Works	52,433
District Department of Transportation	27,376
D.C. Homeland Security and Emergency Management Agency	23,397
Total	\$10,713,602

2. FY 2009 approved expenditures by event:

Event	Amount
International Monetary Fund Protests	\$1,532,642
MPD Presidential Protection	1,485,034
MPD demonstrations/event support	1,246,441
FEMS response to federal property	1,153,920
Foreign Dignitary Protection	1,019,835
MPD vehicular costs	798,672
G-20 Summit	779,476
Vice Presidential Protection	775,754
Domestic Dignitary Protection	535,354
4th of July celebration	463,160
Presidential Helicopter Support	260,580
Prime Minister of Iraq Visit	167,749
President of Egypt Visit	113,585
Aerial Surveillance	103,833
Presidential EMS Escort	92,080
State of the Union Address	77,589
Presidential Fire Inspectors	43,800
First Lady Protection	26,945
Senator Kennedy Funeral	13,406
Federal Law Enforcement Support	8,660
Joint Operations Command Center (JOCC) Activation	5,664
Right to Life March	5,420
National Marathon	2,401
Cherry Blossom Festival	1,602
Total	\$10,713,602

3. FY 2009 approved expenditures by quarter:

Quarter	Amount
1st Quarter	\$3,505,398
2nd Quarter	2,922,266
3rd Quarter	2,485,938
4th Quarter	1,800,000
Total	\$10,713,602

4. FY 2009 disallowed costs by event:

Event	Amount
MPD Harbor Unit	\$49,790
Demonstrations and events not related to 1st amendment rights	84,301
Operations center food and supplies not related to National Special Security Events	1,769
Total	\$135,860

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table EP0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table EP0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
Federal Resources						
Federal Payments	11,215	10,714	15,000	15,000	0	N/A
Total for Federal Resources	11,215	10,714	15,000	15,000	0	N/A
Gross Funds	11,215	10,714	15,000	15,000	0	N/A

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table EP0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table EP0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
50 Subsidies and Transfers	11,215	10,714	15,000	15,000	0	N/A
Subtotal Nonpersonal Services (NPS)	11,215	10,714	15,000	15,000	0	N/A
Gross Funds	11,215	10,714	15,000	15,000	0	N/A

^{*}Percent Change is based on whole dollars.

Program Description

The Emergency Planning and Security Fund operates through the following program:

Emergency Planning and Security Cost - provides recordation of expenses for which federal reimbursement/payment has been approved under the authority found in the federal payment for Emergency Planning and Security Costs section of the District's annual Appropriations Act.

This program contains the following activity:

Emergency Planning and Security Cost - provides recordation of expenses for which federal reimbursement/payment has been approved.

Program Structure Change

The Emergency Planning and Security Fund had no program changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table EP0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table EP0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Emergency Planning and Security Cost								
(1100) Emergency Planning and Security Cost	10,714	15,000	15,000	0	0.0	0.0	0.0	0.0
Subtotal (1000) Emergency Planning and Security Cost	10,714	15,000	15,000	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	10,714	15,000	15,000	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The Emergency Planning and Security Fund had no changes from the FY 2010 Approved Budget to the FY 2011 Proposed Budget.

Master Equipment Lease/Purchase Program

www.cfo.dc.gov

Telephone: 202-727-6055

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$38,378,207	\$46,157,000	\$49,804,074	7.9

The mission of the Master Equipment Lease/Purchase Program (the program) is to provide District agencies with access to low-cost, tax-exempt financing for short-term capital equipment needs. The program also enables the District to improve its asset/liability management by matching the useful life of the asset being financed to the amortization of the liability.

Equipment financed through the program must have a useful life of at least 5 years. The repayment (amortization) will not exceed the useful life of the equipment being financed. The maximum financing term that may be requested is 10 years. The program finances equipment such as rolling stock (e.g., automobiles, trucks, public safety vehicles) and computer hardware and software. Under the District of Columbia Home Rule Act, the District may issue various obligations to finance its capital needs.

Financing through the program begins with a financing company paying for the purchase of equipment for the District's use. The District makes lease payments to the financing company for such equipment, which are in effect principal

and interest payments on the amount financed, and the District gains ownership of the equipment upon completion of the payments. As of September 30, 2009, the District had financed approximately \$304 million of its capital equipment needs through the program.

Timely lease payments are necessary to satisfy the District's commitments to its investors and creditors and to maintain a good credit standing in the financial markets. Appropriations for the program are budgeted from Local funds in amounts sufficient to meet the required lease payments.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table EL0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table EL0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	29,896	38,378	46,157	49,804	3,647	7.9
Total for General Fund	29,896	38,378	46,157	49,804	3,647	7.9
Gross Funds	29,896	38,378	46,157	49,804	3,647	7.9

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table EL0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table EL0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
80 - Debt Service	29,896	38,378	46,157	49,804	3,647	7.9
Subtotal Nonpersonal Services (NPS)	29,896	38,378	46,157	49,804	3,647	7.9
Gross Funds	29,896	38,378	46,157	49,804	3,647	7.9

^{*}Percent Change is based on whole dollars.

Program Description

Master Equipment Lease/Purchase Program operates through the following program:

Equipment Lease – provides financing for short-term capital equipment needs.

Program Structure Change

The Master Equipment Lease/Purchase Program had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table EL0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table EL0-3

(dollars in thousands)

	Dollars in Thousands				1	Full-Time Equivalents		
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Equipment Lease								
(1100) Equipment Lease	38,378	46,157	49,804	3,647	0.0	0.0	0.0	0.0
Subtotal (1000) Equipment Lease	38,378	46,157	49,804	3,647	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	38,378	46,157	49,804	3,647	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Change

The FY 2011 budget includes an increase of \$3,647,074, which is the additional cost of debt service for planned spending on various capital projects financed through the Master Equipment Lease/Purchase Program because of an increase in planned capital purchases through the program.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table EL0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTE
OCAL FUND: FY 2010 Approved Budget and FTE		46,157	0.0
Enhance: To increase the cost of debt service because of	Equipment Lease	3,647	0.0
planned spending by agencies on capital projects			
financed through the Master Lease/Purchase Program			
OCAL FUND: FY 2011 Proposed Budget and FTE		49.804	0

Pay-As-You-Go Capital Fund

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$20,002,321	\$2,984,000	\$7,900,000	164.7

The mission of the Pay-As-You-Go Capital Fund is to provide an additional funding source and offset General Obligation bond borrowing for capital projects.

The Mayor and Council can request the use of Pay-As-You-Go Capital funds following the determination and certification by the Chief Financial Officer that the funds are available and necessary for the designated purpose.

In addition, other operating funds may be transferred to the capital fund through a Pay-As-You-Go capital budget transfer to support the Capital Improvements Plan, and the proposed FY 2011 budget includes such a transfer.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table PA0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table PA0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	139,488	1,821	0	0	0	N/A
Dedicated Taxes	0	12,927	0	0	0	N/A
Special Purpose Revenue Funds	1,249	5,254	2,984	7,900	4,916	164.7
Total for General Fund	140,737	20,002	2,984	7,900	4,916	164.7
Gross Funds	140,737	20,002	2,984	7,900	4,916	164.7

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table PA0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table PA0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
41 - Contractual Services - Other	79,000	0	0	0	0	N/A
50 - Subsidies and Transfers	61,737	20,002	2,984	7,900	4,916	164.7
Subtotal Nonpersonal Services (NPS)	140,737	20,002	2,984	7,900	4,916	164.7
Gross Funds	140,737	20,002	2,984	7,900	4,916	164.7

^{*}Percent Change is based on whole dollars.

Program Description

The Pay-As-You-Go Capital Fund agency operates through the following program:

Pay-Go Capital – allows for the transfer of revenue and budget authority between the operating and capital budget funds.

Program Structure Changes

The Pay-As-You-Go Capital Fund had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table PA0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table PA0-3

(dollars in thousands)

		Dollars in	Thousands		Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Pay-Go Capital								
(1100) Pay-Go Capital	20,002	2,984	7,900	4,916	0.0	0.0	0.0	0.0
Subtotal (1000) Pay-Go Capital	20,002	2,984	7,900	4,916	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	20,002	2,984	7,900	4,916	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB, Program Summary by Activity, in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The School Modernization Financing Act of 2006 dedicated over \$100 million annually in sales tax revenue to the District's capital budget, to finance school modernization on a pay-as-you-go basis. Recently, significant and ongoing declines in District revenue forecasts as a result of the weakened U.S. economy have made the transfer of those funds from the operating budget to the capital project budget fiscally unsustainable. However, beginning with the FY 2010 budget, the landmark school modernization initiative continues via full funding with General Obligation and/or Income-Tax bond borrowings.

This change in funding source has not affected the ability of the Office of Public Education Facilities Modernization to continue its modernization of public school buildings as planned. In order to accommodate this large commitment within the constraints of the six-year Capital Improvement Plan, the proposed budget delays funding for a number of other capital projects. Project-by-project allocations of capital budget authority are detailed in the Capital Appendices to the proposed budget.

The Pay-As-You-Go Capital Fund had an increase of \$4,916,000 from the FY 2010 Approved Budget to the FY 2011 Proposed Budget. This increase is entirely based upon the availability of funds in the Storm Water Permit Review Fund for the District Department of the Environment. These funds will support capital projects to reduce stormwater runoff.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table PA0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	Program	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		2,984	0
Enhance: Additional funding for Stormwater projects	Pay-Go Capital	4,916	0
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		7,900	0

District Retiree Health Contribution

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$81,100,000	\$90,700,000	\$98,700,000	8.8

The mission of District Retiree Health Contribution is to contribute to the funding of the District's other post-employment benefits (OPEB) liabilities.

District government retirees who were first employed after September 30, 1987 ("post-87") may obtain health insurance (pursuant to D.C. Code 1-622) and life insurance (pursuant to D.C. Code 1-623) from the District. The District passed emergency legislation effective in FY 2010 changing the calculation of its contribution to the cost of health, vision and dental insurance premiums for retirees and their dependents to a scale based on the amount of creditable service of the retiree. It also passed temporary legislation setting the District contribution at 75 percent of the cost of selected health benefit plans for eligible spouses and dependents of police officers and firefighters who retired after being injured in the line of duty or who were killed in the line of duty. The District continues to pay one-third of the cost of retirees' life insurance premiums. The federal government is responsible for funding OPEB costs for District government retirees who were first employed prior to October 1, 1987 ("pre-87").

In 1999, the Council of the District of Columbia established the Annuitants' Health and Life Insurance Employer Contribution Trust Fund ("Trust Fund") to pay the District's portion of post-87 retirees' health and life insurance premiums. Through FY 2007, the District contributed to the Trust Fund from available funds. Beginning in FY 2008, the Governmental Accounting Standards Board requires state and local governments, including the District, to recognize any OPEB liability in their financial statements. The District is budgeting an actuarially determined annual OPEB contribution to gradually reduce its unfunded accrued liability. The proposed budget of the District Retiree Health Contribution represents the District's FY 2011 contribution to the funding of its OPEB liabilities.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table RH0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table RH0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	110,907	81,100	90,700	98,700	8,000	8.8
Total for General Fund	110,907	81,100	90,700	98,700	8,000	8.8
Gross Funds	110,907	81,100	90,700	98,700	8,000	8.8

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table RH0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table RH0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	110,907	81,100	90,700	98,700	8,000	8.8
Subtotal Nonpersonal Services (NPS)	110,907	81,100	90,700	98,700	8,000	8.8
Gross Funds	110,907	81,100	90,700	98,700	8,000	8.8

^{*}Percent Change is based on whole dollars.

Program Description

The District Retiree Health Contribution operates through the following program:

District Retiree Health Contribution - provides the contribution to the funding of the District's OPEB liabilities.

Program Structure Change

The District Retiree Health Contribution had no program changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table RH0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table RH0-3

(dollars in thousands)

		Dollars in	Thousands			Full-Time Ed		
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) District Retiree Health Contribution								
(1100) District Retiree Health Contribution	81,100	90,700	98,700	8,000	0.0	0.0	0.0	0.0
Subtotal (1000) District Retiree Health Contribution	81,100	90,700	98,700	8,000	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	81,100	90,700	98,700	8,000	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB, Program Summary by Activity, in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The District Retiree Health Contribution had an increase of \$8,000,000 to meet the actuarially required contribution.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table RH0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

dollars in thousands)	PROGRAM	BUDGET	FTE
LOCAL FUND: FY 2010 Approved Budget and FTE		90,700	0.0
Cost Increase: Increased to meet the actuarially required	District Retiree Health Contribution	8,000	0.0
contribution level			
LOCAL FUND: FY 2011 Proposed Budget and FTE		98,700	0.0

Baseball Transfer - Dedicated Taxes

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$50,044,000	\$32,081,000	\$29,582,000	-7.8

The mission of Baseball Transfer – Dedicated Taxes is to record the transfer out of certain revenues from the General Fund to the Ballpark Revenue Fund as required by the Ballpark Omnibus Financing and Revenue Act of 2004, effective April 8, 2005 (D.C. Law 15-320; D.C. Official Code § 10-1601.01 et seq.).

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table BO0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table B00-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Dedicated Taxes	46,397	50,044	32,081	29,582	-2,499	-7.8
Total for General Fund	46,397	50,044	32,081	29,582	-2,499	-7.8
Gross Funds	46,397	50,044	32,081	29,582	-2,499	-7.8

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table BO0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table B00-2

(dollars in thousands)

	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	46,397	50,044	32,081	29,582	-2,499	-7.8
Subtotal Nonpersonal Services (NPS)	46,397	50,044	32,081	29,582	-2,499	-7.8
Gross Funds	46,397	50,044	32,081	29,582	-2,499	-7.8

^{*}Percent Change is based on whole dollars.

Program Description

Baseball Transfer – Dedicated Taxes operates through the following program:

Baseball Transfer – Dedicated Tax - provides budget authority pursuant to the Ballpark Omnibus Financing and Revenue Act of 2004, which authorized the imposition of taxes dedicated for baseball and their deposit into the Ballpark Revenue Fund. This fund shows the transfer of dedicated local taxes (sales, public utility, toll communications, and base-

ball gross receipts) from the District's General Fund to the Ballpark Revenue Fund, which is a special revenue fund. For additional information regarding the establishment and purpose of the Ballpark Revenue Fund (BK0), please refer to that chapter in this volume.

Program Structure Change

Baseball Transfer – Dedicated Taxes had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table BO0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table B00-3

(dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Baseball Transfer - Dedicated Tax								
(1100) Baseball Transfer - Dedicated Tax	50,044	32,081	29,582	-2,499	0.0	0.0	0.0	0.0
Subtotal (1000) Baseball Transfer - Dedicated Tax	50,044	32,081	29,582	-2,499	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	50,044	32,081	29,582	-2,499	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The Baseball Transfer – Dedicated Taxes budget reflects a decrease of \$2,210,000 due to a reduction in the amount required to satisfy the provisions of the Ballpark Omnibus Financing and Revenue Act of 2004.

Policy Initiatives: The FY 2011 budget incorporates a transfer of \$14,000,000 in revenue from taxes related to baseball to support District agencies. This transfer is not reflected in the Baseball Transfer – Dedicated Taxes budget, but it is reflected within

the budget of the Baseball Revenue Fund chapter within the FY 2011 budget due to its status as an enterprise fund. In addition, a transfer of \$289,000 of baseball—supported revenue to the District's General Fund also supports District agencies.

The revenue transfer mechanism was also incorporated in the FY 2010 Approved Budget for Baseball Transfer – Dedicated Taxes to transfer \$11,000,000 in additional revenue from taxes related to baseball to the District's General Fund to satisfy District-wide programmatic needs.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table BO0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

·	Program	BUDGET	FTE
DICATED TAXES: FY 2010 Approved Budget and FTE		32,081	0.0
Cost Decrease: Changes in the tax income earned, ballpark	Baseball Transfer - Dedicated Tax	-2,210	0.0
rent, and non-game day certified revenue			
Transfer Out: Transfer to the District General Fund to	Baseball Transfer - Dedicated Tax	-289	0.0
support District agencies			
DICATED TAXES: FY 2011 Proposed Budget and FTE		29,582	0.0

Inaugural Expenses

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$44,076,928	\$0	\$0	N/A

Note: The data above shows only FY 2009 expenditures. The chapter narrative below shows expenditures from both FY 2009 and FY 2010, causing different totals.

The mission of the Inaugural Expenses agency is to consolidate and provide transparency of expenses associated with the 2008 Presidential Inauguration.

On January 20, 2009, the Inauguration of the 44th President occurred in the District of Columbia. The five-day event was designated as a National Special Security Event by the U.S. Department of Homeland Security and required extensive coordination, planning, rehearsals, security, logistics support, and cleanup afterwards. There were a total of 244 inauguration-related celebratory events between January 17 and January 21, 2009, culminating in the largest inaugural gathering on record, with an estimated 1.8 million attendees for the 56th Presidential Swearing-In Ceremony and Inauguration Parade on January 20, 2009.

Reimbursement for the Presidential Inauguration was provided by two sources. The first was the federal payment for Emergency Planning and Security Costs found in the District of Columbia Appropriations Act. The second was a Federal Emergency Management Agency (FEMA) grant, which was authorized under a Presidential declaration that an emergency existed in the District of Columbia. The following table shows the total expenses for each source of funding:

Funding Source	<u>Amount</u>
Federal Payment	\$34,464,671
FEMA Grant	\$9,540,584
Total	\$44,005,255

While under the emergency declaration, the District's Homeland Security and Emergency Management Agency (HSEMA) served as the state agent for the event, and, in this capacity, the District facilitated the request for, and reimbursement of, FEMA aid to applicants within the District to include non-District government organizations. The following tables provide the amount expensed by each recipient, the funding used, and a brief description of the types of expenses incurred.

District Operating Agencies

Agency/Recipient	Federal Payment	FEMA	Total
Metropolitan Police Department-	\$18,983,231	\$5,269,393	\$24,252,623
security services costs including hosting approximately 4,000 officers from other jurisdictions and their support costs, including transportation, housing, and meals			
Office of Unified Communications-	\$4,691,046	\$79,399	\$4,770,445
communications synchronization, radios, call center operations, and supplies			
Department of Real Estate Services-	\$4,457,501	\$122,717	\$4,580,218
reviewing stand design, construction and removal; protective services security, and facility usage			
District Department of Transportation-	\$2,130,047	\$1,583,259	\$3,713,306
repaving of Pennsylvania Ave, bus coordination, traffic operations; signage, and supplies			
Fire and Emergency Medical Services-	\$1,849,792	\$651,511	\$2,501,303
medical support costs including personnel, vehicles, supplies, and equipment			
Department of Public Works-	\$852,754	\$229,067	\$1,081,821
waste management services, vehicle and equipment usage for barrier installation and route clearing, and supplies			
Department of Health-	\$383,325	\$244,844	\$628,170
health services coordination, medical equipment, temporary aid stations, and supplies			
Homeland Security and Emergency Management Agency-	\$133,969	\$121,160	\$255,129
operations center staffing, event coordination, canteening and sheltering supplies (Note: There is a \$25,312 invoice still processing that could increase the Federal Payment expense.)			
Office of the Chief Technology Officer-	\$18,956	\$154,783	\$173,740
information systems support to include operation of the District's inaugural website and computer network services			
DC Public Schools-	\$50,705	\$2,516	\$53,221
facilities staffing for sheltering support			
Office of the Chief Medical Examiner-	\$52,070	\$0	\$52,070
staff support and supplies for contingency			
Department of Human Services-	\$1,720	\$48,085	\$49,805
support to the operations center and staffing at emergency shelters			

District Operating Agencies (continued)

	Federal		
Agency/Recipient	Payment	FEMA	Total
Department of Consumer and Regulatory Affairs-	\$22,624	\$22,066	\$44,690
vendor inspections and oversight; and code enforcement			
Office of Disability Rights-	\$4,404	\$24,160	\$28,564
sign-language support			
Department of Mental Health-	\$2,956	\$19,584	\$22,540
mental health crisis teams			
Department of Parks and Recreation-	\$0	\$14,791	\$14,791
facilities staffing			
District Department of the Environment-	\$3,939	\$2,489	\$6,428
staffing for environmental support			
Office of Public Education Facilities Modernization-	\$3,004	\$0	\$3,004
emergency shelter facilities staffing			
Child and Family Services Agency-	\$0	\$2,564	\$2,564
operation of a lost child site			
Subtotal District Operating Agencies	\$33,642,041	\$8,592,391	\$42,234,432

Non-District Agencies

Agency/Recipient	Federal Payment	FEMA	Total
Thirteen local hospitals-	\$794,014	\$0	\$794,014
increased emergency room staffing			
WMATA-	\$0	\$402,543	\$402,543
emergency protective measures, staff to assist large number of travelers, signage, and supplies			
Water and Sewer Authority -	\$28,616	\$251,346	\$279,962
securing manhole covers, staffing to respond to contingencies, equipment usage, and additional security			

Non-District Agencies (continued)

	Federal		
Agency/Recipient	Payment	FEMA	Total
Cooura Wookin ston University	\$0	¢472 200	¢472 200
George Washington University -	\$0	\$173,299	\$173,299
additional security measures			
Washington Convention Center -	\$0	\$71,592	\$71,592
additional security services due to designation as			
an inaugural event site			
Georgetown University -	\$0	\$33,766	\$33,766
additional security measures			
American University -	\$0	\$15,646	\$15,646
additional security measures			
Subtotal Non-District Operating Agencies	\$822,629	\$948,193	\$1,770,822
Grand Total	\$34,464,671	\$9,540,584	\$44,005,255

(Numbers may not add up due to rounding)

Highway Trust Fund Transfer - Dedicated Taxes

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$0	\$29,762,000	\$37,678,000	26.6

The Highway Trust Fund Transfer – Dedicated Taxes agency records the transfer of motor fuel tax and parking tax revenues from the District's General Fund to the Highway Trust Fund.

This agency makes visible the flow of the dedicated revenues through the General Fund and was first budgeted in FY 2010. The FY 2009 actual amount of motor fuel tax transfer to the Highway Trust Fund was \$23.8 million, and the parking tax transfer was \$8.8 million. For more information on the Highway Trust Fund, please see volume 7 of the budget, FY 2011 – FY 2016 Highway Trust Fund.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table KZ0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KZ0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Dedicated Taxes	0	0	29,762	37,678	7,916	26.6
Total for General Fund	0	0	29,762	37,678	7,916	26.6
Gross Funds	0	0	29,762	37,678	7,916	26.6

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table KZ0-2 contains the proposed FY 2011 budget at the Comptroller Source group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table KZ0-2

(dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
50 - Subsidies and Transfers	0	0	29,762	37,678	7,916	26.6
Subtotal Nonpersonal Services (NPS)	0	0	29,762	37,678	7,916	26.6
Gross Funds	0	0	29,762	37,678	7,916	26.6

^{*}Percent Change is based on whole dollars.

Program Description

The Highway Trust Fund Transfer – Dedicated Taxes agency operates through the following program:

Transfer Tax to Highway Trust Fund – records the transfer of revenue to the Highway Trust Fund.

This program contains the following 2 activities:

■ Transfer Motor Fuel Tax to Highway Trust Fund – records the transfer of motor fuel tax revenue to the Highway Trust Fund; and

 Transfer Parking Tax to Highway Trust Fund records the transfer of parking tax revenue to the Highway Trust Fund.

Program Structure Change

The Highway Trust Fund Transfer-Dedicated Taxes had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table KZ0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table KZ0-3

(dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Transfer Tax to Highway Trust Fund								
(1100) Trans Motor Fuel Tax to Highway Trust Fund	0	20,173	28,330	8,157	0.0	0.0	0.0	0.0
(1200) Transfer Parking Tax to Highway Trust Fund	0	9,589	9,348	-241	0.0	0.0	0.0	0.0
Subtotal (1000) Transfer Tax to Highway Trust Fund	0	29,762	37,678	7,916	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	29,762	37,678	7,916	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB, Program Summary by Activity, in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

In FY 2011, the transfer of parking tax to Highway Trust Fund is estimated to be \$241,000 less than FY 2010, while the motor fuel tax transfer is estimated to be \$8,157,000 higher.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table KZ0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FT
DICATED TAXES: FY 2010 Approved Budget and FTE		29,762	0.
Increase: Transfer Motor Fuel Tax to Highway Trust Fund	Transfer Tax to Highway		
	Trust Fund	8,157	0.
Reduce: Transfer Parking Tax to Highway Trust Fund	Transfer Tax to Highway		
	Trust Fund	-241	0.
DICATED TAXES: FY 2011 Proposed Budget and FTE		37,678	0.
oss for KZO - Highway Trust Fund Transfer - Dedicated Taxes		37.678	0.

Convention Center Transfer - Dedicated Taxes

www.dc.gov

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$0	\$93,054,000	\$101,696,000	9.3

The Convention Center Transfer – Dedicated Taxes agency records the transfer of certain sales tax revenues from the District's General Fund to the Washington Convention and Sports Authority for the Walter E. Washington Convention Center.

This budget entity was established beginning in the FY 2010 budget and makes visible the flow of the dedicated revenues through the General Fund. The FY 2009 actual amount of sales tax transfer to the Convention Center was \$91.5 million. For more information, please refer to District of Columbia Official Code: Division I, Title 10, Subtitle IV,

Chapter 12, and please see chapter (ESO) Washington Convention and Sports Authority in the "Enterprise and Other" funds section of the budget.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table EZ0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget.

Table EZ0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Dedicated Taxes	0	0	93,054	101,696	8,642	9.3
Total for General Fund	0	0	93,054	101,696	8,642	9.3
Gross Funds	0	0	93,054	101,696	8,642	9.3

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table EZ0-2 contains the proposed FY 2011 budget at the Comptroller Source group (object class) level compared to the FY 2010 approved budget.

Table EZ0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	0	0	93,054	101,696	8,642	9.3
Subtotal Nonpersonal Services (NPS)	0	0	93,054	101,696	8,642	9.3
Gross Funds	0	0	93,054	101,696	8,642	9.3

^{*}Percent Change is based on whole dollars.

Program Description

The Convention Center Transfer – Dedicated Taxes agency operates through the following program:

Transfer Sales Tax to Convention Center – records the transfer of revenue to the Walter E. Washington Convention Center.

Program Structure Change

Convention Center Transfer - Dedicated Taxes had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table EZ0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget.

Table EZ0-3

(dollars in thousands)

	Dollars in Thousands			Full-Time Equivalents				
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Transfer Tax To Convention Center								
(1100) Transfer Sales Tax To Convention Center	0	93,054	101,696	8,642	0.0	0.0	0.0	0.0
Subtotal (1000) Transfer Tax To Convention Center	0	93,054	101,696	8,642	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	93,054	101,696	8,642	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The District's Office of Revenue Analysis has forecasted an \$8,642,000 increase in revenue for FY 2011 over the estimated revenue of \$93,054,000 for FY 2010.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table EZ0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
DEDICATED TAXES: FY 2010 Approved Budget and FTE		93,054	0.0
Increase: Increase in revenue forecast	Transfer Sales Tax To Convention Center	8,642	0.0
DEDICATED TAXES: FY 2011 Proposed Budget and FTE		101,696	0.0
Gross for EZO - Convention Center Transfer-Dedicated Taxes		101,696	0.

TIF and PILOT Transfer - Dedicated Taxes

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$0	\$45,992,000	\$61,304,000	33.3

The TIF and PILOT Transfer – Dedicated Taxes agency records the transfer of certain sales and property tax revenues from the District's General Fund to the special revenue funds that pay debt service on Tax Increment Financing (TIF) and Payment-in-Lieu-of-Taxes (PILOT) transactions.

This agency makes visible the flow of the dedicated revenues through the General Fund. For more information, please see the chapters for Tax Increment Financing (TIF) Program and Repayment of PILOT Financing in the "Enterprise and Other" funds section of the budget.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table TZ0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table TZ0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Dedicated Taxes	0	0	45,992	61,304	15,312	33.3
Total for General Fund	0	0	45,992	61,304	15,312	33.3
Gross Funds	0	0	45,992	61,304	15,312	33.3

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80 Agency Summary by Revenue Source** in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table TZ0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table TZ0-2 (dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	from FY 2010	Percent Change*
50 Subsidies and Transfers	0	0	45,992	61,304	15,312	33.3
Subtotal Nonpersonal Services (NPS)	0	0	45,992	61,304	15,312	33.3
Gross Funds	0	0	45,992	61,304	15,312	33.3

^{*}Percent change is based on whole dollars.

Program Description

The TIF and PILOT Transfer – Dedicated Taxes agency operates through the following program:

Transfer Tax to TIF and PILOT – records the transfer of revenue to the TIF and PILOT Funds.

This program contains the following 2 activities:

 Transfer Sales Tax to TIF and PILOT – records the transfer of sales tax revenue to the TIF and PILOT Funds; and Transfer Property Tax to TIF and PILOT – records the transfer of property tax revenue to the TIF and PILOT Funds.

The total budget is transferred to, and supports the budgets, of Repayment of PILOT Financing (agency TY0) and Tax Increment Financing (TIF) Program (agency TX0).

Program Structure Change

This agency had no program structure change in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table TZ0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table TZ0-3 (dollars in thousands)

	Dollars in Thousands			Full-Time Equivalents				
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Transfer Tax to TIF and PILOT								
(1100) Transfer Sales Tax To TIF and Pilot	0	16,403	35,897	19,494	0.0	0.0	0.0	0.0
(1200) Transfer Property Tax To TIF and Pilot	0	29,589	25,407	-4,182	0.0	0.0	0.0	0.0
Subtotal (1000) Transfer Tax To TIF and Pilot	0	45,992	61,304	15,312	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	0	45,992	61,304	15,312	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add due to rounding.)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see **Schedule 30-PBB Program Summary By Activity** in the FY 2011 **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget

For FY 2011, sales tax transfer will be increased by a net \$19,494,000 and property tax transfer will be decreased by a net \$4,182,000. Within these amounts, a total of \$6,600,000 of revenue that would have been transferred to the TIF program will instead remain as Local revenue.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table TZ0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

dollars in thousands)	Program	BUDGET	FTE
DEDICATED TAXES: FY 2010 Approved Budget and FTE		45,992	0.0
Enhance: Transfer Sales Tax to TIF and PILOT	Transfer Tax to	22,794	0.0
	TIF and Pilot		
Reduce: Transfer Property Tax to TIF and PILOT	Transfer Tax to	-882	0.0
	TIF and Pilot		
Transfer Out: Transfer out from TXO to multiple agencies	Transfer Tax to	-6,600	0.0
and various purposes.	TIF and Pilot		
DEDICATED TAXES: FY 2011 Proposed Budget and FTE		61,304	0.0



Enterprise and Other Funds

Water and Sewer Authority (LA)	H-1
Washington Aqueduct (LB)	H-7
D.C. Lottery and Charitable Games Control Board (DC)	H-11
D.C. Sports and Entertainment Commission (SC)	H-19
District of Columbia Retirement Board (DY)	H-23
Washington Convention Center Authority (ES)	H-29
Housing Finance Agency (HF)	H-33
University of the District of Columbia (GF)	H-39
D.C. Public Library Trust Fund (UW)	H-51
Unemployment Insurance Trust Fund (UI)	H-55
Housing Production Trust Fund (UZ)	H-59
Tax Increment Financing (TIF) Program (TX)	H-63
Ballpark Revenue Fund (BK)	
Repayment of PILOT Financing (TY)	H-71

Water and Sewer Authority

www.dcwasa.com Telephone: 202-787-2020

			% Change
	FY 2010	FY 2011	from
Description	Approved	Proposed	FY 2010
Operating Budget	\$393,653,000	\$408,093,000	3.7

Note: DCWASA does not use the District's financial system for its transactions. For FY 2009 actual expenditures, see the FY 2009 District of Columbia Comprehensive Annual Financial Report.

The mission of the DC Water and Sewer Authority (DCWASA) is to serve all of its customers with outstanding service by providing reliable and cost-effective water and wastewater services in accordance with best practices.

In 1996, regional participants in DCWASA, including the District of Columbia, Montgomery and Prince George's counties in Maryland, and Fairfax County in Virginia, as well as the United States Congress, agreed to create an independent, multijurisdictional water and wastewater authority. In April 1996, the District of Columbia enacted the "Water and Sewer Authority Establishment and Department of Public Works Reorganization Act of 1996," a statute that provided the groundwork for the

authority to become operationally independent on October 1, 1996. DCWASA is governed by an 11-member regional Board of Directors and provides essential water and wastewater services to more than 2 million residents and businesses throughout the metropolitan region.

The Authority's FY 2011 Board-approved budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table LA0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget.

Table LA0-1

(dollars in thousands)

Appropriated Fund	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund				
Special Purpose Revenue Funds	393,653	408,093	14,440	3.7
Total for General Fund	393,653	408,093	14,440	3.7
Gross Funds	393,653	408,093	14,440	3.7

^{*}Percent Change is based on whole dollars.

Note: DC WASA does not use the District's financial system for its transactions. For FY 2009 actual expenditures, see the FY 2009 District of Columbia Comprehensive Annual Financial Report.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table LA0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget.

Table L	A0-2
(dollars in	thousands)

Consistent law Course Current	Approved	Proposed	Change from	Percent
Comptroller Source Group	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	74,116	79,736	5,620	7.6
14 - Fringe Benefits - Curr Personnel	17,430	19,775	2,345	13.5
15 - Overtime Pay	4,947	4,911	-36	-0.7
Subtotal Personal Services (PS)	96,493	104,422	7,929	8.2
20 - Supplies and Materials	29,172	30,080	908	3.1
30 - Energy, Comm. and Bldg Rentals	41,842	36,168	-5,674	-13.6
40 - Other Services and Charges	29,395	33,929	4,534	15.4
41 - Contractual Services - Other	77,053	76,801	-252	-0.3
50 - Subsidies and Transfers	20,617	22,365	1,748	8.5
70 - Equipment and Equipment Rental	791	974	183	23.1
80 - Debt Service	98,290	103,354	5,064	5.2
Subtotal Nonpersonal Services (NPS)	297,160	303,671	6,511	2.2
Gross Funds	393,653	408,093	14,440	3.7

^{*}Percent Change is based on whole dollars.

Note: DCWASA does not use the District's financial system for its transactions. For FY 2009 actual expenditures, see the FY 2009 District of Columbia Comprehensive Annual Financial Report.

Program Description

The District's financial system does not display the DCWASA budget programmatically; however, DCWASA operates based on the following program structure:

Potable Water System - DCWASA's priority is to provide clean, safe water to the residents, businesses, and visitors in its service area. The quality of the water DCWASA delivers meets or exceeds federal health and safety standards. The water purchased from the Washington Aqueduct and distributed by DCWASA is closely monitored throughout the distribution system, and the Washington Aqueduct and DCWASA routinely monitor numerous water quality parameters outside of the regulated areas to optimize the quality of water delivered to customers. Hundreds of samples are collected and analyzed each month from various locations, including residences, commercial buildings, schools, and day care facilities. An annual Water Quality Report is published each year to freely communicate with the customers and explain where the water comes from, what is in the water, how the water is treated, and how DCWASA distributes the water to each home or business.

To support emergency services within the District of Columbia, the water distribution system ensures availability, functionality, and reliability of service for public fire hydrants for fire protection in the District. As part of a five-year capital program started in FY 2006, from October 2005 through September 2009, DCWASA replaced or upgraded 3,456 hydrants, with 540 replacements/upgrades planned for FY 2010. In addition, DCWASA operations crews repaired 15,746 hydrants during the 5-year period of October 1, 2004 through September 2009.

Through a Memorandum of Understanding (MOU) established in FY 2007, DCWASA has reaffirmed its partnership with the District of Columbia Fire and Emergency Medical Services Department (FEMS), to work cohesively to improve the public fire hydrants in the District and to ensure firefighters have system maps, web available access to hydrant location and availability, and other pertinent information needed to easily access DCWASA's water system and obtain adequate fire flows during emergencies. Under this MOU, the original five-year program has been accelerated and a phase II, which would

replace/upgrade an additional 5,400 public hydrants, has been proposed to the District emergency personnel for their review. The cost of this program is costneutral to the District's ratepayers as all expenses are the responsibility of the District government. A revised MOU is currently under review by DCWASA and the District of Columbia. Additionally, Title 21, District of Columbia Municipal Regulations, Chapter 41, Retail Water and Sewer Rates, Section 4103 Fire Protection Service Fee, was amended effective April 12, 2010 to increase the annual fee charges by DCWASA to the District of Columbia to \$680.00 per fire hydrant. Refer to the Fire and Emergency Medical Services Department (FB0) for futher information.

Sanitary Sewer and Stormwater System - Sewer service is another core DCWASA program. This program provides for the operation and maintenance of the combined sewer system in the District, which collects and transports wastewater and stormwater flows to treatment and authorized discharge points as well as the separated sanitary sewers in the District. Stormwater activities within the separated sanitary and storm sewer areas are managed under legislation and federal permit by the District of Columbia Department of the Environment. The sewer program has several major capital improvement projects, including the Combined Sewer Overflow Long Term Control Project.

Wastewater Treatment System - Wastewater treatment services are provided at Blue Plains plant to over 1.7 million people in DCWASA's service area. Wastewater treatment includes liquid process facilities that provide treatment for both sanitary wastewater flows and peak storm flows originating in the sanitary and combined sewer systems, respectively, along with solids processing facilities that treat the residual solids removed by the liquid process facilities. Blue Plains is rated for an average flow of 370 million gallons per day (MGD), and it is required by its National Pollutant Discharge Elimination System (NPDES) permit to treat a peak flow rate of 740 MGD through the complete treatment process for up to four hours and continuous peak complete treatment flows of 511 MGD thereafter. The plant treats these flows to a level that meets one of the most stringent NPDES discharge permits in the United States. Additionally, up to 336 MGD of storm water flow must receive partial treatment, resulting in a total plant capacity of 1,076 MGD.

The District of Columbia was the first regional signatory of the 1987 Chesapeake Bay Agreement (reducing nitrogen by 40 percent) to meet its voluntary commitment due to significant improvements by DCWASA at Blue Plains. Blue Plains has been lauded on several occasions for its efficient wastewater treatment plant operations by the National Association of Clean Water Agencies due to its excellent record of compliance with federal regulations.

DCWASA continues to implement its combined sewer overflow long-term control plan which, when fully implemented, will significantly reduce sewer overflows, resulting in improved water quality and significant reduction in debris in the national capital's waterways. Ongoing improvements have already led to a reduction of almost 40 percent in overflows discharged into the Anacostia and Potomac Rivers.

Program Structure Change

DC WASA had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table LA0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget.

Table LA0-3 (dollars in thousands)

	Dollars in Thousands			Full-	Time Equivalents	3
Program/Activity	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) WASA						
(1100) WASA	393,653	408,093	14,440	0.0	0.0	0.0
Subtotal (1000) WASA	393,653	408,093	14,440	0.0	0.0	0.0
Total Proposed Operating Budget	393,653	408,093	14,440	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: DCWASA does not use the District's financial system for its transactions. For FY 2009 actual expenditures, see the FY 2009 District of Columbia Comprehensive Annual Financial Report.

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

On February 4, 2010, DCWASA's Board of Directors voted to approve an FY 2011 budget that is an increase of \$14,440,000 in its operating budget for FY 2011 over the FY 2010 approved budget due to projected increases in operating costs.

These increases include:

- \$7,929,000 in personal services costs for approved pay raises and increased fringe benefits costs;
- \$4,477,000 in water purchases cost from the Washington Aqueduct;

- \$908,000 in supplies and chemical costs;
- \$183,000 in the cost of small equipment;
- \$5,064,000 in debt service; and
- \$1,748,000 for the Payment-In-Lieu-of-Taxes (PILOT) to the District of Columbia and Right-of-Ways fees.

The increases are offset by projected decreases including:

- \$5,617,000 in utilities; and
- \$252,000 in various contractual services charges.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table LA0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTE
PECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		393,653	
Cost Decrease: Decrease in Contractual Services	WASA	-252	C
Cost Decrease: Decrease in Energy costs	WASA	-5,617	0
Cost Increase: Increase in Debt Service payment	WASA	5,064	0
Cost Increase: Increase in Small Equipment funding	WASA	183	0
Cost Increase: Increase in Supplies	WASA	908	0
Cost Increase: Increase in water purchase	WASA	4,477	0
Cost Increase: Increases in Subsidies and Transfers for PILOT and ROW	WASA	1,748	0
Cost Increase: Net increase in Personal Services	WASA	7,929	0
PECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		408,093	0

Washington Aqueduct

washingtonaqueduct.nab.usace.army.mil

Telephone: 202-764-2753

			% Change
	FY 2010	FY 2011	from
Description	Approved	Proposed	FY 2010
Operating Budget	\$54,356,000	\$58,398,886	7.4

Note: WCSA does not use the District's financial system for its transactions.

The mission of the Washington Aqueduct is to collect, purify, and pump an adequate supply of potable water to the District of Columbia, Arlington County, and the City of Falls Church, Virginia.

The Washington Aqueduct produces drinking water for approximately one million persons living, working, or visiting in the District of Columbia, Arlington County, Virginia, and the City of Falls Church, Virginia. A division of the Baltimore District, United States Army Corps of Engineers, the Aqueduct is a federally owned and operated public water supply agency that produces an average of 180 million gallons of water per day at two treatment plants located in the District of Columbia. All funding for operations, maintenance, and capital improvements comes from revenue generated by selling drinking water to the three jurisdictions.

The Corps of Engineers designed, built, and, in 1859, began operating the Aqueduct. Since then, the Corps has substantially expanded and improved the capacity and function of the Aqueduct from its original mission of supplying raw river water to a sparsely populated District of Columbia to today's mission of providing safe drinking water to a much larger and more populous service area.

The Washington Aqueduct is not an agency of the District of Columbia government, but for federal appropriations purposes, budget authority to expend its collected revenue is appropriated within the District of Columbia Appropriations Act.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table LB0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget.

Table LB0-1

(dollars in thousands)

Appropriated Fund	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund				
Special Purpose Revenue Funds	54,356	58,399	4,043	7.4
Total for General Fund	54,356	58,399	4,043	7.4
Gross Funds	54,356	58,399	4,043	7.4

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80**, **Agency Summary by Revenue Source**, in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table LB0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget.

Table LB0-2

(dollars in thousands)

			Change	
	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	54,356	58,399	4,043	7.4
Subtotal Nonpersonal Services (NPS)	54,356	58,399	4,043	7.4
Gross Funds	54,356	58,399	4,043	7.4

^{*}Percent Change is based on whole dollars.

Program Description

The Washington Aqueduct operates through the following program:

Washington Aqueduct – All of the agency's operations are budgeted through this program. The Aqueduct's Wholesale Customer Board, including representatives from each jurisdiction in the service area, approves the annual operating and capital budget.

Program Structure Change

The Washington Aqueduct had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table LB0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget.

Table LB0-3

(dollars in thousands)

	Dollars in	Thousands		Full-Time Equivalents			
Program/Activity	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Approved FY 2010	Proposed FY 2011	Change from FY 2010	
(1000) Washington Aqueduct							
(1100) Washington Aqueduct	54,356	58,399	4,043	0.0	0.0	0.0	
Subtotal (1000) Washington Aqueduct	54,356	58,399	4,043	0.0	0.0	0.0	
Total Proposed Operating Budget	54,356	58,399	4,043	0.0	0.0	0.0	

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The Washington Aqueduct's Wholesale Customer Board met on September 30, 2009 and approved an FY 2011 budget request totaling \$58,398,886, an increase of \$4,042,886, due to projected revenue increase from the sale of drinking water to customers.

This budget includes funding for operations and maintenance of \$45,342,283; capital improvements

of \$10,770,000, and debt service payments to the District of Columbia Water and Sewer Authority and the United States Treasury of \$2,286,603. This budget request was transmitted to the District of Columbia Office of the Chief Financial Officer on November 20, 2009, for inclusion in the District's FY 2011 Proposed Budget and Financial Plan.

FY 2011 Approved Budget to FY 2011 Proposed Budget by Revenue type

Table LB0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

Table LB0-4 (dollars in thousands)			
(dollars in triousarius)	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		54,356	0.0
Cost Increase: Increase in projected revenue from sale of drinking water	Washington Aqueduct	4,043	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		58,399	0.0
Gross for LB0 - Washington Aqueduct		58,399	0.0

D.C. Lottery and Charitable Games Control Board

www.lottery.dc.gov Telephone: 202-645-8000

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$245,093,988	\$250,000,000	\$260,250,000	4.1
FTEs	65.2	77.0	77.0	0.0

The mission of the D.C. Lottery and Charitable Games Control Board (DCLB) is to generate revenue for the District's general fund through the sale of lottery games and to regulate charitable gaming.

Since its inception in 1982, DCLB has contributed over \$1.6 billion to the District's General Fund. The DCLB annual transfer to the General Fund remains a vital component in aiding the city's economy, thereby benefiting all residents of the District of Columbia. The General Fund supports services such as education, recreation and parks, public safety, housing, and senior and child services. The DCLB directly

benefits its players by paying out more than 50 percent of annual sales in prize money. It also directly benefits local businesses by providing commissions to retailers licensed to sell D.C. Lottery games and offering contracting opportunities.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table DC0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table DC0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Special Purpose Revenue Funds	252,748	245,094	250,000	260,250	10,250	4.1
Total for General Fund	252,748	245,094	250,000	260,250	10,250	4.1
Gross Funds	252,748	245,094	250,000	260,250	10,250	4.1

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table DC0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table DC0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Special Purpose Revenue Funds	63.4	65.2	77.0	77.0	0.0	0.0
Total for General Fund	63.4	65.2	77.0	77.0	0.0	0.0
Total Proposed FTEs	63.4	65.2	77.0	77.0	0.0	0.0

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table DC0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table DC0-3 (dollars in thousands)

Comptroller Source Group	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
11 Regular Pay - Cont Full Time	4,864	5,332	5,826	5,909	83	1.4.
12 Regular Pay - Other	144	128	206	166	-40	-19.5
13 Additional Gross Pay	109	43	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	887	951	980	1,073	93	9.4
15 Overtime Pay	84	82	351	123	-228	-65.0
Subtotal Personal Services (PS)	6,089	6,536	7,364	7,271	-93	-1.3
20 Supplies and Materials	86	90	148	133	-15	-10.0
30 Energy, Comm. and Bldg Rentals	49	44	57	255	198	350.1
31 Telephone, Telegraph, Telegram, Etc.	281	265	252	308	56	22.3
32 Rentals - Land and Structures	1,833	2,299	2,300	2,535	235	10.2
33 Janitorial Services	5	6	12	18	6	45.4
34 Security Services	10	0	12	16	4	37.5
35 Occupancy Fixed Costs	11	0	40	13	-27	-67.7
40 Other Services and Charges	18,979	18,984	18,658	18,334	-325	-1.7
41 Contractual Services - Other	3,845	4,471	4,564	4,515	-50	-1.1
50 Subsidies and Transfers	221,142	212,149	215,950	226,300	10,350	4.8
70 Equipment & Equipment Rental	418	251	644	554	-90	-14.0
Subtotal Nonpersonal Services (NPS)	246,659	238,558	242,636	252,979	10,343	4.3
Gross Funds	252,748	245,094	250,000	260,250	10,250	4.1

^{*}Percent Change is based on whole dollars.

Program Description

The D.C. Lottery and Charitable Games Control Board operates through the following 5 programs:

Gaming Administration - provides support services to lottery retail agents and the gaming public so that they can benefit from the portfolio of games offered by DCLB.

This program contains the following 6 activities:

- Marketing provides advertising and promotional information to eligible players. The goals are to attract eligible players to purchase lottery tickets so that they may enjoy the entertainment value offered by the D.C. Lottery and Charitable Games Control Board's portfolio of games;
- Sales Department (Trade Development)

 provides sales goals and retail development services to lottery retail agents. The goals are to assist lottery retail agents in reaching established minimum sales volume levels and to achieve sustained growth;
- Draw Division provides draw-related services to the gaming public. The goals are to maintain the public trust through ensuring unbiased and random draws;
- Licensing and Charitable Games provides licensing and regulatory compliance services to existing and prospective lottery retail agents and non-profit charitable organizations. The goals are to ensure that lottery retail agents and non-profit charitable organizations receive appropriate licenses to sell lottery products and conduct charitable gaming activities in accordance with the laws and regulations set forth by the District;
- Information Technology provides technical coordination and oversight services to lottery retail agents, customers, and internal DCLB operations. The goals are for retail agents, customers and internal operations to deliver, play and provide an uncompromised portfolio of lottery products; and
- Claim Center provides claims processing and gaming information services to the gaming public. The goals are for the public to redeem prizes and enjoy a positive gaming experience.

Instant Games - provides a portfolio of instant lottery games to the gaming public so that they can experience the entertainment value and potential reward of playing and winning with scratch-off style lottery tickets.

Online Games - provides online lottery-type games and services, which are lottery game tickets sold to the gaming public by lottery retail agents and video gaming machines, and played by the public at targeted social settings to the gaming public, so that the District can experience a steady source of revenue through the transfer of net proceeds from lottery sales.

This program contains the following 10 activities:

- Lucky Numbers, DC Four, DC Daily Six, PowerBall, KENO, Hot Lotto, DC Five, Alpha Game (Hot Five), Mega Millions— provide online (kiosk—based) lottery gaming experience for the gaming public so that they can experience the entertainment value of the DCLB's portfolio of games and potential rewards of playing and winning; and
- Unclassified Revenue and Expenditures provides for the collection and investment of funds that contribute to the District's General Fund.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Agency Financial Operations - provides comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

Program Structure Change

The D.C. Lottery and Charitable Games Control Board had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Budget Changes

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table DC0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table DC0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Equivalents		
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management Program								
(1010) Human Resources	466	496	500	4	4.6	6.0	6.0	0.0
(1015) Executive Direction and Support	1,975	2,283	2,009	-275	3.8	4.0	4.0	0.0
(1030) Property and Fleet Management	450	599	566	-33	2.9	3.0	3.0	0.0
(1040) Information Technology	211	357	381	24	1.5	3.0	3.0	0.0
(1050) Financial Services	590	2,421	2,724	303	0.0	0.0	0.0	0.0
(1075) Security	1,048	1,100	1,092	-8	4.7	5.0	5.0	0.0
(1080) Communications	459	553	591	38	2.8	4.0	4.0	0.0
Subtotal (1000) Agency Management Program	5,199	7,809	7,862	53	20.3	25.0	25.0	0.0
(100F) Agency Financial Operations								
(110F) Budget Operations	124	170	171	2	1.4	2.0	2.0	0.0
(120F) Accounting Operations	487	557	564	7	5.8	6.0	6.0	0.0
(130F) Fiscal Officer	292	372	382	9	2.2	3.0	3.0	0.0
Subtotal (100F) Agency Financial Operations	902	1,099	1,117	18	9.5	11.0	11.0	0.0
(2000) Instant Games								
(2100) Instant Games (Activity)	43,092	45,270	46,082	812	0.0	0.0	0.0	0.0
Subtotal (2000) Instant Games	43,092	45,270	46,082	812	0.0	0.0	0.0	0.0
(3000) On Line Games								
(3100) Lucky Numbers	58,311	58,178	55,698	-2,480	0.0	0.0	0.0	0.0
(3300) DC Four	76,043	77,348	73,690	-3,658	0.0	0.0	0.0	0.0
(3400) DC Daily Six	3,769	3,701	3,326	-376	0.0	0.0	0.0	0.0
(3500) DC Rolling Cash 5	2,573	2,847	0	-2,847	0.0	0.0	0.0	0.0
(3600) Powerball	31,342	33,217	18,053	-15,164	0.0	0.0	0.0	0.0
(3800) Keno	11,897	13,192	13,777	585	0.0	0.0	0.0	0.0
(4200) Hot Lotto	3,650	3,322	3,088	-234	0.0	0.0	0.0	0.0
(4400) DC Five	2,758	0	12,352	12,352	0.0	0.0	0.0	0.0
(4500) Alpha Game	0	0	2,850	2,850	0.0	0.0	0.0	0.0
(4600) Mega Million	0	0	18,053	18,053	0.0	0.0	0.0	0.0
(9800) Unclassified Revenue and Expenditures	2,046	250	410	160	0.0	0.0	0.0	0.0
Subtotal (3000) On Line Games	192,388	192,055	201,297	9,242	0.0	0.0	0.0	0.0

(Continued on next page)

Table DC0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands		Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(6000) Gaming Operations Program								
(6200) Marketing	829	882	933	51	7.0	9.0	9.0	0.0
(6300) Trade Development	795	810	825	14	8.5	9.0	9.0	0.0
(6400) Draw Division	420	438	444	5	5.1	5.5	5.5	0.0
(6500) Licensing and Charitable Games	444	558	577	18	3.8	5.0	5.0	0.0
(6600) Information Technology (Games)	890	933	965	31	9.1	10.5	10.5	0.0
(6700) Claim Center	134	145	150	5	1.9	2.0	2.0	0.0
Subtotal (6000) Gaming Operations Program	3,513	3,767	3,893	125	35.4	41.0	41.0	0.0
Total Proposed Operating Budget	245,094	250,000	260,250	10,250	65.2	77.0	77.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

The D.C. Lottery and Charitable Games Control Board includes enhancements of \$10,350,000 in the Online Games program due to the introduction of new or recently introduced games (Mega Millions and DC Cash Five, respectively), and the introduction of new monitor-type games. Cost savings of \$573,000 include a decrease in sales of several games including Powerball, Lucky Numbers, and DC Four due to national and local economic trends and the erosion of interest in these games; and miscellaneous decreases in certain operational areas, including a reduction in overtime, salaries, fixed costs, equipment, and gaming contractor fees, as a result of the anticipated savings from the implementation of a new gaming system. The agency also reflects a cost increase of \$473,000 due to fixed cost adjustments.

The D.C. Lottery and Charitable Games Control Board is projecting a cumulative decline in revenue of its core games: Lucky Numbers, DC Four, and Powerball. The traditional games of Lucky Numbers and DC Four have been impacted by the national and local economy over the last few years as well as an erosion of interest for these types of games. These two

games account for 52.2 percent of projected ticket sales and 59.0 percent of the overall projected transfer to the District's General Fund.

Powerball sales are projected to be less than the FY 2010 Approved Budget. Until FY 2010, Powerball was only available locally within the District. However, Maryland and Virginia have now included Powerball in their portfolio of games, which is projected to erode the game in the District since a large percentage of sales are derived from players living in the surrounding jurisdictions. To offset lower revenue, the D.C. Lottery and Charitable Games Control Board will introduce new games including Mega Millions. The introduction of the Mega Millions game could stabilize and increase overall lotto-type game revenue if the higher jackpots are generated simultaneously or at increasing intervals.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table DC0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

dollars in thousands)	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		250,000	77.0
Enhance: Additional revenue from new games (Mega Millions and DC Five)	On Line Games	10,350	0.0
Cost Decrease: Savings due to implementation of new	Multiple Programs	-375	0.0
gaming contract and various contractor fees.			
Cost Decrease: Overtime and miscellaneous personal	Multiple Programs	-30	0.0
services reductions			
Reduce: Supplies and equipment budget	Multiple Programs	-105	0.0
Cost Increase: Miscellaneous adjustments to fixed cost	Multiple Programs	473	0.0
Reduce: Hold salary step constant	Multiple Programs	-63	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		260,250	77.0
STECIME FUNFUSE NEVERVOE FUNDS. FT 2011 Flupuseu Duuget aliu FTE		200,230	11.0
Gross for DC0 - D.C. Lottery and Charitable Games Control Board		260,250	77.0

D.C. Sports and Entertainment Commission

www.dcconvention.com Telephone: 202-249-3000

Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$2,743,324	\$0	\$0	N/A
FTEs	36.6	0.0	0.0	N/A

The D.C. Sports and Entertainment Commission was abolished in the FY 2010 Approved Budget and absorbed as a program of the Washington Convention Center Authority (WCCA).

All property, records, unexpended balances of appropriations, allocations, income, and other funds available to the D.C. Sports and Entertainment Commission were transferred to the WCCA. The proposed programs and projects for Fiscal Year 2011 are shown in WCCA within the Enterprise and Other Funds Appropriation title.

The agency's FY 2008 and FY 2009 actuals are presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table SC0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table SC0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Special Purpose Revenue Funds	3,075	2,743	0	0	0	N/A
Total for General Fund	3,075	2,743	0	0	0	N/A
Gross Funds	3,075	2,743	0	0	0	N/A

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table SC0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table SC0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Special Purpose Revenue Funds	42.9	36.6	0.0	0.0	0.0	N/A
Total for General Fund	42.9	36.6	0.0	0.0	0.0	N/A
Total Proposed FTEs	42.9	36.6	0.0	0.0	0.0	N/A

Note: The Commission does not contain positions that fall under the District's personnel authority.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table SC0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table SC0-3 (dollars in thousands)

					Change	1
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 Regular Pay - Cont Full Time	2,360	2,122	0	0	0	N/A
12 Regular Pay - Other	30	32	0	0	0	N/A
13 Additional Gross Pay	57	21	0	0	0	N/A
14 Fringe Benefits - Curr Personnel	503	480	0	0	0	N/A
15 Overtime Pay	126	88	0	0	0	N/A
Subtotal Personal Services (PS)	3,075	2,743	0	0	0	N/A
Gross Funds	3,075	2,743	0	0	0	N/A

^{*}Percent Change is based on whole dollars.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table SC0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table SC0-4

(dollars in thousands)

	Dollars in Thousands Full-Time Equivalents				uivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) DC Sports Commission								
(1100) DC Sports Commission	2,743	0	0	0	36.6	0.0	0.0	0.00
Subtotal (1000) DC Sports Commission	2,743	0	0	0	36.6	0.0	0.0	0.0
Total Proposed Operating Budget	2,743	0	0	0	36.6	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB, Program Summary by Activity, in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

District of Columbia Retirement Board

www.dcrb.dc.gov

Telephone: 202-343-3200

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$18,211,849	\$30,622,200	\$30,338,398	-0.9
FTEs	36.9	47.6	47.6	0.0

The mission of the District of Columbia Retirement Board (DCRB) is to manage the assets of the Teachers' Retirement Fund and the Police Officers and Firefighters' Retirement Fund on an actuarially sound basis and to administer the retirement programs and postemployment health and life insurance benefits for retirees and their survivors.

Summary of Services

DCRB is an independent agency that has "exclusive authority and discretion to manage and control" the District's retirement funds for teachers, police officers, and firefighters (hereinafter referred to as the "Fund") pursuant to Section 1-711 (a) of the District of Columbia Official Code. In 2005, the responsibility of administering the teachers', police officers' and firefighters' retirement programs was transferred to DCRB.

The federal government assumed the District's unfunded liability for the retirement plans of teachers, police officers, firefighters and judges under provisions of the National Capital Revitalization and Self-Government Improvement Act of 1997. Under this law, the federal government pays the retirement benefits and death benefits, and a share of disability payments, for members for years of service earned up to the freeze date of June 30, 1997. The Government of

the District of Columbia is responsible for all subsequently earned benefits for the members of the retirement plans.

The proposed budget relies entirely on earnings from the Fund managed by DCRB and reimbursements received from the U.S. Department of the Treasury ("Treasury") for DCRB's administration of certain pension payments and other services for which the Treasury is responsible.

The DCRB Board of Trustees is comprised of 12 voting trustees: 3 appointed by the Mayor; 3 appointed by the District Council; and 6 elected by the employee participation groups. The District's Chief Financial Officer or his designee serves as a non-voting, ex-officio member of the Board.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table DY0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table DY0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Special Purpose Revenue Funds	20,943	18,212	30,622	30,338	-284	-0.9
Total for General Fund	20,943	18,212	30,622	30,338	-284	-0.9
Gross Funds	20,943	18,212	30,622	30,338	-284	-0.9

^{*}Percent change is based on whole dollars

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table DY0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table DY0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Special Purpose Revenue Funds	44.3	36.9	47.6	47.6	0.0	0.0
Total for General Fund	44.3	36.9	47.6	47.6	0.0	0.0
Total Proposed FTEs	44.3	36.9	47.6	47.6	0.0	0.0

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table DY0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table DY0-3 (dollars in thousands)

			1	I	Change	ſ
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 Regular Pay - Cont Full Time	2,457	2,748	3,837	3,938	101	2.6
12 Regular Pay - Other	188	140	120	140	20	16.7
13 Additional Gross Pay	111	132	524	206	-318	-60.7
14 Fringe Benefits - Curr Personnel	458	551	766	997	231	30.1
15 Overtime Pay	2	0	50	33	-16	-33.3
Subtotal Personal Services (PS)	3,215	3,572	5,297	5,314	17	0.3
20 Supplies and Materials	130	120	192	160	-32	-16.8
31 Telephone, Telegraph, Telegram, Etc.	33	17	26	21	-5	-19.7
32 Rentals - Land and Structures	1,282	1,379	1,406	1,552	146	10.4
34 Security Services	5	5	6	6	0	0.0
40 Other Services and Charges	13,753	12,903	22,268	21,610	-658	-3.0
41 Contractual Services - Other	2,393	154	1,127	1,249	122	10.9
70 Equipment and Equipment Rental	130	63	300	426	126	41.9
Subtotal Nonpersonal Services (NPS)	17,727	14,640	25,326	25,025	-301	-1.2
Gross Funds	20,943	18,212	30,622	30,338	-284	-0.9

^{*}Percent change is based on whole dollars

Program Description

The District of Columbia Retirement Board operates through the following program:

DCRB Agency Management - provides administrative support and the required tools to achieve operational and programmatic results.

This program contains the following 7 activities:

- Board of Trustees determines the overall investment strategy for the Fund and monitors staff implementation of the strategy. Board of Trustees activity expenses are paid from the earnings derived from the Fund DCRB manages;
- Executive provides executive direction for all activities to achieve the mission of the agency. Executive activity expenses are budgeted using two sources: earnings derived from the Fund

- DCRB manages and reimbursements from Treasury for services provided by DCRB for programs for which the federal government is responsible;
- Investments manages all activities and resources dedicated to the investment of the assets of the Fund. Investment activity expenses are paid from the earnings derived from the Fund DCRB manages;
- Benefits provides administrative services for members and for the timely and accurate payment of benefits to retirees and survivors. Benefits activity expenses are budgeted using 2 sources: earnings derived from the Fund DCRB manages and reimbursements from Treasury for services provided by DCRB for programs for which the federal government is responsible;
- General Counsel provides legal support to the

- agency. General Counsel activity expenses are paid from the earnings derived from the Fund DCRB manages;
- Operations provides operational and accounting support. Operations activity expenses are budgeted using two sources: earnings derived from the Fund DCRB manages and reimbursements from Treasury for services provided by DCRB for programs for which the federal government is responsible; and
- Information Technology provides technology

systems support to achieve programmatic results. Information Technology activity expenses are paid from the earnings derived from the Fund DCRB manages.

Program Structure Change

The proposed program structure changes are provided in the Agency Realignment appendix to the proposed budget, which is located at www.cfo.dc.gov on the Annual Operating Budget and Capital Plan page.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table DY0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table DY0-4 (dollars in thousands)

		Dollars	in Thousands	<u> </u>		Full-Time E	quivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) DCRB Investments								
(1100) DCRB	12,031	19,151	0	-19,151	6.8	9.0	0.0	-9.0
Subtotal (1000) DCRB Investments	12,031	19,151	0	-19,151	6.8	9.0	0.0	-9.0
(2000) DCRB Benefits Administration								
(2100) DCRB Benefits Administration	1,788	2,809	0	-2,809	15.5	18.0	0.0	-18.0
Subtotal (2000) DCRB Benefits Administration	1,788	2,809	0	-2,809	15.5	18.0	0.0	-18.0
(3000) DCRB Agency Management								
(3001) Executive	0	0	1,095	1,095	0.0	0.0	6.0	6.0
(3002) Investments	0	0	16,572	16,572	0.0	0.0	4.0	4.0
(3003) Trustees	0	0	555	555	0.0	0.0	1.0	1.0
(3004) General Counsel	0	0	1,200	1,200	0.0	0.0	4.0	4.0
(3005) Benefits	0	0	2,273	2,273	0.0	0.0	18.0	18.0
(3006) Operations	0	0	1,997	1,997	0.0	0.0	10.6	10.6
(3007) Information Technology	0	0	6,647	6,647	0.0	0.0	4.0	4.0
(3100) DCRB Agency Management	4,394	8,663	0	-8,663	14.6	20.6	0.0	-20.6
Subtotal (3000) DCRB Agency Management	4,394	8,663	30,338	21,676	14.6	20.6	47.6	27.0
Total Proposed Operating Budget	18,212	30,622	30,338	-284	36.9	47.6	47.6	0.0

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustment: A net reduction of \$283,804 across multiple programs, which includes the following:

A \$16,976 net increase in salary and benefits due to the expectation to fill all vacancies, increases in benefits, and a decrease in overtime based on prior year actual expenditures; a \$32,252 decrease in supplies based on prior year actual expenditures; a decrease of \$5,159 in telephones; and an increase of \$146,197 in rent due to scheduled rent increase; a net decrease of \$657,682 in Other Services and Charges for invest-

ment managers fees due to downward revisions to the median long-term return expectations for most asset classes; an increase of \$122,286 in Contractual Services for the Retirement Information System to automate benefits administration functions, and reimbursements to the U.S. Department of the Treasury for the cost of, and potential upgrade to, the System to Administer Retirement; and an increase of \$125,833 in equipment for the Retirement Information System, a multi-year upgrade to automate benefits administration functions and provide enhanced services to members.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table DY0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

lars in thousands)	Program	BUDGET	FTE
CIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		30,622	47.6
Cost Decrease: Decrease in OCTO Telephone Assessment	DCRB Agency Management	-5	0.0
Enhance: Net effect of salary and benefits changes — Increase in personal services due to expectation to fill all vacancies, increases in benefits and a decrease in overtime based on prior year actual expenditures.	DCRB Agency Management	17	0.0
Reduce: Decrease in supplies based on prior year actual expenditures	DCRB Agency Management	-32	0.0
Cost Increase: Increase in fixed cost estimates for multiple commodities	DCRB Agency Management	146	0.0
Reduce: Reduction in Other Services and Charges for investment managers fees due to downward revisions to the median long-term return expectations for most asset classes.	DCRB Agency Management	-658	0.0
Enhance: Increase in Contractual Services for the Retirement Information System to automate benefits administration functions, and reimbursements to the U.S. Department of the Treasury for the cost of, and potential upgrade to, the System to Administer Retirement	DCRB Agency Management	122	0.0
Enhance: Increase in equipment for the Retirement Information System, a multi-year upgrade to automate benefits administration functions and provide enhanced services to members.	DCRB Agency Management	126	0.0
CIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		30,338	47.0
ss for DY0 - District of Columbia Retirement Board			

Agency Performance Plans

The agency's performance plan has the following objectives for FY 2011:

Objective 1: Improve communications to plan members.

Objective 2: Reduce the amount of time from a member's retirement date to the receipt of their first retirement payment.

Objective 3: Continue to automate and streamline Benefits Administration Operations.

Objective 4: Control costs.

Objective 5: Reduce risk.

Agency Performance Plan

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual*	Projection	Projection	Projection
Achieve a long-term, 10-year annualized rate of return in excess of the actuarially assume rate of return.	5.7	7.00	3.71	7.00	7.00	7.00
Percentage of benefit payments made within 90 days.	69%	70%	69%	70%	70%	70%
Percentage of monetary, process, and documentation errors.	11%	<10%	<10%	<10%	<10%	<5%
Percentage of vendor payments made on a timely basis to minimize interest penalties.	95%	95%	95%	95%	95%	95%

^{*}Information is gathered annually.

Washington Convention and Sports Authority

www.wcsa.com

Telephone: 202-249-3000

			% Change
	FY 2010	FY 2011	from
Description	Approved	Proposed	FY 2010
Operating Budget	\$91,974,400	\$98,079,198	6.6

^{*}Note: WCSA does not use the District's financial system for its transactions. For FY 2009 actual expenditures, see the FY 2009 District of Columbia Comprehensive Annual Financial Report.

The mission of the Washington Convention and Sports Authority (WCSA) is to provide superior convention services to customers, promote the District as a venue for sports and entertainment activities, and serve as an economic engine to the nation's capital.

The Washington Convention Center Authority (WCCA), a corporate body and an independent authority of the District of Columbia government, was created pursuant to the "Washington Convention Center Authority Act of 1994," D.C. Law 10-188, effective September 28, 1994. Pursuant to the Fiscal Year 2010 Budget Support Second Emergency Act of 2009, and the Fiscal Year 2010 Budget Support Act, the District of Columbia Sports and Entertainment Commission was absorbed into, and became a program within, WCCA. Effective October 1, 2009, the event planning, community outreach and other administrative functions of the former Commission merged with the Washington Convention Center Authority to form a new organization known as the Washington Convention and Sports Authority (WCSA). The merger created one umbrella organization with a broadened charter for increasing economic development through the promotion of key sports and entertainment offerings as well as major national and international conventions, meetings and special events held in the District of Columbia. Also, as part of the

merger, facility maintenance for the Robert F. Kennedy Memorial Stadium and the District of Columbia Armory, previously performed by the D.C. Sports and Entertainment Commission, was assumed by the D.C. Department of Real Estate Services (DRES) [refer to chapter AM0].

The WCSA is governed by 11-member Board of Directors who serve four-year terms. Two members, one of whom is the Chief Financial Officer of the District and the other of whom is designated by the Mayor, serve as voting ex-officio members. The remaining nine public members are appointed by the Mayor with the advice and consent of the Council of the District of Columbia and represent certain sectors of the community. No board member is permitted to serve more than two consecutive four-year terms. The Mayor appoints one public member as chairperson with the advice and consent of the Council.

For more information, please refer to District of Columbia Official Code: Division I, Title 10, Subtitle IV, Chapter 12, and also chapter (EZ0) Convention Center—Dedicated Tax Transfer.

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table ES0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget.

Table ES0-1

(dollars in thousands)

Appropriated Fund	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund				
Special Purpose Revenue Funds	91,974	98,079	6,105	6.6
Total for General Fund	91,974	98,079	6,105	6.6
Gross Funds	91,974	98,079	6,105	6.6

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table ES0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget.

Table ES0-2

(dollars in thousands)

	Approved	Proposed	Change from	Percent
Comptroller Source Group	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	11,362	13,231	1,869	16.4
12 - Regular Pay - Other	1,097	1,047	-51	-4.6
14 - Fringe Benefits - Curr Personnel	3,297	3,675	378	11.5
15 - Overtime Pay	395	577	182	46.0
Subtotal Personal Services (PS)	16,151	18,529	2,378	14.7
20 - Supplies and Materials	549	583	33	6.1
30 - Energy, Comm. and Bldg Rentals	5,962	7,262	1,300	21.8
31 - Telephone, Telegraph, Telegram, Etc	106	125	19	17.6
41 - Contractual Services - Other	12,499	13,104	606	4.8
50 - Subsidies and Transfers	12,549	17,191	4,642	37.0
60 - Land and Buildings	7,864	4,948	-2,916	-37.1
70 - Equipment & Equipment Rental	320	362	42	13.3
80 - Debt Service	35,974	35,975	1	0.0
Subtotal Nonpersonal Services (NPS)	75,823	79,550	3,727	4.9
Gross Funds	91,974	98,079	6,105	6.6

^{*}Percent Change is based on whole dollars.

Note: The agency presents its budgeted revenues and expenditures for the purpose of reporting. However, as a proprietary fund, under the current financial accounting structure, the agency's actual revenues and expenditures are not tracked in the District System of Accounting and Reporting (SOAR) and may not be shown in this chart or in the Comprehensive Annual Financial Report (CAFR).

Program Description

The WCSA budget represents only the District's subsidy payment, but the WCSA operates through the following 2 programs:

Convention Center Operations – provides for the operation of the Walter E. Washington Convention Center, in whole or in part, directly or under contract, and engages in such activities as deemed appropriate to promote trade shows, conventions, and other events. This program also constructs, equips, and maintains the facility.

The convention center opened in April 2003 and was later named in honor of the first Mayor of the District under the present Home Rule Charter. Since opening, it has hosted the following number of events per fiscal year:

Fiscal	Convention
<u>Year</u>	Center Events
2004	201
2005	185
2006	106
2007	150
2008	185
2009	204

A total of 6.3 million people attended the convention center during the period of FY 2004 through FY 2009. Currently, the convention center has booked or tentatively booked approximately 384 events from 2010-2012. These events are projected to attract 1.5 million attendees.

The Center has a total of 2.3 million square feet of space, including 703,000 square feet of exhibit space; 118,670 square feet of meeting space (which is divisible into 77 meeting rooms); 44,000 square feet of retail space and street-level restaurants; and a 52,000-square-foot ballroom, which is one of the largest on the East Coast.

Sports, Entertainment, and Special Events – promotes attractions and the development of new events for the Robert F. Kennedy Memorial Stadium and the surrounding festival grounds, non-military events at the District of Columbia Armory, and sporting and entertainment events at other sites around the city. These events include the D.C. United Major League

Soccer team, the Eagle Bank Bowl football game, local athletic games, various concerts, and other events. The District Department of Real Estate Services maintains the stadium and the armory through revenue collected from events, rent, advertising, and other sources of revenue derived from these facilities.

Program Structure Change

The Washington Convention and Sports Authority had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table ES0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget.

Table ES0-3

(dollars in thousands)

	Dollars in Thousands			Ful	ts	
Program/Activity	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Washington Convention Center Operations						
(1100) Washington Convention Center Operations	91,974	98,079	6,105	0.0	0.0	0.0
Subtotal (1000) WCCO	91,974	98,079	6,105	0.0	0.0	0.0
Total Proposed Operating Budget	91,974	98,079	6,105	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The agency's projected revenue is anticipated to increase \$6,104,798 above the FY 2010 Approved Budget of \$91,974,400. The proposed budget includes an increase of \$2,377,896 in personal services, reflecting the authority's FY 2011 approved staffing, and \$3,726,902 for nonpersonal services, reflecting required debt service, fixed costs, and the authority's operations.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table ES0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTI
CIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		91,974	(
Cost Increase: Increase in nonpersonal services based on required debt service, fixed costs and authority request.	Wash Convention Center Operations	3,727	(
Cost Increase: Increase in personal services for FY 2011 based on authorized approved staffing level	Wash Convention Center Operations	2,378	(
CIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		98,079	(

Housing Finance Agency

www.dchfa.org

Telephone: 202-777-1600

			% Change
	FY 2010	FY 2011	from
Description	Approved	Proposed	FY 2010
Operating Budget	\$8,894,000	\$9,339,000	5.0

The Housing Finance Agency (HFA) was established in 1979 as a corporate body with a legal existence separate from the government of the District of Columbia to stimulate and expand homeownership and rental housing opportunities for low-and moderate-income families in the District. HFA issues taxable and tax-exempt mortgage revenue bonds to lower the costs of financing single-family housing and the costs of acquiring, constructing, and rehabilitat-

ing rental housing. In addition, HFA administers the issuance of 4-percent low-income housing tax credits to achieve its affordable housing preservation, rehabilitation, and development objectives on behalf of the Department of Housing and Community Development (DHCD).

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table HF0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget.

Table HF0-1

(dollars in thousands)

Appropriated Fund	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund				
Special Purpose Revenue Funds	8,894	9,339	445	5.0
Total for General Fund	8,894	9,339	445	5.0
Gross Funds	8,894	9,339	445	5.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table HF0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget.

Table HF0-2

(dollars in thousands)

			Change	
	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	4,219	4,535	316	7.5
12 - Regular Pay - Other	75	0	-75	-100.0
14 - Fringe Benefits - Curr Personnel	1,026	1,110	84	8.2
15 - Overtime Pay	19	38	19	100.0
Subtotal Personal Services (PS)	5,339	5,683	344	6.4
20 - Supplies and Materials	105	110	5	4.8
30 - Energy, Comm. and Building Rentals	125	131	6	4.8
31 - Telephone, Telegraph, Telegram, Etc.	60	63	3	5.0
33 - Janitorial Services	47	49	2	4.3
34 - Security Services	9	10	1	11.1
40 - Other Services and Charges	870	900	30	3.4
41 - Contractual Services - Other	887	910	23	2.6
70 - Equipment and Equipment Rental	1,270	1,300	30	2.4
80 - Debt Service	182	183	1	0.5
Subtotal Nonpersonal Services	3,555	3,656	101	2.8
Gross Funds	8.894	9,339	445	5.0

^{*}Percent Change is based on whole dollars.

Program Description

The Housing Finance Agency is funded through one program in the District's financial system. However, the Housing Finance Agency operates through the following 2 programs:

Multi-Family Development - provides tax-exempt, taxable bonds, tax credits, and McKinney Act Savings Loan funds as financial tools that are integral to development of the community's ability to provide affordable, safe and decent housing to low-income and special needs populations. The multi-family mortgage revenue bond and tax credit products serve as vehicles for developers to access low-cost institutional debt and equity tools that enhance return on investment. When combined with 4-percent Low-Income Housing Tax Credits and other subsidies, the HFA's mortgage revenue bond product, which is offered in enhanced structures, provides competitive belowmarket rate pricing and helps to preserve, rehabilitate or construct affordable and mixed-income housing in Washington.

This program contains the following 2 activities:

- Technical Assistance provides technical assistance on all aspects of underwriting to developers who produce affordable housing, and acts as facilitators with city and federal government agencies to help expedite the permitting process and other approvals. In addition, HFA's staff provides ongoing construction monitoring to ensure construction is successfully completed and properly managed; and
- Financing Assistance provides several financing programs, including the Multi-family Mortgage Revenue Bond Program, Low-Income Housing Tax Credit Program, and McKinney Act Savings Loan Fund. Depending on the project's eligibility, tax-exempt bonds, taxable bonds or low-interest loans can be used for predevelopment activities as well as the acquisition, construction and renovation of multifamily buildings. Financing can be used for the rehabilitation or construction of rental housing, cooperatives, assisted-living facilities, and transitional housing.

Single Family Development - provides low-interest mortgages for persons purchasing a home in the District at or below the national and local conventional rates.

This program contains the following 2 activities:

- Homebuyer Assistance provides interest rates as low as 5.25 percent with 1 point. In an effort to assist homebuyers with much-needed down payment and closing costs, the HFA also added an interest rate of 6.27 percent with 2 points, which includes a 3.0 percent assistance grant. The HFA provided over \$43 million to assist 218 homebuyers purchasing homes in the District and increased its pool of participating lenders by 50 percent during fiscal year 2009; and
- Homeownership Education provides regular seminars and community outreach in an effort to empower persons seeking to become homeowners in Washington, D.C. Through the HFA, information is made available to residents on the Single Family Bond products, financing options, the District government's employer assistance program, tax credits, tax abatements, the Home Purchase Assistance program (HPAP), other Programs to help with closing costs, and other incentives for the homebuyer.

Program Structure Change

The Housing Finance Agency had no program structure change in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table HF0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget.

Table HF0-3

(dollars in thousands)

	Dollars in Thousands			Full-1		
Program/Activity	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Housing Finance Agency						
(1100) Housing Finance Agency	8,894	9,339	445	0.0	0.0	0.0
Subtotal (1000) Housing Finance Agency	8,894	9,339	445	0.0	0.0	0.0
Total Proposed Operating Budget	8,894	9,339	445	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

A net increase of \$445,000 in Special Purpose Revenue funds due to an increase of \$344,000 in personal services for salary and benefits; an increase of \$5,000 in Supplies; an increase of \$12,000 in fixed cost estimates for multiple commodities; an increase of \$30,000 in Other Services and Charges due to additional services, higher cost and a broader scope in

the services utilized by the agency; an increase of \$23,000 in Contractual Services due to additional software development and automation expenses to automate operations and processes; an increase of \$30,000 in Equipment due to anticipated upgrades to the aging technology utilized by the agency; and an increase of \$1,000 in debt service.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table HF0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

ollars in thousands)	PROGRAM	BUDGET	FTE
PECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget a	nd FTE	8,894	0.0
Enhance: Net effect of salary and benefits changes	Housing Finance Agency	344	0.0
Enhance: Increase in Supplies	Housing Finance Agency	5	0.0
Enhance: Increase in fixed cost estimates for multiple commodities	Housing Finance Agency	12	0.0
Enhance: Increase in Other Services and Charges are due to additional services, higher cost and broader scope in the services utilized by the agency	Housing Finance Agency	30	0.0
Enhance: Increase in Contractual Services due to additional software development and automation expenses to automate operations and processes	Housing Finance Agency	23	0.0
Enhance: Increase in Equipment is due to anticipated upgrades to the aging technology utilized by the agency	Housing Finance Agency	30	0.0
Enhance: Increase in debt service	Housing Finance Agency	1	0.
ECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget a	nd FTE	9,339	0.0
oss for HFO - Housing Finance Agency		9.339	0.

Agency Performance Plan

The District of Columbia Housing Finance Agency's performance plan has the following objectives for FY 2011:

Objective 1: Grow the Homeownership program to reach 20 percent of the market share.

Objective 2: Grow the Multifamily Rental Housing program to \$100 - \$150 million worth of tax exempt bond transactions annually.

Objective 3: Expand the agency's marketing opportunities and increase the number of partnerships.

Agency Performance Measures

Table HF0-5

	FY 2008	FY 2009	FY 2009	FY 2010	FY 2011	FY 2012
Measure	Actual	Target	Actual	Projection	Projection	Projection
Continue to expand the number of participating lenders in the single family mortgage program.	N/A	N/A	18	20	22	25
Provide financing for affordable workforce housing developments.	N/A	N/A	2	5	5	5
Attend/host events/partnership meetings.	N/A	N/A	15	15	15	15

University of the District of Columbia

www.udc.edu

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Description	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change from FY 2010
Operating Budget	\$124,949,336	\$140,288,460	\$149,449,656	6.5
FTEs	812.4	1,103.9	1,202.9	9.0

The University of the District of Columbia (UDC) is an urban land-grant institution of higher education. Through its community college and flagship and graduate schools, UDC offers affordable post-secondary education to District of Columbia residents at the certificate, baccalaureate, and graduate levels. These programs prepare students for immediate entry into the workforce, the next level of education, specialized employment opportunities, and life-long learning.

The University of the District of Columbia provides high quality learning, research, and public service experience relevant to the needs and interest of students, employees, and research organizations. The University is governed by a board of trustees comprised as set forth in District of Columbia Official

Code Section 38-1202.01, with duties as set forth in Code Section 38-1202.06. The provisions of law applicable to the University's land-grant status are listed in Code Section 38-1202.09.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table GF0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GF0-1 (dollars in thousands)

	Actual	Actual	Approved	Proposed	Change from	Percent
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
General Fund						
Local Funds	54,849	62,719	62,070	62,920	850	1.4
Special Purpose Revenue Funds	28,406	34,077	47,419	55,999	8,579	18.1
Total for General Fund	83,255	96,796	109,489	118,919	9,429	8.6
Federal Resources						
Federal Grant Funds	15,896	19,195	19,839	28,631	8,792	44.3
Total for Federal Resources	15,896	19,195	19,839	28,631	8,792	44.3
Private Funds						
Private Grant Funds	820	792	527	1,900	1,373	260.3
Total for Private Funds	820	792	527	1,900	1,373	260.3
Intra-District Funds						
Intra-District Funds	7,998	8,167	10,433	0	-10,433	-100.0
Total for Intra-District Funds	7,998	8,167	10,433	0	-10,433	-100.0
Gross Funds	107,968	124,949	140,288	149,450	9,161	6.5

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table GF0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table GF0-2

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change
General Fund						
Local Funds	1,106.2	529.5	660.0	662.0	2.0	0.3
Special Purpose Revenue Funds	201.2	130.5	203.0	344.2	141.2	69.5
Total for General Fund	1,307.4	660.0	863.0	1,006.2	143.2	16.6
Federal Resources						
Federal Grant Funds	169.9	86.0	167.4	183.3	15.9	9.5
Total for Federal Resources	169.9	86.0	167.4	183.3	15.9	9.5
Private Funds						
Private Grant Funds	16.0	9.1	9.8	13.4	3.6	37.0
Total for Private Funds	16.0	9.1	9.8	13.4	3.6	37.0
Intra-District Funds						
Intra-District Funds	162.1	57.3	63.7	0.0	-63.7	-100.0
Total for Intra-District Funds	162.1	57.3	63.7	0.0	-63.7	-100.0
Total Proposed FTEs	1,655.5	812.4	1,103.9	1,202.9	99.0	9.0

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table GF0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table GF0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	33,160	44,478	45,660	52,625	6,965	15.3
12 - Regular Pay - Other	17,819	17,286	16,891	15,669	-1,222	-7.2
13 - Additional Gross Pay	2,886	3,845	3,688	600	-3,088	-83.7
14 - Fringe Benefits - Current Personnel	12,711	13,401	13,807	16,474	2,667	19.3
15 - Overtime Pay	235	300	146	0	-146	-100.0
99 - Unknown Payroll Postings	462	0	0	0	0	N/A
Subtotal Personal Services (PS)	67,273	79,310	80,193	85,368	5,176	6.5
20 - Supplies and Materials	1,715	1,925	2,561	2,750	189	7.4
30 - Energy, Comm. and Building Rentals	3,117	3,399	2,848	4,113	1,265	44.4
31 - Telephone, Telegraph, Telegram, Etc.	1,091	1,341	1,632	1,418	-214	-13.1
32 - Rentals - Land and Structures	2,339	3,743	4,045	4,167	123	3.0
33 - Janitorial Services	613	993	812	1,010	198	24.4
40 - Other Services and Charges	5,056	5,937	7,845	9,600	1,755	22.4
41 - Contractual Services - Other	11,365	10,106	11,616	9,733	-1,883	-16.2
50 - Subsidies and Transfers	11,152	14,240	24,749	28,361	3,612	14.6
70 - Equipment and Equipment Rental	4,247	3,955	3,986	2,929	-1,057	-26.5
91 - Expense Not Budgeted Others	2	0	0	0	0	N/A
Subtotal Nonpersonal Services (NPS)	40,696	45,639	60,096	64,081	3,986	6.6
0 5 1	407000	404.045	440.000	440.450	0.405	2.5
Gross Funds	107,968	124,949	140,288	149,450	9,161	6.5

^{*}Percent Change is based on whole dollars.

Program Description

The University of the District of Columbia operates through the following 7 programs:

Academic Affairs - provides affordable, post-secondary educational services to students to prepare them for entry into the job market and allow them to successfully achieve professional and personal goals. This program offers quality post-secondary education, research experiences, and public service opportunities to District of Columbia residents so that they can prepare for immediate entry into the workforce, the next level of education, and specialized career opportunities; engage in lifelong learning; and contribute to the resolution of urgent urban problems.

This program contains the following 13 activities:

- Academic Support houses the Office of the Provost and promotes educational quality and effectiveness. This activity provides oversight, leadership, and service to achieve the academic mission of the University. It also works to provide recommendations to the University President on resource allocations for academic units, articulates the academic values and functions of the University, and represents the institution in various settings;
- Nursing and Allied Health Professions provides instructional, research, public service/outreach, and support services to UDC students and the community so that students can have employment and career opportunities, be prepared for graduate or professional school, and acquire lifelong learning skills;
- Learning Resources provides access to books, multi-media materials and equipment, research and reference materials, and consultation and support services to students, faculty, District residents, and Washington Research Consortium members so that they can utilize on-site and online information and resources to support teaching, learning, and research;
- Enrollment Management provides communications for recruitment and admissions advisement, academic and enrollment verification and certification, and student information management services to prospective, returning, current, and former students so students can be admitted to the University and subsequently experience the

- benefits associated with University enrollment; and to University faculty and administrators so that they can have access to data to effectively plan and manage the overall instruction process;
- Adult Literacy provides competitive grants, professional leadership, literacy interventions, graduate certifications, and best practices services to community-based organizations so that adult learners can learn to read and write;
- Applied Research and Urban Planning provides research, training, and technical assistance services to District and federal funding agencies, programs and organizations so that hey can apply research results toward resolution of urgent urban problems and UDC students and faculty can gain experience and expertise in research;
- Community Outreach and Extension Services provides instructions, funded research, and public
 research services to residents of the Washington
 metropolitan area so that they can make healthier
 lifestyle choices, improve their literacy level, and
 fully benefit from economic opportunities;
- Continuing Education provides instructional, certification, and research services to residents and employers in the Washington metropolitan area so that employers can have access to workers whose skills are aligned with workforce needs and residents can obtain employment or achieve professional and career advancement;
- Engineering provides instructional, research, public outreach, and support services to UDC students and the community so that students can have employment and career opportunities, and be prepared for graduate or professional school to acquire lifelong learning skills;
- David A. Clarke School of Law provides instructional, research, public outreach and support services to UDC students and the community so that students can have employment and career opportunities and acquire lifelong learning skills;
- Business and Public Administration provides a curriculum of study and research in modern administration for both private business and government;
- College of Arts and Sciences provides instructional, research, public outreach, and support services to UDC students and the community so that students can gain career opportunities, be

- prepared for graduate or professional school, and acquire lifelong learning skills so that they can experience an improved quality of life; and
- Institutional Research provides quantitative and qualitative information for institutional planning, assessment, and executive decision-making through the identification of current issues on higher education; compiles and reports information on the UDC's internal and external environments; analyzes and reports on trends in institutional resources, admissions, student satisfaction, retention, and graduation rates; and conducts peer comparison studies.

Student Affairs - provides enrichment opportunities and assistance to students in an out-of-classroom environment. These services are designed to prepare students to be successful in achieving their educational, career and life-long goals. This program offers out-reach, support, and leadership development services to UDC students and other members of the community so that they can experience academic success, participate in University life, and develop leadership skills that will enable successful integration into the global community.

This program contains the following 8 activities:

- Community Outreach and Involvement strives to increase income, employment, and the local tax base by providing assistance to District communities and businesses;
- Career Services provides a centralized source for job and career information, preparation, and support services for UDC students, alumni, and other members of the University community so that they can find and obtain employment and other post-graduate opportunities;
- Student Services Administration provides leadership development training, opportunities, and experiences to UDC students so that they can develop leadership skills and participate in the effective and timely resolution of student complaints;
- Records Management manages, protects, and converts inactive University records for UDC Administrative offices, academic offices, the Board of Trustees, and the Office of the President so that they can have continuous access to vital business information;

- Financial Aid provides financial assistance, resources, and services to eligible UDC students so that they can receive funding assistance to attend the University;
- Athletics Department provides intercollegiate participation, intramural games, and fitness and recreation services to students and other members of the University family and community so that athletically talented students can gain access to an education and stay in school, and all members of the University family can experience an enhanced sense of community;
- Health Services provides preventive health and limited medical care services to the University and public health community so that they can prevent the spread of communicable diseases and respond to emerging health issues; and
- Student Life and Services provides outreach, intervention, and academic and non-academic support services to UDC students so that all students can experience academic success, participate in University life, and develop life and leadership skills that will enable successful integration into the global community.

University Advancement - dedicated to advancing the University of the District of Columbia's mission by increasing awareness and goodwill, fostering financial support, and building a sense of community among the University's many and varied constituents. This program provides information, outreach, and promotional services to UDC students, faculty, staff, alumni (including alumni of predecessor institutions), other key university partners, and the public at large so that they can meaningfully participate in and be supportive of UDC's teaching, research, and community service programs and experience a sense of tradition and community from their relationship with UDC.

This program contains the following 5 activities:

- Alumni Relations provides outreach services to UDC alumni and alumni of UDC's predecessor institutions so that they can participate in and be supportive of the academic, research, and community service programs of the University;
- Major Gifts and Development build relationships with corporations, foundations, individual estates, and other potential donors so that they

- can consistently support the programs and activities of the University and contribute to its financial security and stability;
- Communications and Branding provides publicity and media services to the District community so that they can be accurately informed about, form a positive image of, and be supportive of UDC and its mission, goals and programs;
- Governmental Affairs provides assistance to UDC by acting as liaison between the University, the District government, and its constituents; and
- Communications and Relations fosters the exchange of talents and resources of alumni, students, parents, faculty, administration, and friends to advance the mission of the University of the District of Columbia. This unit provides oversight of alumni relations, major gifts and development, communication and branding, and governmental affairs.

Executive Direction - provides leadership for central executive activities concerned with management and long-range planning and management for the entire institution. This program develops and implements UDC's strategic plan to ensure successful accomplishment of its overall mission.

This program contains the following 3 activities:

- Office of the President is responsible for the administration of the University. The mission of this activity is to administer policies and procedures; plan, operate, and maintain plant facilities; manage the University's financial affairs, faculty, staff, visitors, and facilities; enhance UDC's efficiency and effectiveness through information technology utilization; improve and expand services offered to University clientele; and support UDC's overall mission;
- Quality Improvement provides instruction and oversight of the entire University's customer service practices and staff performance. This activity is designed to ensure UDC's ability to provide high-quality service to customers on a consistent basis in every facet of operation. The primary function of this unit is to provide training and support to various units within the University to ensure that all employees are acclimated to the expectation of the Administration and the University's missions and goal; and

Financial Reserve and Contingencies – provides financial support to meet the President's plan to make UDC an institution that is destined for growth and expansion. This activity serves as a holding place for the disbursement of anticipated revenue collections and projected expenditures relating to litigation and contingencies.

Agency Management - provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

Agency Financial Operations – provides comprehensive financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all agencies using performance-based budgeting.

Program Structure Changes

The University of the District of Columbia has the following program structure changes in its FY 2011 Proposed Budget:

The Community College of the District of Columbia (CCDC) - is a new institution that is part of the University of the District of Columbia. It was created in January 2009 and has taken over existing associate degree, certificate and workforce development programs from UDC. It also launched a continuing education program. CCDC officially opened its doors in fall 2009 with approximately 1,779 students in academic programs and over 1,500 in workforce programs. Currently, there are over 2,300 registered students in academic programs and over 1,500 in workforce and continuing education.

of basic educational skills and developmental education; creating and offering community education programs; enabling the development and sustainability of a qualified and capable source of workforce; contributing to the city's economic development; and providing seamless educational pathways from high school and GED programs through workforce and continuing education or through traditional academic programs. CCDC has taken over 19 existing programs and launched two new programs.

Workforce Development and Lifelong Learning Division (WDLL) – provides DC residents a range of workforce training and continuing education opportunities. The Workforce Development Program (WDP) is located in 5 wards in the city as a result of co-location in high schools. In addition to a broad range of workforce certificate programs, the WDP offers assessment, employment workshops, and online preparation for both GED and ACCUPLAC-ER testing.

The Continuing Education Unit (CE) - provides over 1,000 online courses. Additionally, the unit manages Continuing Education Unit (CEU) certification for both credit and non-credit courses. CE is in the process of developing an interactive website that connects users to a range of educational programs and services as well as numerous opportunities for continuing education. CE staff works with local non-profits and independent educators to develop a broad array of education and enrichment workshops and programs.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table GF0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table GF0-4 (dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Agency Management								
(1010) Personnel	1,498	2,104	1,818	-286	2.1	12.0	13.0	1.0
(1020) Contracting and Procurement	768	1,020	710	-310	6.0	8.0	8.0	0.0
(1030) Property Management	14,463	18,528	14,729	-3,799	55.7	41.0	45.6	4.6
(1040) Information Technology	4,054	4,103	4,131	28	20.5	19.0	19.0	0.0
(1050) Financial Services	-123	3,220	4,166	946	0.0	0.0	0.0	0.0
(1055) Risk Management	2,752	3,158	3,018	-141	29.9	39.0	39.0	0.0
(1060) Legal Services	817	760	893	133	4.9	6.0	7.0	1.0
(1080) Communications	39	0	0	0	0.3	0.0	0.0	0.0
(1090) Performance Management	3,307	2,581	438	-2,142	27.3	4.1	3.0	-1.1
Subtotal (1000) Agency Management	27,577	35,475	29,903	-5,572	146.9	129.1	134.6	5.5
(100F) Agency Financial Operations								
(101F) Agency Fiscal Officer Operations	2,015	1,230	1,241	12	10.4	3.0	3.0	0.0
(110F) Budget Operations	959	1,244	1,019	-224	8.5	12.0	9.0	-3.0
(120F) Accounting Operations	2,144	7,765	2,596	-5,169	22.7	29.0	29.0	0.0
Subtotal (100F) Agency Financial Operations	5,117	10,239	4,857	-5,382	41.6	44.0	41.0	-3.0

(Continued on next page)

Table GF0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(2000) Student Affairs								
(2020) Community Outreach & Involvement - SAF	5	9	105	96	0.0	0.0	1.0	1.0
(2030) Career Services	112	118	273	155	1.8	1.5	2.5	1.0
(2040) Student Services Administration	1,224	1,015	1,105	90	9.4	5.8	6.5	0.7
(2050) Records Management	214	222	147	-75	2.7	3.0	2.0	-1.0
(2060) Financial Aid	10,844	7,877	12,097	4,221	26.3	36.8	75.1	38.3
(2070) Athletics Department	2,399	4,309	3,216	-1,093	11.2	24.5	18.0	-6.5
(2080) Health Services	610	649	585	-64	2.1	0.0	6.0	6.0
(2090) Student Life and Services	2,594	3,701	3,691	-10	25.2	46.6	47.9	1.3
Subtotal (2000) Student Affairs	18,003	17,900	21,220	3,319	78.6	118.3	159.0	40.7
(3000) University Advancement								
(3001) Alumni Relations	58	228	269	41	0.1	2.0	3.0	1.0
(3002) Major Gifts and Development	260	148	947	799	1.8	1.0	6.0	5.0
(3003) Communications and Branding	344	450	439	-12	3.5	4.5	4.5	0.0
(3004) Governmental Affairs	237	193	635	442	2.0	2.0	3.0	1.0
(300B) Communications and Relations	1,040	1,429	1,140	-288	7.1	6.0	8.5	2.5
Subtotal (3000) University Advancement	1,940	2,447	3,429	982	14.5	15.5	25.0	9.5
(4000) Academic Affairs								
(4001) Academic Support (Provost/VPAA)	5,941	6,960	11,511	4,552	39.8	128.7	131.3	2.6
(4002) Nursing and Allied Health Professions	1,148	3,921	213	-3,708	1.6	47.4	4.1	-43.3
(4003) Learning Resources	3,465	3,457	4,410	953	26.3	32.2	32.0	-0.2
(4004) Enrollment Management	1,807	2,084	2,556	472	16.9	23.0	25.0	2.0
(4005) Adult Literacy	0	38	5	-32	0.0	0.0	0.1	0.1
(4006) Applied Research and Urban Planning	1,322	7,186	8,247	1,061	15.4	12.6	2.0	-10.6
(4008) Community Outreach and Extension Services	5,562	4,539	6,947	2,408	48.5	73.1	91.6	18.6
(4009) Continuing Education	5,061	4,607	806	-3,801	25.6	60.9	7.5	-53.3
(4010) Engineering	5,299	4,916	4,361	-555	42.3	50.0	44.0	-6.0
(4020) Business and Public Administration	7,634	4,788	7,283	2,495	48.1	55.0	65.0	10.0
(4030) David A. Clarke School of Law	6,635	6,990	7,259	269	46.3	57.5	64.6	7.1
(4040) College of Arts and Sciences	26,034	22,482	23,414	933	210.4	245.6	214.2	-31.5
(4050) Institutional Research	245	297	447	150	1.9	3.0	4.0	1.0
Subtotal (4000) Academic Affairs	70,153	72,262	77,459	5,197	523.2	789.1	685.6	-103.5

(Continued on next page)

Table GF0-4 (Continued)

(dollars in thousands)

		Dollars in	Thousands			Full-Time Eq	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(6000) Executive Direction								
(6001) Executive Management (President's Office)	1,801	1,468	1,861	393	7.6	8.0	9.0	1.0
(6002) Quality Improvement	341	100	75	-25	0.0	0.0	0.0	0.0
(6003) Financial Reserves and Contingencies	18	397	0	-397	0.0	0.0	0.0	0.0
Subtotal (6000) Executive Direction	2,159	1,965	1,936	-29	7.6	8.0	9.0	1.0
(8000) Community College (CHI)								
(C100) Administration (CHI	0	0	1,557	1,557	0.0	0.0	10.0	10.0
(C200) Academic Affairs - (CHI)	0	0	4,101	4,101	0.0	0.0	52.3	52.3
(C300) Certification Programs - (CHI)	0	0	4,987	4,987	0.0	0.0	86.4	86.4
Subtotal (8000) Community College (CHI)	0	0	10,645	10,645	0.0	0.0	148.7	148.7
Total Proposed Operating Budget	124.949	140,288	149.450	9.161	812.4	1,103.9	1.202.9	99.0

(Change is calculated by whole numbers and numbers may not add due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The University of the District of Columbia (UDC) will shift \$2,545,000 in Local funds and \$8,100,000 in Special Purpose Revenue funds from multiple UDC divisions into a distinct, newly created Community College budget division. UDC's intra-District budget authority has also been eliminated, for compliance with accounting regulations. Refer to the note following Table GF0-5.

Policy Initiatives: Federal grants have increased \$8,792,000 and Private grants have increased \$1,373,000 in FY 2011, allowing UDC to increase its expenditures on research, infrastructure, financial aid, and other student services. For FY 2011, Local funds have increased by \$850,000 to fund the Pre-K Higher Education Incentive Program, which is administered by the Early Childhood Leadership Institute.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table GF0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

dollars in thousands)	PROGRAM	BUDGET	FTE
OCAL FUNDS: FY 2010 Approved Budget and FTE		62,070	660.0
Enhance: Increase for Pre-K Higher Education Incentive Program, which is administered by the Early Childhood Leadership Institute	Academic Affairs	850	0.0
Shift: Shift community college expenses from Academic Affairs budget to create a new community college program budget	Academic Affairs	-2,545	-38.0
Shift: Shift community college expenses from Academic Affairs to create a new, separate Community College program budget	Community College (CCI)	2,545	40.0
OCAL FUNDS: FY 2011 Proposed Budget and FTE		62,920	662.0
FEDERAL GRANT FUNDS: FY 2010 Approved Budget and FTE		19,839	167.4
Enhance: Increase expenditures on financial aid	Student Affairs	3,792	0.0
Enhance: Increase expenditures on research, infrastructure and student enhancement grants due to increased federal grant funding from DOE, NSF, NIH, DOT, DOD and others	Academic Affairs	5,000	15.9
FEDERAL GRANT FUNDS: FY 2011 Proposed Budget and FTE		28,631	183.3
· · ·		28,631 527	183.3
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding	Academic Affairs		
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement,	Academic Affairs	850 -2,545 CI) 2,545 62,920 19,839 3,792 5,000 28,631 527 1,373 1,900 47,419 8,602 -6,565 -1,557	9.8
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others	Academic Affairs	527 1,373 1,900	9.8 3.6
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE	Academic Affairs Academic Affairs	527 1,373 1,900 47,419	9.8 3.6 13.4 203.0
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		527 1,373 1,900 47,419	9.8 3.6 13.4 203.0
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Shift: Shift academic affairs expenses categorized		1,373 1,900 47,419 8,602	9.8 3.6 13.4 203.0
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Shift: Shift academic affairs expenses categorized as intra-District in FY 2010 into the Special Purpose Revenue Funds Shift: Shift community college expenses from the Academic	Academic Affairs	1,373 1,900 47,419 8,602	9.8 3.6 13.4 203.0
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Shift: Shift academic affairs expenses categorized as intra-District in FY 2010 into the Special Purpose Revenue Funds	Academic Affairs	1,373 1,900 47,419 8,602 -6,565	9.8 3.6 13.4 203.0 141.2
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Shift: Shift academic affairs expenses categorized as intra-District in FY 2010 into the Special Purpose Revenue Funds Shift: Shift community college expenses from the Academic Affairs program to create a new Community College budget	Academic Affairs Academic Affairs	1,373 1,900 47,419 8,602 -6,565	9.8 3.6 13.4 203.0 141.2
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Shift: Shift academic affairs expenses categorized as intra-District in FY 2010 into the Special Purpose Revenue Funds Shift: Shift community college expenses from the Academic Affairs program to create a new Community College budget Shift: Shift community college expenses from the Executive	Academic Affairs Academic Affairs	1,373 1,900 47,419 8,602 -6,565	9.8 3.6 13.4 203.0 141.2 -100.7
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Shift: Shift academic affairs expenses categorized as intra-District in FY 2010 into the Special Purpose Revenue Funds Shift: Shift community college expenses from the Academic Affairs program to create a new Community College budget Shift: Shift community college expenses from the Executive Direction program to create a new Community College budget Shift: Shift community college expenses from Executive	Academic Affairs Academic Affairs Executive Direction	527 1,373 1,900 47,419 8,602 -6,565 -1,557	9.8 3.6 13.4 203.0 141.2 -100.7
PRIVATE GRANT FUNDS: FY 2010 Approved Budget and FTE Enhance: Increase expenditures on educational enhancement, research and student services due to increased grant funding from Wal-Mart, Thurgood Marshall Foundation, UNCF, 4H and others PRIVATE GRANT FUNDS: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE Shift: Shift academic affairs expenses categorized as intra-District in FY 2010 into the Special Purpose Revenue Funds Shift: Shift community college expenses from the Academic Affairs program to create a new Community College budget Shift: Shift community college expenses from the Executive Direction program to create a new Community College budget	Academic Affairs Academic Affairs Executive Direction	527 1,373 1,900 47,419 8,602 -6,565 -1,557	9.8 3.6

Table GF0-5			
(dollars in thousands)	PROGRAM	BUDGET	FTE
INTRA-DISTRICT FUNDS: FY 2010 Approved Budget and FTE		10,433	63.7
Eliminate: Eliminate intra-District programs	Multiple Programs	-10,433	-63.7
INTRA-DISTRICT FUNDS: FY 2011 Proposed Budget and FTE		0	0.0
Gross for GFO - University of the District of Columbia		149,450	1,202.9

Note on Accounting Reclassification: The District's Office of Financial and Operating Services (OFOS) within the Office of the Chief Financial Officer (OCFO) has classified the University as a "component unit" for accounting purposes. As such, the University can no longer participate in the Intra-District budget process with other District government agencies. Accordingly, for the FY 2011 Proposed Budget, costs formerly budgeted in the University's Intra-District funds budget have been moved to Special Purpose Revenue. For further details refer to Table GF0-1.

Note on Special Purpose Revenue: The University's FY 2011 use of Special Purpose Revenue fund balance or anticipated FY 2011 Special Purpose Revenue is limited by the lesser of available budget authority or the sum of the actual audited fund balance and actual revenue. Use of Special Purpose Revenue funds is further restricted to the purposes in the statutes that authorized the establishment of each Special Purpose Revenue fund.

District of Columbia Public Library Trust Fund

www.dclibrary.org Telephone: 202-727-1101

				% Change	
	FY 2009	FY 2010	FY 2011	from	
Description	Actual	Approved	Proposed	FY 2010	
Operating Budget	\$2,091	\$17,000	\$17,000	0.0	

This trust fund includes two bequests that are administered by the District of Columbia Public Library and enables the District budget format to more closely align with the presentation of the District's Comprehensive Annual Financial Report (CAFR).

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table UW0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table UW0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	2	17	17	0	0.0
Total for General Fund	0	2	17	17	0	0.0
Gross Funds	0	2	17	17	0	0.0

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table UW0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table UW0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
20 Supplies and Materials	0	1	8	8	0	0.0
40 Other Services and Charges	0	1	6	6	0	0.0
70 Equipment & Equipment Rental	0	0	3	3	0	0.0
Subtotal Nonpersonal Services (NPS)	0	2	17	17	0	0.0
Gross Funds	0	2	17	17	0	0.0

^{*}Percent Change is based on whole dollars

Program Description

The District of Columbia Public Library Trust Fund operates through the following program:

Library Trust Funds - For accounting purposes, agency trust funds are classified as fiduciary funds that show assets held by the District in a trustee capacity or as an agent for individuals, private organizations, and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities. Since fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements. Prior to FY 2005, the budget authority for agency trust funds was included in the operating budgets of the agencies that administered them. Since FY 2005, these trust funds have been shown as separate budget agencies so that the District's budget structure would show these trust funds in a manner consistent with their presentation in the District's Comprehensive Annual Financial Report (CAFR).

This program contains the following 2 activities:

- Georgetown Peabody Trust Fund Comprised of a bequest of \$10,000. The Peabody Library Association of Georgetown provided by deed, a gift of securities, cash and other valuables in 1979 to support the Georgetown library branch and for other designated purposes; and
- Theodore W. Noyes Trust Fund Comprised of a bequest of \$7,000.

Program Structure Change

The District of Columbia Public Library Trust Fund had no program changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table UW0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table UW0-3

(dollars in thousands)

		Dollars in	Thousands			Full-Time Ed	uivalents	
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(0001) DCPL Trust Funds								
(0010) Theodore Noyes Trust Funds	2	7	7	0	0.0	0.0	0.0	0.0
Subtotal (0001) DCPL Trust Funds	2	7	7	0	0.0	0.0	0.0	0.0
(0002) DCPL Trust Funds								
(0020) Peabody Trust Funds	0	10	10	0	0.0	0.0	0.0	0.0
Subtotal (0002) DCPL Trust Funds	0	10	10	0	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	2	17	17	0	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary by Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

The District of Columbia Public Library Trust Fund had no changes from the FY 2010 Approved Budget to the FY 2011 Proposed Budget.

Unemployment Insurance Trust Fund

www.does.dc.gov Telephone: 202-724-7000

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$370,536,943	\$251,000,000	\$400,000,000	59.4

The Unemployment Insurance Trust Fund was separated from the Department of Employment Services' (DOES) budget for improved fiscal transparency and to enable the District's budget format to more closely follow the presentation of the Comprehensive Annual Financial Report.

The Unemployment Insurance Trust Fund, administered by DOES, represents the proceeds from unemployment taxes paid by private sector employers and reimbursements from the District and federal governments deposited in the Unemployment Trust Fund (the Fund). The Fund is used to pay benefits for private and public sector employees during periods of unemployment. Payments include transfers to other governments to reimburse unemployment benefits paid to District residents.

Agency trust funds are fiduciary funds that are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities. Because fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements.

Prior to FY 2005, these agency trust funds were included in the operating budgets of the agencies that administered the trust funds. The District created a separate agency fund in FY 2005 so that the District's budget structure would treat these trust funds in the same manner as the District's accounting structure.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table UI0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table UI0-1

(dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Special Purpose Revenue Funds	150,237	370,537	251,000	400,000	149,000	59.4
Total for General Fund	150,237	370,537	251,000	400,000	149,000	59.4
Gross Funds	150,237	370,537	251,000	400,000	149,000	59.4

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table UI0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table UI0-2

(dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	150,237	370,537	251,000	400,000	149,000	59.4
Subtotal Nonpersonal Services (NPS)	150,237	370,537	251,000	400,000	149,000	59.4
Gross Funds	150,237	370,537	251,000	400,000	149,000	59.4

^{*}Percent Change is based on whole dollars.

Program Description

The Unemployment Insurance Trust Fund operates through the following program:

Unemployment Trust Fund - pays benefits for private and public sector employees during periods of unemployment.

Program Structure Change

The Unemployment Insurance Trust Fund had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table UI0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table UI0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(2000) Unemployment Trust Fund								
(2200) Benefits Trust Fund	370,537	251,000	400,000	149,000	0.0	0.0	0.0	0.0
Subtotal (2000) Unemployment Trust Fund	370,537	251,000	400,000	149,000	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	370,537	251,000	400,000	149,000	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Given projected labor market trends and unemployment compensation benefits, the proposed budget increase is \$149,000,000.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table UI0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

Table UI0-4 (dollars in thousands)	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		251,000	0.0
Enhance: Adjust funds based on projected growth	Unemployment Trust Fund	149,000	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		400,000	0.0
Gross for UIO - Unemployment Insurance Trust Fund		400,000	0.0

Housing Production Trust Fund

www.dhcd.dc.gov Telephone: 202-442-7200

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$45,832,405	\$51,328,694	\$26,792,694	-47.8
FTEs	6.2	18.0	0.0	-100.0

The mission of the Housing Production Trust Fund (HPTF) is to provide financial assistance to a variety of affordable housing programs and opportunities across the District of Columbia. The HPTF funds initiatives to build affordable rental housing, preserve expiring federal-assisted housing, and help provide affordable homeownership opportunities for low-income families.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table UZ0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table UZ0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Local Funds	30,304	0	0	0	0	N/A
Dedicated Taxes	84,675	45,832	51,329	26,793	-24,536	-47.8
Total for General Fund	114,979	45,832	51,329	26,793	-24,536	-47.8
Gross Funds	114,979	45,832	51,329	26,793	-24,536	-47.8

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Full-Time Equivalents, by Revenue Type

Table UZ0-2 contains the proposed FY 2011 FTE level compared to the FY 2010 approved FTE level by revenue type. It also provides FY 2008 and FY 2009 actual data.

Table UZ0-2

			Change				
	Actual	Actual	Approved	Proposed	from	Percent	
Appropriated Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change	
General Fund							
Dedicated Taxes	8.0	6.2	18.0	0.0	-18.0	-100.0	
Total for General Fund	8.0	6.2	18.0	0.0	-18.0	-100.0	
Total Proposed FTEs	8.0	6.2	18.0	0.0	-18.0	-100.0	

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table UZ0-3 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table UZ0-3 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
11 - Regular Pay - Cont Full Time	727	3,019	1,734	0	-1,734	-100.0
12 - Regular Pay - Other	29	512	0	0	0	N/A
13 - Additional Gross Pay	42	44	26	0	-26	-100.0
14 - Fringe Benefits - Current Personnel	127	670	256	0	-256	-100.0
15 - Overtime Pay	7	10	11	0	-11	-100.0
Subtotal Personal Services (PS)	931	4,254	2,025	0	-2,025	-100.0
20 - Supplies and Materials	0	49	21	0	-21	-100.0
30 - Energy, Comm. and Building Rentals	0	1	0	0	0	N/A
31 - Telephone, Telegraph, Telegram, Etc.	0	81	0	0	0	N/A
32 - Rentals - Land and Structures	0	926	0	0	0	N/A
33 - Janitorial Services	0	10	0	0	0	N/A
34 - Security Services	0	15	0	0	0	N/A
40 - Other Services and Charges	49	68	140	0	-140	-100.0
41 - Contractual Services - Other	235	2,119	2,574	26,793	24,219	940.8
50 - Subsidies and Transfers	113,765	38,247	46,535	0	-46,535	-100.0
70 - Equipment and Equipment Rental	0	62	34	0	-34	-100.0
Subtotal Nonpersonal Services (NPS)	114,048	41,578	49,303	26,793	-22,511	-45.7
Gross Funds	114,979	45,832	51,329	26,793	-24,536	-47.8

^{*}Percent Change is based on whole dollars.

Program Description

The Housing Production Trust Fund operates through the following program:

Housing Production Trust Fund – provides financial assistance to a variety of affordable housing programs and opportunities across the District.

This program contains the following 2 activities:

 Housing Production Trust Fund (Administration) provides administrative services associated with the operation of the Housing Production Trust Fund; and ■ Housing Production Trust Fund — provides financial assistance to promote and enable affordable rental housing and residential housing in the District.

Program Structure Change

The Housing Production Trust Fund had no program changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table UZ0-4 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table UZ0-4 (dollars in thousands)

		Dollars in	Thousands		Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Housing Production Trust Fund								
(1100) Housing Production Trust Fund (Administration)	7,585	2,380	5,359	2,979	6.2	18.0	0.0	-18.0
(1101) Housing Production Trust Fund	38,247	48,949	21,434	-27,515	0.0	0.0	0.0	0.0
Subtotal (1000) Housing Production Trust Fund	45,832	51,329	26,793	-24,536	6.2	18.0	0.0	-18.0
Total Proposed Operating Budget	45,832	51,329	26,793	-24,536	6.2	18.0	0.0	-18.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: For FY 2011, the Housing Production Trust Fund is expected to collect \$21,958,000 in new Dedicated Deed Taxes. Of this amount, \$7,574,225 is budgeted for Debt Service in borrowings against future revenues for the New Communities projects, which leaves \$14,383,775 in new deed revenues for project use. In addition, the Housing Production Trust Fund is expected to collect \$2,400,000 in non-deed tax revenues. While the actual fund balance availability will depend on a number of factors, including FY 2010 activity, the agency estimates total FY 2011 resources, including available fund balance, to be \$26,792,694.

Transfers In/Out: In FY 2011, the Department of Housing and Community Development (DHCD) will bill the Housing Production Trust Fund (HPTF) for services provided via intra-District rather than have staff members allocate time across agencies. Additionally, the Housing Production Trust Fund program will absorb more agency management and overhead costs than those absorbed in the past due to a more accurate cost allocation methodology. In FY 2011, 30.0 FTEs will be allocated and charged to the Housing Production Trust Fund program within DHCD via an intra-District transfer.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table UZ0-5 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTE
DEDICATED TAXES: FY 2010 Approved Budget and FTE		51,329	18.0
Cost Decrease: Decrease in Subsidies and Transfers	HPTF	-41,320	0.0
Enhance: Adjust HPTF budget to reflect revised FY 2011	HPTF	14,384	0.0
revenue estimates from deed recordation and transfer taxes			
Enhance: Adjust HPTF budget to reflect revised FY 2011	HPTF	2,400	0.0
revenue estimates from non-deed recordation revenues			
Transfer Out: Transfer out staff from HPTF to DHCD	HPTF	0	-18.0
to accurately reflect personnel allocations to HPTF activities			
DEDICATED TAXES: FY 2011 Proposed Budget and FTE		26,793	0.0
		20,700	
Gross for UZO - Housing Production Trust Fund		26,793	0.0

Tax Increment Financing (TIF) Program

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$28,608,861	\$32,105,844	\$49,029,000	52.7

Tax Increment Financing (TIF) is a program through which the District provides economic development project funds by borrowing against future tax receipts expected to be generated as a result of the construction and operation of projects partially funded by these funds.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table TX0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides the FY 2008 and FY 2009 actual expenditures.

Table TX0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Special Purpose Revenue Funds	17,551	28,609	32,106	49,029	16,923	52.7
Total for General Fund	17,551	28,609	32,106	49,029	16,923	52.7
Gross Funds	17,551	28,609	32,106	49,029	16,923	52.7

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80 Agency Summary by Revenue Source in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table TX0-2 contains the proposed FY 2011 budget at the Comptroller Source group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table TX0-2 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 - Subsidies and Transfers	7,839	18,912	0	0	0	N/A
80 - Debt Service	9,712	9,697	32,106	49,029	16,923	52.7
Subtotal Nonpersonal Services (NPS)	17,551	28,609	32,106	49,029	16,923	52.7
Gross Funds	17,551	28,609	32,106	49,029	16,923	52.7

^{*}Percent Change is based on whole dollars

Program Description

Tax Increment Financing operates through the following program:

Tax Increment Financing - provides budget authority pursuant to the Tax Increment Financing Act of 1998, which established a TIF program and authorized the issuance of up to \$300 million in debt to support economic development projects that would not be developed "but for" public financial assistance. The initiative was reauthorized by the Tax Increment Financing Reauthorization Act of 2002, which included an increase in TIF authority to a total of \$500 million. In addition, the District Council can approve other project-based tax-supported revenue bonds, including Tax Increment Financings, outside the scope of the TIF Act.

The program contains the following projects:

- Gallery Place a mixed-use project that opened in the summer of 2004 and has an estimated debt service payment of \$5,206,000;
- The Mandarin Oriental Hotel opened in March 2004 and has an estimated debt service payment of \$4,504,000;
- Verizon Center provides debt services assistance for improvements to be repaid using an incremental tax of 4.25 percent on merchandise sold

- and tickets for events at the venue and has an estimated debt service payment of \$3,357,000;
- D.C. USA a retail development project that opened in March of 2008. The District financed a publicly owned garage and has an estimated debt service payment of \$3,290,000;
- Capitol Hill Towers a housing, hotel, retail, and parking development project that has an estimated debt service payment of \$935,000;
- Special Retail smaller TIF financings issued under a special retail TIF program in the downtown area. Estimated debt service payments for these projects in 2011 are \$1,873,000; and
- Shakespeare Theatre requires a debt service payment in FY 2011 of \$12,878,000.

Some of the projects include a provision that requires the District to make repayments from General Fund revenues if TIF revenues are less than the debt service obligations. Rather than budget a reserve in Local funds, the District has obtained language in its Appropriations Act allowing it to appropriate an additional amount from its fund balance to make any required repayment.

For certain projects, a revenue contingency of \$7,168,000 is budgeted if projected revenues are higher than minimum debt service and principal payment in accordance with the bond agreements.

In addition, a total of \$55,000,000 of debt issuance has been authorized for the Great Streets TIF program, and the budget includes an estimate of \$9,820,000 for TIF area revenues which may be dedicated to debt service pursuant to the legislation.

Program Structure Change

Tax Increment Financing (TIF) Program had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table TX0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table TX0-3 (dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Tax Increment Financing (TIF) Program								
(1100) Tax Increment Financing (TIF) Program	28,609	32,106	49,029	16,923	0.0	0.0	0.0	0.0
Subtotal (1000) Tax Increment Financing (TIF) Program	28,609	32,106	49,029	16,923	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	28.609	32.106	49.029	16.923	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB, Program Summary by Activity, in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget

Transfer Out: A total of \$6,600,000 was transferred out to various agencies: \$2,263,000 to the Office of the State Superintendent to the Early Care and Education Child Care subsidy; \$1,800,000 to the Neighborhood Revitalization Fund to Main Streets and other components of the program; 850,000 to the University of the District of Columbia Subsidy to continue funding the Pre-K Higher Education Incentive Grant; \$300,000 to the Committee on Public Services and Consumer Affairs to the Office of the Tenant Advocate; \$239,166 to fund reforms at the Board of Real Property Assessments and Appeals; \$68,000 to eliminate Sumner School use fee proposal; \$54,834 to the District of Columbia Public Charter Schools to help fund the increase to the Uniform Facilities allotment from \$2,800 to \$3,000 to reflect the minimum recommendation of the Task Force; \$25,000 to eliminate fee for student hearing transcripts; and \$1,000,000 NPS decrease to reflect additional debt services savings on the Enterprise Funds Agency.

Cost Saving: A total of \$86,150,000 of debt issuance has been authorized for the Great Streets TIF project, which would require \$16,420,000 of debt service. However, an FY 2011 Budget Support Act subtitle, the "Timing of the Issuance of Tax Increment Financing Bonds Amendment Act of 2010," limits the aggregate principal amount of bonds authorized under the Great Streets Neighborhood Retail Priority Areas Approval Resolution of 2007, effective July 10, 2007 (Res. 17-257; 54 DCR 7194), to not more than \$55,000,000. The debt service on this amount is \$6,600,000 less, allowing the transfers itemized above.

Policy Initiative: The Tax Increment Financing budget increased by \$11,352,000 for the additional projects in the program and the inclusion of contingency funding, and by \$12,171,000 due to higher debt service payment cost.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table TX0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	PROGRAM	BUDGET	FTE
ECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and	FTE	32,106	(
Enhance: Taxes dedicated to TIF based on authorized TIF areas	Tax Increment Financing (TIF) Program	11,352	(
Cost Increase: Debt service payments required from TIF areas	Tax Increment Financing (TIF) Program	12,171	(
Transfer Out: Multiple agencies for various purposes.	Tax Increment Financing (TIF) Program	-6,600	(
ECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and	FTE	49,029	(

Ballpark Revenue Fund

	FY 2009	FY 2010	FY 2011	% Change from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$63,177,531	\$67,572,000	\$53,031,000	-21.5

The Ballpark Revenue Fund is a non-lapsing special fund to pay certain costs of the development, construction, and renovation of a stadium that has as its primary purpose the hosting of professional athletic events in the District. The Ballpark Omnibus Financing and Revenue Act of 2004 created the Fund. The District of Columbia owns the stadium.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table BK0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table BK0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
<u>Dedicated Taxes</u>	110,775	57,010	59,572	44,031	-15,541	-26.1
Special Purpose Revenue Funds	0	6,167	8,000	9,000	1,000	12.5
Total for General Fund	110,775	63,178	67,572	53,031	-14,541	-21.5
Gross Funds	110,775	63,178	67,572	53,031	-14,541	-21.5

^{*}Percent Change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to **Schedule 80**, **Agency Summary by Revenue Source**, in the **Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table BK0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table BK0-2 (dollars in thousands)

					Change	1
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
50 Subsidies and Transfers	80,722	31,377	35,723	20,431	-15,292	-42.8
80 Debt Service	30,053	31,801	31,849	32,600	751	2.4
Subtotal Nonpersonal Services (NPS)	110,775	63,178	67,572	53,031	-14,541	-21.5
Gross Funds	110,775	63,178	67,572	53,031	-14,541	-21.5

^{*}Percent Change is based on whole dollars

Program Description

The Ballpark Revenue Fund operates through the following 2 programs:

Office of the Chief Financial Officer - provides for the collection of applicable taxes related to baseball in the District, including a ballpark fee on businesses within the District with over \$5 million in gross receipts, a sales tax at the point of sale on tickets of admission to certain events at the ballpark, a sales tax on certain personal property and services at the ballpark, a sales tax on food and beverages, a tax on parking at the ballpark, funding from the team to cover certain costs outside of the original stadium construction agreement as well as annualized lease payments to occupy the new baseball stadium, and a utility tax collected from non-residential users.

Capital Project – Ballpark - provides for anticipated monetary debt service payments related to the construction and ancillary long-term costs of the construction of the District's baseball stadium. Revenue is collected from a ballpark fee on businesses within the District with over \$5 million in gross receipts as well as from other sources. For additional information regarding general fund transfer of dedicated taxes for baseball, please refer to the Baseball Transfer - Dedicated Taxes (BO0) chapter in this volume.

Program Structure Change

The Ballpark Revenue Fund had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table BK0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides FY 2009 actual data.

Table BK0-3

(dollars in thousands)

	Dollars in Thousands			Full-Time Equivalents				
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(4000) Office of Chief Financial Officer								
(4100) Office of Finance & Treasury	0	4,000	4,500	500	0.0	0.0	0.0	0.0
(4200) Office of Tax & Revenue	28,960	31,723	15,931	-15,792	0.0	0.0	0.0	0.0
(4300) Office of Economic Development Finance	2,417	0	0	0	0.0	0.0	0.0	0.0
Subtotal (4000) Office of Chief Financial Officer	31,377	35,723	20,431	-15,292	0.0	0.0	0.0	0.0
(8000) Capital Project - Ballpark								
(8008) Baseball Debt Service	31,801	31,849	32,600	751	0.0	0.0	0.0	0.0
Subtotal (8000) Capital Project - Ballpark	31,801	31,849	32,600	751	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	63,178	67,572	53,031	-14,541	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add up due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's divisions, please see **Schedule 30-PBB Division Summary by Activity** in the **FY 2011 Operating Appendices** located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Intra-Agency Adjustments: The Ballpark Revenue Fund increased by \$251,000 in Dedicated Taxes and \$500,000 in Special Purpose Revenue Funds to cover costs associated with changes in debt service payment costs. In addition, the Ballpark Revenue Fund increased by \$500,000 in Special Purpose Revenue Funds to align the budget with certified revenues from ballpark rent and other applicable income from the ballpark activities.

Cost Savings: To align the budget with certified revenues from Dedicated Taxes related to baseball in the District, the proposed budget decreased by \$1,792,000.

Policy Initiatives: Included in the FY 2011 Proposed Budget, a total of \$14,000,000 in additional revenue from taxes related to baseball is transferred to the District's General Fund to support District agencies. This additional revenue is in excess of what is required to fund debt service payments and other associated costs and is reflected within the Office of the Chief Financial Officer program.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table BK0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

	Program	BUDGET	FTE
DEDICATED TAXES: FY 2010 Approved Budget and FTE		59,572	0.0
Cost Decrease: Reduction in revenue from Dedicated Taxes	Office of Chief Financial Officer	-1,792	0.0
Cost Increase: Increase required to fund debt service payment costs	Capital Project - Ballpark	251	0.0
Transfer Out: Transfer to the District General fund	Office of Chief Financial Officer	-14,000	0.0
to support District agencies			
to support District agencies DEDICATED TAXES: FY 2011 Proposed Budget and FTE		44,031	0.0
The state of the s		44,031	0.0
The state of the s	FTE	44,031 8,000	0.0
DEDICATED TAXES: FY 2011 Proposed Budget and FTE	FTE Office of Chief Financial Officer		
DEDICATED TAXES: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and		8,000	0.0
DEDICATED TAXES: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and Cost Increase: Increase in ballpark rent, non-game		8,000	0.0
DEDICATED TAXES: FY 2011 Proposed Budget and FTE SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and Cost Increase: Increase in ballpark rent, non-game day events, and miscellaneous revenue	Office of Chief Financial Officer	8,000 500	0.0 0.0

Repayment of PILOT Financing

				% Change
	FY 2009	FY 2010	FY 2011	from
Description	Actual	Approved	Proposed	FY 2010
Operating Budget	\$10,549,848	\$13,886,000	\$12,275,000	-11.6

Repayment of PILOT Financing is a program through which the District pays debt service on borrowing against future receipts of a Payment-in Lieu-of-Taxes (PILOT). The District can encourage economic development by providing project grants from the proceeds of such borrowing, with repayment to come from future payments by developers who have received the grants.

The agency's FY 2011 proposed budget is presented in the following tables:

FY 2011 Proposed Gross Funds Operating Budget, by Revenue Type

Table TY0-1 contains the proposed FY 2011 agency budget compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table TY0-1 (dollars in thousands)

Appropriated Fund	Actual FY 2008	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Percent Change*
General Fund						
Special Purpose Revenue Funds	0	10,550	13,886	12,275	-1,611	-11.6
Total for General Fund	0	10,550	13,886	12,275	-1,611	-11.6
Gross Funds	0	10,550	13,886	12,275	-1,611	-11.6

^{*}Percent change is based on whole dollars.

Note: If applicable, for a breakdown of each Grant (Federal and Private), Special Purpose Revenue type and Intra-District agreement, please refer to Schedule 80, Agency Summary by Revenue Source, in the Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Operating Budget, by Comptroller Source Group

Table TY0-2 contains the proposed FY 2011 budget at the Comptroller Source Group (object class) level compared to the FY 2010 approved budget. It also provides FY 2008 and FY 2009 actual expenditures.

Table TY0-2 (dollars in thousands)

					Change	
	Actual	Actual	Approved	Proposed	from	Percent
Comptroller Source Group	FY 2008	FY 2009	FY 2010	FY 2011	FY 2010	Change*
80 Debt Service	0	10,550	13,886	12,275	-1,611	-11.6
Subtotal Nonpersonal Services (NPS)	0	10,550	13,886	12,275	-1,611	-11.6
Cross Frieds		10 FE0	12 006	12 275	1 611	11.6
Gross Funds	0	10,550	13,886	12,275	-1,611	-11.6

^{*}Percent Change is based on whole dollars.

Program Description

Repayment of PILOT Financing operates through the following program:

Repayment of PILOT Financing - provides budget authority for debt borrowed against the U.S. Department of Transportation headquarters building PILOT to support the District's park and infrastructure improvements in the Anacostia Waterfront Initiative area. A PILOT payment on debt issued under the District's PILOT Act equals the amount the property owner would otherwise pay in property taxes, based on the assessed value of the property. The repayment of the borrowing against this future PILOT revenue is budgeted in this program. Such borrowing is similar in concept to Tax Increment Financing, in which the District borrows against future tax receipts and uses the proceeds to spur economic development.

The debt service payment in FY 2011 is estimated to be \$10,548,000. An additional \$1,727,000 of PILOT debt service payments are projected for the Capper Carrollsburg and Southeast Federal Center PILOT debt, to be issued in FY 2011.

Program Structure Change

Repayment of PILOT Financing had no program structure changes in the FY 2011 Proposed Budget.

FY 2011 Proposed Operating Budget and FTEs, by Program and Activity

Table TY0-3 contains the proposed FY 2011 budget by program and activity compared to the FY 2010 approved budget. It also provides the FY 2009 actual data.

Table TY0-3

(dollars in thousands)

	Dollars in Thousands				Full-Time Equivalents			
Program/Activity	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010	Actual FY 2009	Approved FY 2010	Proposed FY 2011	Change from FY 2010
(1000) Repayment of PILOT Financing								
(1100) Repayment of PILOT Financing	10,550	13,886	12,275	-1,611	0.0	0.0	0.0	0.0
Subtotal (1000) Repayment of PILOT Financing	10,550	13,886	12,275	-1,611	0.0	0.0	0.0	0.0
Total Proposed Operating Budget	10,550	13,886	12,275	-1,611	0.0	0.0	0.0	0.0

(Change is calculated by whole numbers and numbers may not add due to rounding)

Note: For more detailed information regarding the proposed funding for the activities within this agency's programs, please see Schedule 30-PBB Program Summary By Activity in the FY 2011 Operating Appendices located on the Office of the Chief Financial Officer's website.

FY 2011 Proposed Budget Changes

Projected PILOT revenues dedicated to debt service have been decreased by \$1,611,000 to align with estimated PILOT payments on existing PILOT-backed debt while also incorporating two additional planned PILOT debt issuances.

FY 2010 Approved Budget to FY 2011 Proposed Budget, by Revenue Type

Table TY0-4 itemizes the changes by revenue type between the FY 2010 approved budget and the FY 2011 proposed budget.

(dollars in thousands)	PROGRAM	BUDGET	FTE
SPECIAL PURPOSE REVENUE FUNDS: FY 2010 Approved Budget and FTE		13,886	0.0
Reduce: Dedicated taxes required for debt service on PILOT financing	Repayment of PILOT Financing	-1,611	0.0
SPECIAL PURPOSE REVENUE FUNDS: FY 2011 Proposed Budget and FTE		12,275	0.0
Gross for TYO - Repayment of PILOT Financing		12.275	0.0



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